



HARTLEPOOL
BOROUGH COUNCIL

Chief Executive's Department
Civic Centre
HARTLEPOOL

11th June, 2007

The Mayor (Stuart Drummond)

Councillors Akers-Belcher, Allison, Atkinson, Barker, Brash, Clouth, R W Cook, S Cook, Coward, Cranney, Fenwick, Fleet, Fleming, Flintoff, Gibbon, Griffin, Hall, Hargreaves, Henery, Hill, Jackson, James, Johnson, Kaiser, Laffey, Lauderdale, A E Lilley, G Lilley, London, A Marshall, J Marshall, Dr. Morris, Payne, Plant, Preece, Richardson, Rogan, Shaw, Simmons, Sutheran, Tumilty, Turner, Wallace, Wistow, Worthy, Wright, and Young.

Madam or Sir,

You are hereby summoned to attend a meeting of COUNCIL to be held on THURSDAY, 21st June, 2007 at 2.00 p.m. in the Main Hall, Hartlepool College of Further Education, Stockton Street, Hartlepool to consider the subjects set out in the attached agenda.

Members are requested to note the change in venue of the meeting.

A handwritten signature in black ink, appearing to read 'P Walker'. The signature is fluid and cursive.

By order
P Walker
Chief Executive

Enc

PLEASE NOTE VENUE

COUNCIL AGENDA



Thursday 21st June 2007

at 2.00 pm

in the Main Hall,
Hartlepool College of Further Education,
Stockton Street, Hartlepool (main College entrance)

1. To receive apologies from absent members.
2. To receive any declarations of interest from members.
3. To deal with any business required by statute to be done before any other business.
4. To receive questions from and provide answers to the public in relation to matters of which notice has been given under Rule 10.
5. To approve the minutes of the meetings of the Council held on 19th April 2007 (copy attached) and 24th May 2007 (copy attached), as correct records.
6. Questions from Members of the Council on the minutes of the previous meetings of the Council.
7. To answer questions of members of the Council under Council Procedure Rule 11;
 - (a) Questions to members of the Executive about recent decisions of the Executive (without notice)
 - (b) Questions to members of the Executive and Chairs of Committees and Forums, for which notice has been given.
 - (c) Questions to the appropriate members on Police and Fire Authority issues, for which notice has been given. Minutes of the meeting of the Cleveland Police Authority held on 23rd February 2007 and 27th February 2007 are attached.

PLEASE NOTE VENUE

8. To deal with any business required by statute to be done.
 9. To receive any announcements from the Chair, the Mayor, members of the Cabinet or the head of the paid service.
 10. To dispose of business (if any) remaining from the last meeting and to receive the report of any scrutiny forum or other committee to which such business was referred for consideration.
 11. To receive reports from the Council's committees and working groups other than any overview and scrutiny committee and to receive questions and answers on any of those reports;
 - (a) Amendments to Constitution – Report of Constitution Committee
 12. To consider any other business specified in the summons to the meeting, including consideration of reports of the overview and scrutiny committees for debate and to receive questions and answers on any of those items;
 - (a) Overview and Scrutiny Annual Report 2006/07
 - (b) Criminal Record Bureau Checks for Elected Members
 13. To consider reports from the Executive:-
 - (a) Proposals in relation to the Council's budget and policy framework
 - (i) 2006/2007 Prudential Borrowing Limits and Capital Programme
 - (ii) Corporate Plan 2007/08
 - (b) Proposals for departures from the budget and policy framework
- None

PLEASE NOTE VENUE

14. To consider any motions in the order in which notice has been received.

'That this Council deplores the recent decision by the House of Commons on Friday 18th May 2007 to pass "A bill to amend the Freedom of Information Act 2000 to exempt from its provisions the House of Commons and House of Lords and correspondence between Members of Parliament and public authorities", which unnecessarily restricts public access to information that has previously been open.'

Signed Councillor J Brash
 Councillor R Cook
 Councillor S Cook
 Councillor M Fleet
 Councillor S Griffin
 Councillor G Hall
 Councillor A Marshall
 Councillor C Simmons

15. To receive the Chief Executive's report and to pass such resolutions thereon as may be deemed necessary.

COUNCIL

MINUTES OF PROCEEDINGS

19 April 2007

The meeting commenced at 7.00 p.m. in the Civic Centre, Hartlepool

PRESENT:-

The Chairman (Councillor C Richardson) presiding:

The Mayor, Stuart Drummond

COUNCILLORS:

Akers-Belcher	Barker	Brash
R W Cook	Coward	Cranney
Fenwick	Fleet	Gibbon
Griffin	Hall	Hargreaves
Hill	Iseley	Jackson
James	Johnson	Kaiser
MP Laffey	Lauderdale	Lilley
London	A Marshall	J Marshall
Dr. Morris	Payne	Preece
Shaw	Sutheran	Tumilty
Wallace	D Waller	M Waller
R Waller	Wright	

OFFICERS:

Paul Walker, Chief Executive
Adrienne Simcock, Director of Children's Services
Nicola Bailey, Director of Adult and Community Services
Peter Scott, Director of Regeneration and Planning Services
Dave Stubbs, Director of Neighbourhood Services
Andrew Atkin, Assistant Chief Executive
Peter Devlin, Legal Services Manager
Michael Ward, Chief Financial Officer
Charlotte Burnham, Scrutiny Manager
Steve Hilton, Assistant Public Relations Officer
David Cosgrove, Principal Democratic Services Officer
Denise Wimpenny, Principal Democratic Services Officer

169. APOLOGIES FOR ABSENT MEMBERS

Councillors D Allison, S Allison, Clouth, S Cook, Henery, Rayner, Turner, Wistow, Worthy and Young.

170. DECLARATIONS OF INTEREST FROM MEMBERS

None

171. BUSINESS REQUIRED BY STATUTE TO BE DONE BEFORE ANY OTHER BUSINESS

None

172. PUBLIC QUESTIONS

(i) Question from Mrs Evelyn Leck to the Chair of the Scrutiny Coordinating Committee.

As a member of the public and a Resident Representative for Burn Valley Ward who speaks on behalf of residents at Forums, I would like to put my question to Councillor Marjorie James, the Chair of Scrutiny Co-ordinating Committee. If the Administration Group says that the Scrutiny system is “useless” and they would totally reform the Neighbourhood Forums, how will the public be informed about health, education, police issues etc?

Councillor Marjorie James, Chair of the Scrutiny Coordinating Committee, stated that the Overview and Scrutiny arrangements had been introduced by the Local Government Act 2000 as a key element of the Modernisation Agenda.

Councillor James indicated that in her role as Chair of the Scrutiny Coordinating Committee she was pleased to report that the Authority has clearly embraced the wide ranging roles of Overview and Scrutiny by successfully:-

- Holding the Executive to account;
- The review and development of policy through issue-based reviews, investigating a particular service or local problem such as Flooding, contributing ideas and proposals into major policy documents, such as the Corporate Plan, and input into the development of the Council’s budget;
- Performance Monitoring and Review by responding to a wide range of performance measures such as external reports on the Council for example the Annual Audit Letter ; and
- Scrutiny of other local organisations and services such as the NHS and the more recent consideration of the Re-configuration of the Primary Care Trusts Proposals.

Councillor James highlighted that this was further evidenced in this Council's recent CPA Inspection and read the following extracts from the Council's Corporate Assessment Report in support: -

“Scrutiny Committees work well in providing appropriate challenge to the Cabinet and to partners.”

“The scrutiny process is working well, with much improvement in the last two years. The Executive and Scrutiny Functions work well together. Scrutiny Forums have had an impact in a number of areas, for example on approaches to the new rail interchange, flooding and bus transport: resident satisfaction with bus services has improved and is now very high.”

“Political leadership of scrutiny is very good, and there is very effective officer support for the scrutiny function. The Council is able to rely on its scrutiny function to provide appropriate and productive challenge to Cabinet and to the Council's partners.”

In relation to the Neighbourhood Forums, Councillor James reported that, the Corporate Assessment Report clearly states that:-

“The three Neighbourhood Consultative Forums operate well, building capacity to respond to local needs and combining Councillors and residents in securing very local improvements. The Forums are a key and effective element in the Council's capacity to maintain its strong community focus.”

In a supplementary question, Mrs Leck asked if the resident representatives would continue to be represented on the Council's Scrutiny Forums. Councillor James stated that legislation required the Council to have a scrutiny process and a 'neighbourhood' consultative process. It was the Labour Groups view that elected resident representatives would continue to be a welcome part of both the Forums and Scrutiny meetings.

During the subsequent debate, some Councillors considered that there was need to review the Scrutiny process as it existed within the Council. There were strong indications of support for the resident representatives for the work they undertook as part of the Neighbourhood and Scrutiny Forums.

(ii) Question from Mrs Margaret Goulding to The Mayor.

Why if a full Council meeting in February 2007 decided on a tapered closure of Eldon Grove Sports Centre, were the public not informed of the decision?

The Mayor responded by stating that the closure of Eldon Grove Sports Centre had been agreed by full Council as part of the budget proposals for 2006/07 in March 2006. There had been no high public profile given to the decision then. The delay in the closure was to allow marketing of the site and discussions with groups who would wish to potentially take over the Centre.

(iii) Question from Mrs Margaret Goulding to The Mayor.

I would like to know why Eldon Grove Centre was not a recipient of some of the £300,00- from the Community Pool, which was allocated to Belle View and Owton Fens Community Association etc?

The Mayor stated that the Community Pool funding was created by the Council to support voluntary sector groups and projects in Hartlepool. It was not possible to make these funds available to fund Council premises and services. The funding allocated from the Community Pool to the organisations mentioned by Mrs Goulding, and the majority of the groups that received funding from the Community Pool, formed only a small part of their overall funding needs.

173. MINUTES OF PROCEEDINGS

The Minutes of Proceedings of the Council held on the 1 March 2007 and the minutes if the proceedings of the Extraordinary meeting held on 22 March 2007, having been laid before the Council.

RESOLVED - That the minutes be confirmed.

The minutes were thereupon signed by the Chairman.

174. QUESTIONS FROM MEMBERS OF THE COUNCIL ON THE MINUTES OF THE PREVIOUS MEETING OF THE COUNCIL

None.

175. QUESTIONS FROM MEMBERS OF THE COUNCIL

(a) Questions to Members of the Executive about recent decisions of the Executive

None.

(b) Questions to Members of the Executive and Chairs of Committees and Forums, for which Notice has been given

Councillor Brash to The Mayor.

The recent Corporate Assessment Report was both extremely positive and a clear indication that this is an authority of which we should all be rightly proud. However, in order to strive for continuous improvement we must be honest and

open about our weaknesses. What, from your perspective Mr Mayor, were the weaknesses highlighted by the Corporate Assessment Report?

The Mayor stated that the Corporate Assessment report and findings are very positive for the Council. Together with the other scores that make up the overall star rating it maintains our 4* rating. This is no mean feat and is something that members, officers and our partners should be very proud.

It is also worth noting that our Corporate Assessment Report is one of only a couple nationally where the end result in terms of scores is exactly as we had assessed ourselves in the self assessment we had to submit, the vast majority have been down graded and the inspectors have commented positively on this

There are a significant number of very positive aspects which the inspection team identified through their time here, these include: -

- A widely shared clarity of purpose and outstanding partnership working drive action
- The Council demonstrates effective community leadership
- Excellent consultation and engagement with local people enable understanding of their priorities
- The Mayor and Cabinet provide excellent community leadership and the executive and scrutiny functions work well together
- Staff at all levels have a pride in Hartlepool and demonstrate very strong commitment to delivering quality services.
- The Council provides good value for money
- The performance of the Council's services and their rate of improvement are among the best in the country
- a strong approach to regeneration ...for improving quality of life
- impact of regeneration work on local communities is positive.
- significant success in improving the local environment ..
- significant success in narrowing the gap on crime levels..
- successfully used a range of evidence based approaches to reducing crime
- Social care for older people is among the best in the country

There are a number of areas that they identified as needed further development or clarity. The Mayor stated that he wouldn't necessarily call these weaknesses; they are quite clearly laid out in the main report which is included as part of the Chief Executives business report.

It is always important that we have a clear focus on what we still need to do in the town, it would be very dangerous to rest on our laurels but as a council we don't do this. The areas that the Audit Commission team identified are as follows;

- Formal medium term financial strategy linked to objectives and funding streams
- A more strategic approach to working with the voluntary sector
- Review approach to strategic procurement and business process reengineering

- Review delegation arrangements and clarify status of Administrative group

All of these are being considered or included in either the Corporate Plan or Departmental plans for the next year.

In a supplementary question, Councillor Brash asked if the Mayor had any views in relation to the comments in the CPA report on the Admin Group?

The Mayor stated that the Admin. Group was a properly constituted political group under the 1989 Local Government and Housing Act.

- (c) Questions to the appropriate Members on Police and Fire Authority issues, for which notice has been given.

None.

176. BUSINESS REQUIRED BY STATUTE

None.

177. TO DISPOSE OF BUSINESS (IF ANY) REMAINING FROM THE LAST MEETING AND TO RECEIVE THE REPORT OF ANY SCRUTINY FORUM OR OTHER COMMITTEE TO WHICH SUCH BUSINESS WAS REFERRED FOR CONSIDERATION.

None.

178. TO RECEIVE REPORTS FROM THE COUNCIL'S COMMITTEES AND WORKING GROUPS

- (i) Financial Procedure Rules – Report of Constitution Committee

The report invited Council to approve amendments to the Councils Financial Procedure Rules. The Council needs to have suitably robust financial arrangements in place both corporately and at a department level to demonstrate appropriate control procedures exist to manage services and risks, with the Financial Procedure Rules providing this framework.

As part of the evidence gathering process for the 2005/06 Statement on Internal Control, it was felt that in order to maintain the highest levels of financial probity and best practice the current Financial Procedure Rules would need to be updated. There are also new initiatives and challenges that face the Council, such as partnership working and the arrangements for dealing with grant income, that now need to be included.

The proposed amendments have been reported to and agreed by Corporate

Management Team at their meetings of 23 October and 4 December 2006, and have also been reported to the Audit Committee at their meeting of 4 January 2007. The Constitution Working Group and the Constitution Committee, at their meetings on the 19 March and 30 March 2007 respectively, considered the changes proposed to the Financial Procedure Rules. The Constitution Committee approved the changes to the rules as set out in Appendix 1 to the report.

RESOLVED – That the amendments to the Financial Procedure Rules, as set out in Appendix 1, be approved.

(ii) Internal Audit Charter – Report of Audit Committee

The report invited Council to approve amendments to the Council's Internal Audit Charter.

In order to ensure that the purpose, authority and responsibility of Internal Audit is formally defined and consistent with the requirements of the Code of Practice for Internal Audit in Local Government in the United Kingdom, the Head of Audit and Governance must produce an audit charter.

The charter is effectively the terms of reference for Internal Audit and fulfils the following roles: -

- Establishes the responsibilities and objectives of Internal Audit.
- Establishes the organisational independence of Internal Audit.
- Establishes the accountability and relationships between the Head of Audit and Governance and those charged with governance.
- Recognises that internal audits remit extends to the entire control environment.
- Require and enables the Head of Audit and Governance to deliver an annual audit opinion.
- Establishes Internal Audits right of access to all records, assets, personnel and premises, including those of partner organisations, and its authority to obtain such information and explanations as it considers necessary to fulfil its responsibilities.

The Audit Committee considered the new Internal Audit Charter at its meeting of the 5 April 2007 and gave its approval.

RESOLVED - That the Council's Internal Audit Charter as set out in Appendix 1 to the report be approved.

(iii) Gambling Act Licence Fees – Report of Licensing Committee

The report invited Council to approve the level of fees relating to Gambling Act 2005 premises licences; and to consider delegating the power to determine future Gambling Act fees to the Licensing Committee.

The Gambling Act became law on 7th April 2005. Its purpose is to update and consolidate outdated legislation that controls gambling activities such as bingo, lotteries, slot machines, sports betting and casinos. The new law also addresses recent advances in gambling technology such as internet betting.

Local authorities will assume responsibility for the licensing of gambling premises whilst the newly established Gambling Commission will administer personal and operators licences.

Applications for new premises licences may be made to the authority after 21st May 2007 with the Act taking full effect on 1st September 2007.

The Act automatically delegates most licensing responsibilities to the authority's Licensing Committee but the provision to determine fees remains with full Council unless it chooses to delegate to another body.

Regulations made under the Gambling Act stipulate that all licence fees must be charged on a cost recovery basis only and also prescribe the maximum level of fee that may be levied.

There are approximately forty premises in Hartlepool that will require new licences under the Gambling Act. A further two hundred alcohol licensed premises will require some administrative work relating to gaming machine permits but for which no fee is chargeable.

Licence applications may be made to Hartlepool Borough Council after 21st May 2007 and as such the level of fees to accompany such applications must be determined before this date.

A detailed costing exercise has been undertaken to ensure that fees equate to the costs associated with the administration of gambling licence applications and, in relation to annual fees, the cost of administering and enforcing licences that have been issued.

The level of fees considered appropriate by Licensing Committee was attached as Appendix 1 to the report. Licence fees and annual fees may be reviewed annually and Council may consider the Licensing Committee to be the most appropriate body to determine fees in future years.

RESOLVED -

- (i) That the table of fees as attached as Appendix 1 to the report be approved, with such fees to be reviewed annually; and
- (ii) That the Licensing Committee be delegated the responsibility to set future Gambling Act fees.

179. TO CONSIDER ANY OTHER BUSINESS SPECIFIED IN THE SUMMONS OF THE MEETING

None.

180. REPORT FROM THE EXECUTIVE

(a) Proposals in relation to the Council's budget and policy framework

(i) Youth Justice Plan 2007/08

The Mayor presented the Youth Justice Plan 2007/08 for Council's approval. The Youth Justice Board requires all Youth Offending Services to submit an Annual Plan. The format of the Plan is prescribed by the Youth Justice Board. The Local Authority is responsible for the Youth Offending Service and is supported by other partners – Primary Care Trust, Police and Probation. The Youth Offending Service is a multi-disciplinary team and has secondments from all partners as well as a financial commitment to core funding. The Plan must be submitted to the Youth Justice Board by 30th April 2007.

The Plan is part of the Budget and Policy Framework for the authority. The programme has been fulfilled as follows: -

1. An issues paper has been prepared and this was considered and approved by the Cabinet on 19th February 2007.
2. The draft Youth Justice Delivery Plan was considered by the Regeneration and Planning Service Scrutiny Forum on 22nd March 2007.
3. The final plan was considered by the Cabinet on 2nd April 2007 and has been recommended for approval.

A consultation event on the Youth Justice Plan has also been undertaken with partner agencies through the Safer Hartlepool Partnership's Young People's Group, the Youth Offending Service Management Board and Youth Offending Service staff.

The Youth Justice Plan for 2007-2008, attached as Appendix 1 to the report, reviews performance for April-December 2006 against the Youth Justice Board's performance measures and identifies the plans for improvement in 2007-2008.

RESOLVED – That the Youth Justice Plan 2007/08 be approved.

(ii) Tees Valley Structure Plan – Saved Policies

The mayor sought Council's agreement to the saving of specified policies of the Tees Valley Structure Plan pending the adoption of the Regional Spatial Strategy.

Under the provisions of the Planning and Compulsory Purchase Act 2004,

Regional Spatial Strategies and Local Development Frameworks replace structure plans and local plans. Structure plans are 'saved' for a period of three years from the commencement of the Act or adoption of the structure plan. In the case of the Tees Valley, the Structure Plan will cease to have effect as a development plan after 27th September 2007.

However the government has made provision for saving specified structure plan policies beyond the 3 year period to prevent a policy void until the Regional Spatial Strategy is adopted. Requests for saving structure plan policies must be made by the Regional Planning Body (the North East Assembly in the case of the Tees Valley Structure Plan) following discussion and consultation with the structure plan authority. In the Tees Valley all five Unitary Authorities are structure plan authorities, with the Joint Strategy Unit and Committee preparing the Tees Valley Structure Plan on behalf of the authorities.

The North East Assembly, as Regional Planning Body, must submit a statement to Government Office by 1st April 2007 requesting the extension of saved structure plan policies.

The Tees Valley Joint Strategy Committee at its meeting held on 8th March agreed the schedule of policies to be saved and forwarded it to the five Tees Valley authorities for endorsement. Cabinet at its meeting on the 2nd April 2007 agreed the schedule and referred the matter to Council for endorsement.

The schedule of policies to be saved will be submitted to the Secretary of State and if it is agreed that these are appropriate policies to be saved beyond September 2007, then a Direction to this effect will be issued to the structure plan authorities.

RESOLVED - That the schedule of Structure Plan policies to be saved pending the adoption of the Regional Spatial Strategy be approved.

(b) Proposal for Departure from the Budget and Policy Framework

None.

181. MOTIONS ON NOTICE

None.

182. INSPECTION REPORTS

Two major inspection reports have recently been published; the Corporate Assessment Report and the Joint Area Review.

The Corporate Assessment report, which forms part of the Comprehensive Performance Assessment, was published on 13th March 2007. The assessment for this had been undertaken in December 2006 and was based on the Audit

Commission framework for Corporate Assessment “The Harder Test”.

The report was made available for members at the time of publication. The authority received an overall score for this assessment of 3 (the highest being 4). The component scores make this the 3rd highest rating received by any authority assessed under this methodology. There are a limited number of improvement actions identified by the Audit Commission. This score when combined with other scores which go to make up the star rating for CPA means that the authority will maintain the 4* rating it has had since CPA was introduced. The Corporate Assessment report was attached as Appendix 1 to the report..

The Joint Area Review (JAR) report was also published on the 13th March 2007. The JAR is an assessment of services for children and young people in Hartlepool. The report was made available to members at the time of publication. The authority received an overall score for this assessment of 3 (the highest being 4).

The JAR rating forms part of the scoring for the star rating for CPA. The JAR report was attached as Appendix 2 to the report.

RESOLVED – that the publication of the two reports be noted and welcomed and that all staff be congratulated on the achievement of maintaining the authority's 4* rating.

183. EMERGENCY PLANNING UNIT AWARDED BEACON STATUS

The Cleveland Emergency Planning Unit has won national recognition for its innovative work to ensure the safety of local people. The unit, which is a joint arrangement operating on behalf of Hartlepool, Middlesbrough, Stockton and Redcar and Cleveland Councils, has been awarded Beacon status. Hartlepool Borough Council takes the role of “lead authority” for emergency planning. The Chair formally accepted the Beacon Status plaque on behalf of the Emergency Planning Unit.

184. PROVISION OF HEALTH SERVICES IN HARTLEPOOL

The Chief Executive reported that Members would recall his letter dated 22 February, sent to the Secretary of State, regarding the Provision of Health Services in Hartlepool. Attached as Appendix 3 to the report was the subsequent response, for Members' information. Also attached was a copy of the response to Councillor R Waller's letter of 28 February 2007. Tabled at the meeting was a further letter to Councillor R Waller from the Secretary of State.

185. NOTICE OF DECISIONS TAKEN UNDER SCRUTINY PROCEDURE RULE 18 – CALL-IN AND URGENCY

The Chief Executive reported that the following three decisions have been taken by the executive utilising the powers available under Scrutiny Procedure Rule 18. Scrutiny procedure Rule 18 allows that: -

“The call-in procedures [set out above] shall not apply where the decision being taken by the Executive is urgent. A decision will be urgent if any delay likely to be caused by the call-in process would seriously prejudice the Council’s or the public’s interests.”

In each case, as required under Rule 18, the Chair of the Scrutiny Coordinating Committee was consulted on the three issues and gave her agreement to the decisions being taken in accordance with the rule and thereby not being subject to call-in.

The three decisions were as follows: -

(i) Cabinet, 19 March 2007, Minute No. 217 Equal Pay Risk Update
Details of this decision area exempt in accordance with Section 100(A)(4) of the Local Government Act 1972, Para 4 (information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority) and Para 5 (information in respect of which claim to legal professional privilege could be maintained in legal proceedings) of Part 1 of Schedule 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006. A copy of the decisions taken were set out in the exempt Appendix 4 of the report.

The reason for decision being taken under Scrutiny Procedure Rule 18 was to ensure that urgent discussions with staff and trade unions could continue without undue delay.

(ii) Cabinet, 26 March 2007, Minute No. 222 Equal Pay Risk Update
Details of this decision area exempt in accordance with Section 100(A)(4) of the Local Government Act 1972, Para 4 (information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority) and Para 5 (information in respect of which claim to legal professional privilege could be maintained in legal proceedings) of Part 1 of Schedule 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006. A copy of the decisions taken were set out in the exempt Appendix 4 of the report.

The reason for decision being taken under Scrutiny Procedure Rule 18 was to ensure that urgent discussions with staff and trade unions could continue without undue delay to allow the Council to reach agreement before a deadline of

31 March 2007

- (iii) The Mayor's Executive Portfolio, 26 March 2007, Minute No.1 Durham and Tees Valley Airport Southside Development.

Decisions –

(i) That agreement to the extension requested [to 31 May 2007] be approved and that the Chief Solicitor be authorised to sign an extension (letter of) agreement on the Council's behalf, or alternatively to duly authorise Stockton B.C., through their authorised officer, to sign such an agreement on the Council's behalf.

(ii) The Mayor noted that the requirement for the urgent action was such that the decision was not subject to call-in in accordance with Part 4 of the Council's Constitution (Overview and Scrutiny Procedure Rules).

The reason for decision being taken under Scrutiny Procedure Rule 18 was to ensure that Peel Airports Limited would not be in breach of its agreement with the shareholding local authorities.

186. ANNOUNCEMENTS

The Chair of the Council indicated that the forthcoming election would bring the retirement of two long serving members of Hartlepool Borough Council, Councillors Bill Iseley and Ray Waller. Members paid tribute to the two Councillors long and distinguished service to the Borough. Both Councillors Iseley and R Waller addressed the Council.

C RICHARDSON

CHAIRMAN

COUNCIL

MINUTES OF PROCEEDINGS

24th May 2007

PRESENT:-

The Chair (Councillor C Richardson) presiding:

The Mayor, Stuart Drummond

COUNCILLORS:

Akers-Belcher	Allison	Atkinson
Brash	R W Cook	S Cook
Cranney	Fenwick	Fleet
Fleming	Flintoff	Griffin
Hall	Hargreaves	Henery
James	Johnson	Kaiser
Laffey	Lauderdale	A E Lilley
G Lilley	London	A Marshall
J Marshall	Payne	Preece
Plant	Rogan	Shaw
Sutheran	Wallace	Worthy
Wright	Young	

OFFICERS:

Paul Walker, Chief Executive
Nicola Bailey, Director of Adult and Community Services
Dave Stubbs, Director of Neighbourhood Services
Adrienne Simcock, Director of Children's Services
Tony Brown, Chief Solicitor
Mike Ward, Chief Financial Officer
Steve Hilton, Assistant Public Relations Officer
Denise Wimpenny, Principal Democratic Services Officer
David Cosgrove, Principal Democratic Services Officer

Prior to the commencement of the meeting, the Chair of the Council referred in terms of regret to the recent death of the former Chief Executive Nat Abram. Members stood in silence as a mark of respect.

1. APOLOGIES FROM ABSENT MEMBERS

Councillors C Barker, H Clouth, J Coward, S Gibbon, C Hill, P Jackson, Dr Morris, C Simmons, V Tumilty, M Turner and G Wistow.

2. APPOINTMENT OF CHAIR

Councillor Richardson requested nominations for the office of Chair of the Borough of Hartlepool for the ensuing municipal year.

Motion made by Councillor Hargreaves and seconded by Councillor Brash.

"That Councillor Richardson be elected as Chair of the Borough of Hartlepool for the ensuing municipal year".

Motion put and agreed.

The Chief Executive reported that the Chaiman had signed the Declaration of Acceptance of Office.

3. APPOINTMENT OF VICE-CHAIR

The Chaiman requested nominations for the office of Vice-Chair for the Borough of Hartlepool for the ensuing municipal year.

Motion made by Councillor G Lilley and seconded by Councillor Allison.

"That Councillor J Marshall be elected as Vice-Chair of the Borough of Hartlepool for the ensuing municipal year".

The Chief Executive reported that the Vice-Chair had signed the Declaration of Acceptance of Office.

4. ADDRESS BY CHAIR

The Chair addressed the Council thanking his proposer and seconder for their kind words. He also thanked staff and colleagues for their support and contributions in the previous year. The Chaiman also paid tribute to his official consort, Ms Jane Wilkinson.

5. DECLARATIONS OF INTEREST

None.

6. MINUTES OF PROCEEDINGS

The Minutes of Proceedings of Council held on 19th April 2007, having been laid before the Council.

RESOLVED – That consideration of the minutes of the meeting held on 19th April 2007 be deferred to the next ordinary meeting of the Council.

7. ANNOUNCEMENTS

The Chair welcomed the newly Elected Members to the Council.

8. EXECUTIVE DELEGATION SCHEME

Details of each Portfolio Holder, and the broad scope of each Portfolio had been circulated.

RESOLVED - That the Executive Delegation Scheme be noted.

9. ORDINARY MEETINGS OF THE COUNCIL

A schedule of Council meetings for the municipal year for 2007/08 was submitted for approval.

RESOLVED - That the dates scheduled for Council meetings for the municipal year 2007/08 be approved.

10. APPOINTMENT TO COMMITTEES, FORUMS AND OTHER BODIES

The proposed membership of Committees, Forums and other bodies had been circulated and minor amendments were tabled at the meeting. An invitation had been extended to leaders of the political groups and independent Members of the Council to make nominations for the list of Chair and Vice-Chair. These were indicated on the list circulated to Members.

RESOLVED -

- (i) That the Committees, Forums and other bodies, details of which were included in the Council's Minute Book be constituted with the membership indicated in each case "nem com".
- (ii) That the Members indicated as Chair and Vice-Chair in each case be appointed to these offices.

11. APPOINTMENT TO JOINT COMMITTEES AND OTHER OUTSIDE BODIES

A list setting out suggested representatives on joint committees and other outside bodies had been circulated and minor amendments were tabled at the meeting. Prior to the meeting the leaders of the political group and independent Members had been invited to make nominations. The Council was requested to agree the suggestions as set out in the document, the format of which reflected the division of outside body list in Part 7 of the Constitution - Schedule C and D were the bodies for which nominations were the responsibility of the Council. Details of the appointments made by the Executive – Schedules A and B - were circulated for Council's information.

RESOLVED - That the representations, as detailed in the Council's Minute Book, be appointed as the Council's representatives on joint committees and other outside bodies be approved.

C RICHARDSON

CHAIR

Member questions for Council

Meeting: Council – 21st June, 2007

1.	From: Councillor J Marshall
	To: Adult & Public Health Services Portfolio Holder
	<p>Question:</p> <p>Health Deficits</p> <p>It has been reported that over two thirds of Councils have been adversely affected by the financial deficits of these local Primary Care Trusts, i.e. cost shunting. 40% of Councils are reporting that causes that appear to be N.H.S. responsibility are referred to Local Authorities.</p> <p>A further 24% of Authorities say PCTs are failing to fully fund agreed or jointly funded services.</p> <p>Can the Portfolio Holder explain to us our position in regard to costs incurred to H.B.C. by the above in the last 3 financial years and what our position will be in the future.</p> <p>Can he/she also explain where and when any extra costs have been reported to this Council in the past 3 financial years, and how those costs have been met, i.e. from what budget.</p>
2.	From: Councillor A E Lilley
	To: The Mayor
	<p>Question:</p> <p>'What value does the Mayor place on Elected Members holding Ward Surgeries?'</p>
3.	From: Councillor G Lilley
	To: The Mayor
	<p>Question:</p> <p>Has the Mayor any concerns regarding the political balance of representation from this Council on the Police Authority in light of the recent decision by the Police Authority that all appointments will be for a 4 year period?</p>

CLEVELAND POLICE AUTHORITY EXECUTIVE

A meeting of Cleveland Police Authority Executive was held on Friday 23 February 2007 in the Mandela Room at Middlesbrough Town Hall.

PRESENT: Councillors Coombs, Coppinger, Lowes, McLuckie, Thompson and Wallace

Magistrate Members
Mr Cox JP, Mr Fisher JP and Mr McGrory JP

Independent Members
Miss Andrews-Mawer, Mr Gardner, Mr Hanif, and Mr Race

OFFICIALS: Mr McCarthy, Mrs Llewellyn, Mrs Leng and Mrs Hodgkinson (CE)
Mr Price, Mr Hogg and Mr Briggs (CC)
Mr Gordon, Legal Clerk Adviser

171 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Benbow, Councillor Barker, Mr Nath and Councillor Womphrey.

172 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

173 **QUESTION TIME**

No questions were received from the public.

174 **INTRODUCTION**

The Chairman formally introduced and welcomed Mr Mike McGrory JP to members of the Police Authority.

175 **DRAFT STATEMENT OF INTERNAL CONTROL 2006/07**

The Chief Executive presented the current draft Statement of Internal Control (SIC) 2006/2007 which was considered by the Performance and Audit Panel on the 8 February 2007. The Panel agreed that the draft SIC be presented to the Police Authority as work in progress.

It was reported that the SIC report is only a draft at this point, additional work would be undertaken prior to consideration of

the final version of the SIC in May by the Performance and Audit Panel and by the Police Authority in June.

ORDERED that:-

1. members received and where appropriate commented on the draft Statement of Internal Control for 2006/2007.

176

ROBUSTNESS OF ESTIMATES AND ADEQUACY OF FINANCIAL RESERVES

The Chief Executive presented the report which was written in accordance with the requirements under Part 2 of the Local Government Act 2003 (Financial Administration). This required the Treasurer (i.e. in our case the Chief Executive) to report to the Authority on the following matters:-

- a. 'the robustness of the estimates made for the purposes of the calculations in setting the budget for the forthcoming financial year' and;
- b. 'the adequacy of the proposed financial reserves'.

ORDERED that:-

1. the report be noted and the contents of this report be taken into account when considering the 2007/08 Budget Report.

177

2007/08 BUDGET AND LONG TERM FINANCIAL PLAN 2007/08 TO 2010/11

The Chief Constable presented the Budget and Long Term Financial Plan to Members. Under Putting People First solid and secure foundations have been put in place which means that the Authority could for the first time fund significant and sustainable plans for growth with a robust financial framework which would limit the local Council Tax increase to 4.9%. The proposals for growth were detailed in the report.

ORDERED that:-

1. the proposed net budget requirement in the sum of £119,737k net of specific grants, partnership income,

fees & charges and contributions to or from reserves be agreed.

2. a contribution of £1,511k from General Fund to underwrite proposed development in 2007/08 be agreed.
3. guideline budgets of £123,305k, £127,247k and £131,325k for 2008/09, 2009/10 and 2010/11 respectively which currently required contributions from General Fund Balances of £2.4 million in 2008/09 and £0.3 million in 2009/10 be agreed.
4. the recruitment of 23 new Police Officers to resource the new Neighbourhood Policing Model (20 officers) and investment in Protective Services (3 officers) be agreed.
5. the recruitment of 75 new PCSOs, subject to agreed funding packages – 44 of thee would be funded by the Authority in partnership with the Home Office – 31 would be funded by the Authority in partnership with the stakeholders in Stockton (13), Middlesbrough (6) and Hartlepool (4) and Redcar (8) be agreed.
6. the potential for civilianization of Custody Services which would result in 36 Police Officers being freed to deliver a significantly enhanced level of Protective Services be noted. This proposal is subject to ongoing commercial negotiations and consultations with the Unions.
7. by 2008/09 the Authority would also be able to deliver a leading edge Mobile Working Project which would deliver significant additional resources for the front line service delivery be noted.
8. the development of a prior recommendations to deliver a state of the art new strategic Roads Policing Facility to be in place at the Wynyard Park by the end of 2007/08 at a capital investment in excess of £5million be agreed.
9. the state of the art Sexual Assault Referral Centre would be in place by the summer of 2007 at the North Ormesby Medical Village at a capital investment of approximately £500k be noted.

10. plans and options would be unveiled by the Autumn of 2007 for a new Strategic Police Headquarters be noted.
11. the development of a sustainable savings programme to be completed by 1 October 2007 to fund growth proposals approved within this budget report be authorised.
12. cognisance be taken of the Robustness of Estimates and Adequacy of Financial Reserves Report by the Chief Executive considered earlier in the meeting.

178

SETTING THE 2007/08 PRECEPT

The Chief Executive presented this report which was one of five reports that were on the agenda for consideration by Members.

These five reports form part of the process introduced by the Authority to establish sustainable annual and long term financial plans and maintain prudent financial management.

This report established the Council Tax Base and proposed a 4.90% increase in the precept for the forthcoming year. Legislation required that the Police Authority set its budget and associated precept and basic council tax for the forthcoming year before 1 March 2007.

ORDERED that:-

1. the net budget requirement for 2007/08 as £119,737k be agreed.
2. the funding for the net budget requirement for 2007/08 be agreed as:

• Police Grant	£46,314k
• Revenue Support Grant/NNDR	£46,684k
• Net Surplus on Collection Funds	£241k
• Precept	<u>£26,498k</u>
	<u>£119,737k</u>
3. the tax base for 2007/08 as 167,597 Band D equivalent properties be agreed.

4. the basic amount of council tax (Band D equivalent) for 2007/08 be set at £158.104 be agreed.

5. the following precepts be levied on the four billing authorities:-

• Hartlepool Borough Council	£4,356,012
• Middlesborough Borough Council	£6,268,047
• Redcar & Cleveland Borough Council	£6,859,790
• Stockton on Tees Borough Council	£9,013,798

6. it be agreed that the council tax be set at the following levels:-

• A	2/3rds	£105.403
• B	7/9ths	£122.970
• C	8/9ths	£140.537
• D	1	£158.104
• E	1&2/9ths	£193.239
• F	1&4/9ths	£228.373
• G	1&2/3rds	£263.507
• H	2	£316.209

179

PROPOSED 2007/08 CAPITAL PROGRAMME AND LONG TERM CAPITAL PLAN 2007/11

The Chief Constable presented this one of five reports to the Agenda which form part of the process introduced by the Authority to establish sustainable annual and long term financial plans and maintain prudent financial management. The Capital Plan covered the period April 2007 to March 2011 and set out the notified and indicative funding available together with the proposed priorities to refresh and develop the asset base for policing in the 21st century in line with the vision of 'Putting People First'.

The associated paper 'Prudential Indicators 2007/11' would provide members with reasonable assurance that the proposed capital plan and its financing were within prudential limits.

ORDERED that:-

1. the contents of the report be noted.
2. expenditure on the following projects be approved:-
 - £540k Sexual Assault & Referral Centre
 - £120k IEE Rewiring
 - £320k Airwaves Equipment Replacement
 - £1,350k Fleet Replacement Programme
 - £50k IT Security Infrastructure
 - £45k Firewall Resilience & Encryption
3. it be noted that business cases would be brought forward in respect of the following major schemes:-
 - £2.0m Hartlepool Custody Refurbishment
 - £1.0m Hartlepool Station Refurbishment
 - £5.1m Strategic Road Policing Facility
 - £2.7m Mobile Working Airwaves Solution

180

PRUDENTIAL BORROWING INDICATORS AND TREASURY MANAGEMENT STRATEGY 2007/2011

The Chief Executive presented this report which was one of five that were on the agenda for consideration. These reports are part of the process introduced by the Authority to establish sustainable annual and long term financial plans and maintain prudent financial management.

To ensure compliance with the CIPFA Prudential Code of Practice members are required to set a range of Prudential Indicators for the financial year 2007/08. The code also states that the indicators for treasury management should be considered together with the annual investment strategy for 2007/08.

ORDERED that:-

1. the Prudential Indicators set out in Appendix A relating to the following be approved.
 - Capital Expenditure
 - Ratio of Financing Costs to Net Revenue Stream
 - Capital Financing Requirement
 - Authorised Limited for External Debt
 - Operational Boundary for External Debt

- Net Borrowing to Capital Financing Requirement
 - CIPFA Code of Practice for Treasury Management
 - Interest Rate Exposure
 - Upper and Lower Limits – Maturity Structure of Borrowings
 - Upper and Lower Limits – Principal Sums Invested
2. the Annual Investment Strategy, set out in Appendix B to the report, be approved.

181 BUDGET MONITORING REPORT TO 31 DECEMBER 2006

The Chief Constable detailed the progress against delivery of the revenue budget for 2006/07.

ORDERED that:-

1. the contents of the report be noted.
2. the carry forward of the following budgets totalling £735k to 2007/08 be approved.
 - Seized Assets Incentivisation Funding £242k
 - Neighbourhood Policing Grant £147k
 - Body Armour Replacement £145k
 - Police Authority Volunteers £80k
 - Performance Improvement Operations £56k
 - Police Learning & Development Programme £50k
 - Corporate Finance Training Programme £15k

182 CAPITAL MONITORING REPORT TO 31 DECEMBER 2006

The Chief Constable presented the progress against delivery of the capital programme for 2006/07 and the capital plan for 2007/09.

ORDERED that:-

1. the contents of the report be noted.
2. the rephrasing of the SARC and IEE budgets be approved.
3. the deletion of the IRIS Disaster Recovery scheme be approved.

183

EXEMPTION TO FORCE STANDING ORDERS

The Chief Constable presented the report which detailed the exemption requests to Force Standing Orders. Details of each request were included in Appendix A to the report.

ORDERED that:-

1. Force Standing Orders have been waived and the details of the exemptions were included in Appendix A be noted.

184

HEALTH AND SAFETY UPDATE

The Deputy Chief Constable provided members with information regarding injuries on duty sustained by Cleveland Police personnel.

The report reflected a decrease in injuries within the period 1 January 2006 to 30 September 2006 respectively.

ORDERED that:-

1. the contents of the report be noted.

185

EARLY RETIREMENT/REDUNDANCY PAYMENT POLICY – POLICE STAFF

The Chief Executive presented the revised Redundancy Payment Policy following receipt of the Local Government (Dearly Termination of Employment) (Discretionary Compensation) Regulations (SI2914), effective from 29 November 2006. These regulations would affect Police Authority staff and Police staff, who are eligible to be a member of LGPS, whether or not they are a member.

These regulations provide a new simplified framework for the payment of discretionary compensation to persons whose employment is terminated on or after 1 October 2006 by reason of redundancy or in the interests of the service.

ORDERED that:-

1. the revised Redundancy Payment Police attached at Appendix 1 and 2 to the report be approved.

2. the levels of delegation as described in the policy be approved.

186 **COMBINED 2007-10 CORPORATE POLICING STRATEGY, 2007-08 LOCAL POLICING PLAN AND 2006-07 ANNUAL REPORTS**

The Chief Constable presented members with a copy of the combined 2007-10 Corporate Policing Strategy, 2007-08 Local Policing Plan and 2006-7 Annual Reports. This report informed members of the work carried out in producing the Plan.

ORDERED that:-

1. the final draft of the 2007-10 Corporate Policing Strategy, 2007-08 Local Policing Plan and 2006-07 Annual Reports, subject to minor amendments/updates relating to most recent results be approved.

187 **PROCUREMENT REPORT FOR THE PROVISION OF OCCUPATIONAL HEALTH SERVICES**

The Deputy Chief Constable provided members with a summation of the procurement exercise carried out to award a contact for the provision of Occupational Health Services.

ORDERED that:-

1. the procurement method used be noted and that the recommendation put forward by the Evaluation Team be approved.
2. the details submitted by tenderer 2 as the Best Value solution be accepted.
3. the contract be awarded to tenderer 2 be approved.

188 **MINUTES OF THE POLICE AUTHORITY EXECUTIVE HELD ON 23 NOVEMBER 2006**

ORDERED that the minutes of the Police Authority Executive held on the 23 November 2006 were approved and signed by the Chair as a true and accurate record.

189 **MINUTES OF THE COMMUNITY SAFETY PANEL HELD ON 29 NOVEMBER 2006**

ORDERED that the following minutes of the Community Safety Panel held on the 29 November 2006 were submitted and approved.

COMMUNITY SAFETY PANEL

A meeting of the Community Safety Panel was held on Wednesday 29 November 2006 in the Stainsby Room at Middlesbrough Town Hall.

PRESENT: Miss Pam Andrews-Mawer (Chair), Cllr Joyce Benbow, Mr Ken Gardner MBE, Cllr Ron Lowes, Cllr Mike Womphrey, Mr Aslam Hanif, Mr Ted Cox JP, Mr Keith Fisher JP

OFFICIALS: Mr John Bage, Mrs Kath Allaway, Mrs Joanne Hodgkinson (CE), ACC Derek Bonnard, Miss Kate Rowntree (CC) Mr Ashley Blackett, Mr Les Watson (Audit Commission)

190 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Cllr Dave McLuckie, (ex officio), Cllr Chris Coombs (ex officio).

191 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

192 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting held on 21 July 2006 were agreed as a true and accurate record.

193 **MATTERS ARISING FROM THE PREVIOUS MEETING**

There were no matters arising from the minutes of the last meeting.

194 **OUTSTANDING RECOMMENDATIONS**

AGREED that:

The outstanding recommendations were noted.

195 **INDEPENDENT CUSTODY VISITOR UPDATE**

The Independent Custody Visitor Scheme Consultant updated Members on the Independent Custody Visitors Scheme which is operated by the Police Authority as a statutory obligation under the Police Reform Act.

Members were also informed that the Act also required Authorities to publish an annual report on its scheme and this report would fulfill that obligation.

AGREED that the report be noted.

196 **UPDATE ON SPECIAL CONSTABULARY**

The Assistant Chief Constable informed Members of the present position with regard to the bid for the Special Constabulary – Capacity Building funding programme.

The bid set out the Force's intention to:

- Increase the strength of the Special Constabulary by at least 25 additional Specials each year over the three year period.
- Achieve a total strength of a minimum of 10% of the Police establishment by the end of the 3 year period (target strength is 171)
- Recruit a Co-ordinator, Recruitment / Admin Officer and dedicated Trainer.

The force was now working in partnership with the University of Teesside to accredit the Specials Foundation Programme, enabling Special Constables to be awarded a nationally summarized professional development certificate. This new venture is the first of its kind in the UK.

AGREED that the report be noted.

197

DOMESTIC VIOLENCE UPDATE

The Assistant Chief Constable informed Members on Force performance and activities to combat domestic violence over the Christmas period. Annually, domestic violence incidents double over this period, placing additional demands on the Police service, increasing the levels of domestic violence related crime and increasing the number of victims resulting from these incidents.

To combat these crimes, the following initiatives are to be put in place:

- To work in partnership with agencies to tackle domestic violence.
- To develop local specialist domestic violence courts in line with the national initiative.
- To carry out victimless prosecutions to bring offenders of domestic violence to justice and to protect vulnerable victims by using section 23 of the Criminal Justice Act 1988.

198

AGREED that the report be noted

FOOTBALL COSTS RECOVERY

The Assistant Chief Constable provided Members with information regarding the recovery of policing costs associated with special events.

The methodology and calculations that determine how much the Force recovers from policing a football match has been reviewed against the actual cost incurred.

Members were informed that each match is risk assessed, officers are deployed according to the assessed risk and the total costs of the deployed officers calculated. The assumption in calculating the overall cost of the football match, whether this be using Activity Based Costing (the standard absorption costing methodology approved by the Home Office) or Special Duty rates (the charges recommended by the Home Office for policing special events), is that each officer works an 8 hour shift that is directly related to the policing of the football match.

199

AGREED that the report be noted.

PARTNERSHIP WORKING – MISUSE OF DRUGS

The Audit Commission presented a report to Members informing them that partnership working across Teesside is improving and becoming increasingly effective in its impact on the various elements of drug misuse – namely education, treatment and support and reducing the supply. This has included:

- Drugs and alcohol in the workplace training is commissioned from Safe in Tees Valley on behalf of the four Teesside Drug Action Teams (DAT) and Darlington DAT; and
- Reducing the supply and availability on a Tees-wide basis, with local multi-agency delivery led by the police.
- Partnerships across the Teesside area are working effectively in their own right and producing local solutions to local needs. For example:
- In the Hartlepool area, local priorities are identified through analysis of what is happening in the community, for example with regard to anti-social behaviour and admissions to accident and emergency services;
- In the Middlesbrough area the Safer Middlesbrough Partnership (SMP) has funded treatment that supports Drug Rehabilitation Requirements (DRR) and has dedicated outreach services and satellite offices for easier access to support, as well as the Priority and Prolific Offenders (PPO) scheme providing local solutions to local needs.
- In the Redcar and Cleveland area, a web-based protocol for children's issues has been developed, and a mobile needle exchange service introduced for users living in the most rural areas; and
- In Stockton there are good arrangements in place, which through the Birch Tree practice provided new clients with almost same day appointments and access to prescribing treatment, all client GP needs and access to a community psychiatric nurse.

200 The Chair thanked the Officers from the Audit Commission for their participation.

AGREED that the report be noted.

NEIGHBOURHOOD POLICING

The Assistant Chief Constable provided Members with a verbal update on the issues surrounding Neighbourhood Policing. He informed Members of the Hartlepool initiative and how the role out of Neighbourhood Policing has been successful.

Following the role out of the Hartlepool initiative, an academic study had been carried out which concluded that the initiative has been a success.

201 Neighbourhood Policing was now to be rolled out in the other three policing districts during the coming year. Regular updates would be provided to the police authority.

AGREED that the report be noted

BASIC COMMAND UNIT MINUTES

AGREED that the Minutes of the BCU meeting held since 21 July 2006 be noted.

CRIME & DISORDER REDUCTION PARTNERSHIPS MINUTES

AGREED that the Minutes of the CDRP meetings held since 21 July 2006 are noted.

203 MINUTES OF THE COMPLAINTS PANEL HELD ON WEDNESDAY 31 JANUARY 2007

ORDERED that the following minutes of the Complaints Panel held on the 31 January 2007 were submitted and approved.

COMPLAINTS PANEL

A meeting of the Complaints Panel was held on Wednesday 31 January 2007 in Meeting Room 1, Middlesbrough Town Hall.

PRESENT: Mr Ted Cox JP, Mr Keith Fisher JP, Cllr Chris Coombs, Miss Pam Andrews-Mawer, Mr Ken Gardner MBE.

OFFICIALS: DCC Ron Hog, Supt Brian Dunn, Joanne Monkman (CC).
Mr John Bage, Mrs Jayne Harpe. Mrs Caroline Llewellyn (CE)

204 APOLOGIES FOR ABSENCE

Apologies for absence were received from ACC Derek Bonnard, Cllr Caroline Barker

205 DECLARATIONS OF INTERESTS

There were no declarations of interests

CIVIL CLAIM STATISTICS

The Monitoring Officer presented the Civil Claims Statistics for the period 1 April 2006 to 31 December 2006.

The Monitoring Officer advised the panel of the number and types of civil claims against the Force received during this period. The Monitoring Officer informed Members of the amount paid out for those claims summarize during the period and the amount recovered.

AGREED that Members note:

1. There had been a 4.4% increase in the number of claims received when compared with the same period last year.
2. There had been a 36.8% increase in the number of claims summarize when compared with the same period last year.
3. 11.54% of summarize cases during the period were successfully defended compared with 17.54% successfully defended during the same period last year.
4. The 69 cases settled during the period cost the Force £706,465. This is to be compared with the 47 cases settled during the same period last year at a cost of £438,463.
5. Headquarter Service Units continues to be the area with most claims.

The Monitoring Officer informed the meeting that the insurance renewal had been received and this would be reviewed before the renewal date of 8 May 2007.

COMPLAINTS STATISTICS

The Head of Professional Standards presented the Complaints Statistics for the period 1st October 2006 to 31st December 2006.

There had been a 21% increase in the number of cases recorded during this period (148 compared to 122 for the same period last year), with a 23% increase in the number of complaints 213 compared to 173 for the same period last year).

Incivility complaints have continued to rise by 29% over this quarter when compared to the same period in 2005, and as a result, there is a 10% rise in the financial year to date figures. This is in contrast to the 1% decrease for the first six months of the year.

AGREED that:

1. The contents of the report be noted

DELIBERATE DAMAGE STATISTICS

The Deputy Chief Constable presented the Deliberate Damage statistics, for the period October to December 2006. He informed Members of the cost to the Force of deliberate damage by way of forced entry into premises. He also informed Members of the operational results achieved through such forced entry and other premises searches.

During this period 2494 searches were conducted, and 300 (12%) resulted in deliberate damage occurrences. The value of property, cash and drugs seized totals £268,759.

Police Officers are lawfully entitled to forcibly enter private premises for a number of reasons. The main reasons are:

- to effect an arrest
- to conduct a premises search subsequent to an arrest
- to execute a warrant or
- to save life or property.

AGREED that:

1. The contents of the report be noted
2. To note that the operational benefits accruing to the Force in terms of property, drugs and cash seized, outweigh the cost of the damage claims

EXCLUSION OF THE PRESS AND PUBLIC

ORDERED that pursuant to the Local Government Act 1972 the press and public be excluded from the meeting under paragraphs 1 & 7 of Part 1 of Schedule 12A to the Act.

RECORDED COMPLAINTS (Appendix A)

Members considered and noted the number of complaints reported by area.

CASES FROM THE COMPLAINTS REGISTER

Members of the Complaints Panel were shown the cases from the Complaints Register which they had previously selected.

ANY OTHER BUSINESS

Members discussed training issues on the Complaints procedure. An invitation is to be extended to all Members of the Police Authority.

MINUTES OF THE MODERNISATION PANEL HELD ON THE 14 DECEMBER 2006

ORDERED that the following minutes of the Modernisation Panel held on the 14 December 2006 were submitted and

noted.

MODERNISATION PANEL

A meeting of the Modernisation Panel was held on Thursday 14 December 2006 commencing at 10.00 am in the Media Briefing Centre at Police Headquarters.

PRESENT: Mr Krishan Nath (Chair), Mr Keith Fisher JP (Vice Chair), Miss Pam Andrews-Mawer, and Mr Peter Race.

OFFICIALS: Mrs Caroline Llewellyn, Mr Paul Kirkham, Mr Norman Wright, Mrs Julie Leng and Mrs Clare Hunter (CE)
DCC Ron Hogg, Mrs Andrea Crinnion and Mr Graham Slaughter (CC)
Mrs Lynda Turnbull, Unison and Mr Brian Docherty, Federation

214 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Cllr Chris Coombs (ex officio), Cllr Barry Coppinger, Mr Ted Cox JP, Mr Aslam Hanif, Cllr Dave McLuckie (ex officio), Mr Peter Race, Mr Joe McCarthy, CC Sean Price, ACO Ann Hall, Chief Superintendent Mark Braithwaite and Chief Superintendent Adrian Roberts.

215 **DECLARATIONS OF INTEREST**

There were no declarations of interests.

216 **MINUTES OF THE PREVIOUS MEETING HELD ON 19 OCTOBER 2006**

The minutes of the previous meeting were agreed as a true and accurate record.

217 **OUTSTANDING RECOMMENDATIONS**

ORDERED that the Outstanding Recommendations be noted.

218 **APPROVAL TO RECRUIT AN ADDITIONAL 6 FUNDED PCSO'S**

The Head of People and Organisational Development sought members approval to recruit an additional 6 funded PCSO posts in Middlesbrough until the 31 March 2009.

As part of its approach to Neighbourhood Policing the Force had liaised with partner agencies to secure additional funding for PCSO's. As a consequence of this Middlesbrough Council had agreed to provide additional partial funding for 6 PCSOs through their Safer Together in East Middlesbrough (STEM) funding.

The total contribution of STEM funding would be £79,000 over the 2 year period. The remaining costs of £288,000 would be covered initially by the Home Office grant for additional PCSO's.

ORDERED that:-

1. the recruitment of an additional 6 PCSO posts, which are fully grant funded be approved.

219

DELEGATION OF RESPONSIBILITY FOR DECISIONS REGARDING REDUCED ILL HEALTH BENEFITS FOR POLICE OFFICER RECRUITS WITH LONG TERM HEALTH CONDITIONS

The Head of People and Organisational Development requested that Members of the Modernisation Panel consider delegating the responsibility for decision making to the Chief Constable in circumstances where Police recruits were assessed as having any health problems or risks of disablement which might be expected to prevent their provision of service up to the recently amended retirement age (60 for federated ranks and 65 for non federated ranks).

This decision would determine whether the applicant is included or excluded from admission to the full benefits of the Police Pension Scheme, or would only be excluded from the ill-health benefits of that scheme.

ORDERED that:-

1. the decision making responsibility in relation to ill health benefits for Police Officer recruits be delegated to the Chief Constable to ensure a seamless process for police recruitment and alleviate any potential conflict of interest in an appeals process.

220

ADDITIONAL STAFF FOR MIDDLESBROUGH FRONT DESK

The Head of People and Organisational Development sought members approval to recruit an additional 2 fixed term contract (FTC) Front Desk Staff at Middlesbrough District from January to December 2007, to support the opening of the Centralised Custody Suite, Middlesbrough District HQ and Criminal Justice HQ.

ORDERED that:-

1. a temporary increase of 2 Front Desk staff at Middlesbrough by 2 FTE for a 12 month fixed term period be approved.

221

THE LOCAL GOVERNMENT (EARLY TERMINATION OF EMPLOYMENT) (DISCRETIONARY COMPENSATION) REGULATIONS 2006 (SI 2914)

The Personnel Advisor to the Police Authority advised Members of the Local Government (Early Termination of Employment) (Discretionary Compensation) Regulations which would take effect from 29 November 2006. These regulations would affect Police staff only.

ORDERED that:-

1. the principles of the regulations be noted.
2. Officers of the Police Authority and Force develop a policy on consideration of payment of discretionary compensation and bring this back to the Modernisation Panel at the earliest opportunity.

222

BUDGET MONITORING REPORT TO 31 OCTOBER 2006

The Head of Corporate Finance reported on the progress against delivery of the revenue budget for 2006/07. This was part of the process introduced by the Authority to maintain prudent financial management.

It was reported that the budget are being actively managed to ensure that a break even position was achieved and that operational objectives were delivered.

ORDERED that:-

1. the contents of the report be noted and that on the basis of the actions outlined in the report a breakeven position was forecast for the year end.

223

CAPITAL MONITORING REPORT TO 31 OCTOBER 2006

The Head of Corporate Finance set out the progress against delivery of the Capital Programme for 2006/07. This was part of the process introduced by the Authority to maintain the prudent financial management.

An outline description of each scheme was provided at Appendix A to the report.

ORDERED that:-

1. the recommended changes to the programme be approved.

224

RISK PROJECT TEAM – BUSINESS CONTINUITY / INSURANCE / RISK

The Financial Accountant presented the report to members. As the Modernisation agenda is implemented a number of issues have been identified as requiring interim management arrangements pending further environmental analysis through which to inform future structural requirements. The same issues had also been identified during preparation of the Police use of Resources Evaluation (PURE) and the development of the Statement of the Systems of Internal Control (SIC).

These encompass:

- How we further embed risk management within both Force and CPA;
- Management of insurance arrangements whether through self insurance or external cover;
- In the event that problems do actually arise, the existence of viable, business continuity plans.

This report described the issues in appropriate detail and brought forward a proposal for an interim 2-3 year solution and identified a source of funding for those costs which arise.

ORDERED that:-

1. the establishment of a project team, comprised of 3 x Project Officers grade (cost at grade max £136.6k) with first year running costs of £15k and £10k per annum thereafter be agreed.
2. this team be in place until 31 March 2009, on fixed term contracts with the possibility of a 1 year extension, subject to future progress reports to Members. The team would be initially located within the Fire and Safety Unit, under the day to day management of the Fire and Safety Manager be agreed.
3. the costs estimated to be first year £151.6k, and annually £146.6k thereafter, be funded by way of transfer from the balance of the Insurance Fund, (and savings on insurance premiums should these arise from the work of the Team) be agreed.
4. on termination of these fixed term contracts any redundancy costs arising be met by way of transfer from the balance on the Insurance Fund be agreed.
5. until the appointment of suitably skilled and experienced staff, expertise be sought from other local public bodies and agencies, to more immediately address the identified issues. Funding to be provided by way of transfer from the Insurance Fund be agreed.
6. progress be reported to the Performance and Audit Panel be agreed.

225

**MINUTES OF THE PERFORMANCE AND AUDIT PANEL
HELD ON 8 FEBRUARY 2007**

ORDERED that the following minutes of the Performance and Audit Panel held on the 8 February 2007 were submitted and agreed.

PERFORMANCE AND AUDIT PANEL

A meeting of the Performance and Audit Panel was held on Thursday 8 February 2007 commencing at 10.00 am in the Members Conference Room, Police HQ.

PRESENT	Mr Peter Race MBE (Chair), Cllr Ron Lowes (Vice Chair), Mr Keith Fisher JP, and Councillor Steve Wallace.
OFFICIALS	Mr John Bage, Mr Norman Wright (CE) ACC Adam Briggs, Mr Paul Baker, Mr Paul Kirkham (CC).
AUDITORS	Mr Ian Wallace (Bentley Jennison).

Mrs Mandy Stevenson (Audit Commission)

226 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Dave McLuckie (ex officio), Councillor Chris Coombs (ex officio), Councillor Paul Thompson, Mr Krishan Nath, Mr Joe McCarthy, Mrs A Hall and ACC Derek Bonnard

227 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

Action

228 **MINUTES OF THE PREVIOUS MEETING HELD 7 NOVEMBER 2006**

The minutes were agreed as a true and accurate record.

229 **MATTERS ARISING**

Members informed the meeting that they were content with the Crime Leaflet.

230 **OUTSTANDING RECOMMENDATIONS**

It was reported that the outstanding recommendations were all on target, and they were addressed by reports in this meeting.

AGREED that:-

1. the Outstanding Recommendations be noted.

231 **POLICE USE OF RESOURCES (PURE) 2005/2006 PROGRESS REPORT**

The Technical Accountant informed Members that this report reviewed progress against the areas for improvement identified in the PURE Feedback 2005/2006. This was an Audit Commission report approved by the Police Authority Executive on the 23rd November 2006.

Following a process of self assessment by the Force and Authority the external auditors undertook a review during the period, April 2006 to June 2006, updated in September 2006. They subsequently reported to Members in November 2006.

The report contained some 23 areas for improvement which represented a considerable workload. They have therefore been ummarized to deliver improvements. The improvements will involve a series of relatively quick and easy changes, and a series of more fundamental, long term developments. The Technical Accountant produced a timetable for this work to be carried out.

AGREED that:-

1. the progress to date be noted.

232 **STATEMENT OF INTERNAL CONTROL (SIC) REVIEW OF INTERNAL CONTROL**

The Technical Accountant informed Members that this report examined and commented on the "Review of Internal Control and the Statement of Internal Control Assurance gathering process".

At the last meeting the Panel agreed new arrangements for developing the Statement of Internal Control. Members were advised that the methodology to be used would follow the CIPFA Advisory Networks "Rough Guide for Practitioners – The Statement on Internal Control – meeting the requirements of the Account and Audit Regulations 2003".

As part of the framework for preparing the Statement of Internal Control the SIC Work Group had followed through the Rough Guide and sought evidence to demonstrate the extent to which control arrangements were in place and working, and identify areas for improvements.

A further update would be provided in May 2007 so that the Police Authority can sign off the final Statement of Internal Control for 2006/2007 in June 2007.

AGREED that:-

1. the content of the report be noted.
2. A briefing be arranged for Members to review the Statement of Internal Control (SIC).

Paul Kirkham
/ Julie Leng

233

STATEMENT ON INTERNAL CONTROL PROPOSED SOURCES OF ASSURANCE

The Technical Accountant informed Members that this report reviewed and commented on the proposed Sources of Assurance as part of the process of establishing the assurance framework in support of the Statement on Internal Control (SIC).

At a meeting of the 7th November 2006, the Panel agreed new arrangements for developing the Statement of Internal Control. Members were advised that the methodology to be used would follow the CIPFA Advisory Networks "Rough Guide for Practitioners – The Statement on Internal Control – meeting the requirements of the Account and Audit Regulations 2003".

As part of the framework for preparing the Statement of Internal Control the SIC Work Group has identified through it's work, the Sources of Assurance which underpin the provision of assurance on the adequacy and effectiveness of controls over key risks.

The Technical Accountant informed Members that the report was focused on summarized financial health and governance issues which if not addressed represent risks to the reputation of the Police Authority and the Force. An additional more defined list would be available in May 2007.

AGREED that:-

1. the proposed Sources of Assurance be approved.

234

STATEMENT ON INTERNAL CONTROL

PROPOSED SERVICE UNIT ASSURANCE QUESTIONNAIRE

The Technical Accountant informed Members that this report reviewed and commented on the proposal to undertake a survey of Service Unit Managers, as part of the process of establishing the assurance framework in support of the Statement on Internal Control (SIC).

At its meeting on 7th November 2006, the Panel agreed new arrangements for developing the Statement of Internal Control. Members were advised that the methodology to be used would follow the CIPFA Advisory Networks "Rough Guide for Practitioners – The Statement on Internal Control – meeting the requirements of the Account and Audit Regulations 2003".

It was not possible for Internal Audit to review every area of activity, every year. A risk based approach was adopted and agreed by all parties to support the annual audit plan. The Rough Guide therefore advocates undertaking an annual survey of managers to obtain a signed adequacy of controls statement as part of the work in obtaining assurance on the effectiveness of key controls.

AGREED that:-

1. the content of the report be noted.

235

STATEMENT ON INTERNAL CONTROL STATEMENT OF KEY CONTROLS

The Technical Accountant informed Members that this report reviewed and commented on the Statement of Key Controls as part of the process of establishing the assurance framework in support of the Statement on Internal Control (SIC)

As part of the framework for preparing the Statement of Internal Control the SIC Work Group has collated a Statement of Key Controls, as one the Sources of Assurance which underpin the provision of assurance on the adequacy and effectiveness of controls over key risks.

The SIC Workgroup reviewed the extent to which there was evidence to support compliance with these key controls and show the source of assurance relied upon.

AGREED that:

1. the Statement of Key Controls be approved.

236

THE DRAFT STATEMENT ON INTERNAL CONTROL 2006/2007

The Technical Accountant presented the report which reviewed and commented on the proposed Draft Statement on Internal Control 2006/2007

Members were informed that this was only a draft Statement on Internal Control at this point in time, as other reports had identified some additional work that needed to be undertaken, prior to consideration of the final version of the SIC in May 2007 by this Panel.

Subject to Members comments the final report would be presented by the Chief Executive to the Police Executive meeting on the 23rd February 2007,

which would also consider the Budget for 2007/2008.

AGREED that:-

1. the draft report be approved, and that the final report would be submitted to the Police Authority Executive on 23 February 2007.

237

PERFORMANCE AND AUDIT PANEL PROPOSED WORK PROGRAMME

The Technical Accountant asked Members to consider the establishment of a Work Programme.

One of the key controls identified in the report on the Statement of Key Controls was

"The audit committee provides effective leadership on audit and governance issues. It is proactive and has a forward looking programme of meetings and agenda items to ensure comprehensive coverage of all responsibilities in relation to the internal control environment."

The expanded remit of the Panel to include that of an Audit Committee means that the existing cycle of meetings can only accommodate the workload of the Panel if the length each meeting is extended. On occasions the extension could be quite considerable.

To enable the Panel to meet its remit and enable Members to give due consideration to the issues involved, the work programme tabled at Appendix A to the report was proposed. The Panel was asked to consider its implications and agree its implementation subject to any further deliberations of the Annual Meeting of the Police Authority Executive.

AGREED that:-

1. the proposed work programme be approved.
2. Monthly meetings be arranged towards the end of each relevant month.

238

SICKNESS ABSENCE REPORTING

The Assistant Chief Constable provided Members with information requested by them at their meeting on the 7th November 2006. This included updated year-to-date figures; a comparison with our most similar Forces and information around the risk of sickness absence if not managed.

The Assistant Chief Constable reported a small year on year decline in short term sickness levels for Police Staff of 0.09 days. Police Officers show a small increase in sickness at 0.24 days year on year. There was, however, an increase year on year in long term sickness, which had risen by 2.83 days for Police Officers and 1.42 days for Police Staff.

The sickness data forms part of the Force's ongoing monitoring of sickness absence, which has in recent years delivered a downturn in short term absence. However, recent reviews of the data indicate that a long term sickness review is now required to manage to the most recent stretching

target of 8 days per employee.

Sickness reporting would be brought to the Force's Strategic Performance Group for monitoring. In addition, comparisons are being made with Most Similar Forces (MSFs) to benchmark sickness absence.

AGREED that:-

1. the content of the report be noted.

239

PERFORMANCE REPORT

The Assistant Chief Constable presented an update on Force performance against the 2006-09 Corporate Policing Strategy and 2006-07 Local Policing Plan.

During April to December 2006, overall crime fell by 6.8%, a total of 3,764 less recorded crimes than during the same period last year.

At the end of December 2006, the overall detection rate for 2006-07 stood at 31.1%. This was an improvement of 2.1 percentage points when compared to last year

In April 2006, Cleveland Police implemented the National Standard for Incident Recording. During the first nine months of the year (April to December 2006) a total of 191,061 incidents were recorded.

AGREED that:-

1. the content of the report be noted.

240

ACTIVITY BASED COSTING (ABC)

The Performance Development Officer updated Members in relation to Activity Based Costing (ABC).

The report came in two parts:

Part A – Activity Against objectives in the 2006-07 Corporate Policing Strategy and 2006-07 Local Policing Plan.

Part B – Comparison of activity and performance against Most Similar Forces.

This report:-

- updated members with ABC information in accordance with the timetable set out in the previous 'ABC – The way forward' report which was submitted to the previous Performance Panel.
- demonstrated the Force's commitment to meeting SPI targets and to delivering a service with value for money.
- demonstrated the Force's efficient use of resources in context to Cleveland's Most Similar Force family (MSF).
- highlighted the resources used to achieve the statutory performance indicator (SPI) targets over the financial years

2003/04 to 2005/06, and against MSFs. To forecast performance and resource use for 2006/07.

AGREED that:-

2. the content of the reports be noted.

241

QUARTERLY AND YEAR END PERFORMANCE REPORT

The Strategy and Performance Manager discussed options with Members for a revised performance report format in line with the Members' wishes, as outlined at their special meeting held on 27th September 2005.

Members outlined the following requirements for quarterly performance reporting:

- Members wish to establish a position where they are fully informed of all current and predicted performance issues so that they are "no surprises" with performance results.
- The current Quarterly Performance Report would be enhanced with extra commentary and forecasts.
- Members agreed that they would not wish to create any duplication of effort stemming from their performance reporting requirements.

AGREED that:-

1. the content of the report be noted and the draft
2. a small working group be established to develop the performance report format.

ACC Briggs

242

INTERNAL AUDIT

The Internal Auditor informed Members of a range of draft Internal Audit reports these were:

- Corporate Planning / Risk Management
- Insurance
- Ordering Receipt and Payment
- Income and Debtors
- Contracting
- Budgetary Control
- Treasury Management
- Best Value
- General ledger

The Internal Auditor tabled an additional document "Internal Audit Progress Report" which summarized the above Internal Audit Reports.

The Internal Auditor informed Members of the performance, opinions and recommendations for each of the reports.

AGREED that:-

1. the content of the reports be noted.

243 OUTSTANDING RECOMMENDATIONS

ORDERED that the Outstanding Recommendations were submitted and noted.

244 EXCLUSION OF THE PRESS AND PUBLIC

ORDERED that pursuant to Section 100A(4) of the Local Government Act 1972 the press and public be excluded from the meeting under Paragraph 1 of Part 1 of Schedule 12A to the Act.

245 HUMAN RESOURCE ISSUES

The Independent Clerk Adviser presented his report to Members.

ORDERED that the report be noted and the proposed resolution was agreed.

CLEVELAND POLICE AUTHORITY EXECUTIVE

A Special meeting of Cleveland Police Authority Executive was held on Tuesday 27 February 2007 in the Members Conference Room at Police Headquarters.

PRESENT: Councillors Barker, Coombs, Coppinger, Lowes, McLuckie and Thompson

Magistrate Members
Mr Cox JP, Mr Fisher JP and Mr McGrory JP

Independent Members
Miss Andrews-Mawer, Mr Gardner, Mr Hanif, and Mr Race

OFFICIALS: Mr McCarthy, and Mrs Leng (CE)

246 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Benbow, Councillor Wallace and Councillor Womphrey.

247 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

248 **QUESTION TIME**

No questions were received from the public.

249 **EXCLUSION OF THE PRESS AND PUBLIC**

ORDERED that pursuant to Section 100A(4) of the Local Government Act 1972 the press and public be excluded from the meeting under Paragraph 1 of Part 1 of Schedule 12A to the Act.

250 **MEMBER ISSUE**

The Secretariat Manager presented the report to Members.

ORDERED that:-

1. members noted and accepted Mr Nath's written notice of his resignation with effect from the 26 February 2007.

COUNCIL
21 June 2007



Report of: Constitution Committee

Subject: AMENDMENTS TO CONSTITUTION

1. TIME AND PLACE OF MEETINGS

The Constitution Committee at its meeting held on 1 June 2007 considered the issue of the timing of Council meetings. At present Council Procedure Rule 5.2 states: -

“The Ordinary meetings of the Council shall unless otherwise directed or determined by the Council be held at the Civic Centre, Hartlepool commencing alternately at 2.00 pm in the afternoon and 7.00 pm in the evening.”

Constitution Committee proposed that all Council meetings should commence at 7.00pm in the evening. Members of the Committee considered that there were a number of issues that affected the success of Council meetings in the afternoon;

- meetings at 2.00pm caused problems for members of the public wishing to attend Council
- meetings at 2.00pm also caused problems for elected members who needed to take time off work to attend.
- there was limited car parking available in and around the Civic Centre during the day.

The Constitution Committee, therefore, proposed that Council Procedure Rule 5.2 be amended to the following: -

“The Ordinary meetings of the Council shall, unless otherwise directed or determined by the Council, be held at the Civic Centre, Hartlepool commencing at 7.00 pm in the evening.”

In accordance with Council Procedure Rule 24.2, the amendment to the Council Procedure Rules, once moved and seconded at the meeting, will stand adjourned without discussion until the next ordinary meeting of Council on 26 July 2007

2. APPOINTMENT OF SUBSTITUTES

Constitution Committee also considered in March of this year, a proposal to amend the rules in relation to the Appointment of Substitutes. Council Procedure Rule 4 deals with the appointment of substitutes and rule 4.2, specifically states: -

“A substitute may be designated for each Member appointed to a committee or sub-committee

- i) by the Council, if so requested by the Member, or
- ii) by the Member, by written notification to the Chief Executive (which designation as a substitute shall take effect 24 hours after delivery of the notice to the Chief Executive or at such later time as shall be specified by the Member)

and, in respect of a Member appointed to more than one committee or sub-committee, a different substitute may be designated for each appointment.

A Member may, by written notification to the Chief Executive, terminate the appointment of a substitute with immediate effect.”

Constitution Committee consider the timescale for notification of the appointment of a substitute, being 24 hours before a meeting, was too restrictive. Members considered that the notice period should be removed but that the onus should still be on the Member appointing the substitute to contact the Chief Executive (or Democratic Services Team) before the meeting stating who their appointed substitute is.

Should Council support the proposal, it is suggested that Members should be advised to allow thirty minutes as a reasonable time period before the commencement of a meeting to advise of the appointment of a substitute.

The Constitution Committee, therefore, proposed that Council Procedure Rule 4.2 (ii) be amended to read as follows: -

- ii) by the Member, by notification to the Chief Executive (which designation as a substitute shall take effect immediately after notification to the Chief Executive for the specific meeting or until such later time as shall be specified by the Member).

In accordance with Council Procedure Rule 24.2, the amendment to the Council Procedure Rules, once moved and seconded at the meeting, will stand adjourned without discussion until the next ordinary meeting of Council on 26 July 2007.



Report of: Chair of the Scrutiny Co-ordinating Committee

Subject: OVERVIEW AND SCRUTINY ANNUAL REPORT
2006/07

1. PURPOSE OF REPORT

1.1 To present the Authority's Overview and Scrutiny Annual Report 2006/07 to Council (booklet attached separately), which outlines how the Overview and Scrutiny Function has further developed and highlights the key areas of work undertaken by each of the Scrutiny Forums over the past year.

2. BACKGROUND INFORMATION

2.1 As outlined in the Authority's Constitution, it is a requirement of the Overview and Scrutiny Function to produce an Annual Report, detailing the work of the Scrutiny Co-ordinating Committee and the four standing Scrutiny Forums that has been undertaken during the last 12 months together with suggested developments etc for the forthcoming year.

2.2 In my third year as Chair of the Scrutiny Co-ordinating Committee it gives me great pleasure to introduce Hartlepool's second Overview and Scrutiny Annual Report for the 2006/07 Municipal Year for Council's consideration.

2.3 The Annual Report will also be despatched to key stakeholders and placed in key venues of public interest for information purposes.

3. RECOMMENDATION

3.1 That Council considers the Authority's Overview and Scrutiny Annual Report for the 2006/07 Municipal Year (booklet attached).

**COUNCILLOR MARJORIE JAMES
CHAIR OF THE SCRUTINY CO-ORDINATING COMMITTEE**

June 2007

Contact Officer:- Charlotte Burnham – Scrutiny Manager
Chief Executive's Department - Corporate Strategy
Hartlepool Borough Council
Tel: 01429 523 087
Email: charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

No background papers were used in the preparation of this report.

COUNCIL
21 June 2007



Report of: Cabinet

Subject: CRIMINAL RECORD BUREAU CHECKS FOR ELECTED MEMBERS

1. PURPOSE OF REPORT

The purpose of this report is to invite the Council to endorse the arrangements for undertaking Criminal Record Bureau (CRB) checks on all Elected Members

2. BACKGROUND

In view of queries raised by members regarding the arrangements made for CRB checks, a report was submitted to the Cabinet on 30th April 2007 clarifying the background and concerns which gave rise to the arrangements made. The report is attached at Appendix 1. Members will note that in the case of members discharging certain functions (described in the report) legislation requires checks to be made, but otherwise the process is voluntary. However, for the reasons explained in the report, it is considered appropriate that all elected members be subject to checks.

3. PROPOSALS

A statement that the Council expects all elected members to undertake checks in accordance with the arrangements made would enhance the commitment of the Council to the maintenance of standards and the protection of the interests of vulnerable persons. It is therefore proposed that the contents of para 5 of the report be considered as a supplement to the Code of Conduct for Councillors; however, it would only have the force of the Code of Conduct, if there were a decision by the Council to vary the Code of Conduct and register the variation with the Standards Board for England.

4. RECOMMENDATIONS

That the Council:-

- (a) confirm their expectation that all elected members undertake CRB checks in accordance with the arrangements described and that the contents of para 5 of the report be considered as a supplement to the Code of Conduct for Councillors, and
- (b) consider formal variation of the Code of Conduct to include a requirement that the arrangements be incorporated within the Code and, if agreed in principle, refer the matter to the Constitution Committee for formulation of the necessary changes.

Report of: Chief Personnel Officer

Subject: CRIMINAL RECORD BUREAU CHECKS FOR ELECTED MEMBERS

1. PURPOSE OF REPORT

1.1 This report describes the current arrangements for undertaking Criminal Record Bureau (CRB) checks on all Elected Members for clarification and sets out proposals for formalising the procedures in the future.

2. BACKGROUND

2.1 Elected members have been asked to undertake Criminal Record Bureau checks to provide reassurance and security to the vulnerable members of Hartlepool's communities. To date there has been a positive response to the request with over 77% of Members having gone through or are going through the process. The exercise is still on-going as some Members have not yet made arrangements for a check to be completed for various reasons.

2.2 No formal arrangements are in place however, which clarify what will happen if:

- an elected member chooses not to complete a CRB check application
- a trace is identified.

3. PROTECTING VULNERABLE MEMBERS OF HARTLEPOOL'S COMMUNITIES

3.1 The safety of children and vulnerable adults is paramount for Hartlepool Borough Council. The Council should do everything it can to ensure the vulnerable groups in Hartlepool's communities are protected. Our communities must have confidence that our staff and the people that employ them have been properly vetted.

3.2 The CRB is an executive agency of the Home Office and its specific purpose is help organisations make more informed decisions when appointing people into positions of trust. The CRB's aim is to help organisations in the public, private and voluntary sectors, by identifying people who may be unsuitable to work with children or other vulnerable members of our communities.

3.3 There are two levels of disclosure – Standard and Enhanced, which can only be obtained by organisations listed in the Exceptions Order to the Rehabilitation of Offenders Act 1974. Standard disclosures are appropriate where an individual would have regular contact with children or vulnerable

adults and an enhanced check where there is regular caring, training, supervisory role or sole charge of children and/or vulnerable adults.

- 3.4 Through the Disclosure service, a range of different types of information is available from:
- the Police National Computer (PNC) such as cautions, convictions, reprimands and warnings (Standard and Enhanced checks)
 - the Government's Protection of Children Act list (POCA) (Standard and Enhanced checks)
 - the Government's Protection of Vulnerable Adults List (POVA) (Standard and Enhanced checks)
 - the Department for Education and Skills (DfES) (formerly known as List 99) (Standard and Enhanced checks)
 - local police forces relating to relevant non-conviction information (Enhanced check only)

It must be stressed that the Disclosure does not guarantee an individual as being totally safe but demonstrates that the Council has acted responsibly as an organisation.

4. CURRENT ARRANGEMENTS FOR CRB CHECKS

- 4.1 Over the years some Members may have had CRB checks undertaken at different times for different reasons. Unfortunately the systems that were in place at the time did not allow for the information from previous checks to be used or relied upon.
- 4.2 Last year the Council was required to revise the range of staff posts subject to a criminal record bureau checks as part of new regulations which were introduced. A rolling three year programme of continuous CRB checks was also introduced to ensure information about current employees is updated regularly.
- 4.3 The opportunity for Councillors to be checked was assessed and, after previous discussions informally with Cabinet members, arrangements put in place for all members to be asked to undertake a CRB check. Administration systems have been co-ordinated to ensure that only one check per term of office for an elected member is required.
- 4.4 To date 37 Members have gone through or are going through the process at a cost of £36.00 per check. Total cost if all 48 Members were checked this would be £1728 over 4 years.

5. PROPOSED CRB CHECK ARRANGEMENTS

- 5.1 Although the law does not require Elected Members to be CRB checked there are some specific roles where a check would be regarded as good practice e.g.

- (a) 'mentoring' role of members currently under consideration by Children's Services Scrutiny Forum
- (b) Corporate Parent
- (c) Portfolio Holder for Children's Services
- (d) School Governor
- (e) Social Services Complaints Review Panel
- (f) Representative on outside bodies which have clear links to vulnerable groups

5.2 As the roles undertaken by individual Elected Members may vary over time it would be considered prudent to CRB check all Elected Members upon election to avoid subsequent delay and potential confusion about which Members had been checked. The Council would also wish to reassure appropriate partner organisations, community groups and the public generally that Elected Members at Hartlepool Borough Council are routinely CRB checked. Only where an Elected Member had refused to be checked or a trace identified that gave serious cause for concern would the reassurance be qualified.

5.3 Such a protocol would require:

- all current Elected Members completing a CRB check
- all new Elected Members completing a CRB check upon election
- any traces being referred to the Chief Executive, or the Monitoring Officer in his absence, for assessment regarding appropriate action.
- Disclosure information will be considered on the following basis:
 1. the seriousness of the offence(s) and its relevance to the safety of others
 2. the length of time since the offence(s) occurred
 3. any relevant information offered by the councillor for example about the circumstances leading up to the offence(s) being committed such as the influence of domestic or financial circumstances
 4. whether the offence was a one-off or part of a history of offending
 5. whether the individual's circumstances have changed since the offence was committed making re-offending less likely
 6. the country in which the offence was committed: some activities are offences in Scotland and not in England and Wales, and vice versa
 7. whether the offence has been decriminalised by Parliament
 8. the degree of remorse, or otherwise, expressed by the individual and their motivation to change.

5.4 Appropriate action may include for example taking no action, advising the Mayor that allocating Portfolio Holder responsibilities are not appropriate or

restricting the range of outside bodies which the Elected Members may represent the Council at.

- 5.5 These arrangements are not intended to prevent any Elected Member from undertaking their elected role as community representative. All information received will be treated in the strictest confidence. The CRB recognises that the Standard and Enhanced Disclosure information can be extremely sensitive and personal, therefore it has published a Code of Practice and employers' guidance for recipients of Disclosures to ensure they are handled fairly and used properly.

6. RECOMMENDATION

6.1 Cabinet are asked to consider:

- (a) whether to require all current Elected Members to undertake CRB checks and in the future, upon election or limit to only Elected Member roles that have specific, direct and regular contact with children and vulnerable adults
- (b) whether the Chief Executive, and the Monitoring Officer in his absence, is the appropriate person to discuss identified traces and decide appropriate action
- (c) what reassurances they would make publicly regarding Elected Members who are, or who are n

CABINET REPORT

30 April 2007



Report of: Chief Personnel Officer

Subject: CRIMINAL RECORD BUREAU CHECKS FOR ELECTED MEMBERS

SUMMARY

1. PURPOSE OF REPORT

This report describes the current arrangements for undertaking Criminal Record Bureau (CRB) checks on all Elected Members for clarification and sets out proposals for formalising the procedures in the future.

2. SUMMARY OF CONTENTS

The current arrangements for undertaking CRB checks is described and sets out proposals for formal arrangements which may be adopted in the future.

3. RELEVANCE TO CABINET

Policy development which affects all Elected Members.

4. TYPE OF DECISION

Not a key decision.

5. DECISION MAKING ROUTE

Cabinet and then Council, if Cabinet should decide.

6. DECISION(S) REQUIRED

Cabinet are asked to consider

- (a) whether to require all current Elected Members to undertake CRB checks and in the future, upon election
- (b) whether the Chief Executive, and the Monitoring Officer in his absence, is the appropriate person to discuss identified traces and decide appropriate action

- (c) what reassurances they would make publicly regarding Elected Members who are, or who are not, CRB checked.

Report of: Chief Personnel Officer

Subject: CRIMINAL RECORD BUREAU CHECKS FOR ELECTED MEMBERS

1. PURPOSE OF REPORT

1.1 This report describes the current arrangements for undertaking Criminal Record Bureau (CRB) checks on all Elected Members for clarification and sets out proposals for formalising the procedures in the future.

2. BACKGROUND

2.1 Elected members have been asked to undertake Criminal Record Bureau checks to provide reassurance and security to the vulnerable members of Hartlepool's communities. To date there has been a positive response to the request with over 77% of Members having gone through or are going through the process. The exercise is still on-going as some Members have not yet made arrangements for a check to be completed for various reasons.

2.2 No formal arrangements are in place however, which clarify what will happen if:

- an elected member chooses not to complete a CRB check application
- a trace is identified.

3. PROTECTING VULNERABLE MEMBERS OF HARTLEPOOL'S COMMUNITIES

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adults and an enhanced check where there is regular caring, training, supervisory role or sole charge of children and/or vulnerable adults.

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4. CURRENT ARRANGEMENTS FOR CRB CHECKS

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- 4.2 Last year the Council was required to revise the range of staff posts subject to a criminal record bureau checks as part of new regulations which were introduced. A rolling three year programme of continuous CRB checks was also introduced to ensure information about current employees is updated regularly.
- 4.3 The opportunity for Councillors to be checked was assessed and, after previous discussions informally with Cabinet members, arrangements put in place for all members to be asked to undertake a CRB check. Administration systems have been co-ordinated to ensure that only one check per term of office for an elected member is required.
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5. PROPOSED CRB CHECK ARRANGEMENTS

- 5.1 Although the law does not require Elected Members to be CRB checked there are some specific roles where a check would be regarded as good practice e.g.

- (a) 'mentoring' role of members currently under consideration by Children's Services Scrutiny Forum
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- (c) Portfolio Holder for Children's Services
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- (e) Social Services Complaints Review Panel
- (f) Representative on outside bodies which have clear links to vulnerable groups

5.2 As the roles undertaken by individual Elected Members may vary over time it would be considered prudent to CRB check all Elected Members upon election to avoid subsequent delay and potential confusion about which Members had been checked. The Council would also wish to reassure appropriate partner organisations, community groups and the public generally that Elected Members at Hartlepool Borough Council are routinely CRB checked. Only where an Elected Member had refused to be checked or a trace identified that gave serious cause for concern would the reassurance be qualified.

5.3 Such a protocol would require:

- all current Elected Members completing a CRB check
- all new Elected Members completing a CRB check upon election
- any traces being referred to the Chief Executive, or the Monitoring Officer in his absence, for assessment regarding appropriate action.
- Disclosure information will be considered on the following basis:
 1. the seriousness of the offence(s) and its relevance to the safety of others
 2. the length of time since the offence(s) occurred
 3. any relevant information offered by the councillor for example about the circumstances leading up to the offence(s) being committed such as the influence of domestic or financial circumstances
 4. whether the offence was a one-off or part of a history of offending
 5. whether the individual's circumstances have changed since the offence was committed making re-offending less likely
 6. the country in which the offence was committed: some activities are offences in Scotland and not in England and Wales, and vice versa
 7. whether the offence has been decriminalised by Parliament
 8. the degree of remorse, or otherwise, expressed by the individual and their motivation to change.

5.4 Appropriate action may include for example taking no action, advising the Mayor that allocating Portfolio Holder responsibilities are not appropriate or

restricting the range of outside bodies which the Elected Members may represent the Council at.

- 5.5 These arrangements are not intended to prevent any Elected Member from undertaking their elected role as community representative. All information received will be treated in the strictest confidence. The CRB recognises that the Standard and Enhanced Disclosure information can be extremely sensitive and personal, therefore it has published a Code of Practice and employers' guidance for recipients of Disclosures to ensure they are handled fairly and used properly.

6. RECOMMENDATION

6.1 Cabinet are asked to consider:

- (a) whether to require all current Elected Members to undertake CRB checks and in the future, upon election or limit to only Elected Member roles that have specific, direct and regular contact with children and vulnerable adults
- (b) whether the Chief Executive, and the Monitoring Officer in his absence, is the appropriate person to discuss identified traces and decide appropriate action
- (c) what reassurances they would make publicly regarding Elected Members who are, or who are not, CRB checked.

COUNCIL REPORT

21st June, 2007



Report of: Executive

Subject: 2006/2007 PRUDENTIAL BORROWING LIMITS AND CAPITAL PROGRAMME

1. PURPOSE OF REPORT

1.1 To enable Council to consider the proposed variations of two Prudential Borrowing Limits.

2. REASON FOR SUBMITTING REPORT

2.1 In accordance with the constitution and Government regulations the Council is responsible for approving and revising Prudential Borrowing Limits.

3. ISSUES TO BE CONSIDERED BY THE COUNCIL

3.1 Details of the 2007/2008 Prudential Borrowing Limits were approved by Council on 15th February, 2007. At that time it was anticipated interest rates would be broadly stable during 2007/2008, with an expectation that rates would increase slightly towards the end of the year. The 2007/2008 Prudential Borrowing Limits and Treasury Management Strategy therefore reflected this position.

3.2 Since the initial Prudential Borrowing Limits were approved the Bank of England base rates has increased. There is an expectation that there will be further increases in base rates in the coming months.

3.3 The base rate is currently higher than previously forecast at this stage of the year. This position provides an opportunity to generate a one-off discount on the Council's remaining PWLB Loans earlier in the year than previously anticipated.

3.4 At this stage it would be prudent to delay any action until the position on interest rates is more certain, as further rate rises will increase the value of the discount which can be generated.

3.5 It is, however, anticipated that actions may be taken earlier in the year than previously anticipated. Therefore, in order to enable such action to be pursued and to address the resulting changes in the Council's cashflows two Prudential Indicators need to be revised to enable this position to be managed, as detailed below.

Upper limits on fixed and variable interest rate exposure	2007/08 Revised £'000	2008/2009 Revised £'000	2009/10 Revised £'000
Fixed Rates (Original Estimate)	100% (100%)	100% (100%)	100% (100%)
Variable Rates (Original Estimate)	50% (35%)	50% (20%)	20% (20%)

Maturity Structure of Borrowing	Revised/(Original) Limits			
	Upper Limit		Lower Limit	
under 12 months	50%	(35%)	0%	(0%)
12 months and within 24 months	50%	(35%)	0%	(0%)
24 months and within 5 years	35%	(35%)	0%	(0%)
5 years and within 10 years	35%	(35%)	0%	(0%)
10 years and above	100%	(100%)	65%	(65%)

3.6 It should be noted that if a further discount is achieved during 2007/2008 this benefit will need to be spread over a ten year period as new accounting rules were introduced from 1st April, 2007.

4. PROPOSAL

4.1 Council is requested to consider the proposal to revise the approved Prudential Borrowing Limits as detailed in paragraph 3.5.

COUNCIL
21 June 2007



Report of: The Cabinet

Subject: CORPORATE PLAN 2007/8

1. PURPOSE OF REPORT

1.1 Present the Corporate Plan 2007/8 for Council's approval.

2. BACKGROUND TO BEST VALUE AND THE PERFORMANCE PLAN

2.1 As part of the Government's programme to modernise local government the Council must approve and publish its Best Value Performance Plan (Corporate Plan) by 30 June 2007. The Corporate Plan is the Councils' top level plan and sets out the top level priorities and how the Council will help deliver the Community Strategy aims.

2.2 The Corporate Plan is an important document because it formally communicates the Councils' vision and priorities. It has been developed in conjunction with the Local Area Agreement, which the Mayor signed on behalf of the Council in March 2006.

2.3 As in previous years the plan is arranged around the seven Community strategy themes, which have been adopted by the Council as corporate themes. It also includes a section dedicated to organisational development activities.

3. DECISION MAKING ROUTE FOR THE PLAN

3.1 The Corporate Plan is part of the Council's Budget and Policy Framework and therefore requires the involvement of Scrutiny and approval by the full Council.

3.2 The Plan was considered by Cabinet on 8 January, 19 February, 16 April and 29 May 2007, and the Scrutiny Co-ordinating Committee considered the Plan on 19 January, 13 March and 18 May. In addition the draft plan was considered by all of the Service Scrutiny Forums between 19 February and 6 March.

4. HARTLEPOOL'S APPROACH TO THE CORPORATE PLAN

- 4.1 As in previous years the plan will be produced in 2 parts. **Part 1**, attached at **Appendix A**, describes the Councils' overall aims, contributions to the Community Strategy aims and organisational development priorities. It also sets out our approach to managing our financial resources and delivering improved efficiency.
- 4.2 **Part 2**, attached at **Appendix B**, continues to contain the detailed supporting information relating to performance statistics which the council is required to publish. This includes the Best Value performance indicators for 2006/07 and targets for 2007/8, 2008/9 and 2009/10.

5. RECOMMENDATIONS

- 5.1 The Council approves the draft Corporate Plan, 2007/08 for publication by 30 June in order to meet the statutory requirement.

Hartlepool Borough Council
Corporate Plan 2007/8 - 2009/10

‘A Better Future for Hartlepool’
- Part 1



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If you want to know more.....

If you would like further information about council performance please telephone David Hunt on (01429) 284073, fax (01429) 284009 or e-mail david.hunt@hartlepool.gov.uk

Copies of this summary can also be provided on audiotape or in large print, Braille and ethnic minority languages on request. We can also be contacted via Typetalk and enquiries in any language can be dealt with in person or on the telephone using Language Line instant translation service.

If you would like this document in another language or format, or if you require the services of an interpreter, please contact us. Tel No: 01429 284073

यह दस्तावेज़ यदि आपको किसी अन्य भाषा या अन्य रूप में चाहिये, या आपको आनुवाद-सेवाओं की आवश्यकता हो तो हमसे संपर्क करें

(Hindi)

إذا أردت هذه الوثيقة بلغة أخرى أو بطريقة أخرى، أو إذا كنت بحاجة إلى خدمات مترجم، فنرجو أن تقوم بالاتصال بنا.

(Arabic)

যদি আপনি এই ডকুমেন্ট অন্য ভাষায় বা ফরমেটে চান অথবা যদি আপনার একজন ইন্টারপ্রেটারের প্রয়োজন হয়, তাহলে দয়া করে আমাদের সাথে যোগাযোগ করুন।

(Bengali)

本文件可以翻譯為另一語文版本，或製作成另一格式，如有此需要，或需要傳譯員的協助，請與我們聯絡。

(Cantonese)

ئەگەر دەتەوی ئەم بەلگەھەت بە زمانیکی که یا بە فۆرمیکی که هەبی، یا بیویستت بە موتهرجیم هەیه، تکایه په یوه ندیمان پیوه بکه

(Kurdish)

Jeżeli chciałby Państwo otrzymać ten dokument w innym języku lub w innym formacie albo jeżeli potrzebna jest pomoc tłumacza, to prosimy o kontakt z nami.

(Polish)

یہ دستاویز اگر آپ کو کسی دیگر زبان یا دیگر شکل میں درکار ہو، یا اگر آپ کو ترجمان کی خدمات چاہئیں تو برائے مہربانی ہم سے رابطہ کیجئے۔

(Urdu)

1. Introduction

a) Purpose of the Plan

This Corporate Plan is our strategic planning document. It explains our overall aim and objectives for the next three years and sets priorities and targets for the 2007/8 financial year.

Hartlepool Borough Council, for the fifth year running, has been awarded the highest possible rating (four stars) by the Audit Commission as part of the “The Harder Test” Comprehensive Performance Assessment (CPA). The Council was also assessed as “Improving Well”.

However, the environment in which we operate is a constantly changing one in terms of policy, statute, expectations and aspirations with regard to central government, local people and businesses. This is particularly so in 2007/8 as the Government’s Local Government White Paper (Strong and Prosperous Communities) proposals are progressed ready to start in 2008/9. There is more about the White Paper in section 2c.

The Corporate Plan is part of the effective systems we have in place to measure performance; identify opportunities for improvement; and to take steps to improve any areas that are under performing. The objectives, priorities and targets included in the Plan guide the allocation of Council resources – financial, physical assets and staff – to achieve the objectives we have set.

b) Audience for the plan

How a member of the Public can use this Plan:

As a member of the public you can use this plan to help to:

- Get a summary of our progress and key achievements over the last year;
- Find out how we are working towards achieving our goals and ambitions for the Borough in relation to the Community Strategy and the Local Area Agreement;
- Consider those activities that have been identified as strategic priorities over the next year (but also including those which may run over a longer period where appropriate); and
- Obtain an understanding of our longer term ambitions for Hartlepool over the next 5 to 10 years.

How an elected Member of the Council can use this Plan:

As a Member, you can use this Plan to help to:

- Recognise the achievements that have been made over the last year;
- Get an overview of the way in which we are working towards achieving our overall aim as a Council in relation to the Borough's Community Strategy and the Local Area Agreement;
- Consider those activities (including those which may run over a longer period) that have been identified as strategic priorities over the next year; and
- Obtain an understanding of our longer term ambitions for Hartlepool over the next 5 to 10 years.

How external partners/government can use this Plan:

Partners working with our Local Strategic Partnership, the Hartlepool Partnership, will also be interested in the Plan because many of the objectives in the Plan contribute to delivering the Partnership's vision as set out in the Community Strategy. A number of the Plan's objectives mirror those in the Local Area Agreement - the Community Strategy's delivery plan. In many cases the effort to achieve these objectives is shared with partners. The Government also has a significant interest in our Corporate Plan and will use it to monitor our performance and progress.

How members of staff can use this Plan:

As a member of staff you can use this Plan to help to:

- Gain an overview of the strategic activities across the Council that we will be undertaking in order to help us achieve our Council aim;
- Understand the direction in which we are going; and
- See how your work contributes, through your Departmental Service Planning arrangements, to achieving our corporate objectives.

Please let us know if you have any comments / suggestions for improvement on this Corporate Plan. Our contact details are below:

David Hunt, Policy and Performance Team, david.hunt@hartlepool.gov.uk, Tel: 01429 284073

c) How this Plan is set out

The Corporate Plan is set out in two parts.

Part 1 describes:

- Setting the Scene this gives you the context to what we are doing and how we are organising ourselves
 - a) Links to the [Community Strategy aims](#),
 - b) the [Local Area Agreement](#) (LAA) and the Council's overall aim
 - c) [Factors taken into account to develop the 2007/8 Corporate Plan](#)
 - d) [Developing the organisation](#) – this describes and organisational development priorities
 - e) [Allocation of resources](#) to deliver the plan
 - f) [Managing performance](#) - how we will keep track our performance during the year

- Our more detailed plans for 2007/8
This section identifies those specific actions to be undertaken to deliver our objectives, with key milestones and performance indicators shown, which will be used to help measure our progress. It also sets out our longer term ambitions for the Borough (5-10 years time) as a consequence of undertaking these objectives and information on our key achievements last year.

Our objectives are grouped into 8 sections – one for each of the 7 Community Strategy Themes, and one relating to Organisational Development activities that are designed to improve the way in which we work and provide Council services.

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Part 2 of the Plan contains the detailed supporting information relating to performance statistics and other information, which the Council is required to publish to meet the Local Government Act 1999 requirement to produce a Best Value Performance Plan (BVPP). This section includes the Best Value (BV) performance indicators for 2006/7 and targets for 2007/8, 2008/9 and 2009/10.

2. Setting the scene

a) Link to the Community Strategy

We recognise the importance of working in partnership with a range of public, private, and voluntary sector organisations that provide services to local residents. In many instances these services complement each other. A Local Strategic Partnership (the Hartlepool Partnership) was created in 1999 as a way for organisations delivering services to local people and businesses to plan and work together to deliver better and improved services.

In April 2002 Hartlepool Borough Council and the Hartlepool Partnership, adopted a first Community Strategy. The purpose of this strategy is to set out the Community's aspirations and priorities, and to integrate and improve the delivery of services, so that they better reflect the needs of the local community. The Strategy was subject to detailed consultation using a range of methods, providing opportunities to shape the final outcome and ensuring that it is supported by the public and all partners. A major review of the Community Strategy is now underway and is scheduled to be completed by December 2007. The early stages of this review have supported a revised vision and this is included below.

The Partnership's proposed long-term vision, looking 20 years ahead is:

'Hartlepool will be a thriving, respectful, inclusive, healthy, ambitious and outward looking community, in an attractive and safe environment, where everyone is able to realise their potential.'

The goal is

"To regenerate Hartlepool by promoting economic social and environmental well being in a sustainable manner."

A priority aim is identified under each of the 7 Community Strategy themes and these are used by members of the Hartlepool Partnership to forward plan and prioritise actions.

The Government has identified the 'shared priority' areas for all local authorities. The Corporate Plan covers all these shared priorities but sets out how the Council will address them within the local, Hartlepool context.

The 2002 Community Strategy themes, priority aims and links to Government Priorities:

Theme	Priority Aim	Government Priorities
Jobs and the Economy JE	Develop a more enterprising, vigorous and diverse local economy that will attract investment, be globally competitive, and create more employment opportunities for local people.	<ul style="list-style-type: none"> • Local economic vitality • Local environment • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people
Lifelong Learning and Skills LLS	Help all individuals, groups and organisations realise their full potential, ensure the highest quality opportunities in education, lifelong learning and training, and raise standards of attainment.	<ul style="list-style-type: none"> • Raising standards across our schools • Local economic vitality • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people
Health and Care HC	Ensure access to the highest quality health, social care and support services, and improve the health, life expectancy and well being of the community.	<ul style="list-style-type: none"> • Healthier communities • Safer and stronger communities • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people
Community Safety CS	Make Hartlepool a safer place by reducing crime, disorder, and fear of crime.	<ul style="list-style-type: none"> • Safer and stronger communities • Local economic vitality • Healthier communities • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people
Environment and Housing EH	Secure a more attractive and sustainable environment that is safe, clean and tidy; a good infrastructure; and access to good quality and affordable housing.	<ul style="list-style-type: none"> • Local transport need • Local environment • Safer and stronger communities • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people
Culture and Leisure CL	Ensure a wide range of good quality, affordable and accessible leisure, and cultural opportunities.	<ul style="list-style-type: none"> • Healthier communities • Improving the quality of life for: <ul style="list-style-type: none"> - Children, young people and families at risk - Older people • Raising standards across our schools
Strengthening Communities SC	Empower individuals, groups and communities, and increase the involvement of citizens in all decisions that affect their lives.	<ul style="list-style-type: none"> • Local economic vitality • Local transport need • Local environment • Safer and stronger communities

While the aims are expressed as separate themes they are linked to each other and impact on one another in complex ways. Actions in one theme may have positive or even negative effects in another. Improvement in one of these aims often depends on success in one or more of the others. This is particularly true of the Strengthening

Communities aim where, for example, creating jobs and raising educational attainment contributes to strengthening communities.

Under these priority aims are a series of objectives drawn from the Local Area Agreement designed to meet the challenges the Borough faces. We have adopted the Community Strategy priority aims as our own council priorities, to help us achieve our overall Council aim, which is:

“To take direct action and work in partnership with others, to continue the revitalisation of Hartlepool life and secure a better future for Hartlepool people”.

b) Local Area Agreement – Priorities for Improvement

Local Area Agreements are a Government initiative, launched in 2004, to deliver a better quality of life for people through improving performance on a range of national and local priorities. They form a key part of the government's 10 year strategy for Local Government and aim to streamline bureaucracy between central government and local deliverers and improve service outcomes. The Local Government White Paper proposes developments to the LAA framework and the Council will be progressing these during 2007/8.

The Hartlepool LAA includes 36 priority outcomes for improvement, derived from both national and local priorities, with associated baselines, indicators and targets and these are structured around the seven Community Strategy Themes. The LAA outcomes therefore closely reflect the existing Community Strategy objectives which consultation has shown to have widespread support across the town.

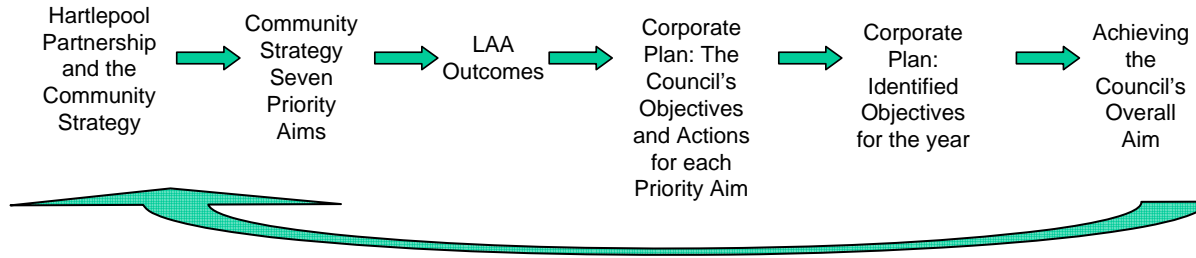
The LAA first agreed in March 2006 has now been refreshed and approved by Cabinet and the Hartlepool Partnership.

This Corporate Plan details how the Council is going to achieve its elements of the LAA priority outcomes within the next 12 months and beyond with specific targets set for the next 3 years. Performance reporting and management will be handled through the existing corporate and departmental arrangements which include quarterly reporting to Cabinet.

Ten of the priority outcomes were identified where stretched performance will be delivered by March 2009 in return for the payment of reward grant up to £3m. The Council will lead on a number of these targets with other agencies also taking a lead where appropriate. These are identified in Section 3 of this Plan

Our objectives for 2007/8 therefore relate to each of the above Community Strategy priority aims, with specific activities identified for each aim as priorities for action by the Council. The priorities are the high-level activities that we plan to undertake, and are in turn underpinned by other, more detailed, operational activities and statutory responsibilities that are described in departmental and service plans. There is a clear link therefore between the Community Strategy, the LAA and the Council's Corporate Plan, with our top-level objectives for each Community Strategy theme helping us achieve our overall Council aim, which in turn serves to contribute to and deliver on key aspects of the Community Strategy.

The picture below summarises the relationships between Community Strategy, LAA and Corporate Plan and Council's overall aim.



c) Factors taken into account in designing the Corporate Plan

The Corporate Plan projects forward three years and must take account of a wide range of factors:

- stakeholder and partner consultation, including Member priorities, audit and inspection recommendations
- consultation with the public
- external drivers, including Government policy initiatives,
- funding variations and requirements to improve efficiency capital investment plans and their revenue implications
- risk assessments and contingency planning, including maintaining adequate financial reserves
- expected developments in services.

The Council continuously assesses risks and opportunities that might impact on the achievement of its objectives and seeks to balance the competing priorities and pressures. The following sections highlight the key factors that relate to each of the Community Strategy themes.

Jobs and the Economy - Current position

The Audit Commission concluded “The Council has a strong approach to regeneration as a key driver for improving the quality of life in Hartlepool” and the economic gap between Hartlepool and the rest of the country has narrowed.

The Community Strategy review consultation showed a clear consensus that Jobs and the Economy should be the top priority for action to help create jobs in the town.

The Council has consistently funded regeneration and economic development activity to ensure the capacity is in place to take advantage of opportunities, such as bidding for funds. This remains an important local priority, particularly as competition for regional and European funding intensifies. While little extra resource could be made available in 2007/8 the protection of key budgets such as the economic development marketing budget was welcomed by the business community.

In addition to pursuing the economic regeneration of the whole town, the Council is also prioritising the most deprived wards in the town through the Neighbourhood Renewal

Strategy and the achievement of economic well-being for children and young people through the Children and Young People's Plan.

Actions for 2007/8 include:

- Work with Tees Valley Regeneration and PD Ports for the redevelopment of Victoria Harbour within Hartlepool Quays
- Implement, with partner agencies, the Hartlepool 14-19 strategy and support the 14-19 regional strategy
- Establish Jobsmart employment and skills consortium specifically targeted at the most disadvantaged wards and residents

Lifelong Learning and Skills – Current position

Raising children's attainment has been a success story in Hartlepool over the past 10 years. This was recognised in the Joint Area Review of children's services. "Early years and childcare provision are good, and educational attainment continues to improve. Support for school improvement and provision for children with special education needs are particular strengths."

While education did not emerge as a main priority from the Community strategy review consultation, the Council, since 1996, has recognised its importance for the longer term future of the town and has provided substantial additional funding in line with Government policy.

For children and young people, Government policy is driven by the priorities set out in Every Child Matters, in particular the priority Enjoy and Achieve – to raise achievement and standards of children and young people in the early years, primary and secondary phases of education. The Government is supporting this with a major national scheme that will create state of the art school buildings and facilities for future generations of children and young people. Building Schools for the Future (BSF) aims to replace or renew every secondary school in England over a 10-15 year period. Hartlepool is seeking to join this programme from 2007 providing a potential £90m investment. Significant local capital investment in schools of £5m is also planned for 2007/8.

Actions for 2007/8 include:

- Implement the Building Schools for the Future project plan for 2007/08 including completion of the Strategy for Change
- Challenge and support schools to improve performance to national averages and above

Health and Care - Current position

The CPA identified good practice and significant progress, concluding that "The health needs of children and young people are addressed well" and that "Vulnerable children and young people are well safeguarded through effective action by all agencies."

On adult health and care the CPA report recognised the challenging circumstances, stating "Health is improving in Hartlepool and people are living longer" but identified the extent of the challenge remaining to be addressed, noting the health gap with the

nation as a whole “is widening and there is also health inequality within Hartlepool itself: the most deprived areas suffer poorer health than the affluent areas, with a difference of 13 years in male life expectancy between the best and the worst wards.”

The Community Strategy review consultation with the public identified Health and Care as their third priority. Issues such as greater health education, healthy living and provision of health care facilities all emerged.

For adult social care challenging but exciting times are ahead. Demographic change is bringing growing demand and budget pressures. There is a gap between people’s aspirations for services and what is on offer (Ipsos MORI Survey commissioned by DRC, EOC and Cover UK, July 2006).

Government policy as outlined in the White Paper Our Health, Our Care, Our Say confirms the vision set out in the Green Paper, Independence, Well-being and Choice. It envisages personalised care and support, ensuring people have the opportunity to make choices and take control. Government policy also envisages closer working between social care and health in order to deliver integrated care.

Integration is well underway in Hartlepool, for example, in older people’s services and mental health. PCT reconfiguration has slowed down this process but now that upheaval is beginning to settle down progress for 2007/8 is expected to be made in effective joint delivery and provision of services and joint commissioning between the Council and PCT.

For children, Government policy is driven by the priorities set out in Every Child Matters, in particular the “Be Healthy” objective that aims to ensure children and young people will be physically, mentally, emotionally and sexually healthy, lead healthy lifestyles and choose not to take illegal drugs. Integration of activities with partners will also be progressed as the Children’s Trust established from 1 April 2007 becomes operational and acts as a forum for children and young people’s services.

In financial terms health and care is the Council’s major area of investment for 2007/8 with £0.9m additional funding for adult services and nearly £0.2m for children’s services to address the identified pressures and priorities. Despite the additional funds for adults the Fare Access to Care Services eligibility thresholds will be raised during 2007/8.

Actions for 2007/8 include

- Progressing the Public Health Strategy with the PCT
- To increase the proportion of people who commission their own services.
- Progressing inspection recommendations for the Supporting People service
- Work with partner agencies, young people, schools and families to reduce under 18 conception rate by 55%

Community Safety - Current position

The Council and its partners to have had significant success in narrowing the gap between crime levels in Hartlepool and national averages and this was recognised in the recent CPA inspection by the Audit Commission saying “multi-agency work to reduce offending and anti-social behaviour is good.” The inspection of the Youth Offending Service rated most aspects of the service as “Good” and made a number of recommendations for improvement which are now being addressed.

In the Community Strategy review consultation the public identified Community Safety as their second highest priority. Consultation for the Safer Hartlepool Partnership and Police both identified action on anti-social behaviour as a priority. Community Safety has been a long standing local and national priority with the public wanting higher levels of policing and reduced crime. The Government launched their Respect agenda in January 2006 with a particular focus on anti social behaviour.

Community Safety remains a top priority for the Council. The Crime and Disorder Strategy 2005-8 sets out our approach on drugs, acquisitive crime, violence, reassurance, prevention of offending and anti-social behaviour. In the 2007/8 budget an additional £90,000 is being invested to maintain and enhance services. In addition the Council is also focusing on the needs of children and young people, so they can live, grow, and learn in safety, through the Children and Young People’s Plan April 2006-March 2009.

Actions for 2007/8 include:

- Contribute to work in partnership to reduce levels of violence and disorder associated with the night-time economy in the town centre specifically, and alcohol – related crime and disorder more generally across the town.
- Continue to improve services for young people at risk of, or involved in, crime and ASB
- Increase the number and range of foster and adoptive placements to meet local needs

Environment and Housing – Current position

The CPA inspection report commented that “Environmental services are good, with effective action by the Council to keep the borough clean while reducing waste and increasing recycling.” On housing they commented “The strategic approach to housing is good, with good community and partner involvement” and there is “good integration of housing and environmental improvements as key components of the regeneration of neighbourhoods.”

In the Community Strategy review consultation local people gave weight to the importance of Housing and this is being considered as part of the Community Strategy review. Environment was slightly further down the list of priorities but tidying local neighbourhoods, reducing the amount of litter and improvements to public transport were all factors which many highlighted as improving quality of life. The 2006 Best Value satisfaction surveys identified a drop in satisfaction with waste collection

services. However, the survey was conducted when a substantial proportion of the residents had just moved from weekly to fortnightly collection of household waste with an extended recycling collection on the intervening week and were getting used to the new service and snags were still being sorted out. Satisfaction with the service will be revisited by the Viewpoint panel later in 2007 when the whole system is fully bedded in.

Government policy in this area ranges from short to longer term targets which impact on the Council. These include statutory recycling targets, targets on meeting the Decent Homes standard, balancing supply and demand for housing, and an expectation that Council's will contribute to combating climate change.

All these issues are being addressed by the Council and with partners. The Council has taken action to achieve improvement, such as creating Hartlepool Housing to facilitate access to investment funds, ensuring Hartlepool can access a wide range of funding sources such as the neighbourhood Renewal Fund and providing additional funding, notably in waste reduction and recycling. Related plans and strategies for the Council and its partners include the Housing Strategy, Local Transport Plan, New Deal for Communities Community Housing Plan, North Central Hartlepool Housing Regeneration Plan. For 2007/8 about £0.75 has been earmarked for investment to meet priorities and pressures in environment, housing and transport.

Actions for 2007/8 include:

- Improve and maintain the design and appearance of the natural and built environment with a particular focus on reducing levels of litter and detritus
- Provide a sustainable, safe, efficient, effective and accessible transport system Deliver the Hartlepool Local Transport Plan (LTP)
- To enhance the standard of management of private rented housing
- To improve the energy efficiency of existing housing and reduce the number of vulnerable households experiencing fuel poverty

Culture and Leisure - Current position

This is a lower priority for the public but the Council recognises that culture and leisure can support the delivery of the other Community Strategy themes, particularly jobs and the economy and health, for example as a means to address obesity.

The Council has identified additional resources to support key events such as the Maritime Festival in the run up to the Tall Ship Race in 2010. The Tall Ships Race is a major opportunity to boost economic growth and tourism but it requires investment. The budget strategy has set aside £0.8m from reserves to fund costs associated with the event to ensure the town maximises the opportunities from the event.

Actions for 2007/8 include:

- Develop and improve cultural and leisure facilities and events, including Tall Ships Race in 2010
- To increase opportunities for participation in a wide range of cultural and leisure activity focussing on areas of disadvantage.

Strengthening Communities - Current position

The Council's CPA report identified excellent consultation and engagement with local people, good use of data to enable identification of local needs and priorities. Nevertheless the Community Strategy review consultation found that people also wanted to be consulted more and to feel more involved.

The CPA inspection also concluded that the Council works well with the private and voluntary sectors but could make better use of the capacity of voluntary organisations to support its work. The recent Scrutiny review also identified significant challenges ahead as reduced European funding is likely to impact heavily on the community and voluntary sector.

Government policy in this area relates to several wide ranging topics including promoting community cohesion and engagement, addressing diversity and equalities and preparing for emergencies.

Actions for 2007/8 include:

- reinvigorating the Compact with the voluntary and community sector
- Improving public engagement all communities

d) Developing the organisation

Current position

The CPA report about the Council organisation was overwhelmingly positive as the comments below indicate:

- Member and Officer leadership and management are good
- Staff at all levels have pride in Hartlepool
- Staff at all levels demonstrate very strong commitment to delivering quality services
- Financial capacity is good and the Council has substantial reserves
- Good performance management enables the Council and its partners to monitor and drive progress
- Outstanding partnership working is achieving improved outcomes almost without exception across national and local priorities
- Excellent consultation and engagement with local people

This shows the Council has a sound base for still stronger improvement. The agenda for the Council to address over the next three years is clearly broad and the development of the organisation is essential if we are to create the capacity to meet the challenges that lie ahead. We are seeking to do this through:

- Improved management and governance;
- Improved access to and understanding of the public;
- Improved understanding, skills, competencies and contribution of elected Members and staff;
- The innovative implementation of key efficiency drivers; and
- The effective management, governance and development of financial arrangements.

The objectives and actions identified in the Organisational Development Section of the Plan are the key elements that will enable us to improve the way in which we work and the services that are provided. A range of factors need to be addressed.

Government policy naturally looms large. In 2007/8 the Council will be preparing for the implementation of several aspects of the Local Government White Paper including revamped LAAs.

The Council will need to respond to the recently published Lyons Inquiry report on council finance and other matters. In addition the Government's Comprehensive Spending Review (CSR) will be completed in 2007 and this will indicate for all local authorities the level of level of funding for the three years 2008/9, 2009/10 and 2010/11. The CSR may also address other issues such as regional governance of regeneration funding.

The pressure to achieve Gershon efficiency targets continues and this is being progressed through our Efficiency Strategy targets and efficiency and Business Process Re-engineering (BPR) projects.

Public expectation is for greater flexibility in access to services. Our ICT Strategy includes several projects, such as further work on the Hartlepool Connect Contact, Centre and will also contribute significantly to achieving efficiency savings.

The development and retention of members and staff is another key area. Our approach and plans have been set out in the People and Workforce Development Strategy and Member Development Strategy. The pay, grading and Single Status arrangements will also be concluded.

The Council has been subject to a range of inspections and audits over the past 12 months and the areas for improvements need to be progressed.

Corporate areas for improvement identified in the CPA report and Annual Audit Letter include improvements to financial planning and working with the voluntary and community sector.

A number of service areas have been subject to inspection and the areas for improvement will be incorporated into service plans.

- Children's Services identified in the Joint Area Review
- Youth Service
- Youth Offending Service
- Supporting People
- Adult Education
- Annual Performance Assessment of adult social care

Conclusion

Progress from Government, the public and our partners is desired across a broad range of areas. These are all being addressed in the Corporate Plan. There is a good fit between national and local priorities. The challenge for the Council is to balance capacity, demands and resources. The allocation of financial resources to deliver the Plan is set out in more detail below.

e) Allocation of resources to support delivery of the Council's plans

The Council recognises that its budgeting decisions need to be aligned to its aims and priorities in order to achieve success. This practice has been in place since 1996/1997 with decisions regarding spending being linked to the Council's priorities and will be further developed during 2007/8 in line with the CPA Corporate Assessment recommendation. The Budget strategy has now been revised to cover the three years 2007/2008, 2008/2009 and 2009/2010 and the Council budget set for 2007/8. The main points are summarised below. Additional detail can be found in the report to Cabinet 5 February 2007.

Budget Strategy 2007/8, 2008/9 and 2009/10

The main factors and assumptions the strategy takes into account are:

- A prudent view of increases in Government grant for 2008/09 and 2009/10 of 2%, the Government have indicated that Education and Health will continue to receive above inflation increases, albeit not at the same levels as in recent years.
- Uplifting base budgets to reflect the impact of inflation and other cost pressures. For 2006/2007 and future years it was determined that the initial budget allocations for all areas be calculated by applying a 3% inflation uplift, with additional top ups for specific policy driven expenditure priorities.
- The successful implementation of the Efficiency and IT strategies which are incorporated into the Developing the Organisation objective in this plan. These will have a key impact on the development of the budget over the next few years. These strategies specify how the Council will achieve the Council's annual Gershon Efficiency target of £2.184m, or 2.5% of the annual budget.
- Public feedback during last years budget consultation process which indicated that the majority of people consulted believed that the overall balance of the budget is "about right".

Therefore it is not anticipated that funding for Council services will increase significantly over the period 2008/2009 to 2010/2011 although the 2007 Budget announcement indicated above average increases for education. The Council's Budget Strategy assumptions will need to be reviewed when details of the 2007 Comprehensive Spending Review and 2008/2009 detailed Local Government grant allocations are known.

In this context the Council's 2007/8 budget decisions have had to balance investment to meet priorities and pressures against efficiencies, savings and increasing income and Council tax. The agreed allocation of our own revenue and capital financial resources in the 2007/8 Budget and Capital Programme reflects the Council's decisions on funding services and priorities within the constraints of the Council's available resources.

Budget 2007/8

The 2007/2008 Government grant allocation to the Council is £43.49m. In cash terms this is an increase of 3.7% on the 2006/2007 grant allocation. This is the same as the national percentage increase announced by the Local Government Minister.

However, the 2007/8 revenue budget process identified a range of pressures and priorities in excess of inflation. Budget pressures arise in relation to the continued provision of existing services. In most cases these pressures cannot be avoided, i.e. are statutory requirements or essential running costs such as energy. Priorities relate to areas where the Council had a greater choice and these are generally aligned with the achievement of the Council's overall aims.

The pressures and priorities were examined carefully by Cabinet and considered against the Council's strategic objectives. As a result of this review it was decided that some items would not be funded. This package reflects the Council's overall policy aims and is summarised below.

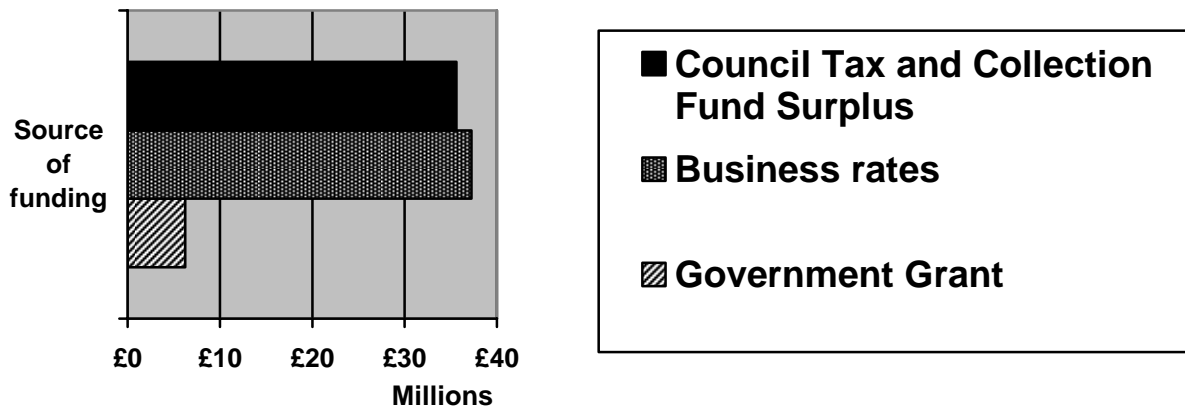
Priority Aim	£000	Purpose of funding
Jobs and the Economy	£67	Additional funding focused on sustaining regeneration activity including the Costal Arc scheme. Key budgets protected, e.g. marketing, to maintain capacity to assist economic regeneration.
Lifelong Learning and Skills	£60	Additional resource to meet additional statutory duty to lead 14-19 reform and development. Individual school budgets separate and these increased overall by x%.
Health and Care		
Adults	£908	Additional resources for services which protect vulnerable people, including older people, people with physical/learning disabilities and people requiring support to prevent homelessness and other housing problems. Additional funds will also support the expansion of Direct Payment services.
Children	£175	Increase is to address new statutory requirements such as integrated information systems and quality assurance of childcare reviews and meet increased demand SEN education.
Community Safety	£90	Additional resource focused on key priority of addressing anti social behaviour by strengthening the ASB team and increasing capacity to undertake investigations and deter future ASB.
Environment and Housing		
Environment	£295	Additional resources mainly for recycling, street cleaning and encouragement for community environment action.
Housing	£242	Additional resources to improve Housing Support and advice services and for grants to disabled people
Transport	£217	Increase is for additional highway maintenance, Dial a Ride and supported bus services.
Culture and Leisure	£43	Additional resources will go to support key events such as Maritime Festival and County Sport Partnership.
Strengthening Communities	£50	The additional resources are to strengthen scrutiny processes.

Priority Aim	£000	Purpose of funding
Corporate and Organisational development	£484	Additional resources primarily to meet increased energy costs of £300,000.
Total	£2,631	

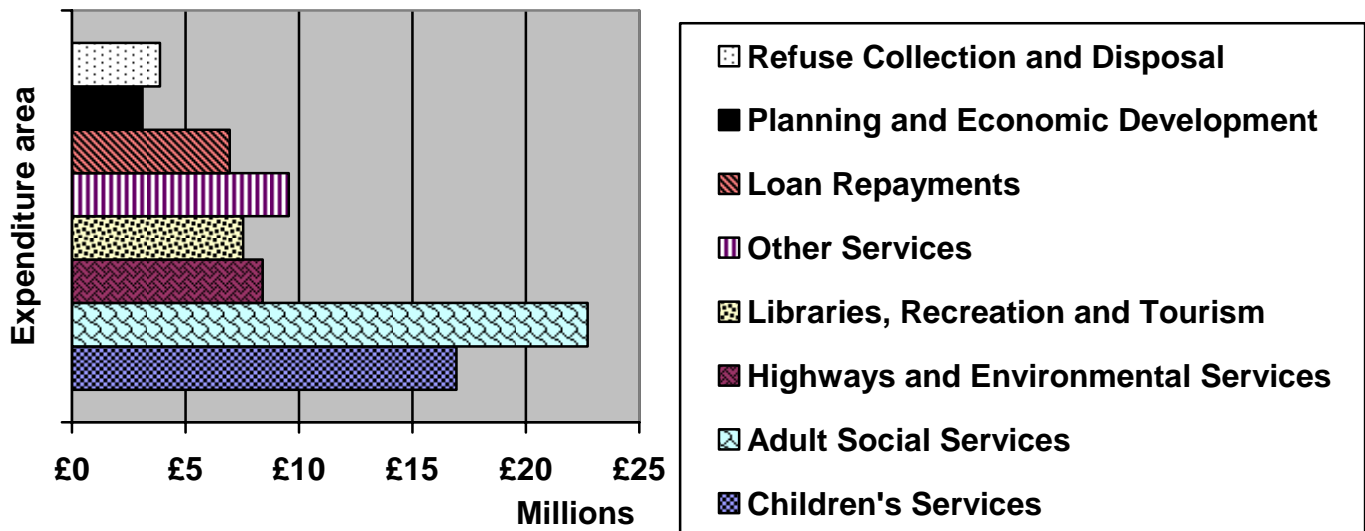
After taking corporate efficiencies of £1.1m and additional one off temporary resources worth £2.76m into account there remained a net budget deficit of £3.7m for 2007/8. This amount was bridged through a 4.9% council tax increase to raise £1.8m and a package of savings totalling £1.9m. In 2007/8 total net revenue expenditure will increase by 4.7% to £79.1m, excluding spending by schools which is now funded from a specific Government grant of £m.

Summary of revenue expenditure for 2007/8

Where the money comes from 2007/8 £millions



Where the money goes 2007/8 £millions



Capital Programme 2007/8

The Council will invest approximately £18.7m during 2007/8 in the town's infrastructure and public buildings. This is down from 2006/7 mainly because of the loss of one off schemes in 2006/7, including Extra Care Village development £6.6m and the ending of North Central Hartlepool SRB programme £1m.

About 60% of this investment in 2007/8, some £11m, will be funded from grants the Council has secured from the Government and other organisations. The remaining investment will be funded from prudential borrowing, which will be repaid over a number of years from the Council's revenue budget.

Capital Programme 2007/8: Main Areas of expenditure (£million)

Expenditure area	2007/8	2006/7
Repairs and improvements to schools	£5.0m	£2.6m
Repairs and improvements to roads	£2.4m	£2.1m
Redevelopment of private housing in the town centre and neighbouring areas	£3.7m	£3.1m
Projects within the New Deal for Communities area	£2.1m	£2.8m
Other		
Total expenditure	£18.7m	£27.0m
Funded from:		
Central Government – Specific scheme grant	£7.8m	£16.4m
Central Government – Supported Capital Expenditure	£3.8m	£2.7m
Prudential borrowing by the Council	£6.6m	£7.3m
Other funding	£0.5m	£0.6m

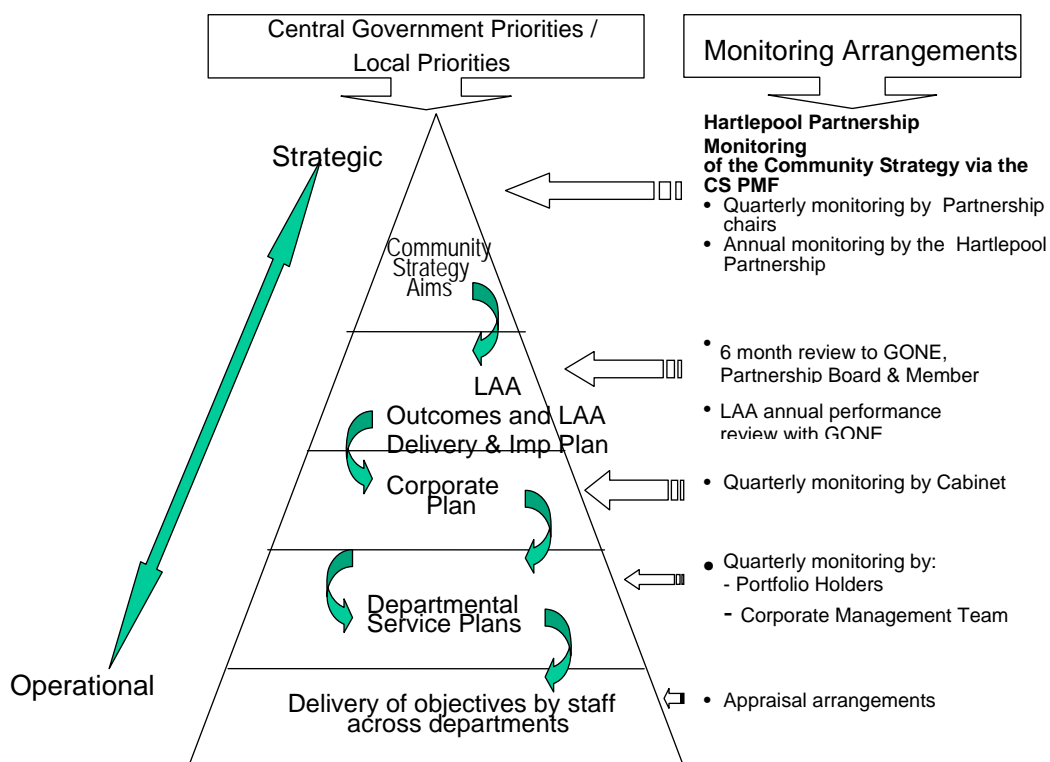
In addition, the Council is working in partnership with the Joseph Rowntree Foundation on the development of an "extra care village". This development commenced in 2006/7 and will provide supported housing for older people. The total investment in this project is £34m over a two year period. The Council has secured a grant from the Government of £9.8m towards this development, which will be paid over two financial years. The remaining funding will be provided by the Joseph Rowntree Foundation and its partners.

f) Managing Performance and Risk

We have worked hard to improve our performance and risk management arrangements over the last couple years. Improvements have included:

- combining budget and performance reports considered by Cabinet and Scrutiny Coordinating Committee on a quarterly basis
- linking risk management, service planning and the Statement on Internal Control
- embedding diversity objectives into service planning

Our performance management framework (PMF) and monitoring arrangements are:



Risks and controls in relation to our planned objectives are reviewed as part of the quarterly review of strategic and operational risk registers following the process set out in our Risk Management Strategy. These are reported regularly to executive members and CMT and also to the Audit Committee and our appointed auditors through the Statement on Internal Control.

3. Plans for achieving the Community Strategy Aims for 2006/7

The following section (pages 26 to 69) describes the Council plans for achieving the Community Strategy Aims in 2006/7.

Key to Departments: -

RPD – Regeneration and Planning Department

CSD – Children’s Services Department

ACSD – Adult and Community Services Department

NSD – Neighbourhood Services Department

CE/HR – Chief Executives Department, Human Resources Division

CE/F - Chief Executives Department, Finance Division

CE/L - Chief Executives Department, Legal Services Division

CE/CS - Chief Executives Department, Corporate Strategy Division

CEPU – Cleveland Emergency Planning Unit

PCT – Hartlepool Primary Care Trust

Corporate Plan

Action Plan 2007/08

Jobs and the Economy

Community Strategy / Council Priority	Develop a more enterprising, vigorous and diverse local economy that will attract investment, be globally competitive and create more employment opportunities for local people
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Key achievements in 2006/07

- Our economic regeneration priorities for Hartlepool have been reflected within the draft Regional Economic Strategy for the North East.
- With local partners in the Tees Valley we have significantly contributed to the production of a Business Case for the Tees Valley City Region, which has been well received by central Government as a basis for future discussions on the Tees Valley's continued development and funding arrangements.
- Working in partnership with New Deal for Communities and local businesses, 28 commercial area grants totalling approximately half a million pounds have been awarded to improve local shopping areas and to create new jobs and businesses.
- Hartlepool's rate of new VAT registered businesses was the ninth highest in Great Britain.
- Enhancements to Brougham Enterprise Centre were completed and are proving popular with existing and new tenants.
- Property developers, Rivergreen have started on their 80,000 Square feet development of workspace at Queen's Meadow

In 5-10 years time: -

- The development of Victoria Harbour will be providing employment opportunities, housing and facilities for townspeople and visitors in a unique setting, adding to Hartlepool's overall role and image.

- The legacy of the 2010 tall Ship's Race will be represented by an enhanced awareness and image of Hartlepool, increased tourism investment and more visitors, staying longer.
- Queen's Meadow will be fully developed with a range of serviced offices and manufacturing workspace.
- We will have increased the employment rate, reduced the unemployment rate and increased the business start up rate.
- We will have reduced the unemployment rates of disadvantaged groups (lone parents, ethnic minorities, people aged 50 and over, those with the fewest/lowest qualifications and those living in the most disadvantaged wards) and significantly reduced the gap between the unemployment rates of the disadvantaged groups and the overall rate.
- Reduce the gap between Hartlepool and GB employment rate by 3% points by 2012.
- Employment rate to be 67% by 2012.
- Reduce gap between Hartlepool and GB unemployment rate to 1% point by 2012.
- Unemployment rate - Neighbourhood Renewal narrowing the gap - 3.1% points by 2012.
- Youth unemployment rate across Hartlepool - 29% by 2012.
- Youth unemployment rate across Hartlepool - Neighbourhood Renewal narrowing the gap - 29.2 % by 2012.
- Increase number of business start ups by 50% by 2012.

Jobs and the Economy				
Corporate Plan Objective: Increase skill levels of the population with clear reference to local business need (Ref: CO01)		Community Strategy Ref: JE 1 + 2 LLS 4 + 5		Key PIs: LAA JE1
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE01	Work with partners to develop a skills development strategy for Hartlepool within the context of regional and city region strategies	Mar 08	Antony Steinberg	LAA Outcome 1
Jobs and the Economy				
Corporate Plan Objective: To attract appropriate inward investors and support indigenous growth, making use of local labour resource and supporting local people in gaining maximum benefit from the economic regeneration of the town, including all people of working ages especially the young (Ref: CO02)		Community Strategy Ref: JE4 JE5 JE6		Key PIs: LPI RP3, LPI RP5 LPI RP6, LPI RP7
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE02	Work with Tees Valley Regeneration and PD Ports for the redevelopment of Victoria Harbour within Hartlepool Quays	Mar 08	Stuart Green	LAA Outcome 2

JE03	Continue development of targeted training and recruitment programmes to support disadvantaged residents into economic activity	Mar 08	Antony Steinberg	LAA Outcome 2
JE04	Continue to work with partners to provide key manufacturing and service sector infrastructure, including appropriate sites and premises	Mar 08	Antony Steinberg	LAA Outcome 2
JE05	Continue to work with partners to expand Further and Higher Education opportunities	Mar 08	Andrew Golightly	LAA Outcome 2
Corporate Plan Objective: To support the sustainable growth, and reduce the unnecessary failure, of locally-owner business, promoting the growth and sustainability of enterprise and small businesses and to increase total entrepreneurial activity amongst the local population (Ref: CO03)		Community Strategy Ref: JE5 JE6		Key PIs: LPI RP8 LAA JE9
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE06	Continued development of Hartlepool's Business Incubation System including the development of the visitor economy network	Mar 08	Antony Steinberg	LAA Outcome 3
JE07	Develop and facilitate entrepreneurial activities with particular reference to young people	Mar 08	Antony Steinberg	LAA Outcome 3
Corporate Plan Objective: For those living in the wards with the worst labour market position in areas in receipt of NRF, significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England (Ref: CO05)		Community Strategy Ref: JE11 JE12		Key PIs: LAA JE2 LAA JE4 LAA JE6
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE08	Establish Jobmart employment and skills consortium specifically targeted at the most disadvantaged wards and residents	Mar 08	Antony Steinberg	LAA Outcome 4
Corporate Plan Objective: Achieve Economic Well Being (Children and Young people will achieve the qualifications, develop the skills and be given the necessary life experiences to enable them to lead full and active adult lives) (Ref: CO06)		Community Strategy Ref: JE02 JE05 JE12		Key PIs: LPI RP5b LPI RP6b BVPI 221a+b
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE09	Development of targeted interventions and commissioning approach for the delivery of integrated support for 16 to 24 year olds.	Mar 08	Antony Steinberg	LAA Outcome 5
JE10	Connexions service works with other teams and agencies to achieve NEET targets agreed with GONE	Mar 08	Miriam Robertson	LAA Outcome 5

JE11	Implement, with partner agencies, the Hartlepool 14-19 strategy and support the 14-19 regional strategy	Mar 09	Tom Argument	LAA Outcome 5
JE12	Promote the development of employability skills and enterprise education in Hartlepool schools	Mar 09	Tom Argument	LAA Outcome 5
JE13	Raise the aspirations of young people from vulnerable backgrounds and increase their participation in education, employment and training	Mar 09	Tom Argument	LAA Outcome 5
Corporate Plan Objective: Improving training and employment prospects for targeted groups (Ref: CO07)		Community Strategy Ref: JE2 & LLS5		Key PIs: LAA JE3 + LAA JE5
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE14	Development of worklessness interventions to respond to employment rates and gross added value through economic participation.	Mar 08	Antony Steinberg	LAA Outcome 6
JE15	Support local businesses to improve the employment offer and assist in broadening the labour offer to business.	Mar 08	Antony Steinberg	LAA Outcome 6
Corporate Plan Objective: To promote Hartlepool's interests in economic regeneration policy making at the nation, regional and sub-regional levels (Ref: CO08)		Community Strategy Ref: JE3 – JE8		Key PIs: LPI RP3 + LAA RP7
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
JE16	Secure due recognition of Hartlepool's economic role, needs and opportunities in national, regional and sub- regional policy	Mar 08	Geoff Thompson	
JE17	Ensure recognition of Coastal Arc as sub-regional and regional economic regeneration priority	Mar 08	Colin Horsley	

Performance Indicators

Within the Jobs and Economy theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 221a	Participation in and outcomes from Youth Work: recorded outcomes	57	60	n/a
BVPI 221b	Participation in and outcomes from Youth Work: accredited outcomes	11	15	n/a
LAA JE1	Number of adults who are supported in achieving at least a full first level 2 qualification or equivalent (Hartlepool)	472	520	tbc
LAA JE2	Number of adults who are supported in achieving at least a full first level 2 qualification or equivalent (Neighbourhood Renewal narrowing the gap)	279	305	tbc
LAA JE3	Employment rate (Hartlepool)	66.6%	67%	67.4%
LAA JE4	Employment rate (Neighbourhood Renewal narrowing the gap)	59.5%	63.6%	64.5%
LAA JE5	Unemployment rate (Hartlepool)	5%	3.75%	3.7%
LAA JE6	Unemployment rate (Neighbourhood Renewal narrowing the gap)	7.2%	4.3%	3.9%
LAA JE9	VAT Registrations (Hartlepool)	145	140	150
LPI RP 3	The number of sites developed or improved	9	7	n/a
LPI RP5	The number of residents assisted into employment	972	1000	n/a
LPI RP5b	The number of residents assisted into employment that were young unemployed people	247	305	n/a
LPI RP6	The number of residents assisted into training	1169	1169	n/a
LPI RP6b	The number of residents assisted into training that were young unemployed people	315	356	n/a
LPI RP7	The amount (£) of external funding deployed to support the council's economic regeneration activities	2,711,416	1,750,000	n/a
LPI RP8	The number of business start ups with council assistance	119	130	n/a

Lifelong Learning and Skills

Community Strategy / Council Priority	Help all individuals, groups and organisations realise their full potential, ensure the highest quality opportunities in education and lifelong learning, and raise standards of attainment
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Key achievements in 2006/07

- Hartlepool schools achieved the best ever GCSE results for the town, with 57.5% of pupils obtaining 5 or more A* - C passes.
- The DfES agreed to Hartlepool being in wave 5 of Building Schools for the Future, which should secure around £90 million pounds to redevelop the town's secondary school provision.

In 5-10 years time: -

- All secondary schools will be refurbished or rebuilt
- Hope to replace or refurbish up to 50% of Hartlepool primary schools under the Government's Primary Capital programme

Lifelong Learning and Skills				
Corporate Plan Objective: Enjoy and Achieve – raise achievement and standards of children and young people in the early years, primary and secondary phases of education (Ref: CO09)		Community Strategy Ref: LLS01, LLS03 LLS06, LLS08 LLS11		Key PIs: BVPIs 38-41, 45, 46, 50 BVPIs 181a-d, 222a+b LAA LLS1-10
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
LL01	Implement the Building Schools for the Future project plan for 2007/08 including completion of the Strategy for Change	Apr 08	Paul Briggs	LAA Outcome 7
LL02	Challenge and support schools to improve performance to national averages and above	Sep 09	John Collings	LAA Outcome 7
LL03	Challenge and support schools in targeting vulnerable children and young people for additional intervention and support so that they achieve in line with or better than expected levels	Sep 09	John Collings	LAA Outcome 7

LL04	Work with partners to extend and improve the quality of services for children and young people which enable them to enjoy their education, improve their well-being and enrich their lives	Sep 09	John Collings	LAA Outcome 7
LL05	Ensure all children and families have access to high quality childcare, integrated services and play activities through Children's Centres, Extended Schools and the Play Strategy	Mar 10	Danielle Swainston	LAA Outcome 7
Corporate Plan Objective: Provision of high quality learning and skills opportunities that drive economic competitiveness, widen participation and build social justice (Ref: CO10)		Community Strategy Ref:		Key PIs: LAA LLS21
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
LL06	To increase universal access and high quality learning and skills opportunities	Mar 08	John Mennear	LAA Outcome 8
LL07	To increase universal access from disadvantaged/socially excluded groups to high quality learning and skills opportunities	Mar 08	John Mennear	LAA Outcome 8

Performance Indicators

Within the Lifelong Learning and Skills theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 38	Percentage of pupil achieving 5 or more A*-C GCSEs	57.5	61	n/a
BVPI 39	Percentage of pupil achieving 5 or more A*-G GCSEs	90.3	91	n/a
BVPI 40	Percentage of pupil achieving Level 4 or above in KS2 Math tests	79.0	87	n/a
BVPI 41	Percentage of pupil achieving Level 4 or above in KS2 English tests	80.0	83	n/a
BVPI 45	Percentage absence in secondary schools	7.14	7.3	n/a
BVPI 46	Percentage absence in primary schools	5.63	5.3	n/a
BVPI 50	Educational qualifications of Looked After Children	33	50	n/a
BVPI 181a	Percentage of pupil achieving Level 5 or above in KS3 results - English	70.00	79	n/a
BVPI 181b	Percentage of pupil achieving Level 5 or above in KS3 results - Maths	76.00	80	n/a

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 181c	Percentage of pupil achieving Level 5 or above in KS3 results - Science	70.00	78	n/a
BVPI 181d	Percentage of pupil achieving Level 5 or above in KS3 results - ICT Assessment	66.44	75	n/a
BVPI 222a	Percentage of leaders of integrated early education and child care settings funded or part-funded by the local authority with a qualification at level 4 or above	62	69	n/a
BVPI 222b	Percentage of leaders of integrated early education and child care settings funded or part-funded by the local authority which have input from staff with graduate or post graduate training in teaching or child development	77	77	n/a
LAA LLS1	Early Years– improve children’s communication, social and emotional development so that by 2008, children reach a good level of development at the end of the Foundation Stage	38.6%	45%	50%
LAA LLS2	Early Years - improve children's communication, social and emotional development so the gap between NRS and Hartlepool is reduced for a good level of development at the end of the foundation stage	7%	8%	6%
LAA LLS3	Early Years– increase the percentage of 3 and 4 year olds who attend an early years and childcare place to 96%	100%	96%	96%
LAA LLS4	Early Years - Increase the percentage of 3 and 4 year olds who attend an early years and childcare (Neighbourhood Renewal Area narrowing the gap)	4%	3%	2%
LAA LLS6a	Key Stage 2 - reduce the gap between children from NRS area and Hartlepool to under 5% by 2012 for those achieving Level 4 or above in English	5%	4%	3%
LAA LL6b	Key Stage 2 - reduce the gap between children from NRS area and Hartlepool to under 5% by 2012 for those achieving Level 4 or above in Maths	4%	4%	3%
LAA LLS8a	Key Stage 3 - Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in English	8%	8%	6%
LAA LLS8b	Key Stage 3 - Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in Mathematics	7%	6%	5%
LAA LLS8c	Key Stage 3 - Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in Science	7%	7%	5%

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
LAA LLS10a	Key Stage 4 - Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-C	10%	8%	6%
LAA LLS10b	Key Stage 4 - Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-G (including English and Maths)	3%	2%	<5%
LAA LLS10c	Key Stage 4 - Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-C (including English and Maths)	12%	10%	<5%
LAA LLS21	Number of learners participating in Adult Education Programmes	3100	3129	3500

Health and Care

Community Strategy / Council Priority	Ensure access to the highest quality health, social care and support services, and improve the health, life expectancy and well-being of the community.
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Key achievements in 2006/07

- The Council has commenced building work (with our partners) on the 'Hartfields' Extra Care Retirement Village at Middle Warren.
- There has been a significant increase in the number and range of people receiving Direct Payments to enable them to arrange their own support and care.
- There has been an increase in intermediate care with a corresponding impact on reducing nursing and residential care. Intermediate care is a range of personal care services provided at home to maintain people's independence and prevent them moving into unnecessary hospital/residential care admissions.
- Telecare Services have been introduced. Telecare is the remote or enhanced delivery of health and social services to people in their own homes by means of telecommunications and computerised systems.
- Work commenced on integration of Health and Social Care Team, with one team now being located in the community.
- The health and well-being of local people has been improved thanks to the Council and partners working together to tackle various public health issues, such as healthy eating, accidents and physical activity, although the gap between Hartlepool and England as a whole has increased
- The Local Authority secured funding for, and appointed, a Nutritionist who has worked with schools and in the Community to raise awareness of and improve access to health food.
- The School Catering Service implemented the new school food trust "standards" without major detriment to the number of meals served.

In 5-10 years time we will: -

- deliver person centred, community based services in accordance with the White Paper and Vision for Care.
- develop a work commissioning based approach to our work which include integrated commissioning with our health partners.
- work with parties to deliver the wellbeing agenda.
- deliver a range of extra care facilities such as the Hartfields development
- ensure all people with social care needs are able to take control of how their support is delivered
- develop and implement a strategy for working the third sector (such as voluntary organisations)

Health and Care				
Corporate Plan Objective: Improved health – reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods (Ref: CO11)		Community Strategy Ref: HC2		Key Pls: LAA HC1 – HC16
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC01	To develop proactive approaches to prevention of ill health by implementing actions within the Public Health Strategy and Action Plan	Mar 08	Peter Price	LAA Outcome 9
Corporate Plan Objective: Be Healthy (Children and young people will be physically, mentally, emotionally and sexually healthy, lead healthy lifestyles and choose not to take illegal drugs) (Ref: CO12)				
		Community Strategy Ref: HC2, 9, 11, 12 + 15		Key Pls: LPI NS 16 LAA HC21 BVPI 197
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC02	Actively contribute to the health and future well-being of the children of Hartlepool	Mar 08	Ralph Harrison	LAA Outcome 10
HC03	Work with partner agencies, young people, schools and families to reduce under 18 conception rate by 55%	Jan 10	Sheila O'Connor	LAA Outcome 10
HC04	Work with schools and other agencies to address childhood obesity through initiatives such as Healthy Schools Programme and Physical Education, School Sports and Club Links Strategy	Mar 08	John Collings	LAA Outcome 10
HC05	Improve arrangements for transition between settings and from children's to adult services	Mar 08	Sheila O'Connor	LAA Outcome 10
Corporate Plan Objective: Exercise of choice and control and retention of personal dignity (Ref: CO13)				
		Community Strategy Ref: HC4, 14 & 18		Key Pls: BVPI 201 LAA H3-H5
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC06	To ensure all service developments have involvement from service users and their carers.	Mar 08	Ewen Weir	LAA Outcome 11
HC07	To increase the proportion of people who commission their own services.	Mar 08	Ewen Weir	LAA Outcome 11
HC08	To work with Landlords and Supporting People to increase the number and range of supported accommodation options.	Mar 08	Alan Dobby	LAA Outcome 11

HC09	To ensure a culture of person centred practice so that service users and their carers are at the centre of planning their support.	Mar 08	Ewen Weir	LAA Outcome 11
Corporate Plan Objective: Mental Wellbeing (To promote a positive approach to the mental wellbeing of Hartlepool residents) (Ref: CO14)		Community Strategy Ref: HC13		Key Pls: LAA HC29
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC10	To increase social inclusion for people with mental health issues	Mar 08	Ewen Weir	LAA Outcome 12
Corporate Plan Objective: Access to Services (Support easier access to services which are integrated and tailored to individual need) (Ref: CO15)		Community Strategy Ref: HC4, 5 & 14		Key Pls: LAA SC23+24
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC11	To work with the community in Owton to design and implement a Connected Care Scheme.	Mar 08	Ewen Weir	LAA Outcome 13
HC12	To implement Vision for Care in conjunction with Hartlepool Primary Care Trust	Mar 08	Nicola Bailey	LAA Outcome 13
HC13	To ensure that services are culturally sensitive and are able to respond flexibly to the diverse needs of the community.	Mar 08	Margaret Hunt	LAA Outcome 13
HC14	To support easier access to universal services and targeted services which will be tailored to individual needs at a neighbourhood level.	Mar 08	Ewen Weir	LAA Outcome 13
HC15	To ensure services are fully compliant with the Disability Discrimination Act.	Mar 08	Margaret Hunt	LAA Outcome 13
Corporate Plan Objective: To safeguard and improve health and well-being for people working, living and visiting the borough. (Ref: CO16)		Community Strategy Ref: HC1-4 HC7, 9 + 11		Key Pls: BVPI 166a BVPI 166b
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC16	To deliver an effective Health Development and enforcement service	Mar 08	Ralph Harrison	
HC17	Delivery of the Public Health Strategy and action plan through partnership working	Mar 08	Peter Price	

Corporate Plan Objective: To develop the capacity of the voluntary independent and community sector to respond to the challenges of the White Paper in supporting vulnerable members of society (Ref: CO17)		Community Strategy Ref: HC5 & 17		Key Pls: PAF C62
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
HC18	To develop appropriate partnerships with the voluntary sector by developing a co-ordinated strategy	Mar 08	Nicola Bailey	
HC19	To ensure that carers are supported effectively to support their family members for as long as they wish	Mar 08	Ewen Weir	

Performance Indicators

Within the Health and Care theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 166a	Environmental health checklist of best practice	100	100	n/a
BVPI 166b	Trading standards checklist of best practice	100	100	n/a
BVPI 197	Teenage Pregnancies	+3.2	-8.5	n/a
BVPI 201	Number of adults and older people receiving payments	303	303	n/a
LAA H3	Increase support to enable residents to live independently in their own homes	2467	2480	2488
LAA H4	Increase the number of people receiving floating support services	445	450	584
LAA H5	Increase the number of adaptations carried out to enable vulnerable people to remain living independently in their own home	645	767	797
LAA HC1	Life Expectancy Females (Hartlepool)	78.28	79.5	79.5
LAA HC2	Gap in Hartlepool and England Life Expectancy (Female)	2.85	2.0	1.9
LAA HC3	Life Expectancy males (Hartlepool)	74.14	74.3	74.3
LAA HC4	Gap in Hartlepool and England Life Expectancy (male)	2.78	2.8	2.8
LAA HC5	Life Expectancy Females (NRA)	76.4	77.9	77.9
LAA HC6	Gap in NRA and Hartlepool Females	1.89	1.4	1.4

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
LAA HC7	Life Expectancy males (NRA)	71.74	71.1	71.1
LAA HC8	Gap in NRA and Hartlepool males	2.39	2.8	2.8
LAA HC9	Mortality rates from heart disease, stroke and related diseases in people under 75 (Hartlepool) (per 100,000)	125.57	118	118
LAA HC10	Mortality rate from cancer amongst people aged under 75 (Hartlepool) (per 100,000)	154.25	148	148
LAA HC11	The prevalence of smoking among adults (Hartlepool)	31%	n/a	32%
LAA HC12	The prevalence of smoking among adults (NRA + NDC)	42%	n/a	40%
LAA HC13	Number of 4 week smoking quitters (NRA + NDC)	n/a	400	415
LAA HC14	Number of 4 week smoking quitters (rest of Hartlepool)	n/a	300	285
LAA HC15	Number of patients completing a 10 week programme of referred activity as a result of health practitioner recommendation (Performance expected with reward)	291	n/a	1350 over 3 years
LAA HC16	Of those completing a 10 week programme the percentage going onto mainstream activity (Performance expected with reward)	n/a	50%	675 (50%) over 3 years
LAA HC21	Number of schools achieving the Health Eating module of the new Healthy Schools Status	14	32	36 by July 09
LAA HC29	Direct payment to people with mental health needs as at 31st March	18	35	50
LAA SC23	Proportionate Assessment: percentage of older service users receiving an assessment that are from minority ethnic groups, compared to the percentage of older people in the local population that are from such groups	0.44	1.0	1.0
LAA SC24	Proportionate service provision: percentage of older service users receiving services following an assessment that are from a minority ethnic group, compared to the percentage of users assessed that are from such groups	0.50	1.0	1.0
LPI NS 16	Percentage take up of nutritionally balanced school meals	New Indicator – to collect baseline 2007/08		
PAF C31 (LPI SS 3)	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65	9.8	10	n/a
PAF C62	Services provided to carers: Carers receiving service as a percentage of Community based clients	11%	14%	n/a

Community Safety

Community Strategy / Council Priority	Make Hartlepool a safer place by reducing crime, disorder and fear of crime
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Key achievements in 2006/07

- In October 2006, Hartlepool Youth Offending Service was inspected by a joint inspectorate, led by HM Inspectorate of Probation. The inspection report stated that “the service had consistently performed well against required targets and sound performance management systems were in place”. The service was awarded scores of 4 ‘good’ and 1 ‘adequate’.
- In the nine months from April to December 2006, 602 people had entered drug treatment, compared to 601 in whole of 2005/06. Hartlepool’s service for drug using offenders was the second area nationally to achieve all 6 key performance indicators.
- Drug offences recorded by the Police have risen by 14% compared to 2005/06, which indicates greater Police activity to tackle the drug dealing and use in Hartlepool. In the BVPI general survey completed in autumn 2006, 51% people perceived drug dealing or use to be very or fairly big problem, compared to 76% in the last survey in 2003/04.
- Recorded levels of domestic burglary and vehicle crime continue to reduce, year on year. Vehicle crime in Hartlepool is now below the national average.
- The number of active Anti-Social Behaviour Orders (ASBOs) have increased from 8 at end of 2005, to 22 at end of 2006 and voluntary Acceptable Behaviour Contracts and Agreements from 14 in 2005 to 25 in 2006
- Throughout 2006/07 there has been a co-ordinated enforcement campaign by the Police and the Council to crack down on the sale of alcohol to those under-age, and prosecution of those selling the alcohol. Licensees of pubs, clubs and off-licences have been warned and one club had its licence revoked for 3 months.
- The NDC Community Warden scheme has been re-aligned to give Wardens additional powers and the ability to issue Fixed Penalty Notices for certain environmental crimes. This has significantly improved their ability to play an effective role in dealing with anti-social issues within the community.
- The Neighbourhood Action Team has secured funding to provide 5 additional Enforcement Officers over the next two years
- For a third successive year ‘reduced’ F1 vehicle arson figures have been achieved through a pro-active and multi-agency approach to removing untaxed, abandoned and nuisance vehicles from the streets of Hartlepool. This initiative has also contributed significantly towards a further reduction in vehicle-related crime.

- A joint initiative with the National Probation Service was launched, which involves offenders from Hartlepool taking part in environmental improvement schemes throughout the town. The offenders, who have committed crimes in the town, engage in various projects as a way of ‘paying back’ to the community.

In 5-10 years time: -

- Residents will feel safe out in their neighbourhood after dark.
- The risk of being a victim of crime will have reduced significantly, compared to our baseline set in 2003/04.
- Less young people will be entering the criminal justice system.
- Treatment services for alcohol abuse will be readily available in Hartlepool.
- Social behaviour will be the norm, and ASBOs will no longer be required, even for a minority of the population.
- A central covert surveillance unit for Hartlepool Borough Council will be established to address key environmental and anti-social issues in the town.
- Dog Control Orders will be introduced as a replacement for existing dog byelaws to address key related environmental issues.
- We will continue to develop new initiatives, and work in close collaboration with other sections and external agencies to provide a safer and cleaner environment for the people of Hartlepool.

Community Safety				
Corporate Plan Objective: Reduce total crime (as measured by 10 BCS comparator crimes) and narrow the gap between Neighbourhood Renewal area and Hartlepool (Ref: CO18)		Community Strategy Ref: CS1-3, 7 + 9		Key PIs: BVPIs 126, 127a+b, 128
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
CS01	Ensure all Council Departments understand their responsibilities to prevent and reduce crime and disorder when delivering their services and continue to comply with Section 17 of the Crime and Disorder Act 1998.	Mar 08	Joe Hogan	LAA Outcome 14
CS02	Contribute to work in partnership to reduce levels of violence and disorder associated with the night-time economy in the town centre specifically, and alcohol – related crime and disorder more generally across the town.	Mar 08	Joe Hogan	LAA Outcome 14
CS03	Lead the implementation of changes required by the Police and Justice Act 2006, in relation to partnership working associated with crime and disorder matters	Mar 08	Alison Mawson	LAA Outcome 14

Corporate Plan Objective: Reduced harm caused by illegal drugs and alcohol (Ref: CO19)		Community Strategy Ref: CS5 HC3 + 10		Key PIs: BVPI 198 LAA CS10+CS11	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
CS04	Continue to work in partnership to implement the local drugs treatment strategy for all drug users and improve access to suitable accommodation for individuals with a priority need.	Mar 08	Chris Hart	LAA Outcome 15	
CS05	In association with PCT and health providers, commission specialist services to tackle alcohol abuse	Mar 08	Chris Hart	LAA Outcome 15	
Corporate Plan Objective: Improved neighbourhood safety and increased public reassurance leading to reduced fear of crime and anti-social behaviour (Ref: CO20)		Community Strategy Ref: CS1, 3, 4-8, 10 + 11		Key PIs: LAA CS13	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
CS06	Co-ordinate and develop NAP resident forums, ensuring links are made with the safer Hartlepool Partnership and Neighbourhood Policing	Mar 08	Denise Ogden	LAA Outcome 16	
CS07	Embrace new and existing legislation in developing strategies and initiatives	Oct 07	Denise Ogden	LAA Outcome 16	
CS08	Continue to develop local responses to the RESPECT Agenda	Mar 08	Sally Forth	LAA Outcome 16	
CS09	Actively work with Neighbourhood Police teams to reduce ASB	Mar 08	Sally Forth	LAA Outcome 16	
CS10	Improve two way communications between residents and Neighbourhood Police Teams	Dec 07	Alison Mawson	LAA Outcome 16	
Corporate Plan Objective: Build respect in communities by reducing antisocial and criminal behaviour through improved prevention and enforcement activities (Ref: CO21)		Community Strategy Ref: CS4-6, 8 + 11		Key PIs: LAA CS38	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
CS11	Increase the support provided to children and families involved in ASB	Jun 07	Sally Forth	LAA Outcome 17	
CS12	Implement the actions contained in the ASB strategy for 2007/08	Mar 08	Sally Forth	LAA Outcome 17	
CS13	Continue to improve services for young people at risk of, or involved in, crime and ASB	Mar 08	Danny Dunleavy	LAA Outcome 17	

Corporate Plan Objective: Stay Safe (Children and young people will live, grow, and learn in safety, where parents, carers and all adults take responsibility for their safety and well-being and they are free from harm, discrimination, harassment and exploitation) (Ref: CO22)		Community Strategy Ref:		Key Pls: BVPI 49 BVPI 162 BVPI 163
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
CS14	Increase the number and range of foster and adoptive placements to meet local needs	Mar 09	Phill Warrilow	LAA Outcome 18
CS15	Reduce the number of placement moves for looked after children and increase the stability of placements	Mar 09	Phill Warrilow	LAA Outcome 18
CS16	Develop the work of the Local Safeguarding Children Board	Mar 09	Phill Warrilow	LAA Outcome 18
Corporate Plan Objective: Reducing incidents of Domestic Violence (Ref: CO23)		Community Strategy Ref: CS2		Key Pls: BVPI 225
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
CS17	Co-ordinate and encourage all partners to implement the actions contained in the Domestic Violence Strategy 2006-2009.	Mar 08	Joe Hogan	LAA Outcome 19

Performance Indicators

Within the Community Safety theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. . For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 49	Stability of Placements for Looked After Children	14.93	10	n/a
BVPI 126	Domestic burglaries per 1000 household	17.0	18.8	n/a
BVPI 127a	Violent crime per 1,000 population	31.5	29.89	n/a
BVPI 127b	Robberies per 1,000 population	0.7	1.18	n/a
BVPI 128	Vehicle crimes per 1000 population	10.0	12.24	n/a
BVPI 162	Reviews of child protection cases	100	100	n/a
BVPI 163	Adoptions of children looked after	5.7	7.0	n/a
BVPI 198	The number of drug users in treatment per 1,000 population aged 18-44	19.2	19.55	n/a

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 225	Actions Against Domestic Violence	63.6	100	n/a
LAA CS10	Number of problem drug users in treatment	602 (end Feb)	645	645
LAA CS11	Percentage problem drug users retained in treatment for 12 weeks or more	91% (end Feb)	84%	84%
LAA CS13	Percentage residents who feel very or fairly safe out in their neighbourhood after dark (Viewpoint)	64%	32%	34%
LAA CS38	Percentage residents who have high level of perceived ASB in their local area	31%	30%	to be agreed

Environment and Housing

Community Strategy / Council Priority	Secure a more attractive and sustainable environment that is safe, clean and tidy; a good infrastructure; and access to good quality and affordable housing
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Key achievements in 2006/07

- Working in partnership with New Deal for Communities, environmental improvement schemes totalling around £400,000 have been undertaken at Stranton Garth, Sydenham Road, York Road, Murray Street and Stockton Road.
- Successful partnership with energy provider to improve thermal insulation of homes and reduction of fuel poverty (private and public funding)
- Successful CPO Public Inquiries covering three redevelopment sites and over 620 properties to ensure transfer to two developers for demolition and building of 330 homes
- Retirement Village starting on site, to offer over 250 homes (of multi tenure) for the elderly with support and care
- The Pride in Hartlepool campaign has been very successful and mainstream funding has been secured to ensure the initiative continues.
- A pilot project was introduced, in partnership with the neighbourhood police teams, which provide a (limited) out of hours service for noise nuisance.
- Grand Central Railways are to introduce direct rail links with London
- Bus patronage increased by the introduction of free concessionary travel across the Tees Valley area
- Increased the level of cleanliness across the town.

In 5-10 years time: -

- First three housing regeneration sites completed, with 330 homes for sale, rent and shared ownership.
- Next housing regeneration priorities underway in NCH and Belle Vue, with an agreed strategy for Dalton Street.
- We will have achieved Government Decent Homes targets and SAP rating targets
- An Improved out of hour's service for noise nuisance will be in place.
- Hartlepool Borough Council will reduce its 'Carbon Footprint'
- Secure improvements to the accessibility, punctuality and reliability of local public transport (bus and light rail) with an increase in use of more than 12% by 2010 compared with 2000 levels.
- Reduce the number of deaths and serious injuries to 39.2 in 2010 (49 in 2004)
- Reduce the number of children killed or seriously injured to 7.5 in 2010 (10 in 2004)

Environment				
Corporate Plan Objective: Delivering sustainable communities through protecting natural resources and enhancing the local environment and the community's enjoyment of it (Ref: CO24)		Community Strategy Ref: EH1 + 2		Key PIs: LAA SC11
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH01	Ensure spatial planning policies meet the appropriate sustainability principles	Mar 08	Amy Waters	LAA Outcome 20
EH02	Establish an action framework for Hartlepool Borough Council to address issues to tackle climate change	Dec 08	Joanne Smithson	LAA Outcome 20
Corporate Plan Objective: Improve the quality of the local environment by having cleaner, greener and safer public, private and community spaces and by reducing the gap in aspects of liveability between the worst wards/neighbourhoods and the district as whole, with a particular focus on reducing levels of litter and detritus (Ref: CO25)		Community Strategy Ref: EH1 – 6 JE3		Key PIs: BVPI 199a BVPI 218
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH03	Improve and maintain the design and appearance of the natural and built environment	Mar 08	Denise Ogden	LAA Outcome 21
Corporate Plan Objective: Provide a sustainable, safe, efficient, effective and accessible transport system (Ref: CO26)		Community Strategy Ref: EH7-10 JE3		Key PIs: BVPI 99 BVPI 102
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH04	Deliver the Hartlepool Local Transport Plan (LTP)	Mar 08	Alastair Smith	LAA Outcome 22
EH05	Develop and implement an integrated Transport Strategy	Aug 08	Alastair Smith	LAA Outcome 22
Corporate Plan Objective: Make better use of natural resources, reduce greenhouse gases, minimise energy use and reduce the generation of waste and maximise recycling (Ref: CO27)		Community Strategy Ref: EH11 - 14		Key PIs: LPI NS 17 BVPIs 82 + 84
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans

EH06	Promote environmental sustainability and develop awareness	Mar 08 and ongoing	Denise Ogden	LAA Outcome 23
EH07	Participate in the preparation of sub-regional Minerals and Waste Development Plan Document	Mar 08	Tom Britcliffe	LAA Outcome 23
Corporate Plan Objective: Improve the natural and built environment, ensure the proper planning of the area and the promotion of sustainable development including addressing climate change. (Ref: CO28)		Community Strategy Ref: EH1-7, 9 + 10, 15-17 JE3	Key PIs: BVPIs 156, 200a-c, 216, 219 LPI NS9 & RP3	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH08	Improve Physical access to buildings	Jul 07	Graham Frankland	
EH09	Develop and integrated capital and asset strategy to maintain and develop buildings, land, highways and coastal structures	Mar 08 and ongoing	Graham Frankland	
EH10	Coordinate the preparation of the new Local Development Framework embodying the core principle of sustainable development and addressing climate change	Mar 08	Anne Laws	
EH11	Ensure where practicable that the location, siting and design of new development, improvement and regeneration contribute to sustainable development and to addressing climate change.	Mar 08	Anne Laws	
EH12	Support the Continuing Renewal of Housing Regeneration Areas	Mar 08	Mark Dutton	
EH13	Implement Environmental Improvement Schemes within the Area Regeneration Programmes	Mar 08	Andrew Golightly	
EH14	Support the implementation of the Tees Valley Biodiversity Action Plan (BAP)	Mar 08	Ian Bond	
EH15	Review and implement planning policy guidance relating to the historic environment	Mar 08	Sarah Scarr	
Corporate Plan Objective: To promote and develop a sustainable environment (Ref: CO29)		Community Strategy Ref: EH11-14 JE3	Key PIs:	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH16	To increase community and corporate knowledge and action on environmental sustainability issues	Mar 08	Ralph Harrison	

EH17	To give advice on the issues concerning the natural and built environment and to enforce environmental legislation when appropriate	Mar 08	Ralph Harrison	
EH18	To work in partnership to develop a climate change strategy and action plan	Mar 08	Ralph Harrison	
Housing				
Corporate Plan Objective: As part of an overall housing strategy for Hartlepool, improve housing conditions within the most deprived neighbourhoods/wards, with a particular focus on ensuring that all social housing is made decent by 2010 (Ref: CO30)		Community Strategy Ref: EH15	Key Pls: LAA H2 + LPI NS9 LPI SH10	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH19	To improve the quality and attractiveness of existing housing	Mar 08	Penny Garner Carpenter	LAA Outcome 24
EH20	To enhance the standard of management of private rented housing	Mar 08	John Smalley	LAA Outcome 24
EH21	To maintain and improve public health and safety through the enforcement of housing and nuisance legislation	Mar 08	John Smalley	LAA Outcome 24
Corporate Plan Objective: Meeting Housing and Support Needs (Ref: CO31)		Community Strategy Ref: EH20 + 21	Key Pls: LAA H3-H5, LAA H7 LAA H12+13	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH22	To provide support services to increase the opportunity for residents to live independently in the community	Mar 08	Alan Dobby	LAA Outcome 25
EH23	Produce a 'fit for purpose' Housing Needs Assessment	Dec 07	Amy Waters	LAA Outcome 25
EH24	To produce a 'fit for purpose' Older Persons' Housing Strategy	Dec 07	Penny Garner Carpenter	LAA Outcome 25
Corporate Plan Objective: Improving the advice and support provided to homeless people and helping them to access employment, training and educational opportunities (Ref: CO32)		Community Strategy Ref: EH21	Key Pls: BVPI 213 LAA H7	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
EH25	To minimise homelessness	Mar 08	Lynda Igoe	LAA Outcome 26

Corporate Plan Objective: Improving the energy efficiency of houses (Ref: CO33)		Community Strategy Ref: EH19		Key PIs: LAA H11+ LPI SH10	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
EH26	To improve the energy efficiency of existing housing and reduce the number of vulnerable households experiencing fuel poverty	Mar 08	David Morgan	LAA Outcome 27	
Corporate Plan Objective: Balancing Housing Supply and Demand (Ref: CO34)		Community Strategy Ref: EH15 - 17		Key PIs: LPI NS9 LAA H12, LAA H13	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
EH27	To ensure there is access to a choice of good quality housing to buy or rent, to meet the aspirations of residents and encourage investment	Mar 08	Penny Garner Carpenter	LAA Outcome 28	
EH28	To rebalance the supply and demand for housing	Mar 08	Penny Garner Carpenter	LAA Outcome 28	
EH29	Pursue a strategic housing market renewal in partnership with Tees Valley Living, Housing Hartlepool and Hartlepool Revival	Mar 08	Mark Dutton	LAA Outcome 28	

Performance Indicators

Within the Environment and Housing theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 82a(i)	Percentage of household waste arisings which have been sent by the Authority for recycling	17.03	19	n/a
BVPI 82a(ii)	Total tonnage of household waste arisings sent by the Authority for recycling	7143.03	8208.99	n/a
BVPI 82b(i)	The percentage of household waste sent by the Authority for composting or treatment by anaerobic digestion	10.67	12	n/a
BVPI 82b(ii)	The tonnage of household waste sent by the Authority for composting or treatment by anaerobic digestion	4474.86	5184.63	n/a
BVPI 82c(i)	Percentage of the total tonnage of household waste arisings that	63.96	62	n/a

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
	have been used to recover heat, power and other energy sources			
BVPI 82c(ii)	Total tonnage of household waste arisings that have been used to recover heat, power and other energy sources	26827.3	26787.24	n/a
BVPI 82d(i)	Percentage of household waste that has been landfilled	8.35	7	n/a
BVPI 82d(ii)	The tonnage of household waste arisings that have been landfilled	3501.63	3024.36	n/a
BVPI 84a	Household Waste collected per head	466.08	480.08	n/a
BVPI 99ai	Road accident casualties - Number of casualties - all killed/seriously injured	39	42	n/a
BVPI 99aai	Road accident casualties - % Change in number of casualties from previous year – all killed/seriously injured	-20.4	-7.8	n/a
BVPI 99aiii	Road accident casualties - % change in number of casualties between most current year and average of 1994-1998 - all killed/seriously injured	-15.6	-9.3	n/a
BVPI 99bi	Road accident casualties - Number of casualties - children killed/seriously injured	5	8	n/a
BVPI 99bii	Road accident casualties - % Change in number of casualties from previous year – children killed/seriously injured	-50.0	-6.0	n/a
BVPI 99biii	Road accident casualties - % change in number of casualties between most current year and average of 1994-1998 - children killed/seriously injured	-57.6	-33.4	n/a
BVPI 99ci	Road accident casualties - Number of casualties - all slight injuries	298	300	n/a
BVPI 99cii	Road accident casualties - % Change in number of casualties from previous year - all slight injuries	-2.0	-1.6	n/a
BVPI 99ciii	Road accident casualties - % change in number of casualties between most current year and average of 1994-1998 - all slight injuries	-23.1	-22.6	n/a
BVPI 102	Passenger journeys on buses per year	5,831,393	5,931,140	n/a
BVPI 156	Percentage of buildings accessible for disabled people	29.63	38	n/a
BVPI 199a	Local Street and Environmental Cleanliness – Litter & Detritus	13.5	11	n/a
BVPI 200a	Plan-making: Development Plan	Yes	Yes	n/a
BVPI 200b	Plan-making: Milestones	Yes	Yes	n/a
BVPI 200c	Plan-making: Monitoring Report	Yes	Yes	n/a
BVPI 213	Housing Advice Service: preventing homelessness	4	4.75	n/a
BVPI 216a	Identifying Contaminated land	932	933	n/a
BVPI 218a	Abandoned vehicles	100	100	n/a

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 219a	Preserving the special character of conservation areas	8	8	
LAA H2	Achieving decent homes standard in private sector housing sector	67%	68.53%	70% by 2010
LAA H3	Increase support to enable residents to live independently in their own homes	3467	2480	2488
LAA H4	Increase the number of people receiving floating support services	445	450	584
LAA H5	Increase the number of adaptations carried out to enable vulnerable people to remain living independently in their own home	645	767	797
LAA H7	The percentage of new tenants receiving support from HBC sustaining their tenancies for 6 months	100%	100%	100%
LAA H11	Improve the energy efficiency of housing stock	61	62	65
LAA H12	Number of houses cleared in HMR intervention area	60	550	320
LAA H13	Number of new homes constructed in HMR intervention area	13	30	350 to 2010
LAA SC11	Increase the proportion of people satisfied with their local area as a place to live (Neighbourhood Element Area)	76%	n/a	81.8%
LPI NS9	Number of long term empty private houses	58	575	n/a
LPI NS 17	Number of people attending environmental awareness training course	New Indicator – to collect baseline 2007/08		
LPI RP3	The number of sites developed or improved	9	7	n/a
LPI SH10	Amount spent on energy efficiency measures (including matched funding from utility partners)	New Indicator – to collect baseline 2007/08		

Culture and Leisure

Community Strategy / Council Priority	Ensure a wide range of good quality, affordable and accessible leisure, and cultural opportunities
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Key achievements in 2006/07

- The Headland sports hall and fitness suite developed as an extension to the Borough Hall was opened for business in February 2006, usages have exceeded all expectations and new courses are constantly being developed to meet demand
- The Maritime Festival in July 2006 was a success, attracting circa 60,000 visitors
- Hartlepool, in partnership with PD Ports and Hartlepool Marina, successfully bid to be Tall Ships Host Port 2010 and work planning this has commenced with key partners
- Successful HLF Lottery bid for £250k was submitted to secure the conversion and restoration of PSS Wingfield Castle as an education resource centre as part of the Hartlepool Maritime Experience capital developments. This HLF success was complemented by the success of the Heugh Gun Battery Trust in achieving a £300k HLF award for their restoration and interpretation
- Hartlepool was the only UK venue for The Face of Asia exhibition by Steve McCurry, which was a resounding success, followed in December 2006 with landscape photographer Jo Cornish incorporating locally commissioned work
- The renewal of the Waverly allotment site and the re-establishment of Briarfields allotments have been successfully achieved, the former with involvement from the learning disabilities unit who will be developing a comprehensive practical unit

In 5-10 years time we will: -

- increase access to cultural, leisure and community learning activities
- review the Cultural Strategy
- review how a range of Community Service such as Library Services are delivered, and should be delivered in the future
- develop the H₂O Delivery Plan
- have delivered the Tall Ships race

Culture and Leisure				
Corporate Plan Objective: Enrich individual lives, strengthen communities and improve places where people live through enjoyment of leisure, culture and sport (Ref: CO35)		Community Strategy Ref: CL5 & 6		Key PIs: LAA CL1 LAA CL6 - 11
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
CL01	Develop and improve cultural and leisure facilities and events.	Mar 08	John Mennear	LAA Outcome 29
CL02	To ensure the public have access to a wide range of information about leisure, culture and sporting opportunities in a variety of accessible mediums.	Mar 08	John Mennear	LAA Outcome 29
Corporate Plan Objective: Cultural and leisure services, including libraries, better meet the needs of the community, especially disadvantaged areas (Ref: CO36)		Community Strategy Ref: CL5		Key PIs: LAA CL2,3 + 5 LPI CS2a + 2c
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
CL03	To increase opportunities for participation in a wide range of cultural and leisure activity focussing on areas of disadvantage.	Mar 08	John Mennear	LAA Outcome 30

Performance Indicators

Within the Culture and Leisure theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
LAA CL1	Engagement in museum outreach activity by under-represented groups	337	325	325
LAA CL2	Visits by C2DE (MORI definition of Working Class) visitors to the Museum of Hartlepool (based on Renaissance funded MORI visitor survey)	Not yet available	41%	42%
LAA CL3	Number of individuals trained to deliver activities within clubs and the	199 (to Q3)	150	155

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
	community			
LAA CL5	Increase annual Leisure Centre attendances (Neighbourhood Renewal narrowing the gap)	47%	56%	57%
LAA CL6	Increase proportion of residents satisfied with museums/arts (Hartlepool)	86%	65%	66%
LAA CL7	Increase proportion of residents satisfied with museums/arts (Neighbourhood Renewal narrowing the gap)	3%	7%	7%
LAA CL8	Increase residents satisfaction with public parks and open spaces (Hartlepool)	73%	75%	75%
LAA CL9	Increase residents satisfaction with public parks and open spaces (Neighbourhood Renewal narrowing the gap)	5%	2%	2%
LAA CL10	Increase residents satisfaction with libraries (Hartlepool)	91%	78%	79%
LAA CL11	Increase residents satisfaction with libraries (Neighbourhood Renewal narrowing the gap)	5%	3%	3%
LPI CS2a	Overall average attendance at Eldon Grove and Mill House Leisure Centre and Headland Sports Hall	372,046	362,500	n/a
LPI CS2c	Number of concessionary members of Leisure Card Scheme attending the centres four times or more during the year	1,808	2,000	n/a

Strengthening Communities

Community Strategy / Council Priority	Empower individuals, groups and communities and increase the involvement of citizens in all decisions that affect their lives.
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Key achievements in 2006/07

- Working with local communities, Neighbourhood Action Plans (NAPs) have been updated for both Dyke House/Stranton/Grange and Burbank areas, and work on updating the Rift House/Burn Valley Plan is underway. We have also assisted New Deal for Communities in completing a NAP for their area.
- Around £350,000 of Neighbourhood Renewal Fund Residents Priorities Budget has been spent across NAP areas, on priorities identified in Neighbourhood Action Plans.
- We have undertaken a review of the NAP process and commenced implementation of its many recommendations including for example, how to involve more residents in the process and achieve a good geographical spread of participants.
- The Statement of Community Involvement (SCI) showing how residents and the broader community can get involved in the preparation of new land-use plans and consideration of planning applications was adopted in October 2006.
- Residents continue to be involved in the ongoing development and governance of the Housing Market Renewal (HMR) programme across central Hartlepool
- A Best Value Review of Strengthening Communities has been undertaken with the Voluntary and Community Sector (VCS) and a Strategic Improvement Plan developed to improve performance in this aspect of the Council's work.
- Hartlepool Borough Council has achieved Beacon Status for emergency planning, in partnership with the other 3 authorities in 'Cleveland' and Cleveland Police and Cleveland Fire Brigade. The Cleveland Emergency Planning Unit made a joint bid for Beacon Status, with the main theme being partnership working through the emergency planning unit.

In 5-10 years time: -

- There will be an increased range of services and activities that have been developed and delivered in partnership with local communities.
- The public will be reassured through awareness of the emergency planning arrangements that are in place and which are continually reviewed.
- Information on how the public can protect themselves during an emergency will be enhanced.

Strengthening Communities				
Corporate Plan Objective: To empower local people to have a greater voice and influence over local decision making and the delivery of services (Ref: CO37)		Community Strategy Ref: SC1 – 5 HC18		Key PIs: LPI RP 14
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
SC01	To establish Neighbourhood Management as a guiding influence in Service Delivery across the Council	Mar 08	Denise Ogden	LAA Outcome 31
SC02	Ensure a fit for purpose LSP	Mar 08	Joanne Smithson	LAA Outcome 31
SC03	Coordinate a review of the Community Strategy	Mar 08	Joanne Smithson	LAA Outcome 31
SC04	Coordinate the implementation and monitoring of the Local Area Agreement	Mar 08	John Potts	LAA Outcome 31
SC05	Improve public engagement with hard to reach groups which will act on qualitative information/feedback from citizens	Mar 08	Alan Dobby	LAA Outcome 31
Corporate Plan Objective: Make a positive contribution (Children and young people who live in Hartlepool are provided with the opportunity to participate fully in the life of their community) (Ref: CO38)				
Corporate Plan Objective: Make a positive contribution (Children and young people who live in Hartlepool are provided with the opportunity to participate fully in the life of their community) (Ref: CO38)		Community Strategy Ref: CS06 SC04		Key PIs: BVPI 221a+b
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
SC06	Implement the requirements of the Education and Inspections Act 2006 to deliver Positive Activities for Young People	Mar 08	Peter Davies	LAA Outcome 32
SC07	Establish the role of commissioner of parenting support and develop a Parenting Strategy for Hartlepool to establish a continuum of services for parents to assist them in promoting positive outcomes for their children	Mar 09	John Robinson	LAA Outcome 32
SC08	Ensure that all children and young people from vulnerable groups (LDD, BME, traveller, asylum seeker and refugee communities) have the opportunity to gain full access to services and have a role in service development	Mar 09	John Robinson	LAA Outcome 32
SC09	Establish the Participation Strategy through the development of standards that support organisations in Hartlepool in its implementation	Mar 09	John Robinson	LAA Outcome 32

Corporate Plan Objective: To improve the quality of life for the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery (Ref: CO39)		Community Strategy Ref: SC3 – 5, JE11 LLS11, 12, 14 + 15 HC4 + 6, CS 4 + 11		Key Pls: LAA E8 LPI RP7	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC10	Ensure the delivery of Neighbourhood Renewal in the Borough	Mar 08	Catherine Frank	LAA Outcome 33	
SC11	Continue programme of Neighbourhood Action Plan (NAP) preparation and implementation.	Mar 08	Sylvia Burn	LAA Outcome 33	
SC12	Coordinate key Regeneration Programmes	Mar 08	Derek Gouldburn	LAA Outcome 33	
Corporate Plan Objective: Increasing financial resources within family environments to provide improved lifestyle opportunities (Ref: CO40)		Community Strategy Ref:		Key Pls: LAA SC16- 18	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC13	Undertake community engagement programme to raise awareness and accessibility to financial support	May 07	John Morton	LAA Outcome 34	
Corporate Plan Objective: Freedom from discrimination or harassment (Ref: CO41)		Community Strategy Ref:		Key Pls:	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC14	Improve Consultation, Community Development and Scrutiny	Mar 08	Vijaya Kotur	LAA Outcome 35	
SC15	Improve Service Delivery and Customer Care	Mar 08	Vijaya Kotur	LAA Outcome 35	
Corporate Plan Objective: Creating a fairer world (Ref: CO42)		Community Strategy Ref:		Key Pls: LAA SC25 + SC26	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC16	Promote Hartlepool as a Fairtrade Town	Mar 08	Ralph Harrison	LAA Outcome 36	

Corporate Plan Objective: Ensure communities are well prepared to respond to emergency incidents (Ref: CO43)		Community Strategy Ref: SC3, 5, 6 + 8		Key Pls:	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC17	Develop and implement communication strategy	Mar 08	Denis Hampson		
Corporate Plan Objective: Ensure Cleveland Emergency Planning Unit delivers on behalf of the Council a comprehensive Emergency Planning and Resilience Service (Ref: CO44)		Community Strategy Ref: SC3, 5, 6 + 8		Key Pls:	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans	
SC18	Deliver the actions identified in the annual plan of the Cleveland Emergency Planning Unit	Mar 08	Denis Hampson		

Performance Indicators

Within the Strengthening Communities theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 221a	Participation in and outcomes from Youth Work: recorded outcomes	57	60	n/a
BVPI 221b	Participation in and outcomes from Youth Work: accredited outcomes	11	15	n/a
LAA E8	Increase the proportion of people satisfied with their local area as a place to live (Neighbourhood Renewal narrowing the gap)	78%	82%	85%
LAA SC16	Number of Council Tax Disabled Reliefs (performance expected with reward)	223	n/a	268
LAA SC17	Number of Council Tax Carer Reductions (performance expected with reward)	54	n/a	157
LAA SC18	Number of Council Tax Severely Mentally Impaired Reductions (performance expected with reward)	107	n/a	112
LAA SC25	Number of retail establishments offering Fairtrade as an alternative	19	20	20
LAA SC26	Number of catering establishments offering Fairtrade as an	12	12	11

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
	alternative			
LPI RP7	The amount (£) of external funding deployed to support the council's economic regeneration activities	2,711,416	1,750,000	n/a
LPI RP 14	LAA overall assessment	Green	Green	n/a

Organisational Development

Community Strategy / Council Priority	To develop and enhance the effectiveness and efficiency of the Council through: <ul style="list-style-type: none">• improve management and governance• improved access to and understanding of the public• improved understanding, skills, competencies and contribution of Elected Members and Staff• the innovative implementation of key efficiency drivers• the effective management, governance and development of financial arrangements
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Key achievements in 2006/07

- For the fifth year running the Council were awarded 4 stars, the highest possible rating, by the Audit Commission as part of the Comprehensive Performance Assessment.
- The Council's Corporate Assessment Inspection, which forms part of the overall Comprehensive Performance Assessment, scored the Council as 3, out of a possible 4. When ranked with all other Councils that have been reassessed Hartlepool are ranked joint third.
- A 5 year procurement plan was completed and regional and sub-regional collaborative contracts have been concluded, which will result in significant savings.
- An integrated Asset Management Plan / Capital Strategy was approved by Cabinet.
- Hartlepool Connect (Contact Centre) was opened and services integrated.
- 'Talking with Communities' is now an established consultation forum for all council departments and partners.
- To help increase family resources within the family environment an activity programme has yielded positive results in terms of the number of new Council Tax exemptions and reductions granted. A TV message is being piloted within GP surgeries via 'Lifechannel'.
- Risk Management has now become part of the day to day working of the council and departments are continuing to look at ways of reducing risks on a regular basis.

In 5-10 years time: -

Hartlepool Borough Council will be recognised locally, regionally and nationally as providing strong community leadership and delivering local and national priorities in partnership with others.

Organisational Development				
Corporate Plan Objective: Continued development of service planning and performance management arrangements (Ref: CO45)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD01	Complete updated 2008/09 Corporate Plan	Jun 08	David Hunt	
OD02	Procure and implement new Performance Management Database	Mar 08	David Hunt	
OD03	Propose improvements to service planning process for 2008/09	Dec 07	Peter Turner	
OD04	Manage achievement of continuous improvement	Mar 08	Peter Turner	
OD05	Implement appropriate improvements to deliver requirements of Use of Resources	Jul 07	Mike Ward	
Corporate Plan Objective: Prepare for Implementation of White Paper and Local Government Bill (Ref: CO46)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD06	Hold member seminars to discuss implications of White Paper and Local Government Bill	Mar 08	Andrew Atkin	
OD07	Provide further reports on the implications of the White Paper and Local Government Bill and respond to Government consultations	Mar 08	Andrew Atkin	
Corporate Plan Objective: Implement Risk Strategy to ensure robust risk management arrangements are in place (Ref: CO47)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD08	Maintain and review risk management arrangements	Mar 08	Kerry Trenchard	
Corporate Plan Objective: Develop and improve the effectiveness of the overview and scrutiny process (Ref: CO48)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD09	To continue to raise the profile of the work of the Overview and Scrutiny Function	Sep 07	Charlotte Burnham	
OD10	Compilation and Delivery of the Scrutiny Work Programme 2007/08	May 08	Charlotte Burnham	

OD11	To implement the extended powers to Scrutiny as outlined in the Local Government Bill/Police and Justice Act 2006	Mar 08	Charlotte Burnham	
OD12	To further enhance the knowledge of Non-Executive Members serving on the Overview and Scrutiny Committees	Aug 07	Charlotte Burnham	
OD13	Evaluate the work/added value to the Overview and Scrutiny arrangements in Hartlepool	Apr 08	Charlotte Burnham	
Corporate Plan Objective: Development of Statement on Internal Control and Governance arrangements (Ref: CO49)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD14	Co-ordinate SIC Work Programme	May 07	Noel Adamson	
Corporate Plan Objective: Put in place arrangements to ensure the structure of the authority and support arrangements are fit for purpose (Ref: CO50)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD15	Identify and implement structures appropriate to delivering high quality, efficient services	Mar 08	Joanne Machers	
Corporate Plan Objective: Ensure arrangements in place to deal with new and existing legislation (Ref: CO51)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD16	Implement new and existing legislation	Jun 07 and ongoing	Tony Brown	
OD17	Continue to develop and implement the ethical framework through revisions to the Member Code of Conduct and the introduction of an Officers Code	May 07 and ongoing	Tony Brown	
Corporate Plan Objective: Develop and Implement Efficiency Strategy (Ref: CO52)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD18	Implement 5 year Procurement Plan	Mar 08	Graham Frankland	

OD19	Review and further develop integrated Efficiency Strategy	Apr 07 and ongoing	Mike Ward	
Corporate Plan Objective: Develop the Contact Centre to increase the range of services provided (Ref: CO53)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD20	Develop the single point of access	Mar 08	Christine Armstrong	
OD21	Develop links with partner organisations including voluntary and community sector	Mar 08	Christine Armstrong	
OD22	Develop and agree communication arrangements	Mar 08	Christine Armstrong	
Corporate Plan Objective: Implement the Communicating with your Council plans (Ref: CO54)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD23	Implement Corporate Communications Strategy Action Plan	Apr 07 and ongoing	Alastair Rae	
OD24	Implement the Corporate Consultation Strategy Action Plan	Apr 07 and ongoing	Liz Crookston	
OD25	Implement the Corporate Complaints Strategy Action Plan	Apr 07 and ongoing	Liz Crookston	
OD26	Improve Customer Care and Service Delivery	Mar 08	Christine Armstrong	
Corporate Plan Objective: Enhance Equality and Diversity arrangements and mainstream into all council activities (Ref: CO55)		Community Strategy Ref:		Key Pls: BVPI 2a+b
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD27	Improve Equality and Diversity Leadership and Corporate Commitment	Mar 08	Vijaya Kotur	
Corporate Plan Objective: Implement Elected Member Development Strategy (Ref: CO56)		Community Strategy Ref:		Key Pls:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD28	Further develop the skills and knowledge of Elected Members	Mar 08	Julie Wilson	

OD29	Assess and develop the ICT skills of Elected Members to support e-democracy	Mar 08	Julie Wilson	
OD30	Continue the commitment made to working towards the North East Charter for Member Development	Dec 07	Joanne Machers	
Corporate Plan Objective: Implement the People Strategy and the Workforce Development Strategy (Ref: CO57)		Community Strategy Ref:		Key PIs: BVPI 11a-c & 12, BVPI 16a+b & 17a+b
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD31	Implement plans to Develop & Promote Active, Visible and Effective Leadership	Mar 08	Lucy Armstrong	
OD32	Implement plans to Continually Improve What We Do	Mar 08	Joanne Machers	
OD33	Implement plans to Develop Skills of the Workforce	Mar 08	Lucy Armstrong	
OD34	Implement plans to Promote Healthy Working	Mar 08	H&S Advisor (Vacant)	
OD35	Implement plans to Effectively Recognise, Engage and Reward the Workforce	Mar 08	Wally Stagg	
OD36	Implement plans to Effectively Use Resources & Invest in the Future	Mar 08	Lucy Armstrong	
Corporate Plan Objective: Implement Pay and Grading and Single Status arrangements (Ref: CO58)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD37	Implement Revised Pay and Grading Structure	Mar 08	Joanne Machers	
OD38	Implement revised Single Status Conditions of Service	Mar 08	Joanne Machers	
Corporate Plan Objective: Delivery of the ICT Strategy to support corporate objectives (Ref: CO59)		Community Strategy Ref:		Key PIs:
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD39	Review of ICT Strategy to ensure links with other corporate objectives	Oct 07	Joan Chapman	
OD40	Identification and delivery of programme of priority projects	Apr 07 and ongoing	Joan Chapman	

Corporate Plan Objective: Develop Strategic Financial Plans (Ref: CO60)		Community Strategy Ref:	Key Pls:	
Ref:	Action	Date to be Completed	Responsible Officer	Links to Other Plans
OD41	Develop robust Strategic Planning Framework	Dec 07	Mike Ward	
OD42	Aligning Strategic and Financial Planning	Dec 07	Mike Ward	

Performance Indicators

Within the Organisational Development theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For those indicators that are only collected on an annual basis there are no quarterly targets.

Ref	Definition	Outturn 2006/07	Target 2007/08	LAA Target 2008/09
BVPI 2a	The equality standard for local government in England	2	3	n/a
BVPI 2b	Duty to promote race equality	89	89	n/a
BVPI 11a	Percentage of top 5% earners that are women	43.79	48.09	n/a
BVPI 11b	Percentage of top 5% earners from black and minority ethnic communities	1.18	2.36	n/a
BVPI 11c	Percentage of top 5% earners who has a disability	6.93	8.1	n/a
BVPI 12	Number of working days lost due to sickness absence	13 days	11.05	n/a
BVPI 16a	Percentage of disabled employees	5.2%	5.8%	n/a
BVPI 16b	Percentage of economically active disabled community population	22.14	n/a	n/a
BVPI 17a	Percentage of black and ethnic minority employees	0.8%	0.9%	n/a
BVPI 17b	Percentage of economically active minority ethnic community population	1.1	n/a	n/a

Contact Details

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Hartlepool Borough Council

CORPORATE PLAN 2007/8

PART 2

SUPPORTING INFORMATION

- Part 2

Supporting Performance Information

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Notes to tables

Column	Explanation
Ref	This column shows you the reference number of each indicator. A BVPI is a nationally set Best Value PI, an LPI is a Local Performance Indicator.
Description	This column gives you the description of performance indicator.
EW Top quartile	This column is to compare how Hartlepool performs with other councils and shows the top quartile performance of all local authorities in England. This is the latest available national information from 2005/6. National data is not available for LPIs, or new BVPIs introduced in 2006/7. Where an indicator requires a Yes/No answer the comparison is the %-answering Yes.
Hartlepool Outturns	These columns show you the actual performance recorded at the end of 2005/6 and 2006/7.
Target 2006/7	This column shows you the target set for 2006/7 for comparison with the 2006/7 outturn. Where an indicator was introduced in 2006/7 a target may not have been set.
Future Targets	These columns show you our targets for the next three years.
Comment	Where there is a significant change (+/- 10%) between 2005/6 and 2006/7 a comment is included.

1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Business

LPI RP 1	The number of businesses assisted		870	1311	890	1315	1315	1315
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The outturn is well above target and the Worksmart project continues to be highly popular with the business community. The incubation system also continues to perform well, tourism activity is encouraging particularly the development of network groups as is the Longhill/Sandgate and Commercial Areas performance. Links with businesses re recruitment issues has also contributed to the outturn.

LPI RP 13	The number of new business start ups per year		120	145	130	140	150	160
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Outturn places Hartlepool as the joint 9th area in GB for new VAT registrations. Performance is based on a number of factors including the ongoing delivery of Hartlepool's Incubation Strategy and the increase in the number of service sector businesses.

LPI RP 2	The number of businesses making enquiries		1235	1408	1235	1410	1410	1410
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The level of enquiries continues to perform strongly and the website is now recording relatively high levels of hits with the new on line database contributing well. The Longhill/Sandgate and Commercial Areas projects continue to deliver strong outputs.

LPI RP 3	The number of sites developed or improved		6	9	7	7	7	7
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Notable successes include the start on site of the Rivergreen proposals at Queens Meadow and the redevelopment of the former Coop which was identified as Hartlepool's key listed building at risk.

LPI RP 7	The amount (£) of external funding deployed to support the council's economic regeneration activities		2079021	2711416	2000000	1750000	1750000	1750000
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The performance has been particularly successful with funding secured for the Brougham Enterprise Centre Enhancement programme and a highly successful final ESF bidding round where Hartlepool secured nearly 25% of the regional allocation.

LPI RP 8	The number of business start ups with council assistance		91	119	125	130	135	140
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The improved performance has been largely due to the completion of the major Brougham Enterprise Centre in Oct 2006 and activity has been redirected towards start up support.

1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Employment

LPI RP 10	The gap between Hartlepool unemployment rate and the Great Britain rate		1.9	2.4	1.85	1.45	1.4	1.35
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Unemployment has increased nationally and Hartlepool's relative position has worsened. The Town has been hit by two major factory closures over the last year with over 500 jobs lost with Bonne Bouche and Rye Valley Foods.

LPI RP 11	The long term unemployment rate as proportion of total unemployed		32.2	29.2	31.2	28.2	27.2	26.2
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LPI RP 12	The youth unemployment rate as a proportion of the total unemployed		36.5	33.4	31	30.5	30.0	29.5
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LPI RP 4	The number of jobs created with council assistance		508	265	400	265	265	265
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The target has not been achieved due to a lack of significant job creating projects. The basis of a lot of private sector based investment has been around competitiveness and productivity issues and in most instances very few new jobs have been created as a result of the investment. An excellent example of this is one local company who has recently invested around £50m to maintain and improve their world competitiveness against emerging locations such as China and India. This can only be achieved through investment that lowers the cost base and as a result only 15 new jobs were created.

LPI RP 5	The number of residents assisted into employment		752	972	775	1000	1000	1000
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The outturn is up in part due to the excellent performance of the Jobs Build project, the continued strong demand for labour from the call centre market and the development of regional and subregional projects which are managed by Hartlepool Borough Council. The NRF commissioning for the VCS and the development of the Jobsmart consortia have also had positive impacts. This has been supported by a particularly successful final ESF bidding round in which Hartlepool secured nearly 25% of the regional pot.

LPI RP 5a	The Number of residents assisted into employment that were long term unemployed		265	262	250	282	272	262
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1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

LPI RP 5b	The number of residents assisted into employment that were young unemployed people		157	247	240	305	300	295
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The youth targeting process is a recent development and the 2005/6 outturn reflects the start of the process through piloting of small interventions. The targeting of the youth sector is much more embedded into mainstream activity.

LPI RP 6	The number of residents assisted into training		661	1169	740	1169	1169	1169
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The outturn is up in part due to the excellent performance of the Jobs Build project, the continued strong demand for labour from the call centre market and the development of regional and subregional projects which are managed by Hartlepool Borough Council. The NRF commissioning for the VCS and the development of the Jobsmart consortia have also had positive impacts. The development of the construction touch screen testing whereby larger numbers of trainees can be trained concurrently. This has been supported by a particularly successful final ESF bidding round whereby Hartlepool secured nearly 25% of the regional pot.

LPI RP 6a	The number of residents assisted into training that were long term unemployed		287	319	238	329	317	306
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The outturn is a reflection of the development on new initiatives targeting the long term unemployed and it is a reflection of the target being embedded into mainstream services. See also comment on LPI RP 6.

LPI RP 6b	The number of residents assisted into training that were young unemployed people		168	315	229	356	350	345
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The outturn reflects continuing targeting of this particular sector. The development of the construction touch screen training has allowed training sessions with larger groups. See also comment on LPI RP 6.

LPI RP 9	The gap between the Hartlepool employment rate and Great Britain rate		8.3	7.2	7.9	7.5	6.9	6.3
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The worklessness agenda is the Government's top priority and significant interventions have taken place to encourage economic participation. It is likely that there has been some benefit migration from incapacity benefit to job seekers allowance although there are no official figures for this.

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Adult skills

LPI ACS 1	Number of adults in all forms of learning		2950	2428	3100	3100	3250	3200
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The target is for the end of the 2006/7 academic year and by then it is expected that the outturn will match the target.

LPI ACS 2	Number of families participating in learning		180	167	190	190	200	250
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The target is for the end of the 2006/7 academic year and by then it is expected that the outturn will match the target.

LPI ACS 3	Number of adults participating in basic skills classes		410	432	320	450	450	475
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The outturn for 06/07 exceeded the target set. This has been achieved by intensive development work by a newly appointed co-ordinator and introduction of incentives to make basic skills more accessible. This has resulted in a greater uptake of provision.

LPI ACS 4	Number of adults achieving level 1 and level 2 qualifications		875	57	945	955	970	800
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The target is for the end of the 2006/7 academic year when results will be known. It is expected that the outturn will match the target.

LPI ACS 5	Number of adults achieving a Basic Skills qualification		150	31	150	200	200	210
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The target is for the end of the 2006/7 academic year when results will be known. It is expected that the outturn will match the target.

LPI ED 5	Percentage of adult learners who are male		28	25	30	27	28	29
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Owing from competition from other providers and due to unforeseen decreases in the uptake of some types of provision, the outturn is lower than that expected. Developments are underway to devise programmes which are more attractive to male learners

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Education attainment KS2

BVPI 194a	Proportion of children level 5 or above, KS2 in English	29	29	32	25	38	39	37
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Performance in 2006 exceeded target due to strong performances in 13 schools with larger cohorts

BVPI 194b	Proportion of children level 5 or above, KS2 in Maths	32	32	35	37	38	40	36
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BVPI 40	Percentage of pupil achieving Level 4 or above in KS2 Math tests	77.4	77.5	79.0	86	87	86	80
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2006 performance was above national average but below a very challenging target agreed with DfES. This was due to a fall in performance in 16 schools which was not expected

BVPI 41	Percentage of pupil achieving Level 4 or above in KS2 English tests	81.2	78.7	80.0	80	83	83	82
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Education attainment KS3

BVPI 181a	Percentage of pupil achieving Level 5 or above in KS3 results - English	77	70.91	70.00	73	79	80	81
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BVPI 181b	Percentage of pupil achieving Level 5 or above in KS3 results - Maths	77	74.24	76.00	76	80	81	84
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2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 181c	Percentage of pupil achieving Level 5 or above in KS3 results - Science	74	67.86	70.00	76	78	77	79
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BVPI 181d	Percentage of pupil achieving Level 5 or above in KS3 results - ICT Assessment	73.83	61.4	66.44	73	75	73	75
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Education attainment KS4

BVPI 38	Percentage of pupil achieving 5 or more A*-C GCSEs	58.3	51.7	57.5	55	61	61	65
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Target exceeded due to improved targeting of individual pupils in schools

BVPI 39	Percentage of pupil achieving 5 or more A*-G GCSEs	90.8	85.8	90.3	90	91	91	91
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Education other

BVPI 222a	Percentage of leaders of integrated early education and child care settings funded or part-funded by the local authority with a qualification at level 4 or above	35	54	62	62	69	77	85
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2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 222b	Percentage of leaders of integrated early education and child care settings funded or part-funded by the local authority which have input from staff with graduate or post graduate training in teaching or child development	100	77	77	76	77	100	100
BVPI 43a	Percentage of SEN statements (excluding)	100	100	100	100	100	100	100
BVPI 43b	Percentage of SEN statements (including)	95.4	90	92.0	91	93	94	94
BVPI 45	Percentage absence in secondary schools	7.26	7.26	7.14	8	7.30	7.20	7.10
BVPI 46	Percentage absence in primary schools	5.13	5.29	5.63	5.1	5.30	5.20	5.20
LPI ChS 2	The percentage of permanently excluded pupils offered full time alternative educational provision of 21 hours or more			94.64	100	100	100	100

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

LPI ChS 3	Number of pupils permanently excluded during the year from all schools maintained by the Children's services authority per 1,000 pupils maintained at all schools		1.4	1.45	not set	0.8	0.7	0.6
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LPI ED 2	Percentage of 3 year olds who participate in accessing a good quality free early year place		100	104	98	100	100	100
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LPI ED 3	The number of childcare places per 1000 population		232	245	236	n/a	n/a	n/a
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This local target has been removed from the Corporate Plan 07/08 because the Government no longer expect this target to be reported

Education youth

BVPI 221a	Participation in and outcomes from Youth Work: recorded outcomes	59	50	57	55	60	60	60
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BVPI 221b	Participation in and outcomes from Youth Work: accredited outcomes	24	6	11	9.58	15	20	25
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LPI CS 14	The proportion of 13-19 year olds resident in Hartlepool in contact with the Council Youth Service		29.23	22.7	30	25	25	25
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3. Health and Care

Ref	Description	England Top Quartile	Hartlepool		Target 2006/7	Future targets		
			Outturns 2005/6	2006/7		2007/8	2008/9	2009/10
Adults								
BVPI 195	Assessment waiting time - For older clients % of first contacts and completion of assessments achieved within 2 days and 28 days respectively	83.5	83.2	88.4	85	90	90	90
BVPI 196	Acceptable waiting time for care packages - % of new older clients for whom the time from completion of assessment to provision of all services in the care packahe is within 4 weeks	91.5	80.7	81.6	85	85	90	90
BVPI 201	Number of adults and older people receiving payments	99	56	303	89	303	290	280
Vastly improved figure due to very focused management of Direct Payments across all business units.								
BVPI 53	Intensive home care per 1000 population aged 65 or over		15.67	14.35	16.14	14	13.5	13
BVPI 54	Over 65s helped to live at home per 1000 population	100.1	122.25	120.49	125	125	125	125
BVPI 56	Percentage of items of equipment delivered within 7 working days		80	84	85	87	87.5	88

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
LPI SS 12	Clients receiving a review as a percentage of adults and older clients receiving a service		73.7	78.2	75	78	78	78
LPI SS 1a	Patients aged 75 and over occupying an 'acute' hospital bed with delayed discharge		0	0	1	0	0	0
LPI SS 1c	Admissions of supported residents aged 65 or over to residential/nursing care per 10,00 people aged 65 plus		57.2	76.2	57	76	74	72
<p>2005/06 performance was very low (only 85 admissions) whereas the 2006/07 figure of 76.2 (113 admissions) is still in line with top quartile performance as well as being a more realistic and achievable level of Residential and Nursing Admissions</p>								
LPI SS 1d	Number of referrals for intermediate care services from non-hospital community setting as percentage of all referrals		56.5	51.9	55	55	55	55
LPI SS 1e	Number of people receiving intermediate care		1301	1579	1300	1580	1580	1580
<p>Significant investment into Rapid Response and efficiency savings in Home Care due to the implementation of a new computerised rota management system (CareTime) has led to an increase in the numbers supported</p>								
LPI SS 2	The number of adults under 65 with learning disabilities who the authority helps to live at home per 1000 adults under 65		3.7	3.7	4	4	4	4

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

LPI SS 3	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65		3	9.8	4.3	10	10	10
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Outturn can not be compared with previous years as figure now includes information from the Integrated Mental Health Service.

LPI SS 4	Supported admission of adults (18-64) to residential nursing care - number of adults supported by local authority in residential care per 1000 adults under 65		0.37	1.1	0.93	1.1	1.1	1.1
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2005/06 figure was much lower than expected – as these figures are susceptible to greater change due to the small numbers of admissions to care for the 18-64 age group. These are very small numbers – representing a change in admissions from 2 in 2005/06 to 6 people in 2006/07. This is still top quartile performance.

LPI SS 5	The number of adults under 65 with physical disabilities whom the authority helps to live at home per 1000 adults under 65		10	10	11	11	11	11
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This represents a change of only 8 people from 534 (2005-2006) to 542 (2006-2007) and is still stable at a top score for the Department of Health's rating system.

Children and young people

BVPI 161	% of care leavers engaged in education, training and employment at age 19 to the % of young people engaged in education, training and employment at age 19	0.91	0	0.92	0.8	0.8	0.8	0.8
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BVPI 162	Reviews of child protection cases - % of child protection case reviewed regularly, out of those cases which should have been reviewed during the year	100	100	100	100	100	100	100
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3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 163	Adoptions of children looked after - % of looked after children being adopted	9.5	4.9	5.7	9.7	7.0	7.0	7.0
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BVPI 197	Teenage Pregnancies - percentage change in number of conceptions amongst 15-17 year-olds	-18.2	-15.2	+3.2	-21.8	-8.5	-20.1	-31.7
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The change in the outturn performance for 06/07 is due to an increase in the number of conceptions during 2005. The cause of teenage conceptions is a complex one and many factors contribute to young women becoming pregnant. Local research, which was undertaken in 2005 and looked in detail at the circumstances in which young people were becoming pregnant and choosing to become young parents, found that most teenage pregnancies were not actively being prevented, demonstrating that young parenthood is an active and positive choice rather than a lack of knowledge or access to contraceptive services.

BVPI 49	Stability of Placements for Looked After Children - % with 3 or more placements		11.02	14.93	10	10	10	10
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BVPI 50	Educational qualifications of Looked After Children - % leaving care with at least GCSE Grade A*-G or a GNVQ	59	43	33	77	50	60	70
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LPI ChS 1	Percentage increase in the number of childcare places		77	87	80	n/a	n/a	n/a
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This local target has been removed from the Corporate Plan 07/08 because the Government no longer expect this target to be reported

LPI SS 9	Percentage of child protection registrations that are re-registrations			17.6	15	14	12	12
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4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Community Safety - crime

BVPI 126	Domestic burglaries per 1000 household (Amended 2005/06)	6.4	16.66	17.0	20.1	18.8	17.22	Not set by Police
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Performance has declined very slightly compared to 2005/06. The difference equates to 12 more burglaries during 2006/07. Performance compares favourably to the target (15% below target). This will be partly due to variety of short term Police operations and the longer term Partnership strategic programmes, which aim to change offenders' behaviour.

BVPI 127a	Violent crime per 1,000 population	12.4	34.68	31.5	31.21	29.89	Not set by Police	Not set by Police
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BVPI 127b	Robberies per 1,000 population	0.3	1.12	0.7	1.2	1.18	1.17	Not set by Police
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Performance has improved by more than 40% compared to 2005/06. Performance exceeded target by more than 40% due to variety of operations and projects implemented by Police and partners.

BVPI 128	Vehicle crimes per 1000 population (Amended 2005/06)	7.3	12.1	10.0	13	12.24	11.37	Not set by Police
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Performance has improved and represents 17% reduction compared to 2005/06 and is 23% below target. This is partly due to variety of short term Police operations & the longer term Partnership strategic programmes, which aim to change offenders behaviour.

Community Safety - other

BVPI 174	Racial incidents per 100000 population		58.82	63.33	59	64	65	66
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The increase relates to a small increase in incidents of racist graffiti reported to Hartlepool Borough Council.

BVPI 175	% of racial incidents reported to the Council which resulted in further action	100	98.11	100.00	98	100	100	100
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4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 198	The number of drug users in treatment per 1,000 population aged 18-44	78.25	18.7	19.2	18	19.55	19.61	19.61
BVPI 225	% of 11 best practice actions to combat Domestic Violence that re in place		36.4	63.6	100	100.0	100.0	100.0
Seven of eleven elements of BVPI 225 measure are in place. The recently approved Domestic Violence Strategy 2007-2010 includes actions to achieve the remaining four elements.								
BVPI 226a	Advice & Guidance Services - total £ spent by the Council on Advice & Guidance Services provided by external organisations			112,591	not set	101,549	104,595	107,733
BVPI 226b	Advice & Guidance Services – % of monies spent which was given to organisations holding the CLS Quality Mark		100	100	100	100	100	100
BVPI 226c	Advice & Guidance Services: total £ spent on direct provision by the Council on Advice & Guidance Services in the areas of housing, welfare benefits and consumer mattersrganisationsdirect provision			Not collected	not set	n/a	n/a	n/a
LPI CS 15	Percentage of residents who feel safe outside after dark		29.3	64	30	32	34	36
Performance reported in 2005/06 derived from Viewpoint postal survey, whereas 2006/07 survey conducted by Ipsos MORI doorstep survey.Improvements include introduction of ward based Police Officers and Police Community Support Officers, as part of the Neighbourhood Policing pilot.Residents have reported in public meetings feeling safer, partly due to improved visibility of Police staff.								

4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
LPI CS 16	Young offenders - percentage re-offending		52.2	28.8	49.59	37.62	35.74	33.95

Calculation method has been changed by Youth Justice Board, so instead of using two years to calculate re-offending rate, only one year (12 months) has been used. Therefore unable to compare 2006/07 to 2005/06 results.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Community Safety - other

BVPI 218a	Abandoned Vehicles - % of new reports of abandoned vehicles investigated within 24 hours	96.64	100	100	100	100	100	100
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BVPI 218b	Abandoned Vehicles - % of abandoned vehicles removed within 24 hours from the point at which the Council is legally entitled to remove the vehicle	95	100	100	100	100	100	100
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Environment and Environmental Health

BVPI 166a	Environmental health checklist of best practice - % score	100	100	100	100	100	100	100
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BVPI 166b	Trading standards checklist of best practice - % score	100	100	100	100	100	100	100
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BVPI 216a	Identifying contaminated land - number of sites of potential concern	1428	908	932	909	933	934	935
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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 216b	% of contaminated land sites sites of potential concern for which sufficient detailed information is available	9	13	15	14	15	16	16
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The planning process has progressed a large number of site investigations so that the resulting information from these has enabled decisions to be made on a greater number of sites of potential concern.

BVPI 217	Pollution Control Improvements - % of pollution control improvements to existing installations completed o time	100	91	100	90	95-100	95-100	95-100
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Environment and Waste

BVPI 199a	Local Street and Environmental Cleanliness – Litter & Detritus - % of relevant land and highways falling below an acceptable level	8.8	17	13.5	14	11	10	9
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The investment in new machinery and restructure of cleansing rounds have contributed to achieving the target.

BVPI 199b	Local Street and Environmental Cleanliness - Graffiti - % of relevant land and highways falling below an acceptable level	1	2	2	3	2	2	2
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BVPI 199c	Fly-posting visible from relevant land and highways - % of relevant land and highways falling below an acceptable level	0	0.11	0	1	0	0	0
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Fly posting is at very low levels and effective enforcement is resulting in a reduction.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 199d	Local street and environmental cleanliness – Fly-tipping - Grade awarded based on year on year changes in number of incidents and enforcement action		1	4	1	3	2	2
The Council has significantly increased the numbers of enforcement staff on patrol, which accounts for the increase in the number of investigations carried out								
BVPI 82a(i)	Percentage of household waste arisings which have been sent by the Authority for recycling	20.87	13.84	17.03	15	19	20	21
Introduction of Alternate Weekly Collection of recyclable and residual waste, to two thirds of the borough has increased the tonnage of recyclable materials collected								
BVPI 82a(ii)	Total tonnage of household waste arisings sent by the Authority for recycling	15126.1	5440.42	7143.03	5927	8208.99	8900.27	9625.65
Introduction of Alternate Weekly Collection of recyclable and residual waste, to two thirds of the borough has increased the tonnage of recyclable materials collected								
BVPI 82b(i)	The percentage of household waste sent by the Authority for composting or treatment by anaerobic digestion	13.05	7.81	10.67	9	12	13	14
Introduction of Alternate Weekly Collection of recyclable/compostable and residual waste, to two thirds of the borough has increased the % and tonnage of compostable materials collected - see also BVPI 82b(ii)								
BVPI 82b(ii)	The tonnage of household waste sent by the Authority for composting or treatment by anaerobic digestion	8770.3	3071.51	4474.86	3663	5184.63	5785.18	6417.10
BVPI 82c(i)	Percentage of the total tonnage of household waste arisings that have been used to recover heat, power and other energy sources	6.72	70.7	63.96	70	62	61	60

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 82c(ii)	Total tonnage of household waste arisings that have been used to recover heat, power and other energy sources	13174	27796.5	26827.30	28491	26787.24	27145.85	27501.86
BVPI 82d(i)	Percentage of household waste that has been landfilled	59.41	7.65	8.35	6	7	6	5
Repeated shut down for planned maintenance and repair of the Energy from Waste plant during April/May, September/October, January and March have caused more than expected diversions resulting in additional waste being landfilled - see also BVPI 82c								
BVPI 82d(ii)	The tonnage of household waste arisings that have been landfilled	53892.2	3006.48	3501.63	2442	3024.36	2670.08	2291.82
BVPI 84a	Number of kilograms household waste collected per head	393.6	436.32	466.08	452	480.08	494.48	509.32
BVPI 84b	Percentage change from the previous financial year in the number of kilograms of household waste collected per head of the population	-3.74	-2.56	6.82	3	3	3	3
Levels higher than predicted due to increase in green waste and recycling materials collected during year								
BVPI 86	Cost (£) of household waste collection per household	39.48	36.26	48.07	38.48	54.36	55.99	57.67
Recycling costs were previous included in the cost of waste disposal, resulting in an increase in this indicator in 2006/07.								

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 87	Cost (£) of waste disposal per tonne municipal waste	39.39	37.6	29.38	40.45	30.77	31.68	32.62
Recycling costs are no longer included in this indicator, resulting in a reduction from previous years.								
BVPI 89	Percentage of people satisfied with cleanliness standards			59	not set	Not required	Not required	65
Result for 2003 survey was 55%. In 2006/07 Number of respondents 986 and Confidence Interval 3.07. 3 year survey hence no targets set for 2007/08 and 2008/09.								
BVPI 90a	Satisfaction with waste collection			72	not set	Not required	Not required	90
Survey completed 2006, introduction of Alternate Weekly collection of refuse and recycling materials to 2/3 of the town, believe to have given rise to fall in satisfaction rates. For 2006/07 Number of respondents 976 and Confidence Interval 2.81.								
BVPI 90b	Satisfaction with recycling			73	not set	Not required	Not required	85
Survey completed 2006, introduction of Alternate Weekly collection of refuse and recycling materials to 2/3 of the town, believe to have given rise to fall in satisfaction rates. In 2006/07 Number of Respondents 928 and Confidence Interval 2.87.								
BVPI 90c	Satisfaction with waste disposal			89	not set	Not required	Not required	90
In 2006/07 Number of Respondents 355 and Confidence Interval 3.25.								
BVPI 91a	Percentage of households resident in the authority's area served by kerbside collection of recyclables	100	100	100	100	100	100	100

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 91b	Percentage of households resident in the authority's area served by kerbside collection of at least two recyclables	100	100	100	100	100	100	100

Housing

BVPI 183a	Average length of Stay in bed and breakfast accomodation in weeks	1	1.54	0.00	1	1	1	1
BVPI 183b	Average length of stay in hostel accomodation in weeks	0	0	0.00	0	0	0	0
BVPI 202	Number of people sleeping rough on a single night	0	0	0	0	0	0	0
BVPI 203	The % change in average number of families in temporary accommodation	-15.84		-100.00%	1	0	0	0
BVPI 213	Housing Advice Service: preventing homelessness - cases resolved by casework intervention per 1000 households	5	3	4	4	5	6	6

The small number of cases per year (164 in 2006/7) make this PI susceptible to large annual changes.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 214	Repeat Homelessness as % of all acceptances	0.32	2.54	0.00	2	0	0	0
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The small number of casess per year (65 in 2006/7) make this PI susceptible to proportionally large annual changes.

BVPI 64	Number of private sector dwellings returned into occupation	77	34	64	70	100	100	50
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Slightly below target. A significant increase in demolition is planned for 2007/8

HSSA A1 + A	The number of private houses empty for over 6 months as a percentage of the total private stock			1.73	not set	1.58	1.45	1.34
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LPI NS 10	Number of long term empty private houses		545	538	500	500	480	450
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LPI NS 11	Average Standard Assessment Procedure (SAP) rating in private housing sector		56.8	57.6	57.5	58.5	59.5	60.5
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LPI NS 13	Number of "fuel poor" households assisted with top-up grants to thermally insulate their homes		1125	509	500	750	650	500
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LPI NS 9	Number of dwellings cleared for regeneration		25	58	250	575	49	72
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The outturn fell short of the target due to use of statutory powers, when these powers are used the timescale for delivery is governed by bodies outside of the Councils control. Now that all these process have been confirmed and completed the targets for years 2006/07 and 2007/08 will be exceeded

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Planning

BVPI 106	Percentage of new homes on previously developed land	96.47	54.96	51.94	52	60	60	65
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BVPI 109a	Percentage of major planning applications within 13 weeks	74.9	70.59	84.38	65	70	70	70
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Major applications are prioritised in Hartlepool and procedures are in place to try and avoid unnecessary delays. In addition staffing levels are stable and Planning Delivery Grant has been used to improve the service particularly through ICT development.

BVPI 109b	Percentage of minor planning applications within 8 weeks	81.07	72.93	75.78	75	75	75	75
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BVPI 109c	Percentage of other planning applications within 8 weeks	91.39	83.96	87.67	85	85	87	87
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BVPI 111	Percentage of applicants and those commenting on planning applications satisfied with the service received			86.0	not set	n/a	n/a	n/a
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In 2006/07 Number of Respondents 155 and Confidence Interval 5.49. Outturn from 2003 survey was 83.7%.

BVPI 200a	Plan-making: Development Plan - Local Development Scheme submitted by March 2005			Yes	not set	Yes	Yes	Yes
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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 200b	Plan-making: Milestones - Council meeting milestones set out in the Local Development Scheme			Yes	not set	Yes	Yes	Yes
BVPI 200c	Plan-making: Monitoring Report published by December last year			Yes	not set	Yes	Yes	Yes
BVPI 204	The % of appeals allowed against the authorities decision to refuse planning applications The small number of appeals per year (18 in 2006/7) make this PI susceptible to large annual changes.		33.3	61.1	33	33	33	33
BVPI 205	Quality of planning service checklist - % score against checklist	94.5	100	100.0	100	100	100	100
BVPI 219a	Preserving the special character of conservation areas - number of conservation areas		8	8	8	8	8	8
BVPI 219b	Preserving the special character of conservation areas: % with character appraisals	31.81	0	0.00	12.5	25.00	37.50	37.50

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 219c	Preserving the special character of conservation areas: management proposals	7.7	0	0.00	12.5	25.00	37.50	37.50

Council has 8 conservation areas. Target was to have published management proposals for one area. The programme of management plans will begin once significant progress has been made with the conservation area appraisals.

Transport - Public transport

BVPI 102	Passenger journeys on buses per year	23777395	5592176	5831393	5924790	5931140	5869350	5750370
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BVPI 103	Percentage of users satisfied with the the local provision of public transport information			84	not set	Not required	Not required	86
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2003 59%. In 2006/07 Number of Respondents 380 and Confidence Interval 5.02.

BVPI 104	Percentage of users satisfied with local bus services			78	70	Not required	Not required	80
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2003 65%. In 2006/07 Number of Respondents 374 and Confidence Interval 4.8

LPI NS 14	Number of passenger journeys at Hartlepool Rail Station per annum		346835	375728	344820	338315	346990	355664
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This increase is a result of continued partnership working with Northern Rail and the local rail operator to improve passenger services and facilities at the station. A range of other factors are also considered to have influenced the number of rail passenger journeys. This includes the increasing demand for travel to other towns and cities across the region as well as increasing traffic congestion and cost of parking

LPI NS 15	Number of passenger journeers at Seaton Carew Rail Station per annum		17869	22265	14000	15578	15977	16377
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This increase is a result of continued partnership working with the local rail operator to improve services at Seaton Carew railway station. A range of other factors are also considered to have influenced the number of rail passenger journeys. This includes the increasing demand for to other towns and cities across the region as well as increasing traffic congestion and cost of parking

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Transport - Road accident casualties

BVPI 99ai	Road accident casualties - Number of casualties - all killed/seriously injured	83	49	39	45	42	38	35
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Figures show a good reduction from previous year and early indications of the following year show figures have stabilized. Figures are now below target and continuous road safety and training are helping to bring about these reductions.

BVPI 99aii	Road accident casualties - % Change in number of casualties from previous year – all killed/seriously injured	-19.2	-12.5	-20.4	-7.3	-7.8	-8.5	-9.2
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The 06/07 figures again show a significant reduction from the previous year. This significant reduction is a result of the continuous road safety and training programme which Hartlepool road safety section carries out.

BVPI 99aiii	Road accident casualties - % change in number of casualties between most current year and average of 1994-1998 - all killed/seriously injured	-40.2	6.1	-15.6	-1.6	-9.3	-17.0	-24.6
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The performance is still improving as ongoing programme of safety schemes are having an effect. Figures are now below target and continuous road safety and training are helping to bring about these reductions.

BVPI 99bi	Road accident casualties - Number of casualties - children killed/seriously injured	11	10	5	8	8	7	7
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Figures show a significant reduction of 50%. Figures are now below target and continuous child road safety and training are helping to bring about these reductions.

BVPI 99bii	Road accident casualties - % Change in number of casualties from previous year – children killed/seriously injured	-26.5	-33.3	-50.0	-5.5	-6.0	-6.2	-6.6
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Due to the small numbers, a +/- can give a high percentage but the outturn is still well below 04/05 outturn and the target as a result Local Safety Schemes and continuous road safety training and publicity.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 99biii	Road accident casualties - % change in number of casualties between mosts current year and average of 1994-1998 - children killed/seriously injured	-55.7	-15.3	-57.6	-29.2	-33.4	-37.5	-41.7
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The significant reduction is a result of Local Safety Schemes and continuous road safety training and publicity. Figures show a significant reduction as a result Local Safety Schemes and continuous road safety training and publicity.

BVPI 99ci	Road accident casualties - Number of casualties - all slight injuries	718	304	298	305	300	295	290
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Casualties have stabilised around the 300 mark for the last few years. The outturn is well below target as a result of Local Safety Schemes and training.

BVPI 99cii	Road accident casualties - % Change in number of casualties from previous year - all slight injuries	-8.6	-0.3	-2.0	0.3	-1.6	-1.7	-1.7
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Another significant reduction and 2006/07 figures are well below target. Below the target and early indications show the targets will be met again for next year as a result of Local Safety Schemes.

BVPI 99ciii	Road accident casualties - % change in number of casualties between most current year and average of 1994-1998 - all slight injuries	-21.1	-21.6	-23.1	-21.3	-22.6	-23.9	-25.2
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Slight reduction as casualties have stabilised. Figures continue to show a significant reduction to the 94/98 average as a result of Local Safety Schemes.

Transport - Roads and paths

BVPI 100	Number of temporary traffic control days caused by road works per km	0.1	0	0	0	0	0	0
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BVPI 165	Percentage of pedestrian crossings for disabled people	99.7	91.9	92.1	100	100	100	100
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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 187	Condition of surface footway - % of category 1, 1a and 2 footway where structural maintenance should be considered	12	15	19	14	18	17	16
More resources have been targetted at category 3 and 4 footways leading to a deterioration in Category 1, 1a and 2 footways assessed by this indicator.								
BVPI 215a	Average number of days taken to repair a street light under the control of the Council	3.43	1.64	1.49	1.6	1.6	1.6	1.6
The vast majority of faults are being repaired the day after receiving report. Some lights during the summer period are repaired on the same day.								
BVPI 215b	Average number of days taken to repair a street light where response time is not under the control of the Council	14.03	22.77	20.61	21	18	16	14
Monthly programme meetings with HBC and continuing improvements in the performance of both Northern Electric and C. E. Electric are reducing the number of days lights are not working								
BVPI 223	Condition of Principal Roads - % of principal road network where structural maintenance should be considered		11.06	1.9	11.5	1.5	1.6	1.7
The contractor supplied inaccurate data for 2005/6. The outturn of 1.9 can be attributed to works undertaken on the principal road network.								
BVPI 224a	Condition of Non-Principal Classified Roads - % of non principal classified road network where structural maintenance should be considered		23.18	9.50	23.5	9.00	9.50	10.00
The contractor supplied inaccurate data for 2005/6. The outturn of 9.5 is similar to previous outturns.								
BVPI 224b	Condition of unclassified roads (Previously BVPI 97b) - % of unclassified road network where structural maintenance should be considered		16.51	24.30	35	23.00	23.50	24.00
This is the first 100% survey undertaken. Analysis, taking the sampling into account, suggests this is a slight improvement for unclassified roads over the previous year.								

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
LPI NS 3	Percentage of street lights not working as planned		0.95	0.95	0.95	1.2	1.1	1.1

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Libraries

BVPI 118a	The percentage of library users who found the book they wanted		82.4		not set	Not required	Not required	84.0
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2003 70%. The PLUS Survey was completed by IPF using a figure of 2563 visits and a total number of respondents of 1540. The confidence interval was 1.6

BVPI 118b	Library users who found the information they were looking for		80.1		not set	Not required	Not required	82.0
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2003 68%. The PLUS Survey was completed by IPF using a figure of 2563 visits and a total number of respondents of 1540. The confidence interval was 1.6

BVPI 118c	The percentage of library users who were satisfied with the overall service		95.4		not set	Not required	Not required	95.0
-----------	---	--	------	--	---------	--------------	--------------	------

2003 95%. The PLUS Survey was completed by IPF using a figure of 2563 visits and a total number of respondents of 1540. The confidence interval was 1.6

BVPI 119b	Percentage of residents by targeted group satisfied with the local authority's cultural and recreational activities: Libraries		80		not set	Not required	Not required	80
-----------	--	--	----	--	---------	--------------	--------------	----

2003 77%. In 2006/07 Number of Respondents 974 and Confidence Interval 2.52.

BVPI 220	Compliance against the Public Library Service Standards (PLSS)		3	4	4	4	4	4
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Compliance with service standards improved allowing Council to reach maximum score of 4.

LPI ACS 6	Number of physical visits per 1000 population to public libraries		6564	7139	6800	6800	6900	7000
-----------	---	--	------	------	------	------	------	------

The annual plan 06/07 included objective of taking actions to increase visitor numbers. Expansion of services to pre-school children and parents/carers, schools and literacy and learning promotional events have increased visits beyond target

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

LPI CS 12a	Number of housebound people receiving a home visit from the home library service once every three weeks, for as long as they require the service		508	508	505	not set	not set	not set
------------	--	--	-----	-----	-----	---------	---------	---------

Targets not set as indicator will change due to service re-structure.

Sport and leisure

BVPI 119a	Percentage of residents by targeted group satisfied with the local authority's cultural and recreational activities: Sport and Leisure			61	not set	Not required	Not required	65
-----------	--	--	--	----	---------	--------------	--------------	----

2003 54%. In 2006/07 Number of Respondents 957 and Confidence Interval 3.09.

BVPI 119c	Percentage of residents by targeted group satisfied with the local authority's cultural and recreational activities: Museums and Galleries			70	not set	Not required	Not required	70
-----------	--	--	--	----	---------	--------------	--------------	----

2003 63%. In 2006/07 Number of Respondents 964 and Confidence Interval 2.9

BVPI 119d	Percentage of residents by targeted group satisfied with the local authority's cultural and recreational activities: Theatres and Concert Halls			54	not set	Not required	Not required	55
-----------	---	--	--	----	---------	--------------	--------------	----

2003 51%. In 2006/07 Number of Respondents 960 and Confidence Interval 3.15.

BVPI 119e	Percentage of residents by targeted group satisfied with the local authority's cultural and recreational activities: Parks, open spaces and play areas			78	not set	Not required	Not required	75
-----------	--	--	--	----	---------	--------------	--------------	----

2003 80%. In 2006/07 Number of Respondents 972 and Confidence Interval 2.62.

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

BVPI 170a	Number of visits to/usage of museums per 1000 population (Amended 2005/06)	952	2669	2429	2305	2450	2450	2500
-----------	--	-----	------	------	------	------	------	------

BVPI 170b	Number of those visits that were in person per 1000 population (Amended 2005/06)	523	2031	1779	1765	1720	1765	1785
-----------	--	-----	------	------	------	------	------	------

Events linked to the Tall Ships race significantly raised attendances in 2005/6.

BVPI 170c	Number of pupils in organised school trips visiting museums & galleries (amended 2005/06)	8156	7600	9701	7200	9800	9800	10000
-----------	---	------	------	------	------	------	------	-------

Renaissance in the Regions funded educational programme continued success. Funding has been awarded by DCMS for two learning officers to continue until March 2008. Greater interest in workshops relating to exhibitions in gallery & museum.

BVPI 178	Percentage of footpaths and rights of way easy to use by public	88.1	89.1	96.9	95	96	96	96
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LPI CS 2a	Overall average attendance at Eldon Grove and Mill House Leisure Centre and Headland Sports Hall		338831	372046	362500	362500	365000	370000
-----------	--	--	--------	--------	--------	--------	--------	--------

Figures also include those for the Headland Sports Hall. It had been anticipated that Eldon Grove would close in 2006 whereas it is now due to close at the end of June 2007

LPI CS 2b	Proportion of overall attendance from nine Neighbourhood Renewal Fund Wards		54	47	55	56	57	58
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Questionnaire (upon which results are based) was not undertaken in all facilities. Headland Sports Hall was just opening to the public at the time of the survey. Result therefore viewed as a 'one-off' and should not be repeated in future years.

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
LPI CS 2c	Number of concessionary members of Leisure Card Scheme attending the centres four times or more during the year		1472	1808	1750	2000	2250	2300
LPI CS 9	Number of local nature reserves		6	6	6	6	6	6

7. Strengthening Communities

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Corporate Health

BVPI 156	Percentage of buildings accessible for disabled people	84.7	20	29.63	28	38	42	46
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Financial Investment has been made at a number of properties which has resulted in a positive improvement in the number of properties meeting the parameters laid down.

LPI CS 13a	The number of voluntary/community groups supported by the Council		31	29	29	29	23	23
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LPI CS 13b	The level (£) of grant aid provided by the Council to voluntary/community groups		378694.22	389081	443762.53	437762	450222	463728
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8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10

Benefits

BVPI 76a	Housing Benefit Security - Number of claimants visited per 1000 caseload		227.3	178.00	203	n/a	n/a	n/a
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Initial target based on DWP National Performance Standard. The DWP revised the national target to 150 given the advent of a new security arrangements framework to be introduced April 2007. Revised DWP target achieved.

BVPI 76b	Housing Benefit Security - Number of investigators per 1000 caseload		0.29	0.27	0.27	0.29	0.34	0.34
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BVPI 76c	Housing Benefit Security - Number of investigations per 1000 caseload		40.52	53.74	48	55	57	59
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Improved performance reflects the impact of improved caseload management processes and availability of temporary contract resource inputs pending structural review.

BVPI 76d	Housing Benefit Security - Number of prosecutions and sanctions per 1000 caseload		3.16	6.51	2.6	4.4	4.6	4.8
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Positive performance improvement reflects a revised sanction policy, improved effectiveness, and the availability of temporary contract staff inputs pending structural change.

BVPI 78a	Speed of processing new claim to HB/CTB	26.4	23.8	26.1 days	29	28 days	27 days	26 days
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Performance sustained at a level which exceeds the DWP National Performance Standard. Impacts of mobile working with reduced processing times and effective performance management arrangements.

BVPI 78b	Speed of processing changes of circumstances to HB/CTB	9.1	7.2	6.8 days	9	9.5 days	9 days	8.5 days
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8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 79a	Accuracy of HB/CTB claims	99	98.8	99.40%	99	99.1%	99.2%	99.3%
BVPI 79b(i)	The amount of Housing Benefit overpayments (HB) recovered as a percentage of HB overpayments	79.39	76.62	67.88	70	65%	66%	67%
Reduction reflects the impact of the Council's Anti Poverty Strategy of restricting weekly rates of recovery in cases where the claimant is on Income Support.								
BVPI 79b(ii)	HB overpayments recovered as a percentage of the total amount of HB overpayment debt outstanding at the start of the year, plus amount of HB overpayments identified during the year	39.69	57.42	53.42	55	52	51	50
BVPI 79b(iii)	Housing Benefit (HB) overpayments written off as a percentage of the total amount of HB overpayment debt outstanding at the start of the year, plus amount of HB overpayments identified during the year		22.5	12.13	21	15	15	15
Lower level of write off's in 2006/7 £85,000 as opposed to £168,000 in 2005/6, reflecting the impact of the larger write out exercises in previous years to "cleanse the debtor files".								
BVPI 80a	Percentage of benefit claimants who were satisfied with the facilities to get in touch with the benefits office			85	not set	n/a	n/a	86
2003 85%. The confidence interval for 2006-07 is 1.96								
BVPI 80b	Percentage of benefit claimants who were satisfied with the service in the actual office			83	not set	n/a	n/a	84
2003 83%. The confidence interval for 2006-07 is 2.46								

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 80c	Percentage of benefit claimants who were satisfied with the telephone service			83	not set	n/a	n/a	84
2003 74%. The confidence interval for 2006-07 is 3.60								
BVPI 80d	Percentage of benefit claimants who were satisfied with the staff at the benefits office			86	not set	n/a	n/a	87
2003 85%. The confidence interval for 2006-07 is 1.94								
BVPI 80e	Percentage of benefit claimants who were satisfied with the clarity and understandability of the forms, leaflets and letters			68	not set	n/a	n/a	70
2003 69%. The confidence interval for 2006-07 is 2.58								
BVPI 80f	Percentage of benefit claimants who were satisfied with the amount of time it took to tell the claimant whether the claim was successful			78	not set	n/a	n/a	80
2003 70%. The confidence interval for 2006-07 is 2.23								
BVPI 80g	Percentage of benefit claimants who were satisfied with overall satisfaction			84	not set	n/a	n/a	85
2003 81%. The confidence interval for 2006-07 is 1.98								

Corporate Health

BVPI 2a	The equality standard for local government in England		2	2	2	3	3	3
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8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 2b	Duty to promote race equality	79	84	89	89	89	89	89
BVPI 3	The percentage of citizens satisfied with the overall service provided by their authority			49	not set	n/a	n/a	n/a
2003 56% - fall in satisfaction, although less than national trend. In 2006/07 Number of respondents 976 and Confidence Intervals 3.14								
BVPI 4	The percentage of those making complaints satisfied with the handling of those complaints			35	not set	n/a	n/a	n/a
2003 34%. In 2006/07 Number of respondents 225 and Confidence Interval 6.23.								
CPA 1	CPA Use of Resources - Internal Control		2	3	not set	3	3	3
CPA 2	CPA Use of Resources - Overall Score		3	3	not set	3	3	3
CPA 3	CPA Overall Category		4	4	4	4	4	4
CPA 4	CPA Direction of Travel Judgement			Improving well	Improving well	Improving Well	Improving Well	Improving Well

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
Finance								
BVPI 10	Percentage of non-domestic rates collected	99.26	99.83	99.17	99.2	99.3	99.4	99.5
BVPI 8	Percentage of invoices paid on time	96.71	94.71	86.38	95	92.5	95	97.5
BVPI 9	Percentage of Council Tax collected	98.4	96.4	96.74	96	96.4	96.8	97.0
Staffing								
BVPI 11a	Percentage of top 5% earners that are women	42.58	50.44	49.15	50.44	49.3	49.3	49.3
The number of senior women reduced by 1 FTE								
BVPI 11b	Percentage of top 5% earners from black and minority ethnic communities	4.33	1.15	1.16	2.31	2.31	2.31	2.31
The number of top 5% employees from ethnic backgrounds did not increase								
BVPI 11c	Percentage of top 5% earners who has a disability		6.79	8.04	7.95	9.22	9.22	9.22
The targeted increase of 1 FTE employee was achieved								
BVPI 12	Number of working days lost due to sickness absence	8.34	12.34	13.52	10.18	11.05	10.55	10.05
Variations between Departments have resulted in the target not being achieved. Elements of long term sickness have contributed to the under-achievement. Plans are in place to address this in the next year.								

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 14	Employees retiring as early retirements as % of total workforce	0.17	0.78	0.69	0.4	0.69	0.69	0.69
The number of early retirements (26) was far higher than anticipated (15).								
BVPI 15	Ill health retirements as% of total workforce	0.1	0.13	0.13	0.19	0.13	0.13	0.13
The 2005/6 performance has been repeated in 2006/7								
BVPI 16a	Percentage of disabled employees	3.86	4.41	5.25	4.42	5.41	5.57	5.73
The survey of school employees improved performance								
BVPI 16b	Percentage of economically active disabled community population		22.14	22.14	not set	n/a	n/a	n/a
BVPI 16x	BVPI 16a/BVPI 16b - Percentage of staff with disabilities compared with percentage of working age population with disabilities		19.92	23.71	19.96	24.44	25.16	25.88
The survey of school employees improved performance								
BVPI 17a	Percentage of black and ethnic minority employees	4.8	0.8	0.8	0.8	0.9	0.9	1.0
BVPI 17b	Percentage of economically active minority ethnic community population		1.1	1.1	not set	n/a	n/a	n/a

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2006/7	Future targets		
			2005/6	2006/7		2007/8	2008/9	2009/10
BVPI 17x	BVPI 17a/BVPI 17b - Percentage of staff from the minority ethnic community compared with the percentage of working age population from ethnic minorities		72.73	72.73	72.73	72.73	81.81	90.91

COUNCIL
21 June 2007



Report of: Chief Executive

Subject: BUSINESS REPORT

1. Members Seminars – Single Status

Members will be aware that the plans for drafting and agreeing a Single Status Agreement for Hartlepool Borough Council were well advanced. Such an agreement is required as part of the 1997 national agreement for staff employed under the national terms and conditions for 'Local Government Services', commonly referred to as the Green Book

Cabinet at its meeting on 29 May 2007 considered a report setting out the projected timeline of the main phases of reaching an agreement on the new pay and grading structure. It is essential that Members of the Council have a full understanding of the work being undertaken and processes required to reaching the Single Status Agreement. Two Members Seminars have, therefore, been arranged, the first on Monday 2 July at 3.00pm, with a repeat on Wednesday 4 July at 5.30pm. Both seminars will be held at the Belle Vue Community, Sports and Youth Centre, Kendal Road and all Members of the Council are encouraged to attend one of these two important seminars.

2. Venues for Council Meetings

As Members are aware, the refurbishment works on the Council Chamber have commenced. It will, therefore, been necessary to hold the meetings of Council in other venues while the works are completed.

To accommodate the works in the Council Chamber this meeting and the following meetings of Council will be held at alternative venues, these are: -

Thursday 26 July 2007 – Hartlepool College of Further Education

Thursday 13 September 2007 – The Town Hall Theatre

Thursday 25 October 2007 – Hartlepool College of Further Education

Should the works in the Council Chamber be completed in time for the October meeting, it will be moved from the College back to the Civic Centre.



Overview & Scrutiny Annual Report 2006/07

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In my role as Chair of the Scrutiny Co-ordinating Committee, I am delighted to introduce our second Annual Report.

This Annual Report outlines how the Overview and Scrutiny Function is continually developing and provides a snap shot of the results and key areas of work undertaken

by each of the Scrutiny Forums during the last 12 months.

Reflecting back over the past year, it has certainly been a busy one for the Authority's Overview and Scrutiny Committees. Our Annual Scrutiny Work Programme has been ambitious and extremely challenging and within a limited time frame has been carried out effectively providing relevant and realistic recommendations, which I believe reflect the needs and priorities of the local community.

Our commitment to the development of our Overview and Scrutiny Function, its potential to add value to the services that we and our partners deliver to the residents of Hartlepool and to the performance of the Authority, has also been confirmed by the Audit Commission in late 2006, as part of the Authority's Corporate Assessment. The Audit Commission found that 'our scrutiny process is working well with much improvement over the last two years and has had real impact in a number of key areas'.

It is, therefore, clearly evident that the foundations laid for the delivery of effective Overview and Scrutiny here in Hartlepool in recent years have borne further successes during the last 12 months in the following ways:-

- Our commitment to hold scrutiny meetings outside of the Civic Centre and within the local community to ensure that local people continue to be at the heart of effective scrutiny;
- The wealth of additional knowledge brought to the Children's Services Scrutiny Forum following our innovative approach to the co-option of young people;
- The creation of a dedicated budget in the 2007/08 financial year to support the work of the Overview and Scrutiny Committees, which enhances our ability to challenge issues of local concern;

- Our commitment to build upon the exceptional turnout during last year's tailor-made Scrutiny Member Training and Development Programme, with the assistance of INLOGOV this year;
- The increased profile of the Overview and Scrutiny Function in Hartlepool and beyond through media engagement, marketing material, networking and sharing good practice with other Local Authorities;
- The undertaking of the increased number of referrals made by the Authority's Council, Executive and other bodies to the Overview and Scrutiny Function together with the implementation of a procedure that enables the public to suggest areas worthy of scrutiny investigation;
- The creation of revised working practices and procedures during 2005/06 that support and enable the Overview and Scrutiny Function are now effectively embedded; and
- The effectiveness of the Joint Cabinet and Scrutiny Members Meetings held on a quarterly basis.

Throughout the undertaking of our scrutiny investigations we have continued to be fortunate to have had many contributions from residents within the town, local agencies, regional and national bodies. We would like to thank everyone, including Elected Members, Resident Representatives, Co-optees and Officers for their invaluable contribution to what we have achieved this year.

Finally, very challenging but exciting times lie ahead as a direct result of the Government's commitment to strengthen the role and powers of Overview and Scrutiny as set out in the Local Government Bill. I am confident that we can embrace such challenges during 2007/08 and beyond in the knowledge that Overview and Scrutiny in Hartlepool does make a difference.

MA James

**Councillor Marjorie James
Chair of Scrutiny Co-ordinating Committee**

PART ONE

Introduction to Hartlepool's Overview & Scrutiny Function

Overview and Scrutiny was introduced by the Local Government Act 2000 and seeks to reflect the voice and concerns of the public in challenging the ways in which public services are delivered and Government policy is developed.

Developing this function has been a challenging task. However, since its introduction Overview and Scrutiny has continually evolved and significantly added value to the work of Local Authorities.

Overview and Scrutiny has the following functions:-

- Policy development and review
- Holding the Cabinet to account
- Investigating issues of local concern
- External Scrutiny (Health)

Overview and Scrutiny is objective and constructive, aiming to add value to any area it considers. Scrutiny is based on an evidenced process of exploration and deliberation which leads to Scrutiny Forums constructing reports and putting forward recommendations to the Authority's Cabinet and Council to advise on policies, budget and service delivery.

Overview and Scrutiny in Hartlepool operates in a non party political way and consists of five Scrutiny Forums, each with a specific remit based upon the Council's departmental structure.

Our Scrutiny investigations cover a wide range of topics and complex issues, ranging from specific local problems to broader issues of public concern, as well as the corporate themes being addressed by the Council.

The Scrutiny Co-ordinating Committee and the four standing Scrutiny Forums call upon Council Officers, Cabinet Members, expert witnesses, service users and best practice from other Local Authorities to answer questions and provide evidence about the issue being scrutinised.

Each Forum collates evidence to help them make recommendations to the Cabinet or full Council, and the length of a Scrutiny investigation will differ depending upon the issue being scrutinised.

We encourage community involvement at all stages of our Scrutiny investigations and continue to employ a variety of methods to gather residents views.

Overview and Scrutiny here in Hartlepool also engages with external partners and other organisations to obtain evidence in relation to Scrutiny investigations and to develop working arrangements of benefit to the Council as a whole.

The diagram on the opposite page details the structure of the Overview and Scrutiny Function in Hartlepool.



Overview & Scrutiny in Hartlepool

Children's Services Scrutiny Forum

Considers issues relating to (specialist) intervention, targeted (prevention) and universal services for children and young people.

Neighbourhood Services Scrutiny Forum

Considers issues relating to property, technical services, environmental services, emergency planning, public protection and housing.

Scrutiny Co-ordinating Committee

Involved in the Call-In process, conducting cross cutting reviews, considering financial and corporate issues, co-ordinating the Overview and Scrutiny Annual Work Programme and responsible for relaying Final Reports to the Authority's Cabinet and Council.

Adult & Community Services & Health Scrutiny Forum

Considers issues relating to specialist targeted and universal services in relation to Adults, Culture and Leisure and exercises the powers of the Health and Social Care Act 2001 in considering the provision of Health Services at both local and regional levels.

Regeneration & Planning Services Scrutiny Forum

Considers issues relating to regeneration, the Community Strategy, building control, development control, economic development, landscape and conservation, strategic housing and community safety.



PART TWO

The Overview & Scrutiny Work Programme For 2006/07

Scrutiny Co-ordinating Committee



The Scrutiny Co-ordinating Committee has once again had an extremely demanding and varied year, having thoroughly scrutinised issues such as the effect of the Withdrawal of European Structural Funds on the Voluntary Sector in Hartlepool from 2007 onwards; the reasons surrounding the closure of the Rossmere Learner Pool, a well-used community swimming pool in Hartlepool; the closure of Hartlepool College of Further Education's on-site nursery facility; and the Authority's future proposals for its Language Translation and Interpretation Services.

The Committee has also been actively involved in the Authority's Building Schools for the Future Programme, which will see radical changes being made to transform our secondary schools into education facilities fit for the 21st century for pupils, teachers and the wider community as a whole.



Consideration has also been given to a number of corporate and financial issues throughout the last 12 months, from quarterly budget and performance management monitoring reports; service-based Audit Commission inspection reports; the progress of the Authority's Single Status Agreement; and a detailed examination of the Authority's Corporate Assessment prior to its submission together with the Corporate Plan for 2007/08.

One of the key outcomes for this Committee, which was also commended during the feedback of our recent Corporate Assessment, is our increased involvement in the Authority's budget setting consultation process for 2007/08. Members serving on the Authority's Overview and Scrutiny Committees were keen to adopt a 'hands on' approach in such process and in doing so, the Executive's draft and finalised budgetary pressures, priorities and grant terminations were considered on a departmental basis by the relevant Scrutiny Forums. Having considered the departmental proposals in closer detail, we sought evidence from the responsible Executive Members and Directors. The written comments fed back to the Scrutiny Co-ordinating Committee shaped our formal response(s) to the Executive which resulted in changes being made to the Executive's finalised budgetary proposals prior to Full Council's approval.



I am also pleased to confirm that the Committee has continued to fulfil its co-ordinating role by ensuring the overall delivery of this year's Overview and Scrutiny Work Programme; the successful management of the significantly increased number of Referrals made to Scrutiny; and the limited use of the 'call-in' procedure.

With Overview and Scrutiny here in Hartlepool going from strength to strength, we look forward to 2007/08 and the challenges that it brings.

Councillor Marjorie James
Chair of Scrutiny Co-ordinating Committee

Neighbourhood Services Scrutiny Forum



During the last year, the Neighbourhood Services Scrutiny Forum has focussed its attention upon the Provision of Public Toilets in Hartlepool and the Performance and Operation of Private Sector Rented Accommodation and Landlords.

As in previous years community involvement has played a major role in the work of Scrutiny and throughout each of our investigations Members have drawn heavily upon the experiences of local residents and expert witnesses. The holding of Focus Group sessions and site visits are now integral parts of the process for Neighbourhood Services Scrutiny Forum investigations and ways of further developing innovative approaches to obtain evidence will continue to be explored by this Forum.



Whilst the Forum's public toilets investigation originally arose out of a referral from Cabinet, it was immediately apparent to Members that this issue merited inclusion in the Forum's Work Programme, in its own right. The Forum, as part of its investigation, received input from all areas of the community, including carers, people with disabilities and older people, regarding the condition, location and level of provision (opening times) of public toilets in Hartlepool. Whilst this has been a very emotive issue, the Forum worked well to develop its response to Cabinet in terms of the future provision of public toilets across the town and expressed support for most of the proposed changes. Members, however, laid down a clear marker for the continued provision of additional resources and the need to

concentrate the provision of public toilets in tourist areas. A number of service improvements were also identified, including the advertising of public toilets, provision of partnership working and improved disabled facilities. I am pleased to be able to say that all of the Forum's recommendations were agreed by Cabinet.



Our final investigation focussed upon a thorough examination of the performance and operation of private sector rented accommodation and landlords within Hartlepool. As was expected, this topic generated a considerable amount of public and media interest, with regular attendance by landlords, tenants and concerned residents throughout the process. Whilst a lot of issues were grouped around anti social behaviour, Members recognised it was a far more wide-reaching issue in terms of creating good quality accommodation and sustainable communities. Although the Forum recognised that the Authority's enforcement powers were limited, recommendations were identified around partnership working and proposed service improvements to influence the private rented sector in improving the quality of life for tenants and neighbouring residents in Hartlepool.

We now look forward to new challenges in 2007/8.

Councillor Gerard Hall
Chair of the Neighbourhood Services Scrutiny Forum

Children's Services Scrutiny Forum



The Children's Services Scrutiny Forum has during 2006/7 focussed its attentions upon the issues of Raising Boys' Achievements – Bridging the Gender Gap and the Provision of Sex and Relationship Education (SRE) in Hartlepool Schools.

As the Chair of the Forum, I have this year been pleased to see continued emphasis placed upon the importance of involving service users and young people in the completion of investigations. The Forum has been particularly successful at achieving this through a 'ground breaking' scheme for the co-option of young people on to its membership. This was originally suggested as a recommendation of the Forum's 2006 'Involving Young People' investigation and I can confirm that in January 2007 seven young people attended their first meeting as co-opted members of the Forum. Considerable work has been undertaken to ensure the success of this initiative and I am pleased to be able to say that throughout the remainder of this year the young people appointed to the Forum have successfully provided a new perspective to the Forum's work.



In terms of this year's work programme, the Forum has completed both its investigations in time for the end of the Municipal Year. Its investigation into the issue of Raising Boys' Achievements began in July 2006 and culminated in the production of a detailed set of recommendations, which highlighted areas for improvement, for example the need to share best practice amongst schools in Hartlepool, all of which I am pleased to say were agreed by Cabinet.



The Forum wasted no time in beginning its second investigation into the Provision of Sex and Relationship Education in Hartlepool schools. Interestingly enough, the decision to select this issue as an area of concern was reinforced during the investigation when up-to-date figures considered by the Forum showed an increase in teenage pregnancy rates in Hartlepool. As part of the investigation, Members participated in a Focus Group session with a selection of year ten pupils and teachers, to gain first hand views on the effectiveness of sex and relationship education provision in Hartlepool. Following completion of the investigation, Members concluded that there is room for further improvement and a series of recommendations were recently made to the Cabinet to further enhance current sex and relationship education provision.

We have had many positive and constructive outcomes from our scrutiny investigations this year, which have been supported by the Executive and I look forward to continuing our good work into 2007/08.

Councillor Jane Shaw
Chair of the Children's Services Scrutiny Forum

Regeneration & Planning Services Scrutiny Forum



The Regeneration and Planning Services Scrutiny Forum selected two main Scrutiny investigations to conduct over the course of the Municipal Year. These were Railway Approaches and Youth Unemployment.

The Railway Approaches investigation formed the main focus of the Forum's in-depth work over the year. Members were extremely keen to pursue this topic and this was reflected in the high levels of interest and involvement during discussions in the Forum.



In approaching this issue, the Forum was keen to explore the railway approaches into the town at first hand. Through the findings derived from the site visit the Forum identified a number of 'key problem spots' on the approaches into the town and also examined the condition of Hartlepool and Seaton stations in comparison with neighbouring towns.

A further area the Forum was keen to explore was the impact of the approaches on the ongoing regeneration of the town, particularly in light of the recent award of the 2010 Tall Ships event to Hartlepool. Indeed, one of the central conclusions of the Forum was that this event should be utilised to lobby for improvements to be made to the approaches and stations in the build up to this event.

We have also worked closely in partnership with representatives from the rail operators, the local MP, rail user groups and the Community and Voluntary Sector in gathering our evidence. The recommendations suggest a number of approaches for the Authority to continue to work in partnership with these bodies to maintain the momentum that has been generated for this issue. I am extremely pleased that Cabinet agreed to all of the Forum's recommendations for this issue.



The Youth Unemployment investigation has been concerned with establishing why the town experiences high levels of youth unemployment as a proportion of the overall level of unemployment. Once again, the Forum has successfully liaised with external agencies who exercise some responsibility for the issue, such as Job Centre Plus, in gathering its evidence and reaching its conclusions. For example, the Forum concluded that given that this issue has been identified as a Local Area Agreement target it represents a positive step forward for improvement, and that further resources should be directed towards vulnerable young people who are not in education, employment or training.

In summary, the Forum has had a busy and constructive year working in partnership with a variety of organisations and the community to deliver a number of positive outcomes.

Councillor Steve Wallace
Chair of the Regeneration and Planning Services Scrutiny Forum

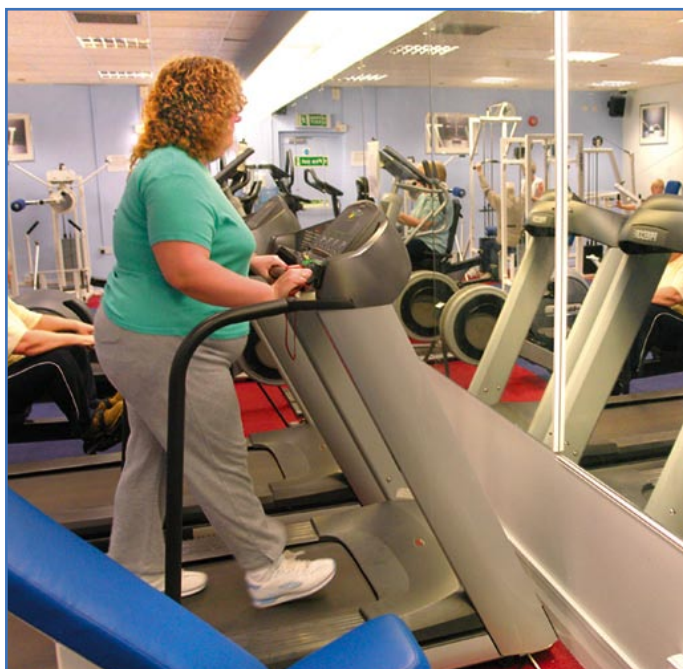
Adult & Community Services & Health Scrutiny Forum



The Adult and Community Services and Health Scrutiny Forum has had a full and demanding year. The remit of the Forum is wide ranging and potentially there is so much that might be examined. To achieve maximum impact, we selected cross-cutting issues that covered several different aspects of our remit in order to secure as much value as possible.

This year's major investigation was into developing Social Prescribing in Hartlepool. Social Prescribing is the name given to non-medical schemes that help people with long-term or complex health and social care needs, an example is exercise on prescription.

It quickly became apparent that Hartlepool has one of the more developed sets of Social Prescribing activities in the country. The Council has an important developmental role in helping to develop, consolidate and evaluate local projects. It should also clarify and co-ordinate support from mainstream funding streams so that Social Prescribing becomes more securely established in Hartlepool and can provide benefits to a growing number of service users and carers.



The Forum has also scrutinised a number of issues that will shape the future of healthcare in Hartlepool. Members supported the Darzi Report as offering a viable future for all local hospitals. Consequently, the Forum unanimously called on the Secretary of State, to implement the Acute Services Review in full to ensure that the health needs of all local populations were appropriately met. Members were bitterly disappointed with the decision of the Independent Reconfiguration Panel and the Secretary of State's acceptance of its recommendations.

As such we will continue to scrutinise vigorously proposals for reconfiguring all local health services and support the early development of the primary care and other services needed as safe and convenient substitutes for local hospitals.

In addition, we have responded to local consultation on North Tees and Hartlepool NHS Trust's application for Foundation Status and on the Reconfiguration of the local Primary Care Trust. Given these changes in structure, the Forum considers it is increasingly important to develop primary care services in the community for the benefit of the residents. However, in a year when the town has both failed to retain a fully independent PCT and the ultimate closure of its local hospital has been announced, the ability of local residents and the Council to influence NHS decision making is not self-evident. While this difficulty is not confined to Hartlepool, our local experience suggests that Scrutiny could usefully consider how the Authority could further develop its community leadership role in the health field on behalf of local residents.



One of the long-term priorities of this Forum is to secure increased involvement and participation in its work by the community. This year has led to significant progress in this area and we have engaged with the community and voluntary sector, service users and residents as well as health partners. We are facing a number of challenges in relation to healthcare in Hartlepool and this increased level of stakeholder participation is welcomed. We look forward to it continuing into next year's investigations.

We have had many positive outcomes from our Scrutiny investigations this year and look forward to new challenges in 2007/08

Councillor Gerald Wistow
Chair of the Adult & Community Services & Health Scrutiny Forum

Looking Forward to 2007/08

2006/07 has been another successful year for Overview and Scrutiny in Hartlepool and its work has been acknowledged as 'effective and outcome focussed' through our Corporate Assessment Inspection undertaken in late 2006.

The Overview and Scrutiny Committees continue to be a key part of the Council's democratic arrangements and play a vital role in improving the services that the people of Hartlepool use.



In 2007/08 we propose to continue to develop our Overview and Scrutiny Function in the following ways:-

- To further enhance the profile of the work of Overview and Scrutiny in Hartlepool;
- To continue to ensure that our Overview and Scrutiny Work Programme for 2007/08 is reflective of local needs and priorities and is delivered to prescribed timescales;
- To establish robust processes and procedures to enable the effective and timely implementation of any changes required by the Local Government Bill and Police and Justice Act 2006;
- To further enhance the knowledge of Non-Executive Members serving on the Authority's Overview and Scrutiny Committees;
- To evaluate the work/added value of the Overview and Scrutiny arrangements in Hartlepool;

- To further enhance our monitoring arrangements for agreed scrutiny recommendations into the Authority's corporate performance management IT-based system;
- To further develop more imaginative ways of engaging with the local community to ensure that local people continue to be at the heart of effective Overview and Scrutiny;
- To ensure equality and diversity groups are considered, where appropriate, during the scoping of all future scrutiny investigations;
- To ensure Overview and Scrutiny practices are reviewed on a regular basis to assist in the effective operation of the Overview and Scrutiny Function;
- To further develop the links between the Executive and the Overview and Scrutiny Committees whilst maintaining its independence; and
- To ensure that Overview and Scrutiny in Hartlepool continues to be a positive and constructive experience.

For further information about this Annual Report or any aspect of the work of Overview and Scrutiny in Hartlepool please contact the Scrutiny Support Team via your preferred method as outlined on page 12 entitled 'Contacting the Scrutiny Support Team'.



PART FOUR

Contacting the Scrutiny Support Team

The Scrutiny Support Team provides independent, innovative and professional support and advice to the Authority's Overview and Scrutiny Committees in ensuring that Overview and Scrutiny is outcome focussed and adds value to the work of the Authority and further afield.

You can contact the Scrutiny Support Team with general enquiries by:-

Email: scrutiny@hartlepool.gov.uk

Post: Scrutiny Support Team

Chief Executive's Department
Hartlepool Borough Council
Civic Centre
Victoria Road
Hartlepool
TS24 8AY

Fax: 01429 236373

However, if you wish to raise a specific matter, outlined below are the contact details and areas of responsibility for individual Officers of the Scrutiny Support Team.



Charlotte Burnham - Scrutiny Manager

Responsible for the management and development of the Overview and Scrutiny Function and the work of the Scrutiny Co-ordinating Committee

T: 01429 523087

E: charlotte.burnham@hartlepool.gov.uk



Joan Wilkins - Scrutiny Support Officer

Responsible for the Neighbourhood Services Scrutiny Forum and Children's Services Scrutiny Forum

T: 01429 523339

E: joan.wilkins@hartlepool.gov.uk



Sajda Banaras - Scrutiny Support Officer

Responsible for the Adult and Community Services and Health Scrutiny Forum

T: 01429 523647

E: sajda.banaras@hartlepool.gov.uk



Jonathan Wistow - Scrutiny Support Officer

Responsible for the Regeneration and Planning Services Scrutiny Forum

T: 01429 523647

E: jonathan.wistow@hartlepool.gov.uk

All Overview and Scrutiny Final Reports together with further information on Overview and Scrutiny in Hartlepool, can be accessed via our web pages the following address:

<http://www.hartlepool.gov.uk/democracy/overviewandscrutiny>

E: scrutiny@hartlepool.gov.uk

Suggest a topic worthy of a Scrutiny Investigation

This Annual Report has outlined what the Overview and Scrutiny Committees in Hartlepool have done in the last 12 months. Perhaps you can influence what the Forums do in the future by suggesting a topic for investigation.

Please bear in mind that Overview and Scrutiny is not a complaints system, but can undertake in-depth reviews making recommendations to the Authority's decision making bodies.

If you live or work in Hartlepool you can play a part in improving the Borough by suggesting a suitable topic for investigation, which would be considered in relation to specific scrutiny review criteria.

If you have any suggestions then please complete the sheet below and return to the following address:-

Charlotte Burnham - Scrutiny Manager
Chief Executive's Department
Hartlepool Borough Council
Civic Centre
Victoria Road
Hartlepool
TS24 8AY

Alternatively email your suggestions to:
scrutiny@hartlepool.gov.uk

Name _____
Address _____ _____
Tel _____
Email _____
Suggestion for Scrutiny Forum _____



Overview & Scrutiny Committees Membership for 2006/07

SCRUTINY CO-ORDINATING COMMITTEE

Councillor Marjorie James (Chair)
Councillor Jane Shaw (Vice Chair)
Councillor Steve Allison
Councillor Caroline Barker
Councillor Harry Clouth
Councillor Rob Cook
Councillor Mary Fleet
Councillor Steve Gibbon
Councillor Gerard Hall
Councillor Pauline Laffey
Councillor Ann Marshall

Councillor John Marshall
Councillor Arthur Preece
Councillor Stephen Wallace
Councillor Gerald Wistow
Councillor Edna Wright

Resident Representatives

Ian Campbell
Iris Ryder
Linda Shields

REGENERATION & PLANNING SERVICES SCRUTINY FORUM

Councillor Stephen Wallace (Chair)
Councillor Edna Wright (Vice Chair)
Councillor Rob Cook
Councillor Shaun Cook
Councillor Steve Gibbon
Councillor Pauline Laffey
Councillor Frances London
Councillor Ann Marshall

Councillor John Marshall
Councillor Carl Richardson
Councillor Dennis Waller

Resident Representatives

Ted Jackson
Iris Ryder
Bob Steele

ADULT & COMMUNITY SERVICES & HEALTH SCRUTINY FORUM

Councillor Gerald Wistow (Chair)
Councillor Caroline Barker (Vice Chair)
Councillor Akers-Belcher
Councillor Jonathan Brash
Councillor Mary Fleet
Councillor Sheila Griffin
Councillor John Lauderdale
Councillor Geoff Lilley
Councillor Patricia Rayner

Councillor Gladys Worthy
Councillor David Young

Resident Representatives

Mary Green
Jean Kennedy
Joan Norman



CHILDREN'S SERVICES SCRUTINY FORUM

Councillor Jane Shaw (Chair)
 Councillor Arthur Preece (Vice Chair)
 Councillor Jonathan Brash
 Councillor Shaun Cook
 Councillor Mary Fleet
 Councillor Sheila Griffin
 Councillor Pauline Laffey
 Councillor Frances London
 Councillor Trevor Rogan
 Councillor Maureen Waller
 Councillor David Young

Resident Representatives

John Cambridge
 Evelyn Leck
 Michael Ward

Co-opted Members

Elizabeth Barraclough
 David Relton
 Reverend Jesse Smith
 Vacancy

Young People Representatives

Leigh Bradley
 Kelly Goulding
 Cassie Jeffries
 Gillian Pounder
 Hannah Shaw
 Jonathan Simpson
 Leon Smith

NEIGHBOURHOOD SERVICES SCRUTINY FORUM

Councillor Gerard Hall (Chair)
 Councillor Steve Gibbon (Vice Chair)
 Councillor Steve Allison
 Councillor Jonathan Brash
 Councillor Harry Clouth
 Councillor Rob Cook
 Councillor Kevin Cranney
 Councillor Gordon Henery
 Councillor Geoff Lilley
 Councillor Patricia Rayner
 Councillor Dennis Waller

Resident Representatives

Ann Butterfield
 Ian Campbell
 Linda Shields





This document is available on request in alternative formats (e.g. large type / Braille / on tape). We can also arrange versions in other languages, If you would like an alternative version please contact us.

COUNCIL
21 June 2007



Report of: Chief Executive

Subject: BUSINESS REPORT (2)

3. APPOINTMENTS PANEL

Ewen Weir, the Assistant Director (Commissioning), Adults and Community Services Department, is leaving the authority to take up the position of Director of Adults Services at Newcastle City Council.

The Vacancy Monitoring Panel will be considering the post at its meeting on 20th June 2007. Council will be informed at the meeting whether the Panel has confirmed the request to fill the post

Should the Vacancy Monitoring Panel approve the filling of the post, Council is requested to approve the establishment of an Appointments Panel. In line with the Officer Employment Procedure Rules, as set out in the Constitution, the Panel will consist of eight members, as follows:-

- The Mayor
- The Chair of the Council
- 3 Labour Group nominations
- 1 Administrative Group nomination
- 1 Liberal Democrat Group nomination
- 1 Conservative Group nomination

In addition, as identified in the Officer Employment Procedure Rules, Council is also requested to reflect the gender balance of the Council when nominating to the Panel. It is suggested; therefore, that Council nominate three female Councillors to the Panel.

Council is requested to approve the establishment of the Appointments Panel and nominate members accordingly.