



Chief Executive's Department
Civic Centre
HARTLEPOOL

12th June, 2006

The Mayor (Stuart Drummond)

Councillors D Allison, S Allison, Barker, Belcher, Brash, Clouth, R Cook, S Cook, Coward, Cranney, Fenwick, Fleet, Gibbon, Griffin, Hall, Hargreaves, Henery, Hill, Iseley, Jackson, James, Johnson, Kaiser, Lauderdale, Lilley, London, A Marshall, J Marshall, Dr. Morris, Payne, Preece, Rayner, Richardson, Rogan, Shaw, Sutheran, Tumilty, Turner, Wallace, D Waller, M Waller, R Waller, Wistow, Worthy, Wright, and Young

Madam or Sir,

You are hereby summoned to attend the ordinary meeting of COUNCIL to be held on THURSDAY, 22nd June, 2006 at 2.00 p.m. in the Civic Centre, Hartlepool to consider the subjects set out in the attached agenda.

By order
P Walker
Chief Executive

Enc

COUNCIL AGENDA



Thursday 22nd June, 2006

at 2:00 pm

in the Council Chamber

1. To receive apologies from absent members.
2. To receive any declarations of interest from members.
3. To deal with any business required by statute to be done before any other business.
4. To receive questions from and provide answers to the public in relation to matters of which notice has been given under Rule 10.
5. To approve the minutes of the meetings of the Council held on 13th April (deferred at Annual Council meeting) and 25th May, 2006 as correct records (copies attached).
6. Questions from Members of the Council on the minutes of the last meeting of the Council.
7. To answer questions of members of the Council under rule 11.1;
 - (a) Questions to members of the Executive about recent decisions of the Executive (without notice)
 - (b) Questions to members of the Executive and Chairs of Committees and Forums, for which notice has been given.
 - (c) Questions to the appropriate members on Police and Fire Authority issues, for which notice has been given. Minutes of the meetings of the Cleveland Police Authority held on 23rd and 24th February 2006 and the minutes of the meetings of the Cleveland Fire Authority held on 24th March and 31st March 2006 (copies attached)
8. To deal with any business required by statute to be done
9. To receive any announcements from the Chair, the Mayor, members of the Cabinet or the head of the paid service.

10. To dispose of business (if any) remaining from the last meeting and to receive the report of any scrutiny forum or other committee to which such business was referred for consideration.

None

11. To receive reports from the Council's committees and working groups other than any overview and scrutiny committee and to receive questions and answers on any of those reports;

None

12. To consider any other business specified in the summons to the meeting, including consideration of reports of the overview and scrutiny committees for debate and to receive questions and answers on any of those items.

- (a) Overview and Scrutiny Annual Report 2005/06 – *Scrutiny Co-ordinating Committee* (to be presented by Councillor James, Chair of Scrutiny Co-ordinating Committee) (Booklet attached)

13. To consider reports from the Executive:-

- (a) Proposals in relation to the Council's budget and policy framework

- (i) Corporate (Best Value Performance) Plan, 2006/07 (to be presented by Councillor Peter Jackson, Performance Management Portfolio Holder)

- (b) Proposals for departures from the budget and policy framework

- (i) Additions to 2006/07 Capital Programme (to be presented by Councillor Robbie Payne, Finance Portfolio Holder)

14. To consider any motions in the order in which notice has been received.

- (i) None

15. To receive the Chief Executive's report and to pass such resolutions thereon as may be deemed necessary.

EXEMPT ITEM

Under Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting for item (b) below only, on the grounds that it involves the likely disclosure of exempt information as defined in the paragraphs referred to below of Part 1 of Schedule 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006.

13. To consider reports from the Executive:-

- (b) Proposals for departure from the Council's budget and policy framework

- (ii) Phoenix Centre, Central Estate, Hartlepool (para 3) (to be presented by Councillor Robbie Payne, Finance Portfolio Holder)

COUNCIL

MINUTES OF PROCEEDINGS

13th April 2006

PRESENT:-

The Chairman, Councillor C Richardson, presiding;

COUNCILLORS:

D Allison	C Barker	S J Belcher
J Cambridge	H Clouth	K H Cranney
S Fenwick	M Fleet	R Flintoff
S Griffin	G G Hall	P Hargreaves
G Henery	W H Isley	P T Jackson
M A James	M Johnson	J Lauderdale
G M Lilley	F London	J Marshall
R W Payne	A Preece	T Rogan
J E Shaw	V Tumilty	S D Wallace
R Waller	G Wistow	G Worthy
E Wright	D R Young	

OFFICERS:

Paul Walker, Chief Executive
Ian Parker, Director of Neighbourhood Services
Adrienne Simcock, Director of Children's Services
Paul Briggs (Education Consultant)
Alan Dobby, Assistant Director (Support Services)
Stuart Green, Assistant Director (Economic Development and Planning)
Dave Stubbs (Head of Environmental Management)
Andrew Atkin, Assistant Chief Executive
Tony Brown, Chief Solicitor
Joanne Machers, Chief Personnel Services Officer
Michael Ward, Chief Financial Officer
Charlotte Burnham, Scrutiny Manager
Alastair Rae, Public Relations Officer
Amanda Whitaker, Democratic Services Team Manager
Jo Wilson, Democratic Services Officer

Also in attendance for consideration of Minute 151:-

Professor Brian Clark, Professor of Environmental Management and Planning at Aberdeen and Board Member of the Scottish Environment Protection Agency.

Dr Mark Dutton, Physicist and Radiological Protection and Radioactive Waste Management Consultant.

142. APOLOGIES FOR ABSENT MEMBERS

The Mayor, Stuart Drummond and Councillors R W Cook, J Coward, S Fortune, C F Hill, S Kaiser, J Kennedy, A Marshall, Dr G H Morris, P Rayner, L Sutheran, D Waller, M P Waller

143. DECLARATIONS OF INTEREST FROM MEMBERS

Councillor Hargreaves declared a non-prejudicial interest in minute 154(i)
Councillor Hall declared a non-prejudicial interest in Minute 151a as an unpaid Trustee of the Trincomalee Trust
Councillor Allison declared a non prejudicial interest in Minute 152b (Parish Council item)
Councillor Wallace joined the meeting later in the meeting and declared an interest as indicated at minute 161

144. BUSINESS REQUIRED BY STATUTE TO BE DONE BEFORE ANY OTHER BUSINESS

None

145. PUBLIC QUESTIONS

The following questions had been submitted by members of the public, to the Mayor:-

- i) Question from John Wood, 50 West View Road, to The Mayor

“Can you explain in some detail the reasons why the Council say that the mine is not in any immediate danger of collapse, whilst contradicting what the Bullen report states which is that this information can not be concluded from present evidence?”

Supplementary question submitted by Mr Wood:-

“It is highly unlikely that we will be able to sell our houses, because of the anhydrite mine. Will the Council be prepared to purchase the ex Council’s houses back from us?”

- ii) Question from Lynne Wood, 50 West View Road, to the Mayor

“Can you explain in some detail the reasons why the investigations on the mine took place in the first instance?”

iii) Question from Claire Crichton to the Mayor

“Is planning permission being considered for 50 new homes on the old Britmag works?”

The Mayor was not present at the meeting and had, therefore, prepared a written response to the public questions which was tabled at the meeting. Council noted the response prepared by the Mayor (a copy of which is included in the Council's minute book).

146. MINUTES OF PROCEEDINGS

The Minutes of Proceedings of the Council held on the 23 February 2006, having been laid before the Council.

RESOLVED - That the minutes be confirmed.

The minutes were thereupon signed by the Chairman.

147. QUESTIONS FROM MEMBERS OF THE COUNCIL ON THE MINUTES OF THE PREVIOUS MEETING OF THE COUNCIL

None.

148. QUESTIONS FROM MEMBERS OF THE COUNCIL

(a) Questions to Members of the Executive about recent decisions of the Executive

Councillor J Marshall referred to the adoption of the Coast Protection Strategy Study: North Sands to Newburn Bridge (minute 199 of the Cabinet held on 27 February 2006 refers).

Councillor Marshall questioned whether the Cabinet was aware of the implications of the decision in terms of the loss of 500m of the Town Wall and promenade, due to erosion.

In response Councillor Payne advised that he had not been present at the Cabinet meeting and this was a complex issue. It was also considered that the Mayor should be involved in replying to the question. Councillor Payne undertook to arrange for a written response to be provided, a copy of which to be circulated to all members of the Council. Councillor Payne also advised that he would arrange for Councillor Marshall to be invited to his meeting with the Mayor.

(b) Questions to Members of the Executive and Chairs of Committees and Forums, for which Notice has been given

(i) Question from Councillors Hargreaves, Rogan, Wallace and R Waller Lilley was submitted by Councillor Cranney to the Portfolio Holder for Finance and Performance Management

“Following the decision to form a Vacancy Monitoring Panel, can the Finance and Performance Management Portfolio Holder confirm that:

- An accurate register of staff and Grant Funded posts will be prepared and kept up to date,*
- A locally negotiated strategy is put in place, to manage any reduction in staff numbers,*
- Each vacant post will be carefully considered by the panel in order to reduce the overall number of posts within the authority, without any reduction in front line services,*
- A proper strategy is implemented to enable the smooth reintroduction of staff who are currently on secondment,*
- An exit strategy is prepared in order to minimise any disruption caused by the loss of Grant Funded posts and*
- Urgent attention is given to preparing a clear strategy for managing and monitoring all agency staff employed by this Council”*

In response Councillor Jackson thanked Members for the opportunity to advise Council on what was happening in relation to the Vacancy Monitoring Panel. He informed Council that, to date, the Panel had met on one occasion, it was a cross party panel and there was optimism that savings could be made. The Portfolio Holder then responded to each of the points raised in the question as follows:-

An accurate register of staff and Grant Funded posts will be prepared and kept up to date

A register of grant funded posts in relation to funding periods, postholder records and exit strategy had been compiled with effect from 1 April.

A locally negotiated strategy is put in place, to manage any reduction in staff numbers.

The authority already had effective mechanisms for mitigating the impact of organisation change on employees. Regular briefings, meetings and consultations take place with local Trade Union representatives and full time officials. Policies already exist which set out the processes that will be followed if staff reduction might be needed. A recent example of the pro-active approach used by the council to the potential of staff reductions could be found in the Efficiency Strategy considered and agreed at Cabinet on 29 March 2006.

Each vacant post will be carefully considered by the panel in order to reduce the overall number of posts within the authority, without any reduction in front line services.

The Vacancy Monitoring Panel met earlier this month to review vacancies and would continue to meet every fortnight. The Portfolio Holder was a member of that Panel and confirmed that the Panel was considering each vacant post individually in the context of its role and the potential impact on service delivery.

A proper strategy is implemented to enable the smooth reintroduction of staff who are currently on secondment.

As staff on secondment were undertaking duties of another post on a temporary basis approach the date when they were due to return to their substantive post, individual managers were required to prepare for a smooth and effective transition. Depending upon the circumstances this could include personal briefings, re-training, renewed workplans and appraisals. Further guidance would be issued to secondees and their managers to ensure this approach was followed consistently.

An exit strategy is prepared in order to minimise any disruption caused by the loss of Grant Funded posts.

As mentioned earlier in his reply, the Portfolio Holder confirmed that the register of Grant Funded posts would also include an exit strategy to ensure employees rights were addressed and impact on service provision was planned for.

Urgent attention is given to preparing a clear strategy for managing and monitoring all agency staff employed by this Council.

The Portfolio Holder was considering with officers, a way of getting information from agencies that supply workers to the Council. The information would include details of who had been allocated by the agency to Council work and the patterns of their employment. By the end of this month, written requests would be sent to agencies used by the Council, to supply the required information.

Supplementary questions were then asked, by Councillor Cranney, as follows:-

The Vacancy Monitoring Panel is going to meet every two weeks – is this Council likely to save any money?

Will we get regular reports back to Council reporting on the savings achieved?

In reply to the supplementary questions, the Portfolio Holder advised that when a Panel had been put in place a couple of years ago by the Mayor, it was judged to be a success and disbanded because it was considered to have achieved its target. The Labour Group had questioned why it had been disbanded and had urged Cabinet Members to set it back up. Tribute was paid to Councillor Payne who had subsequently taken a report to Cabinet resulting in

this Panel being set up which the Portfolio Holder considered would save money.

In respect of regular monitoring reports being submitted to Council, the Portfolio Holder considered this to be a good idea and he undertook to discuss the possibility of such a report with the Chief Financial Officer.

(ii) Question from Councillor Lilley to the Chairman of the Council

“At the Council meeting of the 16th of February this year it was agreed that a cross-party group be set up to make recommendations on the Independent Remuneration Panel’s report to Council regarding members allowances. Has such a group been set up, if so who are its members and when will the report be published?”

The Chairman referred to his position as Chairman of the Council and advised that he had asked the Chief Executive to reply to the question. The Chief Executive replied as follows:-

Council has appointed the following Councillors to the cross party group - Councillors Clouth, Ferriday, Flintoff, James, Johnson, Kaiser, Morris, Preece, Richardson, Sutheran.

The individual members of the group have been contacted with a view to preparing an agenda for their first meeting, which was expected to be called in May. Council had not set a timetable nor a deadline for the group to report back by and the timescale for the Group’s report back to Council would depend upon the specific issues the Group wishes to consider when it meets.

In response to a supplementary question regarding the length of time which had elapsed since the Panel had been established by Council on 16th February and public perception in relation to the reasons for the delay, the Chief Executive confirmed that the Panel had been approved by Council on 16th February and the membership of the Panel had subsequently been agreed on 23rd February. Each Member of the Panel had then received a letter from the Chief Financial Officer, dated 22nd March. To date, replies were outstanding. The Chief Executive did, however, undertake to convey, to the Independent Remuneration Panel, the concerns expressed in relation to the timing of the publication of the report.

(iii) Question from Councillor Lilley to the Mayor

“At the full Council meeting of February 16th 2006 the Mayor stated ‘The Council is currently establishing details of all keepers poultry within the Borough as the culling and/or containment of poultry is a likely outcome of an outbreak (of Avian Flu H5N1’. In mind of recent events in Fife, what was the methodology used to compile this register, what is its progress and what are the areas covered by it to date?”

In the absence of the Mayor, the Adult and Public Health Services Portfolio Holder, Councillor R Waller, responded that under DEFRA regulations only flocks of more than 50 birds were required to be registered. There were none of these in Hartlepool. As part of the routine inspection of farms and smallholdings by the Council details of the types of animals kept were recorded. In addition details of animals kept at allotments were also recorded when routine inspections were carried out. In the case of poultry kept at other premises the public had been encouraged to register with DEFRA and the Public Protection section would record details on their own database when informed. To date there were 147 locations throughout the Borough recorded on the database.

Councillor Lilley then referred to a document recently produced by DEFRA entitled 'Count Your Chickens'. He advised that there were many allotments and other areas in Hartlepool where poultry was kept where there were in excess of 50 birds. Councillor Lilley's supplementary question was when was the Council going to take that into account. Councillor Lilley also advised that he would like to see a copy of the Register. In response the Portfolio Holder advised that he would convey Councillor Lilley's comments to the appropriate officers in the Public Protection Division.

- (c) Questions to the appropriate Members on Police and Fire Authority issues, for which notice has been given.

Minutes of the meetings of the Cleveland Police Authority held on 20th December 2005 and Cleveland Fire Authority held on 27th January 2006, 10th February 2006 and 24th March 2006 were submitted. There were no questions.

149. BUSINESS REQUIRED BY STATUTE

- (i) Report on Special Urgency Decisions in Respect of the Period from December 2005 to March 2006

The report was noted.

150. ANNOUNCEMENTS

The Chairman referred to the recent sad deaths of ex Councillor Simeon Reay and Tom Snowden, candidate in forthcoming elections.

Members stood in silence as a mark of respect.

151. COMMITTEE ON RADIOACTIVE WASTE MANAGEMENT (CORWM)

The Chief Executive reported that Cabinet at its meeting on 29 March 2006 had considered a report from the Assistant Director (Planning and Economic Development) in relation to the work to date of the Committee on Radioactive Waste Management (CORWM). The report drew attention to the anticipated

opportunity for the Council to comment in May on the Committee's recommended option(s) for the long term management of solid radioactive waste.

Cabinet had decided that in light of the timescales involved, the views of Members should be sought at this meeting of Council. A full copy of the report considered by Cabinet had been circulated. Professor Clark and Dr Dutton, representing CORWM, were in attendance at Council to answer any queries and provide any clarification that Members may need.

It was highlighted that this was a serious issue with long term implications. It was considered, however, that it would be premature to discuss the issue at this meeting, in advance of all relevant information being available to Members.

It was then Moved and Seconded:-

That an officer of this Council attend the meeting in May and report back to the Council with a report on all options to allow full discussion and consultation, involving the Neighbourhood Forums and Scrutiny Co-ordinating Committee

Whilst taking on board the comments which had been expressed, concern was expressed that an opportunity would be missed if a view of Council was not put forward at the May meeting. It was considered, therefore, by some Members that the CORWM representatives should be permitted to address this Council meeting. Discussion followed on the consultation process which had taken place, over the previous 15 months, prior to the Council being formally consulted.

RESOLVED - That an Officer attend the meeting in May and report back to the Council with a report on all options to allow full discussion and consultation, involving the Neighbourhood Forums and Scrutiny Co-ordinating Committee.

152. TO RECEIVE REPORTS FROM THE COUNCIL'S COMMITTEES AND WORKING GROUPS

(a) Report of Constitution Committee – Contract Procedure Rules

The Vice Chair of the Constitution Committee, Councillor James, presented a report which invited Council to approve amendments to the Contract Procedure Rules (CPRs).

It was noted that the Constitution Working Group and the Constitution Committee, at their meetings on 9th March 2006 and 30th March 2006 respectively, had considered the changes to the CPRs which had been proposed by the Corporate Procurement Group. The Committee had approved the form of the rules as appended to the report, subject to a small number of amendments which had been incorporated.

RESOLVED – That the amendments to the Contract Procedure Rules be approved and adopted.

(b) Report of General Purposes Committee – Review of Parish Electoral Arrangements

Further to minute 53 of the meeting of Council held on 23rd September 2004, the Chairman of the General Purposes Committee, Councillor Young, presented a report which invited the Council to conclude the review of electoral arrangements in the parishes in the Council's area. The report set out the views expressed by the General Purposes Committee and the outcome of consultation. The Committee had recommended that the Council accept the following:-

- the current arrangement of division of the Headland Parish into wards shall be terminated, with the current number of 13 councillors being elected to the parish council; and
- there shall be no change to the electoral arrangements in the other parished areas.

During a discussion which followed presentation of the report, reference was made to the procedures for filling of parish vacancies, being an issue raised in discussion at the General Purposes Committee in the context of their consideration of a matter relating to recovery by the Council of the cost of elections from Headland Parish Council. As the General Purposes Committee were still considering a number of parish issues, in that context, it was:-

RESOLVED – That consideration of the recommendations of the General Purposes Committee be referred back to that Committee.

153. TO CONSIDER ANY OTHER BUSINESS SPECIFIED IN THE SUMMONS OF THE MEETING

None

154. MOTIONS ON NOTICE

Motion moved and seconded:-

“Whereas the Council recognises and welcomes the substantial increase in funding for schools and colleges since 1997, it believes that the existence of strong and vibrant partnership at all levels within the authority has been, and is, the key to achieving the goal of driving up standards for all learners; it considers the creation of City Academies or Foundation Schools within Hartlepool to be detrimental to the interests of the community as a whole and inappropriate for a self-contained authority having proven good provision both pre- and post-16; it resolves to build upon the strong existing educational partnerships; and

considers that co-operation among institutions and investments in the existing infrastructure in delivering agreed partnership goals will be the key to the successful delivery of rising standards and the Government's reform agenda

Councillor Ray Waller
Councillor Gerard Hall
Councillor Steve Wallace
Councillor Rob Cook
Councillor Peter Jackson
Councillors Stephen Belcher
Councillor Harry Clouth
Councillor Lilian Sutheran
Councillor Mary Fleet
Councillor Sheila Griffin
Councillor Trevor Rogan
Councillor Ann Marshall
Councillor Marjorie James”

During the course of the discussion, Councillor Wallace declared an interest in minute 161, as Chair of Hartlepool Primary Care Trust.

It was moved and seconded that a recorded vote be taken.

Recorded vote was agreed.

On the Motion being put and voted on:-

Those for the motion: - Councillors Belcher, Clouth, Cranney, Fleet, Griffin, Hall, Hargreaves, Iseley, Jackson, James, Johnson, Payne, Richardson, Rogan, Shaw, Wallace, R Waller, Wistow, Worthy and Young

Those against the motion: - Councillors Allison and J Marshall

Those who abstained:-Councillors Barker, Cambridge, Flintoff, Henery, Lilley, London, Preece, Tumilty and E Wright.

Motion agreed.

Motion moved and seconded:-

“After the fantastic news that there will be a daily train service from Hartlepool to London starting in the autumn of this year, we believe that this Council must do their utmost to help make the service a success

We therefore propose that as from the date on which the service becomes available, that it will be Council policy that, officers, elected members and other representatives of Hartlepool Borough Council will use the service as a matter of course

The Hartlepool Labour Group has also written to our Labour colleagues in Sunderland, encouraging them to put a similar resolution to Sunderland Council

Councillor Steve Wallace
Councillor Pamela Hargreaves
Councillor Marjorie James
Councillor Ray Waller
Councillor Mick Johnson”

Motion agreed.

155. TO DISPOSE OF BUSINESS REMAINING FROM THE LAST MEETING AND TO RECEIVE THE REPORT OF ANY SCRUTINY FORUM OR OTHER COMMITTEE TO WHICH SUCH BUSINESS WAS REFERRED FOR CONSIDERATION.

(a) Final Report – Enquiry into the HMS Trincomalee Trust

The Chairman of the Scrutiny Co-ordinating Committee presented the findings of the Committee following its consideration of the representation on the HMS Trincomalee Trust's Board together with its financial stability as referred by Council on 15 September 2005. The Committee had made the following recommendations:-

That to assist the Council in determining the approval of the grant allocation to the HMS Trincomalee Trust for 2006/07, the Scrutiny Co-ordinating Committee recommends to Council and the Executive that the Authority exercise its power to achieve the following:-

- (a) That the Authority assists the HMS Trincomalee Trust in the identification of nominations for the two additional Trustees' vacancies to the Board, which are reflective of the town's make-up within a prescribed timescale (taking into account the recent appointments of two local business women, hence the efforts of the Authority should concentrate on securing Trustees from the remaining under-represented diversity groups);
- (b) That the relationship between the Trust and the Authority, branded as the Hartlepool's Maritime Experience, be formally recognised by a Service Level Agreement, that clarifies the relationship and sets out clearly the rights and responsibilities of both parties including the public accident liability;
- (c) That the Authority discontinues the unrestricted grant funding with immediate effect, subject to:-
 - (i) The current ratio (70/30) of the admissions income at the Hartlepool Maritime Experience being revised to a 50/50 split (via the single ticketing arrangement) thus providing

additional benefit to the Trust, as the Trust as a registered charity is able to further its income by Gift Aid via the Inland Revenue;

- (ii) The revised admissions income split of the single ticketing arrangements being reviewed on an annual basis and additionally six months after the proposed sale of the Trincomalee Wharf;
 - (iii) If the Authority agrees to the 50/50 ratio on the admissions income (recommendation 10.1 (c) (i) refers above) the corresponding decrease in income generated by the Historic Quay is estimated to be £49,000+ and will require the re-direction of the proposed annual £50,000 grant allocation to the Trust to the Authority's relevant service area budget; and
 - (iv) Any surplus monies from the ringfenced grant allocation for 2006/07, once re-allocated to the Authority's service area budget for the 2006/07 financial year, be awarded to the Community Pool.
- (d) That a Working Group (including Elected Members within its membership) be established to discuss in partnership with the Trust any future planned developments on the site including their potential impact and opportunities for maximising revenue generation;
- (e) That work be undertaken by the Authority to explore the possibility of establishing a reduced ticket pricing arrangement for the Hartlepool Maritime Experience solely for the residents of Hartlepool; and
- (f) That whilst Council has been asked to approve in principle the recommendations as shown above, they are subject to the satisfactory outcome of the service level agreement negotiations being finalised as soon as possible through the Executive in light of the Trust's current financial situation.

RESOLVED – That the recommendations be approved and adopted.

- (b) Scrutiny Topic Referral from Council – UPVC Windows in Conservation Development

The Chairman of the Scrutiny Co-ordinating Committee sought approval from Council for the withdrawal of the referral 'UPVC' Windows in Conservation Areas' from the Scrutiny work programme.

RESOLVED – That the request to delete the referral from the Scrutiny Work Programme be approved, for the reasons stated in the report.

(c) Final Report – Overspend on the Headland Town Square Development

The Chairman of the Scrutiny Co-ordinating Committee presented the findings of the Committee in relation to the Headland Town Square Overspend Scrutiny referral, referred to the Committee at the meeting of the Council held on 27 October 2005.

It was noted that the Committee had made the following recommendations:-

- (a) It can find no evidence of mismanagement or of a lack of control in the management of the Headland Town Square Development.
- (b) The following issues should be approved for inclusion in future project and contract management:
 - i. When considering the type of contract to award and the appointment of a preferred contractor all interested stakeholders should be given the opportunity to be included in this process.
 - ii. That an inclusive approach should be taken to consultation around the design of a scheme, including involving appropriate age groups.
 - iii. That robust cost estimates and funding are established before a final consultation on any design or scheme proposal.

RESOLVED – That the recommendations of the Committee be approved and adopted.

156. REPORTS FROM THE EXECUTIVE

(a) Proposals in relation to the Council's budget and policy framework

i) Hartlepool Youth Justice Plan 2006-2007

A report prepared by the Executive, and presented by the Adult and Public Health Services Portfolio Holder in the absence of the Mayor, sought the approval of the Council to the Youth Justice Plan 2006-2007. The Plan, appended to the report, covered the performance for April-December 2005 against the Youth Justice Boards Performance measures and the plans for improvements in 2006-07. It was noted that the format of the plan had been tightly prescribed by the Youth Justice Board.

RESOLVED – That the Youth Justice Plan 2006-07 be approved for submission to the Youth Justice Board.

ii) Hartlepool Local Plan (including mineral and waste policies)

In the absence of the Mayor, the Culture, Housing and Transportation Portfolio Holder presented a report, prepared by the Executive, which informed Council of the decisions of the Cabinet on 27th February 2006 in relation to the above and which recommended that the Hartlepool Local Plan be adopted by the Council.

Members were advised that at the end of the deposit period on 16th February 2006 three objections had been received together with a number of representations of support and comments. The report gave details of those objections and representations, it being noted that the objections did not relate to any of the advertised Further Proposed Modifications – instead they repeated objections made at the previous consultation stage which had been considered late in 2005. It was therefore appropriate to proceed to the formal adoption stage of the Plan.

RESOLVED – That the 'Hartlepool Local Plan including mineral and waste policies' be approved and adopted.

iii) Children and Young People's Plan

In the absence of the Portfolio Holder for Children's Services, the Adult and Public Health Services Portfolio Holder presented a report prepared by the Executive which sought the Council's approval of the Children and Young People's Plan 2006-09. A copy of the Plan had been circulated with the report.

As part of the Budget and Policy Framework, the Children and Young People's Plan had been considered in draft by the Executive at the Cabinet Meeting on 24th January 2006 and referred to the Children's Services Scrutiny Forum, who considered a draft of the plan on 7th February 2006 and 7th March 2006 and made comments to the Executive. The Executive considered those comments on the 29th March 2006 and had recommended the plan to Council.

RESOLVED – That the Children and Young People's Plan 2006-09 be approved and adopted.

iv) 2005/2006 Outturn Strategy

Further to minute 123 of the Council meeting held on 16th February 2006, the Finance and Performance Management Portfolio Holder presented a report, on behalf of the Executive, which sought Council's consideration of proposals in relation to the issues to be addressed in finalising the 2005/06 Outturn Strategy.

It was noted that Cabinet was seeking Council's approval to fund the items, detailed in the report, to enable the final accounts to be finalised before the statutory deadline of 30th June, 2006. The final outturn would not be known until the detailed work to close the 2005/2006 accounts had been completed. It was not anticipated that there would be any significant changes to the forecast

outturn detailed in this report. However, if the position did change it was suggested that any additional resources be earmarked to assist manage the 2007/2008 budget.

RESOLVED –

- (i) That the proposal for finalising the 2005/06 Outturn Strategy be approved.
- (ii) That the request from Cabinet that the funding in respect of the 'sale of Shopping Centre Pension Liability' be transferred into the General Fund Reserve be approved.

157. ACCESS TO INFORMATION

The Chief Executive submitted a report which notified Members of amendments to the Constitution required as a result of legislation, and which under Article 15 of the Constitution, he was authorised to approve.

Alterations in the description of categories of exempt information appearing on 'Not for Publication' reports were noted. The amendment arose from the Local Government (Access to Information)(Variation) Order that came into force on 1st March 2006 and which made the following amendments to the rules

- to substitute the previous 15 paragraphs in schedule 12A of the Local Government Act 1972, with 7 categories which were more simply phrased. For example where there were previously 5 different paragraphs dealing with the identification of individuals – employees, office holders, occupiers, recipients of services, and adoption etc of a child – these were now all covered by two categories – information relating to an individual, and information which is likely to reveal the identity of an individual.
- to simplify the conditions which regulate the application of the categories. The previous complex system of conditions was substituted by 'qualifications' the effect of which was that information is not exempt if it is required to be registered in public registers such as the Companies Register, or it relates to the approval by the Council of planning permission for Council development, or finally, if the information does not pass the 'public interest' test.
- to widen the rights of members to reports etc. The only reports to which members now do not have a right of access are those containing information relating to the financial and business affairs of any particular person (but not where the information relates to terms of a council contract under negotiation) and information revealing that the council propose to give a notice, or make an order or direction under an enactment.

Further variations which related only to the business of the Standards

Committees were effected by the Relevant Authorities (Standards Committees) (Amendment) Regulations 2006. The effect of these regulations was to insert additional categories of exempt information namely, (i) information which is confidential, (ii) information which relates to national security and (iii) the deliberations of the committee in determining any issue relating to an allegation of breach of the code of conduct.

It was noted that the consequent amendments to the Constitution would be effected as soon as reasonably practicable.

RESOLVED – That the report be noted.

158. DIRECTOR OF NEIGHBOURHOOD SERVICES

Members were reminded that this would be the last meeting of Council for Mr Parker, Director of Neighbourhood Services.

Members paid tribute to Mr Parker and to his service to the Council.

159. APPOINTMENTS PANEL

Further to minute 158, Council was requested to approve membership for an Appointments Panel for the post of Director of Neighbourhood Services. In line with the Officer Employment Procedure Rules the Panel would consist of eight members, as follows:-

- Mayor
- Chairman of the Council
- 3 Labour Group nominations
- 2 Administrative Group nominations
- 1 Liberal Democrat Group nomination

Also, as identified in the Officer Employment Procedure Rules, Council was also requested to reflect the gender balance of the Council when nominating to the Panel. It was suggested, therefore, that Council nominate three female Councillors to the Panel.

Council was requested to approve the establishment of the Appointments Panel and nominate members accordingly.

RESOLVED –

- (i) That the establishment of the Appointments Panel be approved.
- (ii) That the following nominations be accepted:-
 - Councillor Wright (Liberal Democrat Group nomination)
 - Councillors Lilley and Turner (Administrative Group nomination)
- (iii) That the Labour Group nominations be submitted, in writing, to the Chief Executive.

160. THE LINDISFARNE GOSPELS

The Chief Executive reported that a request had been received from Sunderland City Council seeking this Council's support to a resolution it passed at a recent meeting in support of the Lindisfarne Gospels being displayed in the city during 2006. The Sunderland City Council resolution was in the following terms: -

"This [*Sunderland City*] Council deplores the recent decision by the British Library to refuse the request of Tyne and Wear Museums to return the Lindisfarne Gospels to the North-East temporarily during 2006 in order that they might be displayed in Sunderland.

Furthermore, that this [*Sunderland City*] Council calls upon the British Library to reconsider its decision not to release the Lindisfarne Gospels for further loan until 2014 at the earliest and that this [*Sunderland City*] Council pledges itself to do all in its power to change the British Library's policy, which unreasonably deprives the people of this region of the opportunity to visit their own heritage"

RESOLVED – That this Council support the above resolution passed by Sunderland City Council.

161. STRATEGIC HEALTH AUTHORITY RECOMMENDATIONS TO THE DEPARTMENT OF HEALTH

The Chief Executive reported that a letter had been received from the County Durham and Tees Valley NHS Strategic Health Authority (SHA) setting out the recommendations it had jointly agreed with the Northumberland, Tyne and Wear SHA for submission to the Department of Health on the future management of health services in the North East. A copy of the letter was appended to the report. Council was invited to make comment on the proposals.

Members expressed extreme concern at the proposals outlined in the letter and considered that new arrangements were being pushed into place prior to the conclusion of the PCT's and the SHA's own consultation exercises. Members unanimously agreed to oppose the proposals whenever and wherever possible, seeking appropriate legal advice on the pursuance of a judicial review.

Moved and seconded:-

That this Council opposes wherever and whenever possible the proposals set out in the County Durham and Tees Valley NHS Strategic Health Authority's letter of 6 April 2006 and seeks appropriate legal advice on the pursuance of a judicial review of the SHA's proposals.

RESOLVED – Motion agreed unanimously.

162. DURATION OF MEETING

The Chairman referred Members to Rule 9 of the Council Procedure Rules and sought Council approval to the meeting continuing beyond 4.30p.m.

RESOLVED – That the meeting be extended for an additional 15 minutes to 4.45pm.

163. LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

Under Section 100(A)(4) of the Local Government Act 1972, it was agreed that the press and public be excluded from the meeting for the following item of business on the grounds that it involved the likely disclosure of exempt information as defined in the paragraphs referred to below of Part 1 of Schedule 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006.

164 - Proposals in relation to the Council's budget and policy framework – Equal Pay (paragraphs 3, 4 and 5)

164. EQUAL PAY CLAIM

The Finance and Performance Management Portfolio Holder submitted a report, on behalf of the Executive, which sought Council approval to the release of funds to support a decision of the Executive to seek settlement of equal pay claims made against the Council. Details of the decision made by the Council are set out in the confidential section of these minutes.

C RICHARDSON

CHAIRMAN

COUNCIL

MINUTES OF PROCEEDINGS

25th May 2006

PRESENT:-

The Chairman (Councillor C Richardson) presiding:

The Mayor, Stuart Drummond

COUNCILLORS:

Barker	Belcher	Brash
Clouth	R W Cook	S Cook
Cranney	Fenwick	Fleet
Gibbon	Griffin	Hall
Hargreaves	Henery	Hill
Iseley	James	Johnson
Lauderdale	Lilley	London
A Marshall	Dr. Morris	Payne
Preece	Rayner	Shaw
Sutheran	Tumilty	Wallace
D Waller	M P Waller	R Waller
Wistow	Wright	Young

OFFICERS:

Paul Walker, Chief Executive
Nicola Bailey, Director of Adult and Community Services
Peter Scott, Director of Regeneration and Planning
Adrienne Simcock, Director of Children Services
Tony Brown, Chief Solicitor
Graham Frankland, Head of Procurement and Property Services
Dave Stubbs, Head of Neighbourhood Management
Joanne Machers, Chief Personnel Services Officer
Mike Ward, Chief Financial Officer
Jan Bentley, Democratic Services Officer
Angela Hunter, Principle Democratic Services Officer
Amanda Whitaker, Democratic Services Team Manager

Prior to the commencement of the meeting, the Chairman of the Council referred in terms of regret to the death of Councillor Fortune. Members paid tribute to his qualities as a Councillor and as a friend and stood in silence as a mark of respect.

1. APOLOGIES FROM ABSENT MEMBERS

Councillors S Allison, P Jackson, S Kaiser and G Worthy.

2. APPOINTMENT OF CHAIRMAN

Councillor Richardson requested nominations for the office of Chairman of the Borough of Hartlepool for the ensuing municipal year.

Motion made by Councillor R Waller and seconded by Councillor Hargreaves.

"That Councillor Richardson be elected as Chairman of the Borough of Hartlepool for the ensuing municipal year".

Motion put and agreed.

The Chief Executive reported that the Chairman had signed the Declaration of Acceptance of Office.

3. APPOINTMENT OF VICE-CHAIRMAN

The Chairman requested nominations for the office of Vice Chairman for the Borough of Hartlepool for the ensuing municipal year.

Motion made by Councillor Morris and seconded by Councillor Lilley.

"That Councillor Young be elected as Vice Chairman of the Borough of Hartlepool for the ensuing municipal year".

The Chief Executive reported that the Vice-Chairman had signed the Declaration of Acceptance of Office.

4. ADDRESS BY CHAIRMAN

The Chairman addressed the Council thanking his proposer and seconder for their kind words. He also thanked staff and colleagues for their support and contributions in the previous year. The Chairman also paid tribute to his official partner, Ms Jane Wilkinson.

5. DECLARATIONS OF INTEREST

None.

6. MINUTES OF PROCEEDINGS

The Minutes of Proceedings of Council held on 13th April 2006, having been laid before the Council.

RESOLVED – That consideration of the minutes of the meeting held on 13th April 2006 be deferred to the next ordinary meeting of the Council.

7. ANNOUNCEMENTS

None.

8. EXECUTIVE DELEGATION SCHEME

Details of each Portfolio Holder, and the broad scope of each Portfolio together with the statutory framework and basic principles of decision making by Officers, had been circulated.

The Mayor welcomed two new Cabinet Members to his Cabinet, Councillors Hargreaves and Tumilty. He also advised that he had received confirmation from the Trincomalee Trust that the nomination of a non-Councillor, as a nominee to the Trust, was in accordance with the Memorandum and Articles of Association of the Trust. The Mayor was, therefore, happy to confirm that Mr Ferriday would continue to serve on the Trust until his term of office expired in 2008.

RESOLVED - That the Executive Delegation Scheme be noted.

9. ORDINARY MEETINGS OF THE COUNCIL

A schedule of Council meetings for the municipal year for 2006/07 was submitted for approval.

RESOLVED - That the dates scheduled for Council meetings for the municipal year 2006/07 be approved.

10. APPOINTMENT TO COMMITTEES, FORUMS AND OTHER BODIES

The proposed membership of Committees, Forums and other bodies had been circulated. An invitation had been extended to leaders of the political groups and independent Members of the Council to make nominations for

the list of Chairman and Vice Chairman. These were indicated on the list.

In relation to the membership of the Standards Committee, it was noted that the Parish Councillor, appointed to the Committee in respect of 2006/07 was the Chair of Dalton Piercy Parish Council and that there was one independent Member vacancy.

RESOLVED -

- (i) That the Committees, Forums and other bodies, details of which are included in the Council's Minute Book be constituted with the membership indicated in each case "nem com".
- (i) That the Members indicated as Chairman and Vice Chairman in each case be appointed to these offices.
- (ii) That where nominations are to be finalised, the Chief Executive be delegated authority to agree nominations with the relevant Group Officers.

11. APPOINTMENT TO JOINT COMMITTEES AND OTHER OUTSIDE BODIES

A list setting out suggested representatives on joint committees and other outside bodies had been circulated. Prior to the meeting the leaders of the political group and independent Members had been invited to make nominations. The Council was requested to agree the suggestions as set out in the document, the format of which reflected the division of outside body list in Part 7 of the Constitution - Schedule C and D were the bodies for which nominations were the responsibility of the Council. Details of the appointments made by the executive – Schedules A and B - were circulated for Council's information.

RESOLVED - That the representations, as detailed in the Council's Minute Book, be appointed as the Council's representatives on joint committees on other outside bodies subject to representation on the following organisations being amended as follows:-

NHS Continuing Care Review Panel – Councillors Brash and DWaller

Brierton Community Sports Centre – Management Committee – One vacancy deferred to the next meeting of the Council

Together Project Steering Group – Councillors R Cook, Lilley and Preece

C RICHARDSON

CHAIRMAN

Member questions for Council

Meeting: 22nd JUNE, 2006

1.	From: COUNCILLOR BRASH
	To: COUNCILLOR WISTOW, CHAIR OF ADULT AND COMMUNITY SERVICES AND HEALTH SCRUTINY FORUM
	<p>Question:</p> <p>Will the Chairman of the Adult and Community Services and Health Scrutiny Forum:-</p> <ul style="list-style-type: none"> i) Report on the outcome of the Tees Valley Scrutiny meeting of 16th June. ii) Outline what steps might now be taken through the Hartlepool Scrutiny Process

CLEVELAND POLICE AUTHORITY EXECUTIVE

A meeting of Cleveland Police Authority Executive was held on Thursday 23 February 2006 in the Members Conference Room at Police Headquarters.

PRESENT: Councillors Benbow, Coombs, Coppinger, Lowes, McLuckie, Pearson, and Womphrey.

Magistrate Members

Mr Cox JP, Mr Fisher JP and Mr Illingworth TD JP

Independent Members

Miss Andrews-Mawer, Mr Gardner, Mr Majid, Mr Nath and Mr Race

OFFICIALS: Mrs K Allaway (CE)
Mr Price, Mr Briggs and Mrs Hall (CC)

Mrs C Andrews - District Audit.

237 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Barker and Councillor Wallace.

238 DECLARATIONS OF INTERESTS

There were no declarations of interests.

239 QUESTION TIME

No questions were received from the public.

240 ADDITIONAL AGENDA ITEM

It was agreed that Police Restructuring be added to the agenda as an urgent item.

241 PROPOSED REVENUE BUDGET 2006/2007

The Chief Constable presented the report and updated members on progress made in increasing the balances for this year together with the reduction in many areas of crime. He also reminded members of the £1m that had been approved by the Authority to invest on reducing violent

crime. It was now predicted that this would be reflected in performance in the next month.

Members applauded the healthy financial position that had been achieved and praised the hard work of all officers, staff and staff associations in achieving this.

ORDERED that:-

1. The proposed budget in the sum of £114,975,143 net of Specific Grants, Non Principal Formula Police Grant and contributions to or from Reserves be approved.
2. A contribution in 2006/2007 from General Reserves of £3.0m, including £2.0m for Direct Revenue Funding of the proposed Capital Plan be approved.
3. The Chief Constable be authorised, during any financial year, to temporarily exceed the 1704 maximum limit of Police Officers in order to achieve the planned 1% Police Officer vacancy rate.
4. The review of the adequacy of Reserves and Provisions by the Chief Executive (Sec 151 Officer) as set out in paragraph 46 to paragraph 57 of this report be noted.
5. A guideline budget for 2007/2008 and 2008/2009 of £119.4m and £123.5m respectively be set. This has been modeled on a 5% year on year increase in Council Tax precept as per the Medium Term Financial Plan. This follows the assumptions approved by Members at a previous meeting.

242

SETTING THE PRECEPT 2006/2007

The Assistant Chief Officer Finance and Commissioning presented the report outlining the key factors for setting the precept.

ORDERED that:-

1. The tax base for 2006/2007 be agreed as 166,777.15.
2. The Net Budget Requirement, of £114,975,143 for 2006/2007 be agreed.
3. The funding of the Net Budget Requirement be agreed as follows:

	£
Revenue Support Grant	7,154,264
Business Rates Income	37,061,885
Police Grant	45,550,280
Total Formula Funding	89,766,429
From Council Tax	
Net Surplus on Collection	72,229
Funds	
New Precept	25,136,485
Total from Council Tax	25,208,714
Grand Total	114,975,143

4. That the Basic amount of Council Tax (Band D equivalent) be set at £150.719p for 2006/2007
5. That the following precepts be levied on the four billing authorities.

	£
Hartlepool Borough Council	4,125,028
Middlesbrough Borough Council	5,983,243
Redcar & Cleveland Borough Council	6,525,465
Stockton on Tees Borough Council	8,502,749
Total	25,136,485

6. That the Council Tax be set at the following levels:

Property Band	Proportion	Council Tax £
A	2/3rds	£100.479
B	7/9ths	£117.226
C	8/9ths	£133.973
D	1	£150.719
E	1 & 2/9ths	£184.212
F	1 & 4/9ths	£217.705
G	1 & 2/3rds	£251.199
H	2	£301.438

243

ANNUAL AUDIT LETTER 2004/2005

Ms Andrews from the Audit Commission presented the report to members and stated that an unqualified opinion had been given on the accounts in October 2005.

ORDERED that:-

1. The recommendations be agreed.

244

BUDGET MONITORING REPORT TO DECEMBER 2005, INCLUDING FORECAST OUTTURN TO THE END OF THE FINANCIAL

The Assistant Chief Officer Finance and Commissioning presented the report, giving a detailed analysis of the forecast expenditure as at December 2005.

It was proposed that controls on spending be maintained and the cumulative underspending be used to strengthen the reserves against budget pressures in 2006/07 and 2007/08 as detailed in the medium term financial plan.

ORDERED that:-

1. The contents of the report be noted
2. The Chief Constable be authorised to temporarily exceed the 1,704 FTE Police Officer establishment on the basis that this does not increase the Crime Fighting Fund Target. (Paragraph 4.1.2 refers).
3. The costs relating to ER/VR rounds 1 and 2 be charged

to revenue and not to capital as planned previously.
(Paragraph 4.1.5 to the report referred).

4. The carry forward of earmarked budgets totalling £425k, as listed below, to 2006/07 subject to actual outturn. (Paragraph 4.1.8 to the report referred) be approved.

Protective Services	£200k
IMPACT Project	£75k
PFI Contingency	£65k
Criminal Justice Board	£40k
Incentivisation	£35k
Legal Services	£10k

5. The potential outturn of £2,546k underspending be noted. (Paragraph 4.1.1 referred)

245

CAPITAL PROGRAMME MONITORING TO DECEMBER 2005

The Assistant Chief Officer Finance and Commissioning presented the third monitoring report for the period April to December 2005.

ORDERED that:

1. The contents of the report be noted
2. Members note that schemes totalling £350k had been approved under delegated authority. (Paragraph 3.1 refers):
 - Automatic Number Plate Recognition Phase 2 £277k
 - Network Infrastructure Upgrade £57k
 - Information Security Software £15k
 - Print Machine £6k
 - Police Standards Unit Review of Schemes £-5k
3. Increases to budgets totalling £83k for the following schemes. (Paragraph 3.1 refers) be approved:

- SARC/Vulnerable Persons Unit £70k
- Photographic Studio Ceiling & Light Fittings £8k
- Print Unit Light Fixtures & Fittings £5k

4. The charging of ER/VR rounds 1 & 2 costs to revenue be approved and that the capital budget of £1.8m be deleted. (Paragraph 3.1 refers).

246

CAPITAL MEDIUM TERM FINANCIAL PLAN 2006/09 AND CAPITAL PROGRAMME 2006/07

This report presented the Medium Term Financial Plan for the first time, to sit alongside the revenue medium term financial plan and to form part of the overall financial plan for 2006/07 to 2008/09.

The proposed Capital Plan and Capital Programme are aligned to the Authority's strategic aims, which are as follows:

- reduction and detection of crime;
- response policing;
- reassuring the public;
- finance and commissioning;
- personnel and development;
- information and communication technology

ORDERED that

1. The capital plan for 2006/09 be approved.
2. The capital programme for 2006/07 be approved
3. The carry forward of funding of £1,196k for Airwaves equipment replacement to 2007/08. (Paragraph 3.10 refers.) be approved
4. Slippage on the 2005/06 programme be the first call on the funding brought forward from 2006/07. (Paragraph 3.11 refers.)
5. Full business cases for the refurbishment of

Hartlepool Custody Suite, Headquarters Refurbishment, the Road Policing Facility and the Mobile Airwaves schemes are brought to a future meeting of the Authority for approval. (Paragraph 3.12 refers.)

247

**REVISED PRUDENTIAL BORROWING INDICATORS
AND INVESTMENT STRATEGY 2006/2007**

On 20th December 2005 Members approved the draft Prudential Indicators & Investment Strategy report. This report has been updated to reflect changes in the three year capital plan which have been made since then.

In setting or revising its Prudential Indicators, the authority is required to have regard to the following matters:

- Affordability
- Prudence and sustainability
- Value for money
- Stewardship of assets
- Service objectives
- Practicality

ORDERED that:-

1. The Prudential Indicators, set out in Appendix A, relating to:

- Capital Expenditure
 - Ratio of Financing Costs to Net Revenue Stream
 - Capital Financing Requirement
 - Authorised Limit for External Debt
 - Operational Boundary for External Debt
 - Net Borrowing to Capital Financing Requirement
 - CIPFA Code of Practice for Treasury Management
 - Interest Rate Exposure
 - Upper and lower limits - Maturity Structure of Borrowings
 - Upper & Lower Limits – Principal Sums Invested
- be approved.

2. The Annual Investment Strategy, set out at Appendix B. be approved.

248

CORPORATE GOVERNANCE INSPECTION REPORT

The Chair of the Authority explained that the HMIC inspection had been called for by the Authority and that the report was about how improvements could be made and not about apportioning blame. The report contained nine recommendations all of which have either been implemented or are in the process of being implemented.

ORDERED that:-

1. The recommendations of the Corporate Governance Inspection be noted.
2. The Authority I receive reports on a six monthly basis showing progress against the recommendations.

249

PREMISES IMPROVEMENT FUND – (PIF) REPORT UPDATE ON THE STOCKTON TWO-STOREY EXTENSION SCHEME

The two storey extension at Stockton Police Station was reported to members in October 2004, based on estimates at that time..

The costs have increased by £129k due to a combination of factors, changes in the design, changes in construction sector costs and the final tender submissions since then the tender exercise has been completed. The lowest tender was accepted.

ORDERED that

1. The additional capital contributions required to deliver the joint initiative between Cleveland Police Authority - £86k and the strategic partners in Stockton Borough

Council -£43k be approved.

2. The additional capital contribution be from existing budgets and be shown in the next capital programme monitoring report.
3. The unavoidable delay in the scheme be noted
4. The revised completion date of September 2006 be noted.

250

**MINUTES OF THE MODERNISATION PANEL HELD
ON THE 7 DECEMBER 2005**

The Chair of the Modernisation Panel presented the Executive Summary from the meeting held on the 7th December 2005.

ORDERED that the following minutes of the Modernisation Panel held on the 7 December 2005 were submitted and noted.

MODERNISATION PANEL

A meeting of the Modernisation Panel was held on Wednesday 7 December 2005 commencing at 10.00 am in the Members Conference Room at Police Headquarters.

PRESENT: Mr Keith Fisher JP, Mr Alf Illingworth TD JP (Chair)

Miss Pam Andrews-Mawer, Mr K Nath (Vice Chair) and Mr Peter Race MBE

OFFICIALS: Mrs Clare Hunter, Mrs Julie Leng and Mr Norman Wright (CE)
Mr Ron Hogg, Mrs Ann Hall, Chief Superintendent Dave Lumb and Mrs Andrea Crinnion (CC)
Mr Steve Smitheringale, Unison

251

APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Chris Coombs, Mr Ted Cox JP, Mr Abdul Majid, Councillor Dave McLuckie, Mr Joe McCarthy, Mr Sean Price and PC Brian Docherty.

252

DECLARATIONS OF INTEREST

There were no declarations of interests.

253

MINUTES OF THE PREVIOUS MEETINGS

The minutes of the meeting held on the 9 November 2005 were agreed as a true and accurate record.

254 **MATTERS ARISING**

Workstream One – Members requested that they receive prior notification when Chief Superintendent's and Superintendent's were due to depart.

Workstream Two – Any member who was interested in sitting on the Headquarters Project Group was to notify the Strategy and Performance Manager. If more than two nominations were received then the Chair of the Police Authority would make the final decision as to who would sit on the Group.

Workstream Three – Must reinstate the 'Guide to Conducting Best Value Reviews'.

255 **OUTSTANDING RECOMMENDATIONS**

ORDERED that the Outstanding Recommendations be noted.

256 **WORKSTREAM ONE – UPDATE**

Chief Superintendent Lumb provided a verbal update on Workstream One.

ORDERED that:-

1. The update be noted.

257 **WORKSTREAM TWO - UPDATE**

The Strategy and Performance Manager informed the Panel of the current status of the projects which make up Modernisation Workstream Two.

ORDERED that the recommendations be noted.

258 **WORKSTREAM THREE – UPDATES**

Chief Superintendent Lumb presented Review Position Statement updates for the six current Workstream Three Reviews.

ORDERED that:-

1. The review position statement updates be noted.

259 **PROCUREMENT ANNUAL REPORT**

The Assistant Chief Officer Finance and Commissioning presented the Procurement Annual Report which provided members with a brief performance synopsis of the procurement function detailing the achievements during the last twelve months.

The report also indicated the areas of work that the procurement team would develop in 2006-07.

ORDERED that:-

1. The achievements and improvements that had been made by the Procurement team be noted.
2. The savings/efficiency gains achieved in the 2004/05 financial year of £602k be noted.
3. Members noted the developments listed which had been achieved whilst maintaining service delivery and responding to both external and internal drivers such as:-
 - HMIC recommendations
 - Internal audit recommendations
 - Gershon Efficiency review
 - Local Government efficiency drive
 - Government E-commerce targets
 - HQ review
 - Force's revival plan
 - Regional and National Police Procurement Centres of Excellence
 - PWC review of procurement

260

REVIEW OF PROCUREMENT ARRANGEMENTS

The Assistant Chief Officer Finance and Commissioning presented the report to Members.

At the October Panel meeting the PricewaterhouseCoopers report "Review of Procurement Arrangements" was submitted and a recommendation was accepted that immediate steps be taken to reduce the use of fast track invoices, a means of paying invoices without any direct procurement input. As part of this recommendation it was noted that the estimated savings are in the order of £312k per annum. To ensure that the Procurement Team had the capacity to focus on more strategic matters and deliver the potential identifiable savings it was recommended that 2 extra staff would be required.

ORDERED that:-

1. The recommendation from the PWC report titled 'Review of Procurement Arrangements' be accepted and approval be given to employ 2 new purchasing assistant posts on a scale 5, at a maximum total cost of £40k. These posts would be filled as soon as possible in order to enable the recommendation to be implemented.
2. Members noted that before advertising externally, the Head of Commissioning would examine the feasibility of using staff on the redeployment register to fill these vacancies, should they be deemed suitable. Following this there would be an examination, with the Head of Human Resources, of the potential for displaced staff being available for consideration in the short-term. If neither examination was likely to be instrumental in filling the posts, the jobs would be advertised internally and only if this was unsuccessful would external advertising be used.

3. In the event of any potential delays, Members approved the appointment of agency staff as an interim fix in order to implement the recommendation as quickly as possible.

261

ACTION STATIONS PFI PROJECT – EARLY SERVICES TRANSFER OF TUPE STAFF

The Assistant Chief Officer Finance and Commissioning provided members with details of a proposal from Reliance Secure Task Management (RSTM) to employ, on an early services transfer, Authority employed property clerks, who will be subject of a TUPE transfer to RSTM as a result of this project, prior to the expected service commencement date.

The proposal also included that RSTM employ, on a temporary basis, people to work as Tape Librarians as the Authority no longer employs anyone in this role in any of the four police districts.

ORDERED that:-

1. Approval be given for the Project Team to engage with RSTM to effect the early services transfer of the Property and Tape Management function now carried out in the four police districts.
2. Option No. 1 detailed in the report be approved. This was a like-for like transfer i.e. recruitment of 13.5 staff which is the CPA authorised establishment. A one- off payment of £36,306 to RSTM to be met from the underspend of staff salaries for the Tape Librarians and Property Clerks. This figure included start up costs, overheads and management fees.
3. The consultation process with Unison and all staff concerned to ensure agreement is reached for people to transfer to RSTM on their existing terms and conditions be approved.

262

ESTATES RE-WIRING – ELECTRICITY AT WORK REGULATIONS ACT 1989

The Assistant Chief Officer Finance and Commissioning provided the Force and Members of the Police Authority with the current position statement regarding the legal responsibilities of the Electricity at Works Regulations Act 1989 and the bearing they had throughout the Police estate.

This report identified the estimated costs for the survey and installation/remedial work and sought approval for this to be scheduled into an appropriate capital and revenue planned programme.

ORDERED that:-

1. Work continue to complete the safety checks and remedial work at HQ in order to bring the building up to the necessary standards be agreed.

2. The following additional funding in 2005/2006 and 2006/2007 budgets be made available:-

	2005/2006	2006/2007
Revenue	£80,147	£108,460
Capital	£79,490	£210,275

3. The revenue implications for 2005/2006 would be met from underspends in the current year budget. The additional capital amount of £79,490 would be met from underspent capital funds in 2005/2006. The revenue and capital requirements for 2006/2007 would be included in the capital programme and revenue plan for 2006/2007 to be presented to members for approval.
4. Members were advised that the total cost of the whole scheme was: revenue £287k and capital £439k over two financial years.
5. Force Standing Orders be waived in favour of the current contractor working at HQ and where applicable the MTM contractor, in order to progress the matter as quickly as possible with the obvious benefits of local knowledge consistency and continuity.
6. The programme of works was expected to take 12-18 months to complete but this estimate would be significantly reduced by using both contractors simultaneously.
7. Headquarters and Dunning Road be given priority, in order to meet the deadlines set by Zurich – February 2006 for Dunning Road and a revised deadline of June 2006 for HQ.

263

WORKSTREAM 3A - CONSULTATION

It was noted that Workstream 3A – Consultation would be reported to a future meeting.

264

MINUTES OF THE POLICE AUTHORITY HELD ON THE 20 DECEMBER 2005

The minutes of the Cleveland Police Authority Executive Meeting held on the 20 December 2005 were approved and signed by the Chair as a true and accurate record.

265

MINUTES OF THE MODERNISATION PANEL HELD ON 18 JANUARY 2006

The Chair of the Modernisation Panel presented the Executive Summary from the meeting held on the 18 January 2006.

ORDERED that the following minutes of the Modernisation Panel held on the 18 January 2006 were submitted and noted

MODERNISATION PANEL

A meeting of the Modernisation Panel was held on Wednesday 18 January 2006 commencing at 10.00 am in the Members Conference Room at Police Headquarters.

PRESENT: Mr Alf Illingworth TD JP (Chair), Mr Krishan Nath (Vice Chair), Miss Pam Andrews-Mawer, Mr Ted Cox JP, Mr Keith Fisher JP, Cllr Ron Lowes, Mr Abdul Majid and Cllr Dave McLuckie

OFFICIALS: Mrs Kath Allaway, Mrs Clare Hunter, Mr Joe McCarthy and Mr Norman Wright (CE)
Mr Ron Hogg, Mrs Ann Hall, Chief Superintendent Dave Lumb and Mrs Andrea Crinnion (CC)
Mrs Lynda Turnbull, Unison

266 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Barry Coppinger, Councillor Chris Coombs, Mr Peter Race MBE and PC Brian Docherty.

267 **DECLARATIONS OF INTEREST**

There were no declarations of interests.

268 **MINUTES OF THE PREVIOUS MEETINGS**

The minutes of the meeting held on the 7 December 2006 were agreed as a true and accurate record.

269 **MATTERS ARISING**

It was noted that vacancies will be advertised internally and externally to save time but that the internal applicants will be considered ahead of the external applicants in all cases, in line with the agreed procedure.

270 **OUTSTANDING RECOMMENDATIONS**

ORDERED that the Outstanding Recommendations be noted.

271 **WORKSTREAM TWO - UPDATE**

The Strategy and Performance Manager informed the Panel of the current status of the projects which make up Modernisation Workstream Two.

ORDERED that the recommendations be noted.

272 **WORKSTREAM THREE – UPDATES**

Chief Superintendent Lumb presented Review Position Statement updates

for the current Workstream Three Reviews.

UNISON expressed concern that documents had been considered in public. It was agreed to consider how future reports would be dealt with, to ensure that confidential information was not released without compromising the openness and transparency of the Authority. The Chair of the Panel raised the issue of a best value steering group and it was agreed that this would be reviewed and reported to the next meeting of this Panel.

Mr. Ted Cox expressed his thanks to the review team and to the ACO (Finance), the Business Unit Manager and staff of the Central Business Unit for the hard work undertaken to complete the introduction of the Central Business Unit.

ORDERED that:-

1. The review position statement updates be noted.
2. That a meeting be arranged to consider the status of update reports.
3. That a report be produced to the next meeting to consider the most suitable method for considering detailed reports and timings across all reviews.
4. That appreciation be minuted for the hard work carried out in introducing the Central Business Unit.

273

SIX MONTH REVIEW OF THE POLICE AUTHORITY STRUCTURE

The Chief Executive presented the report to Members. Following the Police Authority restructure in August 2005 it was agreed that the new structure would be reviewed after a period of six months. This report addressed that review. The panel structure was discussed with Members at a briefing and it was reported that the new panel structure was seen to be working, however, a further review would be undertaken in six months time when the structure would have been in place for twelve months.

ORDERED that:

1. The Panel structures would continue for a further six months when another review would take place.
2. The Panel meetings take place in Middlesbrough Town Hall to ensure and improve public accessibility.
3. The Police Authority meetings move from six weekly to quarterly for a six month period. The process be reviewed at the Police Authority Annual General Meeting. The current policy of calling an additional Police Authority meeting if there was a requirement to consider an urgent item would remain.
4. The Basic Command Unit (BCU) Performance Groups be serviced quarterly by an Officer of the Authority rather than monthly. This would not prevent BCU members still meeting with the District

Management Team on a monthly basis if desired.

5. The scope of the Performance Panel be increased to encompass Audit issues as identified and reported upon by Pritchard Wood and the District Auditor.

MODERNISATION SPECIAL BRIEFING 14 DECEMBER 2005

ORDERED that: The notes of the Modernisation Special Briefing held on the 14 December 2005 were submitted and agreed.

274

PROGRAMME MANAGER, NEIGHBOURHOOD POLICING

Members considered the report presented by the Chief Constable including the grade and the part time status of the post.

275

ORDERED that:

The new post be approved at grade PO4 for a fixed term of 30 months to July 2008. That the position then be reviewed once the neighbourhood policing model had been established in all Districts.

EXCLUSION OF THE PRESS AND PUBLIC

ORDERED that the press and public be excluded from the meeting pursuant to Section 100A(4) of the Local Government Act 1972, excluding the press and public from the Meeting under Paragraph 11 of Part 1 of Schedule 12A to the Act.

276

UPDATE ON WORKSTREAM 3A POLICE STAFF MANAGEMENT STRUCTURES CONSULTATION

The Chief Constable presented the report to members

277

ORDERED that the recommendations be agreed and that future updates would be brought to the Modernisation Panel.

278

MINUTES OF THE COMMUNITY SAFETY PANEL HELD ON 25 JANUARY 2006

The Chair of the Community Safety Panel presented the Executive Summary from the meeting held on the 25 January 2006.

ORDERED that the following minutes of the Community Safety Panel held on the 25 January 2006 were submitted and approved.

COMMUNITY SAFETY PANEL

A meeting of the Community Safety Panel was held on Wednesday 25th January 2006 commencing at 10.00am in the Stainsby Room, Middlesbrough Town Hall.

PRESENT: Miss Pam Andrews-Mawer (Chair), Cllr Caroline Barker, Cllr Barry Coppinger, Mr Ken Gardner MBE, Cllr Ron Lowes and Cllr Joyce Benbow.

Also present Mr Ted Cox JP and Mr Keith Fisher JP

OFFICIALS: ACC Adams Briggs (CC)
Mr Norman Wright and Dr Neville Cameron (CE)

279 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Cllr Dave McLuckie (ex officio), Cllr Chris Coombs (ex officio) and Cllr Mike Womphrey.

280 **DECLARATIONS OF INTEREST**

There were no declarations of interest.

281 **AMENDMENT TO AGENDA**

Members agreed to the withdrawal of item 10 (Community Safety – Hartlepool Chief Executive). This would be submitted to a future meeting.

282 **MINUTES OF THE PREVIOUS MEETING** **Action**

The minutes of the previous meeting held on the 5 October 2005 were accepted as a true and accurate record.

283 **MATTERS ARISING FROM THE PREVIOUS MEETING**

There were no matters arising.

284 **OUTSTANDING RECOMMENDATIONS**

The outstanding recommendations were noted and the following updates provided:

- A report on the Football Policing Cost Recovery would be submitted to the next Community Safety Panel Meeting. ACC Briggs
- A progress report on the Children's Board would be reported to the next meeting.
- Neighbourhood Policing – Additional Police Community Support Officers (PCSOs). It was reported that the extra 21 PCSOs for Hartlepool were fully funded. A meeting with all partners took place on 24th January where the process for rolling out Neighbourhood Policing to the other Districts was discussed. It was noted that there were no decisions as to the number of PCSOs at this stage. Chair
- Sexual Assault Referral Centre. Members noted the problems with the site in Stockton. The working group were currently looking for an alternative site. Progress would be reported to a subsequent meeting. Chair

- Drugs Enforcement Strategy – The Assistant Chief Constable would add the possibility of another drugs conference to the agenda of the next Drugs Gold Group for discussion. ACC Briggs

285

DOMESTIC VIOLENCE UPDATE

The Assistant Chief Constable informed members of the progression against the 51 recommendations contained within the Force Domestic Violence Service Improvement Plan (SIP). A copy of the Service Improvement Plan was attached at Appendix A to the report. It was reported that 42 of the recommendations were now in place and that the 9 outstanding recommendations would be implemented during 2006.

AGREED that the contents of the report be noted.

286

DOVES TEAM (MULTI AGENCY DOMESTIC VIOLENCE SUPPORT)

The Chair presented the report to Members. The Authority had received a request from Stockton Council on 21 December 2005 for funding in relation to the DOVES team. The team came into existence four years ago and provides support for domestic violence. Over the last two years it had broadened its role to deliver programmes of work with perpetrators on a preventative basis.

Domestic violence remains a priority issue for the Authority and the Police Service working together with local community groups. This report proposed that a sum of £10k be released in 2005/2006 to fund the project - £2k of this funding would be taken from the Authority's existing contribution to the Stockton CDRP.

AGREED that funding of £10k in 2005/2006 to fund the DOVES team be approved.

287

BEST VALUE REVIEW OF VIOLENT CRIME

The Assistant Chief Constable submitted the completed Violent Crime Best Value Review to the Panel.

AGREED that the report be noted and that the recommendations be progressed via the Modernisation Panel.

288

NATIONAL COMMUNITY SAFETY PLAN

The Acting Community Support Officer informed Members of the publication of the National Community Safety Plan, which now incorporated the National Policing Plan.

AGREED that the summary of the National Community Safety Plan 2006-2009 be noted.

289

STRENGTHENING ENGAGEMENT WITH PARTNERS

The Head of Strategy and Performance presented the report to Members.

The Chairs and Vice Chairs meeting of the 11 August 2005 agreed the appointment of Alan Brown to work with the Police Authority on the key

issues of the Community Safety, Best Value and Collaboration. This report brought forward a series of recommendations which if implemented would strengthen Police Authority engagement with LSP Partners and increase their understanding of Community needs and expectations and also to comply with statutory obligations under Crime and Disorder legislation.

AGREED that:-

1. The Police Authority continues to press for membership of Local Strategic Partnerships throughout the Cleveland area.
2. The remit of the Community Safety Panel be strengthened in relation to its role in:-
 - "Promoting an outcome focused ethos both internally and externally, networking and communicating with the 4 CDRP's and our LSP's". In particular to incorporate reporting mechanisms from Police and Police Authority LSP representatives in to and from the Community Safety Panel".
3. The important role that Local Area Agreements will play in determining the strategic priorities for the Cleveland area and the potential impact on delivery of policing priorities in local communities be noted.
4. The Police Authority arrange an executive level seminar to determine:
 - The strategic issues affecting key delivery partners in the Cleveland area;
 - Partnership arrangements to ensure governance and legislative outcomes are achieved.

290

DRUGS ENFORCEMENT UPDATE

The Assistant Chief Constable provided members with an update on progress on Force efforts on drug enforcement, availability and the disruption of market networks. This report focused on strategy objectives, Operation Sabre, Partnerships and Performance.

AGREED that the work in progress and content of this report be noted.

291

CENTRAL ANTI SOCIAL BEHAVIOUR UNIT UPDATE

The Assistant Chief Constable provided members with a update on the progress of the centralised Anti-Social Behaviour Unit, operating under the title of 'Don't Walk By'.

AGREED that the content of the report be noted.

292 **MEDIA CAMPAIGN - 999 NUMBER MISUSE**

The Chair outlined the problems with misuse of the 999 emergency telephone number. It was reported that the misuse had been analysed and the proposed campaign was designed to be the best fix to target the problem.

AGREED that:-

1. Expenditure of £9k to fund the advertising campaign targeted at reducing inappropriate use of the national 999 number be approved. This would be funded equally by the Police Authority and the Force.
2. Century FM be appointed as the private sector partner to run the agreed advertising campaign.
3. The detail of the campaign be prepared and led by the Chair of the Community Safety Panel in conjunction with the Chief Constable and Century FM.

293 **CDRP FEEDBACK**

The CDRP Feedback reports were noted.

294 **BCU FEEDBACK**

The BCU Feedback reports were noted.

295 **DATE AND TIME OF THE NEXT MEETING**

The date and time of the next meeting was to be arranged.

Minutes of the Complaints Panel held on 26 January 2006

The minutes of the Complaints Panel were submitted and noted

COMPLAINTS PANEL

A meeting of the Complaints Panel was held on Thursday 26 January 2006 in the Stainsby Room at Middlesbrough Town Hall then in the Members Conference Room at Police Headquarters.

PRESENT: Mr Ted Cox JP, Cllr Caroline Barker, Miss Pam Andrews-Mawer, Mr Keith Fisher JP, Mr Ken Gardner, Mr Krishan Nath

OFFICIALS Superintendent Brian Dunn and Mrs Caroline Llewellyn (CC) Mrs Kath Allaway (CE) Mr Gary Garland (IPCC)

296 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Chris Coombs, Councillor Dave McLuckie and DCC Ron Hogg

297 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

298 **HMIC BASELINE ASSESSMENT OF PROFESSIONAL STANDARDS**

A report was presented to Members giving details of the outcome of the recent Inspection. A press release issued by the Home office rated Cleveland Police as one of five forces where the performance across the board was very close to achieving the highest grade (excellent).

ORDERED that:-

1. The report be noted and that Cleveland had received a GOOD rating.
2. Members receive an update to a future meeting on progress against the three recommendations.

299 **CIVIL CLAIMS STATISTICS**

The Head of Legal Services submitted Civil Claims Statistics for the period 1 April 2005 to 31 December 2005.

ORDERED that members note:-

1. There has been an 15.09% decrease in the number of claims received when compared with the same period last year. Public liability claims continued to be the leading category.
2. There has been a 46.23% decrease in the number of claims finalised when compared with the same period last year.
3. 17.54% of finalised cases during the period were successfully defended.
4. The 47 cases settled during the period cost the force £468,463. This was to be compared with the 56 cases settled during the same period last year at a cost of £368,243.
5. Headquarters is the area with most claims during the period.

300 **COMPLAINTS STATISTICS**

The Superintendent for Professional Standards presented the Complaints Statistics for the period 1 April 2005 to 31 December 2005.

ORDERED that:-

1. Members noted that 123 cases, with 167 complaints linked, had been recorded in this period. This compared to 88 cases, with 125 complaints recorded during the same period last year.

2. Members noted that 2 cases had been referred to the Independent Police Complaints Commission (IPCC) during this period compared with 4 cases referred last year.
3. Members noted that 28 internal misconduct cases had been recorded in this period, compared to 18 cases last year.

301 **EXCLUSION OF THE PRESS AND PUBLIC**

ORDERED that pursuant to the Local Government Act 1972 the press and public be excluded from the meeting under Paragraph 14 of Part 1 of Schedule 12A to the Act.

302 **RECORDED COMPLAINTS (Appendix B)**

Members considered and noted a detailed appendix to the complaints report.

303 **CASES FROM THE COMPLAINTS REGISTER**

Members of the Complaints Panel were shown the cases from the Complaints Register which they had previously selected.

304 **OUTSTANDING RECOMMENDATIONS**

The outstanding recommendations were submitted and noted.

305 **EXCLUSION OF THE PRESS AND PUBLIC**

ORDERED that pursuant to Section 100A (4) of the Local Government Act 1972 the press and public be excluded from the meeting under Paragraph 12 of Part 1 of Schedule 12A to the Act.

306 **FORCE RESTRUCTURING**

The Chair of the Police Authority had agreed to add this item to the agenda in order that members could consider the information and legal advice available to decide what stance to take with regard to voluntary merger of the forces in the region.

The Chair updated members on the meetings and conference calls, with the Home office representative, which had taken place as late as that morning and also stated that another conference call, with the Home Office representative, would be held the next morning.

Given this information and that members were being asked to

consider information they had not had sufficient time to look at, it was formally moved and seconded that the meeting be adjourned to Friday 24 February 2006 at 2.30pm.

ORDERED that

The meeting be adjourned to consider force restructuring and that it be reconvened at 2.30pm Friday 24 February 2006.

CLEVELAND POLICE AUTHORITY EXECUTIVE

A meeting of Cleveland Police Authority Executive was held on Friday 24 February 2006 in the Members Conference Room at Police Headquarters.

PRESENT: Councillors Benbow, Coombs, Coppinger, Lowes, McLuckie, Pearson and Wallace.

Magistrate Members
Mr Cox JP, Mr Fisher JP and Mr Illingworth TD JP

Independent Members
Miss Andrews-Mawer, Mr Gardner, Mr Majid, Mr Nath and Mr Race

OFFICIALS: Mr Wright and Mrs Leng (CE)
Mr Price, Mr Bonnard and Mrs Hall (CC)

307 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Barker and Councillor Womphrey.

308 **DECLARATIONS OF INTERESTS**

There were no declarations of interests.

309 **QUESTION TIME**

No questions were received from the public.

310 **EXCLUSION OF THE PRESS AND THE PUBLIC**

ORDERED that pursuant to Section 100A(4) of the Local Government Act 1972 the press and public be excluded from the meeting under Paragraph 9 of Part 1 of Schedule 12A to the Act.

311 **FORCE RESTRUCTURES**

The Chief Executive presented the report to Members.

ORDERED that Cleveland Police Authority would not agree to voluntary merger with Northumbria and Durham.

CLEVELAND FIRE AUTHORITY

MINUTES OF SPECIAL MEETING HELD ON

FRIDAY, 24 MARCH 2006

PRESENT: **CHAIRMAN**
 Councillor R Payne – Hartlepool Borough Council
HARTLEPOOL BOROUGH COUNCIL:
 Councillors Cambridge, Waller
MIDDLESBROUGH COUNCIL:-
 Councillors Biswas, Clark, Jones, Mawston, Pearson, Porley
REDCAR AND CLEVELAND BOROUGH COUNCIL:-
 Councillors Cooney, Dunning Forster, Walker
STOCKTON ON TEES BOROUGH COUNCIL:-
 Councillors Leonard, O'Donnell, Roberts, Salt, Woodhead
PROPER OFFICERS:-
 Clerk, Treasurer
FIRE BRIGADE OFFICERS:-
 Chief Fire Officer, Executive Director, Director Of Performance
IN ATTENDANCE:-
 Steve Watson, Dave Howe - Fire Brigades Union (by invitation)

APOLOGIES Councillor Flintoff - Hartlepool
FOR Councillors Blott, Jackson – Redcar and Cleveland
ABSENCE Councillors Smith, Walmsley - Stockton

The Chairman welcomed Councillor Jones back following his recent illness.

115. MINUTES

RESOLVED – that the minutes of the Executive Committee meeting held on 3 March 2006 and the Special Policy Committee Meeting held on 24 February 2006 be confirmed.

116. FIRE IMPROVEMENT GROUP

The Chief Fire Officer informed Members of the issues surrounding the estimated increase in costs for the visit to Chicago, Phoenix and Scottsdale Fire Departments from 22 to 30th April 2006 and reaffirmed how essential Members presence was and the potential benefits which would be realised from the visit. He reported that this would also enhance Members involvement in developing the strategic direction of the Authority as outlined within the CFA Improvement Action Plan 2005 (IP/01).

The Treasurer updated Members on the latest estimated costs for 10 people attending which was now £18,500 which also included a reasonable level of subsistence and advised Members that any less than 8 people attending would not be viable due to the group rates negotiated. He reported that there was adequate provision in the budget for the visit.

116. FIRE IMPROVEMENT GROUP

Members re-affirmed their continued support for visit due to the long term benefits which would be realised and agreed an attendance of 10 people with a 50% split between Members and Officers (4 Members, 4 Officers, 1 FBU representative, 1 Admin Support) and that substitutions now be allowed. Members agreed that final list of attendees needed to be finalised urgently and this was delegated to the Chief Fire Officer in conjunction with the Chairman and Vice Chair.

RESOLVED:-

- i) **that Members reaffirmed their approval and support of the visit.**
- ii) **that 10 people attend the visit with a 50% split between Members and Officers (4 Members, 4 Officers, 1 FBU representative, 1 Admin Support).**
- iii) **that substitutions be allowed.**
- iv) **that the final attendance list be finalised by the Chief Fire Officer in conjunction with the Chairman and Vice Chair.**

117. SAFETY IMPROVEMENT PLAN 2006/07

The Executive Director advised Members that at the Joint Consultative Committee on 24 February 2006 the Fire Brigades Unions had felt they had not been given enough time to comment on the feedback from the Safety Improvement Plan 2006/07 Consultation and this had been reported to the Special Policy Committee on 24 February 2006. Members of the Policy Committee had recommended that the Fire Brigades Union be given more time to present their views and concerns and that they also be given the opportunity to present their concerns to all the CFA Members at today's meeting. The Executive Director tabled additional information entitled "Improvement Action Plan 2005" and Summary of Improvement Areas requiring Investment".

Steve Watson, Fire Brigades Union (FBU) informed Members that prior to the commencement of the CFA meeting he had presented two petitions to the Chair of the Authority, which had been previously mentioned at the JCC Meeting on 24 February 2006. There was one petition with 1100 signatures on and another with just over 100 signatures against the Hartlepool proposals and he also reported that another 700 signed slips had been received. Members agreed that these would be taken into consideration.

Steve Watson informed Members that the FBU's prime concern was the safety of its members and the public and that they did share the Authority's vision to be the best but do not believe this can be achieved by reducing Firefighters and appliances. He outlined various concerns within the consultation process (detailed in JCC minutes of 24 February 2006) and informed Members that the FBU felt there was no room for compromise within the Plan and were concerned about the operational response capability of the service and that the Plan did not identify how the improvements were going to be achieved. In the FBU's views the statistics fluctuated dramatically over a 10 year trend and asked the Authority to consider the high risks within the area.

Regarding the specific proposals within the Plan, Steve Watson reported the FBU have major concerns regarding:

- the proposed reduction of crew sizes at Thornaby and Redcar which they felt would compromise the safety of the Firefighters and public in those areas.
- The change of focus at the Headland Fire Station to prevention
- De-staffing of third appliance at Stranton, especially in view of commencement of co-responder.
- De-staffing Hydraulic Platform at Stockton, no details available re availability or costs.
- Staffing of Marine Station from 1200 to 2400, at odds with trends, not family friendly, 2 tier work force with staff at other stations and requested deferment until the outcome of the staffing review.

In summary, Steve Watson reported that the FBU believe in the IRMP process but feel that this is being used to manage Fire and Rescue budgets and asked the Authority not to compromise the safety of firefighters and public.

The Chairman thanked Steve for his comments and informed Members that he had received two petitions prior to the meeting and that the petitions were signed against "The loss/reduction of two operational fire engines from Hartlepool and the Headland"

117. SAFETY IMPROVEMENT PLAN 2006/07 continued

Councillor Waller proposed that the report be agreed in principle with the exception of the change of focus at the Headland Station which will remain unchanged at the present time. He suggested Officers prepare a report detailing the orders of priority for implementation of the Plan to the Scrutiny (Service Delivery) Committee in order for Members to consider and review the proposals and priorities prior to implementation. Councillor Waller felt that due to the many Human Resource issues within the proposals the Authority needed to ensure personnel were adequately trained in order to be re-deployed. All Members supported the proposal.

The Chief Fire Officer informed Members that there were no cuts or reductions within the Safety Improvement Plan and the Authority were delivering services by relocating £2.25 M of resources to protection and prevention. He also informed Members that Cleveland Fire Authority are leading the country in the fitting of smoke detectors. A discussion ensued regarding the take up of Home Fire Risk Assessments (HFRA's), especially with regard to the Headland who had the lowest uptake in the Brigade area and it was agreed that working with Hartlepool Housing and other partners would help increase the HFRA's. The Chief Fire Officer confirmed that if changes occur to the Brigade Profile then the Safety Improvement Plan is flexible enough to cater for this.

RESOLVED –

- (i) that the report be noted
- (ii) that the Safety Improvement Plan 2006/07 Consultation and Feedback Report 2006/07 as outlined at Appendix 2 to the report, be approved in principle with the exception of the change of focus at the Headland Station which will remain unchanged at the present time.
- (iii) that Officers present to the Scrutiny (Service Delivery) Committee a report detailing the order of priority for implementation of the Safety Improvement Plan 2006/07 to enable Members to consider and review the proposals and priorities prior to implementation.
- (iv) that in order to meet ODMP IRMP guidance the service action plans within the final Safety Improvement Plan be amended as outlined in (ii) and (iii) above be published by 1 April 2006.

118. LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

RESOLVED - "That under Section 100(A) (4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business, on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 1 of Schedule 12A to the Act namely information relating to a particular employee, former employee or applicant to become an employee of, or a particular office-holder, former office-holder or applicant to become an office-holder under the Authority."

119. CONFIDENTIAL MINUTES

RESOLVED – that the confidential minutes of the Executive Committee Meeting held on 3 March 2006 be confirmed.

COUNCILLOR ROBBIE PAYNE
CHAIRMAN

C L E V E L A N D F I R E A U T H O R I T Y

MINUTES OF ORDINARY MEETING HELD ON

FRIDAY, 31 MARCH 2006

PRESENT: **CHAIRMAN**
 Councillor R Payne – Hartlepool Borough Council
HARTLEPOOL BOROUGH COUNCIL:
 Councillors Cambridge, Waller
MIDDLESBROUGH COUNCIL:-
 Councillors Biswas, Clark, Jones, Mawston, Pearson, Porley
REDCAR AND CLEVELAND BOROUGH COUNCIL:-
 Councillors Blott, Cooney, Dunning, Forster, Jackson, Walker
STOCKTON ON TEES BOROUGH COUNCIL:-
 Councillors Leonard, O'Donnell, Salt, Woodhead
PROPER OFFICERS:-
 Clerk, Legal Adviser, Treasurer
FIRE BRIGADE OFFICERS:-
 Chief Fire Officer, Executive Director,
 Director of Operations and Community Safety
BY INVITATION:-
 Steve Watson, FBU

APOLOGIES Councillor Flintoff - Hartlepool
FOR Councillor Roberts, Smith – Stockton on Tees
ABSENCE

120. MINUTES

RESOLVED – that the minutes of the Cleveland Fire Authority Ordinary meetings held on 27 January 2006 and the 10 February 2006, and the Special Meeting held on 24 March 2006 be confirmed.

121. MINUTES OF COMMITTEES

RESOLVED – that the minutes of the Tender Committee Meeting held on 27 January 2006, and the minutes of the Standard Committee Meeting held on 7 February 2006 be confirmed.

122. REPORTS OF THE CHIEF FIRE OFFICER REGIONAL MANAGEMENT BOARD MEETING – 17 MARCH 2006

122.1 RMB – ORGANISATION DEVELOPMENT PLAN AND WORK PROGRAMME

The Chief Fire Officer advised Members of the outcome of the work programme of the RMB and presented, for approval, in principle, a revised organisation development plan and work programme for the RMB which would enhance the ability of the RMB to deliver on the six key strategic policy issues contained within the Framework Document.

122.1 REGIONAL MANAGEMENT BOARD – ORGANISATION DEVELOPMENT PLAN AND WORK PROGRAMME continued

The Chief Fire Officer referred Members to the 'vision' at Appendix 3 of the RMB report and emphasised the importance of partnership working and advised Members of the re-prioritisation, definition and strategic outcomes of the work streams outlined in paragraph 2.7 of the RMB report. He reassured Members that any information/reports delivered within the RMB that required resources or delegated powers would be brought to the Authority for their consideration prior to the RMB. He also asked that Members consider the recommendation to appoint a Regional Programme Manager to manage the overall process and to achieve the enhancement to the strategic planning, delivery and risk and performance management of the key strategic issues and approve the funding for a this post on an equal basis i.e. circa £12,000 per Authority. Members were also asked to approve in principle, the establishment of a Chief Officers' Executive Board to undertake specific duties. Such meetings would also be attended by the Clerk and Finance Officer if necessary.

Councillor Pearson strongly objected to the funding for a Regional Project Manager and felt that this could be found within the RMB budget and should not require additional funding from local Fire Authorities. A lengthy discussion ensued where Members discussed partnership working within the region.

Members discussed at length the establishment of an Executive Board of Chief Officers, the proposed appointment of a Regional Programme Manager and the proposed vision. A vote was taken on the approval of the RMB recommendations with 9 votes for and 8 against.

RESOLVED – that Members approved the RMB recommendations as follows:

- (i) the vision as detailed in Appendix 3 of the report
- (ii) the re-prioritisation, definition and strategic outcomes of the work streams as outlined in paragraph 2.7 of the report.
- (iii) the establishment of an Executive Board of Chief Officers in principle.
- (iv) the appointment of a Regional Programme Manager.
- (v) that each constituent Fire Authority be recommended to approve the funding for a regional programme manager on an equal basis i.e. circa £12,000 per authority; and
- (vi) to receive regular reports from the Chief Officers regarding progress against the agreed strategic outcomes.

122.2 REGIONAL MANAGEMENT BOARD- REPORTS FOR INFORMATION

The Chief Fire Officer outlined the following reports which were for Members information: Minutes of 20 January 2006, Access to Information – Changes to Legislation and New Dimension Resilience Programme – Update Report.

RESOLVED – that the minutes and reports as outlined be noted.

**123. REPORT OF THE CHAIRMAN OF PERFORMANCE SCRUTINY AND EXECUTIVE DIRECTOR
PERFORMANCE SUMMARY REPORT – THIRD QUARTER 2005/06**

The Executive Director provided Members with a summary of the Brigade's quarterly performance against Best Value and Home Office Indicators up to December 2005. He advised Members that the Third Quarter Performance Summary report 2005/2006 had been considered at the Performance Scrutiny Committee meeting on 3 March 2006. He highlighted that the Brigade was exceeding its targets against the Indicators in all but the following three areas: Total Fire Calls which were underperforming by 9.4%, Total Deliberate Fires which were underperforming by 13.4% and Deliberate F3 (mainly rubbish) fires were underperforming by 24.2% against target.

Councillor Pearson enquired as to what support had been given to the Firefighter's who had attended the recent fires where fatalities had occurred. The Executive Director informed Members that following such incidences an operational debrief would be held with the firefighters discussing what had happened before, after and during the incident and Occupational Health would also become involved to offer a confidential counselling service.

RESOLVED – that the report be noted.

124. REPORTS OF THE EXECUTIVE DIRECTOR

124.1 CFA COMMUNITY PLAN 2006/2007

The Executive Director presented Members with a Draft version of the Fire Service Community Plan 2006-2007 which was attached to the report at Appendix 1. He sought Members approval to publish the Cleveland Fire Authority Draft Service Community Plan 2006-2007. The Cleveland Fire Authority Draft Fire Service Community Plan followed National good practice by combining various Authority Plans into one document for publication to improve communication and minimise costs. The three plans are as follows: Cleveland Fire Authority's Strategic Plan 2005/08; the Best Value Performance Plan (subject to validation of projected Best Value Indicators in June 2006); and the Safety Improvement Plan (the Authority's Integrated Risk Management Plan Year 3 Action Plan 2006-2007). Members agreed to approve the Community Plan on condition that the proposal for the Headline be amended to reflect the agreed recommendation. Councillor Woodhead also reported that his name was missing from the report.

RESOLVED - that Members approved the Cleveland Fire Authority, "Fire Service Community Plan 2006-2007" on the understanding that the proposal for the Headline be amended as agreed to remain unchanged at the present time.

124.2 REVIEW OF CHARGES 2006/2007

The Executive Director advised Members of the way in which the Brigade's Scale of Charges is currently structured and drew their attention to the proposed scale of Charges to operate from the 1st April 2006. He sought Members approval of the proposals as set out in the attached Appendices to the report.

The Executive Director informed Members that each element of discretionary service provided by the Brigade for which a charge is to be made during 2006/2007 has, therefore, been assessed separately in the interest of public safety, revenue maximisation, and compliance with the Act. In addition a pricing and charging structure that reflected the full cost recovery, in providing training to organisations other than the Brigade, had been implemented for 2006/07. Taking account of previous year's trends and known variables, it was estimated that the combined effects of the revised charges would be to increase the Brigade's budgeted income by approximately £2,547 an average of 0.77%.

RESOLVED – that Members approved the proposals set out in the attached Appendices 1 and 3 to the report, to take effect from the 1st April 2006.

124.3 INFORMATION PACK NO. CFA 61 – MARCH 2006

124.3.1 Fire Brigades National Employers Circulars

124.3.2 Fire Service Circulars

124.3.3 Loss of Control Mobilisation System & Associated Costs – 3 March 2006

124.3.4 Freedom of Information Act – Annual Statistical Report 2005

124.3.5 Community Awards – 13 July 2006

124.3.6 Extension of Banking Contract

124.3.7 Proposed Extension of Treasury Management Advice Contract

RESOLVED – that the report be noted.

125. REPORTS OF THE CLERK TO THE AUTHORITY

125.1 UPDATE ON LOCAL SAFER PARTNERSHIPS

The Clerk advised Members on the representation on local Safety Partnership Forums and Boards and the work being undertaken within the four local Councils Safer Partnerships. He referred to the Annual Cleveland Fire Authority Meeting on 3 June 2005 when it had been resolved that Councillor Waller, Councillor Porley, Councillor Mrs Forster and Councillor Leonard be the representative for their local Authority Crime and Disorder Partnerships. Councillor Waller was also appointed to the Local Strategic Partnership Board in December 2005. The Clerk also acknowledged that Members had found the scheduled CDRP briefings with Officers beneficial and informative.

125.1 UPDATE ON LOCAL SAFER PARTNERSHIPS continued

Councillor Pearson enquired as to why there had been no minority party representatives chosen for the Crime and Disorder Partnerships. The Clerk replied that it was Members responsibility to chose representatives and this had been done at the Cleveland Fire Authority meeting in June 2005.

RESOLVED – Members noted the report.

125.2 MEMBER DEVELOPMENT PROGRAMME 2006/2007

The Clerk sought Members views regarding the Member Development Programme 2006/07 as attached at Appendix 1 to the report. He also sought approval to delegate the selection of internal and external training courses and providers within the approved Member Training budget to the Head of Democratic and Member Services in consultation with the Clerk. He stated that such a budget would enable the deployment of funds specifically to meet Member training requirements. The Clerk confirmed that 22 Members had been interviewed and completed their Member Development Plans and submitted their individual training requests. A copy of the Member Development Programme 2006/07 was attached at Appendix 2 and 3 of the report. The Clerk stated that this evidence of Member Development training would be beneficial at the next inspection of the Audit Commission.

RESOLVED –

- (i) that Members approved the Member Development Programme for 2006/07.
- (ii) that Members approved the principle of a structured Member Development Training programme.
- (iii) that Members agreed to delegate the selection of internal and external training courses and providers within the approved Member Training budget to the Head of Democratic and Member Services in consultation with the Clerk.

125.3 POLICY ON PAYMENTS TO SCRUTINY INTERVIEWEES

The Clerk informed Members of the Policy Committee recommendations regarding the payment of costs and/or expenses to those attending the Scrutiny (Service Delivery) Committee for interview. He sought Members views on the proposed policy on payments to external persons attending the Scrutiny (Service Delivery) Committee as outlined at Appendix A and asked that they consider the proposed statement, as outlined at Appendix 1, on the payment of expenses and/or costs which will be included as part of any information pack, guidance notes or letter sent to any person(s), external to the Authority, appearing at a Scrutiny (Service Delivery) Committee.

RESOLVED –

- (i) that Members approved the proposed policy on payments to external persons attending the Scrutiny (Service Delivery) Committee as outlined at Appendix A.
- (ii) that Members approved the proposed statement, outlined at Appendix 1, on the payment of expenses and/or costs be included as part of any information pack, guidance notes or letter sent to any person(s), external to the Authority, who has agreed to appear at a Scrutiny (Service Delivery) Committee.

125.4 REGIONAL FIRE CONFERENCE – 25 MAY 2006

The Clerk sought Members wishes regarding attendance at the Regional Fire Conference on 25 May 2006 at York. The one day Conference would open with a keynote speech from Professor Beverley Alimo-Metcalfe, one of the world's leading authority speakers on transformational leadership. Members discussed the Authority representation at the Fire Conference agreeing that the Chair, Vice Chair and one minority group Member attend.

RESOLVED – that Members agreed that the attendance at the Regional Fire Conference on the 25 May 2006 at York be the Chair, Vice Chair and one minority party Member.

125.5 CLERKS INFORMATION PACK – MARCH 2006

125.5.1 Improvement Partnership for North East Local Government.

125.5.2 Member Attendances at Conferences.

RESOLVED – that the report be noted.

126. REPORTS OF THE LEGAL ADVISER TO THE AUTHORITY

126.1 ACCESS TO INFORMATION – VARIATION OF EXEMPT INFORMATION

The Legal Adviser notified Members of amendments to the rules relating to exempt information as part of the Local Government (Access to Information) (Variation) Order that came into force on 1st March 2006. He advised members that the report was for noting under the statutory requirements. He summarised for Members that the rules substituted the previous 15 paragraphs in schedule 12A of the Local Government Act 1972, with 7 categories more simply phrased to simplify the conditions which regulated the application of categories and to widen the rights of Members to reports etc.

RESOLVED – that Members noted the amendments to the rules relating to exempt information as part of the Local Government (Access to Information)(Variation) Order that came into force on 1st March 2006.

126.2 STANDARDS AND PARTNERS – CLAUSE INCLUSION IN CONTRACT DOCUMENTATION

The Legal Adviser sought Members approval of a draft paper entitled “Standards and Partners” be included in relevant contract documentation, service level agreements and other arrangements with external bodies. He advised Members that the paper was intended to be issued to parties such as contractors, outside agencies and others with whom the Authority have dealings in the provision of their services which would seek to underline the standards to which the Authority subscribes and which guide Members and Officers. The paper had been considered by the Standards Committee on the 7 February 2006 who had suggested including a clause to the statement which referred to sub-contractors.

RESOLVED – that Members approved the paper “Standards and Partners” for inclusion in relevant contract documentation, service level agreements and other arrangements with external bodies.

127. LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

RESOLVED – “That under Section 100(A) (4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business, on the grounds that it involves the likely disclosure of exempt information as defined in paragraphs 1, 7, 9, 10 & 11 of Schedule 12A to the Act namely information relating to; a particular employee, former employee or applicant to become an employee of, or a particular office-holder, former office-holder or applicant to become an office-holder under the authority; information relating to the financial or business affairs of a particular person (other than the Authority); any terms proposed or to be proposed by or to the Authority in the course of negotiations for a contract for the acquisition/disposal of property or the supply of goods or services; the identity of the Authority (as well as of any other person, by virtue of paragraph 7 above) as the person offering any particular tender for a contract for the supply of goods and services; information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the Authority or a Minister of the Crown and employees, of, or office-holders under, the Authority.”

128. MINUTES

RESOLVED – that the Confidential Minutes of Proceedings of the Cleveland Fire Authority Meeting held on 27 January 2006 and 10 February 2006 be confirmed.

129. MINUTES

RESOLVED – that the Confidential Minutes of Tender Committee – 27 January 2006 be confirmed.

130. REPORT OF THE CHIEF FIRE OFFICER

130.1 REGIONAL MANAGEMENT BOARD – 17 March 2006

RESOLVED – that the minutes of 20 January 2006 Part II be noted.

131. REPORT OF THE EXECUTIVE DIRECTOR

131.1 FATAL FIRE REPORTS

The Director of Operations briefed Members on two recent fire fatalities.

Members commended the Firefighters and Officers for the outstanding work being done.

RESOLVED – that Members noted the reports.

**COUNCILLOR ROBBIE PAYNE
CHAIRMAN**

COUNCIL

22 June 2006



Report of: Chair of the Scrutiny Coordinating Committee

Subject: OVERVIEW AND SCRUTINY ANNUAL REPORT
2005/06

1. PURPOSE OF REPORT

- 1.1 To present the Authority's first Overview and Scrutiny Annual Report 2005/06 to Council (booklet attached), which outlines how the Overview and Scrutiny Function has developed and highlights the key areas of work undertaken by each of the Scrutiny Forums over the past year.

2. BACKGROUND INFORMATION

- 2.1 As outlined in the Authority's Constitution, it is a requirement of the Overview and Scrutiny Function to produce an Annual Report, detailing the work of the Scrutiny Co-ordinating Committee and the four standing Scrutiny Forums that has been undertaken during the last 12 months together with suggested developments etc for the forthcoming year.
- 2.2 In my second year as Chair of the Scrutiny Co-ordinating Committee it gives me great pleasure to introduce Hartlepool's first Overview and Scrutiny Annual Report for the 2005/06 Municipal Year for Council's consideration.
- 2.3 The Annual Report will also be despatched to key stakeholders and placed in key venues of public interest for information purposes.

3. RECOMMENDATION

- 3.1 That Council considers the Authority's first Overview and Scrutiny Annual Report for the 2005/06 Municipal Year (booklet attached).

**COUNCILLOR MARJORIE JAMES
CHAIR OF THE SCRUTINY CO-ORDINATING COMMITTEE**

June 2006

Contact Officer:- Charlotte Burnham – Scrutiny Manager
Chief Executive's Department - Corporate Strategy
Hartlepool Borough Council
Tel: 01429 523 087
Email: charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

No background papers were used in the preparation of this report.



Overview & Scrutiny Annual Report 2005/06

CONTENTS

Pages

FOREWORD

Councillor Marjorie James, Chair of the Scrutiny Co-ordinating Committee	3
---	---

PART ONE

Introduction to Hartlepool's Overview & Scrutiny Function	4-5
---	-----

PART TWO

The Overview & Scrutiny Work Programme for 2005/06:-	
Scrutiny Co-ordinating Committee	6
Neighbourhood Services Scrutiny Forum	7
Children's Services Scrutiny Forum	8
Regeneration & Planning Services Scrutiny Forum	9
Adult & Community Services & Health Scrutiny Forum	10

PART THREE

The 2006/07 Year Ahead	11
------------------------	----

PART FOUR

Contacting the Scrutiny Support Team	12
--------------------------------------	----

PART FIVE

Do you have any topics for a Scrutiny Investigation?	13
--	----

PART SIX

Overview & Scrutiny Committees Membership for 2005/06	14-15
---	-------

FOREWORD



In my first year as Chair of the Scrutiny Co-ordinating Committee it gives me great pleasure to introduce Hartlepool's first Overview and Scrutiny Annual Report.

This Annual Report outlines how the Overview and Scrutiny Function

has developed and highlights the key areas of work undertaken by each of the Scrutiny Forums over the past year.

This year has seen the Overview and Scrutiny Function making a number of valuable contributions to the Council's programme of improving the quality of life for everyone in Hartlepool.

There has also been a number of significant changes made to the Overview and Scrutiny Function's structure and working arrangements here in Hartlepool during the last 12 months. These have included:-

- A revised Overview and Scrutiny structure that now reflects the departmental make-up of the Authority, in light of the Corporate Restructure;
- The delivery of new working practices, for example, changes to the process for determining the Work Programme and to the way in which reviews are carried out and reported;
- The delivery of a tailor-made Scrutiny Training and Development Programme for 2005/06 for Councillors and Resident Representatives serving on the Authority's Overview and Scrutiny Committees;
- Increased dedicated officer support to the Overview and Scrutiny Function;
- The monitoring of combined performance management and budgetary information on a quarterly basis by the Scrutiny Co-ordinating Committee;

- Developing the links between the Cabinet and Overview and Scrutiny whilst maintaining its independence;
- Exploring innovative ways of increasing stakeholder involvement in all Scrutiny investigations;
- Networking and sharing good practice with other Local Authorities; and finally
- Raising the profile of Overview and Scrutiny locally, regionally and nationally.

In addition to the above, the Authority's Overview and Scrutiny Committees have concentrated their efforts in the delivery of an ambitious and very challenging Work Programme for the 2005/06 Municipal Year that has certainly helped make a real difference to the Council's services and further a field, particularly with our NHS colleagues.

I do believe that we have the building blocks for successful Scrutiny with improved working practices, effective processes and a new structure in place and it is with enthusiasm that we enter the 2006/07 Municipal Year.

Finally, throughout our enquiries and reviews we have been fortunate to have had many contributions from residents within the town, local agencies and regional bodies. In addition we have had significant media interest in a number of our Scrutiny investigations locally, regionally and nationally.

We would like to thank everyone, including Councillors, Resident Representatives and Officers for their contribution to what we have achieved this year.

MA James

Councillor Marjorie James
Chair of Scrutiny Co-ordinating Committee

PART ONE

Introduction to Hartlepool's Overview & Scrutiny Function

Overview and Scrutiny was introduced by the Local Government Act 2000 and seeks to reflect the voice and concerns of the public in challenging the ways in which public services are delivered and Government policy is developed.

Developing this function has been a challenging task. However, since its introduction Overview and Scrutiny has continually evolved and significantly added value to the work of Local Authorities.

Overview and Scrutiny has the following functions:-

- Policy development and review
- Holding the Cabinet to account
- Investigating issues of local concern
- External Scrutiny (Health)

Overview and Scrutiny is objective and constructive, aiming to add value to any area it considers. Scrutiny is based on an evidenced process of exploration and deliberation which leads to Scrutiny Forums constructing reports and putting forward recommendations to the Authority's Cabinet and Council to advise on policies, budget and service delivery.

Overview and Scrutiny in Hartlepool operates in a non party political way and consists of five Scrutiny Forums, each with a specific remit based upon the Council's departmental structure.

Our Scrutiny investigations cover a wide range of topics and complex issues, ranging from specific local problems to broader issues of public concern, as well as the corporate themes being addressed by the Council.

The Scrutiny Co-ordinating Committee and the four standing Scrutiny Forums call upon Council Officers, Cabinet Members, expert witnesses, service users and best practice from local Authorities to answer questions and provide evidence about the issue being scrutinised.

Each Forum collates evidence to help them make recommendations to the Cabinet or full Council, and the length of a Scrutiny investigation will differ depending upon the issue being scrutinised.

We encourage community involvement at all stages of our Scrutiny investigations and continue to employ a variety of methods to gather residents' views.

Overview and Scrutiny here in Hartlepool also engages with external partners and other organisations to obtain evidence in relation to Scrutiny investigations and to develop working arrangements of benefit to the Council as a whole.

The diagram on the opposite page details the structure of the Overview and Scrutiny Function in Hartlepool.



Overview & Scrutiny in Hartlepool

Children's Services Scrutiny Forum

Considers issues relating to (specialist) intervention, targeted (prevention) and universal services for children and young people.

Neighbourhood Services Scrutiny Forum

Considers issues relating to property, technical services, environmental services, emergency planning, public protection and housing.

Scrutiny Co-ordinating Committee

Involved in the Call-In process, conducting cross cutting reviews, considering financial and corporate issues, co-ordinating the Overview and Scrutiny Annual Work Programme and responsible for relaying Final Reports to the Authority's Cabinet and Council.

Adult & Community Services & Health Scrutiny Forum

Considers issues relating to specialist targeted and universal services in relation to Adults, Culture and Leisure and exercises the powers of the Health and Social Care Act 2001 in considering the provision of Health Services at both local and regional levels.

Regeneration & Planning Services Scrutiny Forum

Considers issues relating to regeneration, the Community Strategy, building control, development control, economic development, landscape and conservation, strategic housing and community safety.



PART TWO

The Overview & Scrutiny Work Programme For 2005/06

Scrutiny Co-ordinating Committee



Scrutiny Co-ordinating Committee has had an interesting and very demanding year considering issues surrounding additional powers for Community Wardens, the overspend on the Headland Town Square development, the Authority's Second and Third Tier Officers Salary and Grading Review,

the HMS Trincomalee Trust and the Authority's financial balances.

Members have considered a number of corporate and financial issues this year, in particular the monitoring of the Authority's performance and its delivery against targets through an in-depth examination of the Corporate Plan, consideration of quarterly financial and performance management reports and external Audit Inspection Reports of the Authority's key services.

Scrutiny Co-ordinating Committee has also been heavily involved in the budget setting consultation process in considering the Authority's budgetary pressures and priorities and how they impact upon the delivery of front line services for the 2006/07 and 2007/08 financial years.

I am pleased to say that this Committee has only 'called in' one decision this year which resulted in the reinstatement of the Briafields Allotment Site as part of the budget setting process for 2006/07.



Members of this Committee have also agreed and implemented fundamental changes to the Scrutiny process during the last twelve months. In particular, the Committee has successfully fulfilled its co-ordinating role by ensuring the overall management and delivery of the Annual Overview and Scrutiny Work Programme.

In addition to this we have managed a number of Scrutiny Referrals from Council and Cabinet which have been re-directed to the relevant Scrutiny Forum with timely completion of each review.

We look forward to the continued development of Overview and Scrutiny during 2006/07 and to co-ordinating and delivering upon a Work Programme that assists the Cabinet and Officers to continuously improve Council Services for the benefit of the residents of Hartlepool.

Councillor Marjorie James
Chair of Scrutiny Co-ordinating Committee



Neighbourhood Services Scrutiny Forum



During the last year Members of the Neighbourhood Services Scrutiny Forum have focused their attention upon 20 mph speed limit zones outside schools within Hartlepool, the quality of the bus service provision in the town and the Civic Centre repairs and maintenance programme, with many positive outcomes.

The Forum's enquiry into 20 mph speed limit zones was a particularly emotive issue and received significant press attention and public interest. This short enquiry was referred by a local Neighbourhood Consultative Forum and sought to establish how suitable traffic calming measures such as 20 mph speed limit zones outside schools were in Hartlepool.

The Forum received evidence from a number of witnesses including School Crossing Wardens, Head teachers, neighbouring Local Authorities and local residents, which informed our recommendations to the Authority's Cabinet.

The Cabinet wholeheartedly supported our view that a child's safety is paramount and that one child killed or injured in a road accident is one child too many. The Authority is due to pilot a number of 20 mph speed limit zones outside schools in the coming months.



In addition, the enquiry was commended for its 'prevention is better than cure' approach to the issue of child road safety by the Centre for Public Scrutiny in their *Scrutiny Champions Bulletin* (March 2006).

Our investigation into the towns' bus service provision and consideration of how it may be improved was prompted by the concerns of Councillors and addressed issues surrounding accessibility, concessionary fares, shelters, bus priority and traffic calming measures and timetable information. Members identified partnership working between the Authority and the town's main commercial operator as key to improving services.



Community involvement has continued to be central to the work of our Forum and this year has been no exception with Members holding focus group sessions, engaging with the community on site visits and seeking residents' views during formal meetings of the Forum.

We now look forward to new challenges in 2006/07, and will continue to seek new and innovative ways to involve residents in our enquiries in order to respond to their concerns.

Councillor Kevin Cranney
Chair of the Neighbourhood Services Scrutiny Forum

Children's Services Scrutiny Forum



The Children's Services Scrutiny Forum, formerly the Culture and Learning Scrutiny Forum, was created following the Corporate Restructure, to reflect the remit / services of the new Children's Services Department.

This year the Forum has carried out an in-depth scrutiny investigation into the ways in which the Authority can involve young people in the decision making process. This review allowed Councillors to gain a better understanding of the views of young people and how they would like to become involved in making decisions that affect their lives.

I was extremely pleased that Council agreed to the recommendations made by the Forum in February 2006. We have already sought to involve young people more closely in our work through this investigation and through our recommendations we hope to develop and strengthen these ties in the coming years.

Indeed in March 2006 the Forum held a working group meeting at Jesmond Road School, where we met with young people from three primary schools in the north of the town. We were extremely impressed with the young people who attended this meeting.



During the next Municipal Year we intend to visit schools in the south and central areas of town so that we can discuss young people's concerns and priorities in those areas too.

Members also considered the Authority's first Children and Young People's Plan. The Authority has been successful in developing the Children and Young People's Plan and the Forum commended the work carried out in its development. Members were pleased to recommend current and future actions to be taken to enable the plan to evolve. In addition, the Forum has considered and commented on the Draft Children's Centres and Extended Schools Strategy.

Finally, Members also investigated the findings of an inspection of the Adult Learning Service in May 2005. A Work Programme item that was inherited from the former Culture and Learning Scrutiny Forum.

We have had many positive and constructive outcomes from our Scrutiny investigations this year which have been supported by the Authority's various decision making bodies.

We look forward to continuing our good work into 2006/07.

Councillor Jane Shaw
Chair of the Children's Services Scrutiny Forum



Regeneration & Planning Services Scrutiny Forum



This year the Regeneration and Planning Services Scrutiny Forum established a detailed work programme that focused on areas of importance to the Council, Councillors and Hartlepool people. This involved a series of in-depth investigations which included the

environmental maintenance inquiry, scrutiny of the Local Plan, and partnership working. In addition the Forum also received an update from Northumbrian Water in relation to the flooding investigation.



As the Chair of the Forum I was keen to ensure that this year our enquiries 'added value' to Council services and that wherever possible we avoided duplication with other Forums, Cabinet or Portfolio investigations.

Much of the activity of the Forum centred around a detailed examination of 'partnership working' in the Authority. Given that partnerships and partnership working have grown in their importance and significance in terms of what local authorities do and the way they do it, the Forum felt it was crucial that the links to and from the Council, particularly Elected Members, were examined.

Whilst the Forum made a number of significant conclusions and recommendations, crucially the Forum recommended that a feedback mechanism be introduced to inform all Councillors of issues raised on the various partnerships upon which Councillors are elected to. The recommendations are at present pending consideration by the Authority's Cabinet.



Additionally, the flooding inquiry has long been a staple of 'successful scrutiny' at Hartlepool and I was pleased to receive from Northumbrian Water an update in relation to progress made in response to the Scrutiny final report that was presented in October 2003. A number of modifications had been made around the town to relieve areas of flooding and the Forum was informed by a Northumbrian Water representative that the improvement works undertaken were a direct result of the Scrutiny investigation.

This year the Forum has also established closer links with the three local Neighbourhood Consultative Fora in a concentrated effort to remain close to issues of importance to the residents of Hartlepool. Members of the Forum attended the Neighbourhood Forum meetings and then fed back issues of concern to the Forum for consideration.

Councillor Pam Hargreaves
Chair of the Regeneration & Planning Services Scrutiny Forum

Adult & Community Services & Health Scrutiny Forum



This year the Forum undertook three in-depth reviews scrutinising a variety of topics including; 'Alcohol Abuse and Young People,' Contingency Planning for Pandemic Influenza (in response to concerns around the possible impact of Bird Flu) and a review of access to

GP services in Hartlepool. In addition the Forum has responded to a number of NHS consultations, including the 'Acute Services Review' and the potential 'Reconfiguration of Primary Care Trusts.' The Forum has also reviewed the Council's Annual Library Plan and issues surrounding adult learning.

The Forum's investigation into 'Contingency Planning for Pandemic Influenza' is an example of Scrutiny responding to the concerns of the residents of Hartlepool around the potential impact of bird flu. The Forum received comprehensive briefings from all key stakeholders involved in developing contingency plans for the town and we were pleased to note the robust nature of these plans – the PCT, Health Protection Agency and the Council were working in a real partnership arrangement for the well-being of the town. All of the Forum's recommendations were approved by the Cabinet.



Scrutiny-wise, the immediate challenge this year was to ensure that Health Scrutiny was further developed in Hartlepool and I am pleased to report that significant progress has been made in linking scrutiny to its partner organisations – greater links have now been established with Patient and Public Involvement and charitable organisation's such as Hartlepool Access Group.

Additionally, this has been the first year that Resident Representatives actively participated in all scrutiny meetings following their co-option and it is fair to state that, by virtue of the varying methods of participation, community representation on Health Scrutiny issues has increased greatly and has ensured that an added dimension is brought into the Scrutiny process.

I look forward to maintaining the close working relationships established with all representatives and organisations this year and I would also like to take this opportunity to thank colleagues in the Health Service for their work with this Forum.

Councillor Harry Clouth
Chair of the Adult & Community Services & Health Scrutiny Forum



PART THREE

The 2006/07 Year Ahead

Overview and Scrutiny in Local Government is facing greater challenges and a greater expectation that it can make a real difference.

It is with this in mind that we look forward to 2006/07 and to the challenges that face us in ensuring the continued development of Overview and Scrutiny here in Hartlepool.



We aim to achieve the following over the coming year to ensure that Overview and Scrutiny continues to add value to the services received by the residents of Hartlepool:-

- To continue to raise the profile of Overview and Scrutiny within Hartlepool and beyond by networking with other local authorities, through our designated Overview and Scrutiny webpages on the Council's website, publication of Scrutiny reports/leaflets, working with the Centre for Public Scrutiny and the local and regional media;
- To further develop greater, more imaginative means of engaging with the community such as the implementation of a procedure that enables the public to suggest areas worthy of Scrutiny review;
- To further develop the links between the Cabinet and Overview and Scrutiny for example, Joint Cabinet and Scrutiny meetings;

- To build on the work of last year's Scrutiny Member Training and Development Programme;
- To further develop the monitoring framework for all recommendations agreed, including the submission of a progress report to the relevant Forum within six months of the recommendations being agreed by Cabinet;
- In respect of Health Scrutiny, to continue to establish closer working links with local patient and public forums and hospital trusts;
- To establish mechanisms to involve young people in the work of the Children's Services Scrutiny Forum;
- To further develop the decision-making route for final reports ensuring that all responses are formally reported back to the relevant Scrutiny Forum;
- To evaluate Overview and Scrutiny in Hartlepool with key internal and external stakeholders; and finally
- To ensure Overview and Scrutiny protocols are updated and monitored to assist in the clarification of the role and purpose of Overview and Scrutiny, making clear the processes that support and enable the Scrutiny function.



For further information about this Annual Report or any aspect of the work of Overview and Scrutiny in Hartlepool please contact the Scrutiny Support Team.

PART FOUR

Contacting the Scrutiny Support Team

The Scrutiny Support Team provides independent, innovative and professional support and advice to the Members of the Scrutiny Co-ordinating Committee and the four standing Scrutiny Forums. Outlined below are the contact details and areas of responsibility for individual members of the Scrutiny Support Team.



Charlotte Burnham - Scrutiny Manager

Responsible for the management and development of the Overview and Scrutiny Function and the work of the Scrutiny Co-ordinating Committee

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Joan Wilkins - Scrutiny Support Officer

Responsible for the Neighbourhood Services Scrutiny Forum and Children's Services Scrutiny Forum (with effect from 8 May 2006)

T: 01429 523647

E: joan.wilkins@hartlepool.gov.uk



Sajda Banaras - Scrutiny Support Officer

Responsible for the Adult and Community Services and Health Scrutiny Forum

T: 01429 523647

E: sajda.banaras@hartlepool.gov.uk



Jonathan Wistow - Scrutiny Support Officer

Responsible for the Regeneration and Planning Services Scrutiny Forum

T: 01429 523647

E: jonathan.wistow@hartlepool.gov.uk



Rebecca Redman - Research Assistant (Seconded from the University of Teesside until June 2006) Responsible for the Neighbourhood Services Scrutiny Forum and providing secondary support to the Scrutiny Support Team,

T: 01429 523647

E: rebecca.redman@hartlepool.gov.uk

All Scrutiny reports, together with further information on Overview and Scrutiny in Hartlepool, can be accessed on our web pages using the following address:-

<http://www.hartlepool.gov.uk/democracy/overviewandscrutiny/>

E: scrutiny@hartlepool.gov.uk

Alternatively email your suggestions to:
scrutiny@hartlepool.gov.uk

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Overview & Scrutiny Committees Membership for 2005/06

SCRUTINY CO-ORDINATING COMMITTEE

Councillor Marjorie James (Chair)
Councillor Stan Kaiser (Vice Chair)
Councillor John Cambridge
Councillor Harry Clouth
Councillor Rob Cook
Councillor Kevin Cranney
Councillor Bob Flintoff
Councillor Ged Hall
Councillor Pamela Hargreaves
Councillor Geoff Lilley
Councillor Ann Marshall

Councillor John Marshall
Councillor Arthur Preece
Councillor Carl Richardson
Councillor Jane Shaw
Councillor Edna Wright

Resident Representatives

Evelyn Leck
Linda Shields
Joan Smith

CHILDREN'S SERVICES SCRUTINY FORUM

Councillor Jane Shaw (Chair)
Councillor Arthur Preece (Vice Chair)
Councillor John Cambridge
Councillor John Coward
Councillor Mary Fleet
Councillor Sheila Griffin
Councillor Pamela Hargreaves
Councillor John Lauderdale
Councillor Frances London
Councillor Carl Richardson
Councillor Gerald Wistow

Resident Representatives

Ian Campbell
Joan Smith
Vacancy

Co-opted Members

Elizabeth Barraclough
David Relton
Reverend Jesse Smith
Vacancy

Education Advisor

Rob Lowe



NEIGHBOURHOOD SERVICES SCRUTINY FORUM

Councillor Kevin Cranney (Chair)
 Councillor Bob Flintoff (Vice Chair)
 Councillor John Cambridge
 Councillor Rob Cook
 Councillor Sandra Fenwick
 Councillor Ged Hall
 Councillor John Lauderdale
 Councillor John Marshall

Councillor Carl Richardson
 Councillor Trevor Rogan
 Councillor Victor Tumilty

Resident Representatives

Allan Lloyd
 Linda Shields
 Steve Gibbon

REGENERATION & PLANNING SERVICES SCRUTINY FORUM

Councillor Pamela Hargreaves (Chair)
 Councillor Edna Wright (Vice Chair)
 Councillor Rob Cook
 Councillor John Coward
 Councillor Mary Fleet
 Councillor Bill Iseley
 Councillor Mick Johnson
 Councillor Stan Kaiser
 Councillor Frances London

Councillor Ann Marshall
 Councillor Patricia Rayner

Resident Representatives

James Atkinson
 Mary Power
 Iris Ryder

ADULT & COMMUNITY SERVICES & HEALTH SCRUTINY FORUM

Councillor Harry Clouth (Chair)
 Councillor Geoff Lilley (Vice Chair)
 Councillor Caroline Barker
 Councillor John Cambridge
 Councillor Rob Cook
 Councillor Sheila Griffin
 Councillor Jean Kennedy
 Councillor John Lauderdale

Councillor Lillian Sutheran
 Councillor Maureen Waller
 Councillor Gladys Worthy

Resident Representatives

Mary Green
 Evelyn Leck
 Vacancy





This document is available on request in alternative formats (e.g. large type / Braille / on tape). We can also arrange versions in other languages, If you would like an alternative version please contact us.

COUNCIL
22nd June 2006



Report of: The Executive

Subject: CORPORATE (BEST VALUE PERFORMANCE)
PLAN, 2006/7

1. PURPOSE OF REPORT

- 1.1 Present the draft Corporate Plan (Best Value Performance Plan), 2006/7 for Council's approval.

2. BACKGROUND TO BEST VALUE AND THE PERFORMANCE PLAN

- 2.1 The Government introduced the Best Value regime as part of its programme to modernise local government. Best Value is a statutory duty placed on all councils to deliver services to clear standards, covering cost and quality, and by the most effective, economic and efficient means possible.
- 2.2 Each council has a statutory duty to publish a Best Value Performance Plan (BVPP) by 30 June.
- 2.3 The published plan is subject to audit by the Council's external auditor, who will publish a report on the Plan's conformity with statutory requirements by December 31. The BVPP compliance audit will form part of the ongoing assessment of the Council by the Audit Commission and will contribute to the reassessment of the Council's four star CPA category taking place this year.

3. DECISION MAKING ROUTE FOR THE PLAN

- 3.1 The Corporate Plan is part of the Council's Budget and Policy Framework and therefore requires the involvement of Scrutiny and approval by the full Council.
- 3.2 The Scrutiny Co-ordinating Committee considered the BVPP on 24 February and 19 May.

4. HARTLEPOOL'S APPROACH TO THE CORPORATE PLAN

- 4.1 Broadly the approach taken follows that successfully adopted in the previous 4 years. The purpose of the plan is to provide both a mechanism for accountability and an effective management tool. Each plan received unqualified opinions from the external auditor. The Plan is in two parts.
- 4.2 **Part 1** defines our overall aim, contributions to the Community Strategy aims and organisational development priorities. It also sets out our approach to managing our financial resources and delivering improved efficiency.
- 4.3 The Corporate Plan has been developed alongside the Local Area Agreement to ensure the outcomes included in the Local Area Agreement are embedded in the Council's Corporate Plan.
- 4.4 The Plan identifies those specific activities to be undertaken to deliver our strategic objectives with key actions/Performance Indicators that will be used to help measure our progress. It also sets out longer term ambitions for the Borough (5 to 10 years time) and information on our key achievements last year.
- 4.4 **Part 2** of the Plan contains the detailed supporting information relating to performance statistics, which the council is required to publish. This includes the Best Value performance indicators for 2005/6 and targets for 2006/7, 2007/8 and 2008/09.

5. RECOMMENDATIONS

- 5.1 The Council approves the draft Corporate Plan, 2006/07 for publication by 30 June in order to meet the statutory requirement.

Hartlepool Borough Council

Corporate (Best Value Performance) Plan 2006/7

‘A Better Future for Hartlepool’
- Part 1

Draft – Subject to approval by Council

Contents

	Page
1 Introduction	
a) Purpose of the Plan	3
b) Audience for the plan	3
c) How this plan is set out	5
2 Setting the scene	
a) Link to the community Strategy	7
b) Local Area Agreement and Reward Element	8
c) Council budget 2006/07	10
d) Developing the Organisation	13
e) Improving Performance	13
3 Plans for achieving the Community Strategy Aims for 2006/07	14
4 Action Plan 2006/07	
Jobs and the Economy	15
Lifelong Learning and Skills	23
Health and Care	29
Community Safety	37
Environment and Housing	43
Culture and Leisure	51
Strengthening Communities	55
Organisational Development	64
5 Contact Details	75

1. Introduction

a) Purpose of the Plan

Hartlepool Borough Council has again been rated as 4 star, the highest rating any authority can achieve, under the Government's new CPA framework 'The Harder Test' and this is mainly a result of the hard work of staff and Members.

However the environment in which we operate is a constantly changing one in terms of policy, statute, expectations and aspirations with regard to central government, local people and businesses.

We therefore need to have effective systems in place to measure and improve our performance; to be able to exploit opportunities for improvement; and to take steps to improve any areas that are under performing.

This Corporate Plan is our strategic planning document and is also our Best Value Performance Plan (BVPP) encompassing the legal requirements for a BVPP under the Local Government Act 1999. It explains our priorities and targets to improve our performance for the 2006/07 financial year.

b) Audience for the plan

How a member of the Public can use this Plan:

As a member of the public you can use this plan to help to:

- Get a summary of our progress and key achievements over the last year;
- Find out how we are working towards achieving our goals and ambitions for the Borough in relation to the Community Strategy and the Local Area Agreement;
- Consider those activities that have been identified as strategic priorities over the next year (but also including those which may run over a longer period where appropriate); and
- Obtain an understanding of our longer term ambitions for Hartlepool over the next 5 to 10 years.

How an elected Member of the Council can use this Plan:

As a Member, you can use this Plan to help to:

- Recognise the achievements that have been made over the last year;
- Get an overview of the way in which we are working towards achieving our overall aim as a Council in relation to the Borough's Community Strategy and the Local Area Agreement;
- Consider those activities (including those which may run over a longer period) that have been identified as strategic priorities over the next year; and
- Obtain an understanding of our longer term ambitions for Hartlepool over the next 5 to 10 years.

How external partners/government can use this Plan:

Our partners on the Local Strategic Partnership will also be interested in the Plan because many of the objectives in the Plan are drawn from the Local Area Agreement and in many cases the effort to achieve these objectives is shared with partners. The Government also has a significant interest in our corporate plan and will use it to help monitor our performance and progress.

The Government has identified the following 'shared priority' areas for all local authorities. The Corporate Plan covers all these shared priorities but sets out how the Council will address them within the local, Hartlepool context.

Central Government Priorities	Corporate Plan 2005/06 – references to activities in the Plan to address national / local priorities
Raising standards across our schools	✓ Lifelong Learning and Skills ✓ Culture and Leisure
Improving the quality of life for: <ul style="list-style-type: none">• Children, young people and families at risk• Older people	✓ Lifelong Learning and Skills ✓ Health and Care ✓ Jobs and Economy ✓ Culture and Leisure ✓ Environment and Housing ✓ Community Safety
Healthier communities	✓ Health and Care ✓ Community Safety ✓ Culture and Leisure
Safer and stronger communities	✓ Community Safety ✓ Environment and Housing ✓ Strengthening Communities ✓ Health and Care
Local environment	✓ Environment and Housing ✓ Strengthening Communities ✓ Jobs and the Economy
Local transport need	✓ Environment and Housing ✓ Strengthening Communities
Local economic vitality	✓ Jobs and the Economy ✓ Lifelong Learning ✓ Strengthening Communities ✓ Community Safety

How members of staff can use this Plan:

As a member of staff you can use this Plan to help to:

- Gain an overview of the strategic activities across the Council that we will be undertaking in order to help us achieve our Council aim;
- Understand the direction in which we are going; and
- See how your work contributes, through your Departmental Service Planning arrangements, to achieving our corporate objectives.

Please let us know if you have any comments / suggestions for improvement on this Corporate Plan. Our contact details are below:

Kerry Trenchard, Policy Team, kerry.trenchard@hartlepool.gov.uk, Tel: 01429 284057

c) *How this Plan is set out*

The Corporate Plan is set out in two parts.

Part 1 describes:

- Our overall aim, contributions to the Community Strategy aims and organisational development priorities along side the Local Area Agreements that were agreed in March 2006
- Our approach to managing our financial resources and delivering improved efficiency.

It identifies those specific actions to be undertaken to deliver our objectives, with key milestones and performance indicators showing which will be used to help measure our progress. It also sets out our longer term ambitions for the Borough (5-10 years time) as a consequence of undertaking these objectives and information on our key achievements last year.

Our objectives are grouped into 8 sections – one for each of the 7 Community Strategy Themes, and one relating to Organisational Development activities that are designed to improve the way in which we work and provide Council services.

Section	BVPP Section	Page Nos.
	Setting the Scene	7
1	Jobs and the Economy	15
2	Lifelong learning and skills	23
3	Health and Care	31
4	Community safety	37
5	Environment and Housing	43
6	Culture and Leisure	51
7	Strengthening Communities	55
8	Organisational Development <ul style="list-style-type: none">• Improved management and governance• Improved access to and understanding of the public• Improved understanding, skills, competencies and contributions of elected members and staff• The innovation implementation of key efficiency drivers• The effective management, governance and development of financial arrangements	64

We pursue our objectives by a number of means. These include:

- Investing our own capital and revenue financial resources directly
- Focusing our human resources on priorities

- Maximising the use of physical assets such as land and buildings

In addition we are:

- Seeking additional external investment from the Government, from the private and voluntary sectors and other public agencies to provide additional resources; and
- Working in partnership with the Government, private and voluntary sectors and other public agencies where this can bring additional benefits.

Our performance management framework requires the Council's Cabinet to consider a quarterly report on progress against our corporate objectives in this Corporate Plan.

Part 2 of the Plan contains the detailed supporting information relating to performance statistics, which the Council is required to publish. This will include the Best Value (BV) performance indicators for 2004/5 and targets for 2005/6, 2006/7 and 2007/8.

2 Setting the scene

a) Link to the Community Strategy

We recognise the importance of working in partnership with a range of public, private, and voluntary sector organisations that provide services to local residents. In many instances these services complement each other, and improve the quality of life for people in Hartlepool. A Local Strategic Partnership (the Hartlepool Partnership) has been created as one of the main ways in which all the major partners delivering services to local people and businesses, can work together to deliver better and improved services.

During 2002/3, the Partnership completed and approved the Hartlepool Community Strategy. The purpose of the strategy is to establish priorities, and to integrate and improve the delivery of services, so that they better reflect the needs of the local community. The Strategy has been subject to intensive consultation using a range of methods, providing opportunities to shape the final outcome and ensuring that it is supported by the public and all partners. The Community Strategy will be reviewed during 2006 with various consultations taking place. The Partnership has agreed a long-term vision, looking 20 years ahead:

The vision is

“a prosperous, caring, confident and outward looking community, realising its potential in an attractive environment.”

The goal is

“to regenerate Hartlepool by promoting economic social and environmental well being in a sustainable manner.”

A priority aim is identified under each of the 7 Community Strategy themes, which are used to forward plan and prioritise actions by members of the Hartlepool Partnership.

The Community Strategy themes and priority aims are:		
Theme	Abbr.	Priority Aim
Jobs and the Economy	JE	Develop a more enterprising, vigorous and diverse local economy that will attract investment, be globally competitive, and create more employment opportunities for local people.
Lifelong Learning and Skills	LLS	Help all individuals, groups and organisations realise their full potential, ensure the highest quality opportunities in education, lifelong learning and training, and raise standards of attainment.
Health and Care	HC	Ensure access to the highest quality health, social care and support services, and improve the health, life

The Community Strategy themes and priority aims are:		
		expectancy and well being of the community.
Community Safety	CS	Make Hartlepool a safer place by reducing crime, disorder, and fear of crime.
Environment and Housing	EH	Secure a more attractive and sustainable environment that is safe, clean and tidy; a good infrastructure; and access to good quality and affordable housing.
Culture and Leisure	CL	Ensure a wide range of good quality, affordable and accessible leisure, and cultural opportunities.
Strengthening Communities	SC	Empower individuals, groups and communities, and increase the involvement of citizens in all decisions that affect their lives.

While the aims are expressed under separate themes they are linked to each other and impact on one another in complex ways. Actions in one theme may have positive or even negative effects in another. Improvement in one these aims often depends on success in one or more of the others. This is particularly true of the Strengthening Communities aim where, for example, creating jobs and raising educational attainment contributes to strengthening communities.

Under these priority aims are a series of objectives to meet the challenges the Borough faces.

We have adopted these Community Strategy priority aims as our own council priorities, to help us achieve our overall Council aim, which is:

“To take direct action and work in partnership with others, to continue the revitalisation of Hartlepool life and secure a better future for Hartlepool people”.

b) Local Area Agreement and Reward element

Local Area Agreements are a Government initiative, launched in 2004 that aim to deliver a better quality of life for people through improving performance on a range of national and local priorities. They form a key part of the government's 10 year strategy for Local Government and aim to streamline bureaucracy between central government and local deliverers and improve service outcomes. Hartlepool was successful in its application to be involved in the second round of Local Area Agreements and submitted an agreement in February/March 2006.

The LAA includes 36 priority outcomes, both national and local with associated baselines, indicators and targets. From among these priorities 10 priority outcomes for improvement were identified where stretched performance will be delivered over the following three years in return for the payment of reward grant (formerly the Local Public Service Agreement and now to be known as the reward element of the LAA);

The LAA also includes details of how the partnership will operate and the performance monitoring and management arrangements in place and how local people and the Voluntary and Community Sector have been involved in the design and will be involved

in the delivery of the LAA. It also allows authorities to request certain freedoms and flexibilities.

National Outcomes – The LAA strongly reflects national agenda because it has a clear relevance to Hartlepool's own priorities. These outcomes include:

- Every Child Matters Outcomes
- Independence, Wellbeing and Choice
- Neighbourhood Renewal
- Community Safety/Respect Agenda

Locally determined outcomes – these reflect Hartlepool's priorities and these are set alongside national priorities to focus on key issues and include outcomes relating to:

- Provision of high quality learning and skills opportunities
- Improving mental health
- Reducing the harm caused by illegal drugs and alcohol
- Preventing anti-social behaviour
- Improving housing conditions
- Meeting housing and support needs
- Improving energy efficiency of houses

Priority outcomes and reward element targets

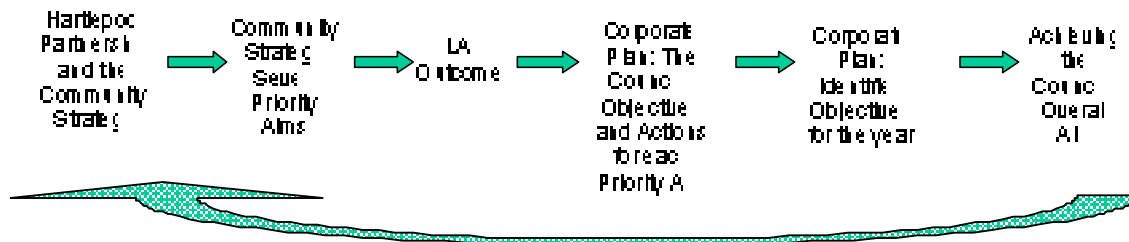
The LAA includes 36 priority outcomes which are structured around the seven Community Strategy Themes. Theme Partnerships have taken the lead, working with staff from the Partnership Support Team and Community Network representatives, to prepare outcomes for their theme of the Community Strategy/LAA. This process has been informed with reference to the priorities and objectives already set out in the Community Strategy, the Neighbourhood Renewal Strategy and the LSP Performance Management Framework.

The LAA outcomes therefore closely reflect the existing Community Strategy objectives which consultation has shown to have widespread support across the town. This Corporate Plan details how the Council is going to achieve the priority outcomes within the next 12 months and beyond with specific targets set for the next 3 years. Performance reporting and management will be handled through the existing corporate and departmental arrangements which include quarterly reporting to Cabinet.

A number of the outcomes include targets which will be eligible for up to £3m reward grant depending on performance achieved by March 2009. The Council will lead on a number of these targets with other agencies also taking a lead where appropriate.

Our objectives for 2006/7 therefore relate to each of the above Community Strategy priority aims, with specific activities identified for each aim as priorities for action by the Council. The priorities are the high-level activities that we plan to undertake, and are in turn underpinned by other, more detailed, operational activities and statutory responsibilities that are described in departmental and service plans. There is a clear

link therefore between the Community Strategy, the LAA and the Council's Corporate Plan, with our top-level objectives for each Community Strategy theme helping us achieve our overall Council aim, which in turn serves to contribute to and deliver on key aspects of the Community Strategy.



c) Council budget 2006/7

From 2006/07 the Government will issue multi-year grant settlements which will cover three financial years. Although the first multi-year settlement will only cover two years starting 2006/07, because of the timing of the Government's own three-year planning cycle. This change is welcomed, as it will provide a firmer foundation for planning services in future years. Whilst stability is welcomed, it indicates that the Council faces a difficult position over the next two years.

Budget 2006/7

The development of the 2006/07 Budget reflects various national and local service priorities and is underpinned by a range of service specific and corporate policy drivers. These issues are detailed in various strategy documents, which the Council prepares, which set out the Council's key objectives. These documents include:

- Departmental Service Plans;
- the Efficiency Strategy; and
- the IT Strategy.

The Efficiency and IT Strategies will have a key impact on the development of the budget over the next few years. These strategies specify how the Council will achieve the Gershon Efficiency Targets set by Government.

The Efficiency Strategy details how the Council will achieve the annual efficiency targets of £2.191m, which equates to an efficiency target of 2.5%. At least half of these savings must be cashable. In practice the Council plans to achieve cashable saving of £1.8m during 2006/07, from a number of key work programmes including:

- re-configuration of existing support to older people to enable more people to remain in their own homes;
- the implementation of revised arrangements for caring for Children, which will increase the number of children cared for by foster parents and a corresponding reduction in the use of Independent Sector Residential Placements;

- improved procurement arrangements.

These work programmes recognise the corporate commitment to managing and improving Value for Money in the use of resources. They demonstrate an integrated approach by members and senior management to manage costs, alongside quality of services and responding to local needs.

On a practical basis the IT strategy requires significant up front investment. The Council have previously set aside some resources to fund this investment. ICT investment and the re-engineering of working practices and processes are central to the delivery of efficiencies required by Gershon and to assist in future budget setting. Innovative ICT workstreams include the automation of internal and external processes associated with the procurement and payment for goods and services and the introduction of electronic document and records management and workflow arrangements to support mobile, home based working and support the corporate contact centre development. The efficiency saving from the ICT investment will begin to flow through towards the end of 2006/07 and the full year effects will be reflected in the 2007/08 budget.

The Budget details the financial implications of these various strategies and enables Members to prioritise services within the constraints of the Council's available resources.

The 2006/07 budget identified a range of additional cost pressures in excess of inflationary pressures. These pressures were examined carefully and considered against the Council's strategic objectives. As a result of this review it was decided that some items would not be funded. The pressures which have been funded include the following service priorities:

- demographic pressures in services the Council provides to Older People and people with Learning Disabilities;
- the costs of introducing a free concessionary fares scheme;
- increased energy costs and;
- Additional staffing costs arising from Equal Pay claims.

These pressures were partly offset by a number of favourable factors, including:

- The identification of cashable efficiency savings;
- More interest than expected on reserves and cash flow ;
- Additional government grant as a result of population adjustments for past years;
- Delays in expenditure commitments until latter years.

The budget for 2006/7 is also supported by additional one off temporary resources worth £4m. However, this support is temporary and will begin to be phased out over a number of years commencing in 2007/08. Therefore, sustainable savings will need to be made in future years to offset the loss of this funding. The Council will begin to develop a strategy for addressing this issue during 2006/07. This will enable the necessary actions to be implemented in 2007/08 and future years.

After reflecting the above issues the Council faced a net budget deficit of £3.8m for 2006/07. This amount was partly bridged through a 4.9% council tax increase. The remaining deficit was bridged by implementing a package of savings totalling £1.9m. These savings were achieved without having to make any compulsory redundancies or unacceptable cuts to services. The savings include:

- Increases in a range of charges for Council services;
- Reductions in administrative costs;
- Re-negotiation of contracts;
- Changes in eligibility criteria for some services.

The robustness of the budget forecast also takes account of the main areas of risk affecting the budget for 2006/07. In line with the Council's overall Risk Management Strategy the Authority takes an active and pragmatic approach to the management of risk. This approach acknowledges that the purpose is not to remove all risks, rather it is to ensure that potential 'losses' are prevented or minimised. The process revealed that there are no significant financial risks to the proposed 2006/07 budget. There is however some financial risk facing the Council relating to Equal Pay claims and the implementation of Single Status. The position on Equal Pay claims is worse than previously anticipated following employment tribunal decisions reached for similar cases in other authorities. The Council has now set aside resources to cover the majority of these potential liabilities. The position on Single Status is also uncertain as detailed Job Evaluations and the design of a new pay and grading structure will not be completed until later in the year. This issue will need to be addressed as part of the 2007/08 budget process.

Capital Programme 2006/07

The Council will invest approximately £27 million during 2006/07 in the town's infrastructure and public buildings. About 60% of this investment, some £16.9million, will be funded from grants the Council has secured from the Government and other organisations. The remaining investment will be funded from prudential borrowing, which will be repaid over a number of years from the Council's revenue budget.

The Capital programme includes:

- repairs and improvements to roads (£2.1 million);
- repairs and improvements to schools (£2.6 million);
- the redevelopment of private housing in the town centre and neighbouring areas (£3.1 million);
- projects within the North Hartlepool Single Regeneration Budget area (£0.9 million);
- projects with the New Deal for Communities area (£2.8 million).

In addition, the Council is working in partnership with the Joseph Rowntree Foundation on the development of an "extra care village". This development will provide supported housing for older people. The total investment in this project is £34 million over a two year period. The Council has secured a grant from the Government of £9.8 million towards this development, which will be paid over two financial years. The remaining funding will be provided by the Joseph Rowntree Foundation and its partners.

Statement of Accounts 2005/06

Each year the Council publishes a Statement of Accounts which should be referred to for a detailed reflection of the Council's financial position throughout 2005/06.

d) Developing the Organisation

The Council has been rated a four star authority under the Government's Comprehensive Performance Assessment (CPA) framework. However the environment in which we operate is a constantly changing one in terms of policy, statute, expectations and aspirations with regard to central government, local people and businesses. This year there has been a new approach with the CPA – The Harder Test being introduced.

The new approach is similar in many respects to the original CPA for single tier and county councils, with the three elements of annual service assessment, use of resources and a periodic corporate assessment brought together to give a single category. The key changes include the renaming of the five overall categories, changes to aspects of the way that service assessment scores are determined and the fact that alongside the overall category we will for the first time be reporting a direction of travel assessment.

The high performance of the Council is testament to the operation of the decision-making, planning and delivery frameworks, which are in place. However, given changing expectations and aspirations, we must identify, and take opportunities to review what we do and the extent to which the current frameworks and processes provide the clarity of information and knowledge to improve our performance.

The further development of the organisation is essential if we are to develop and enhance the effectiveness and efficiency of the Council through:

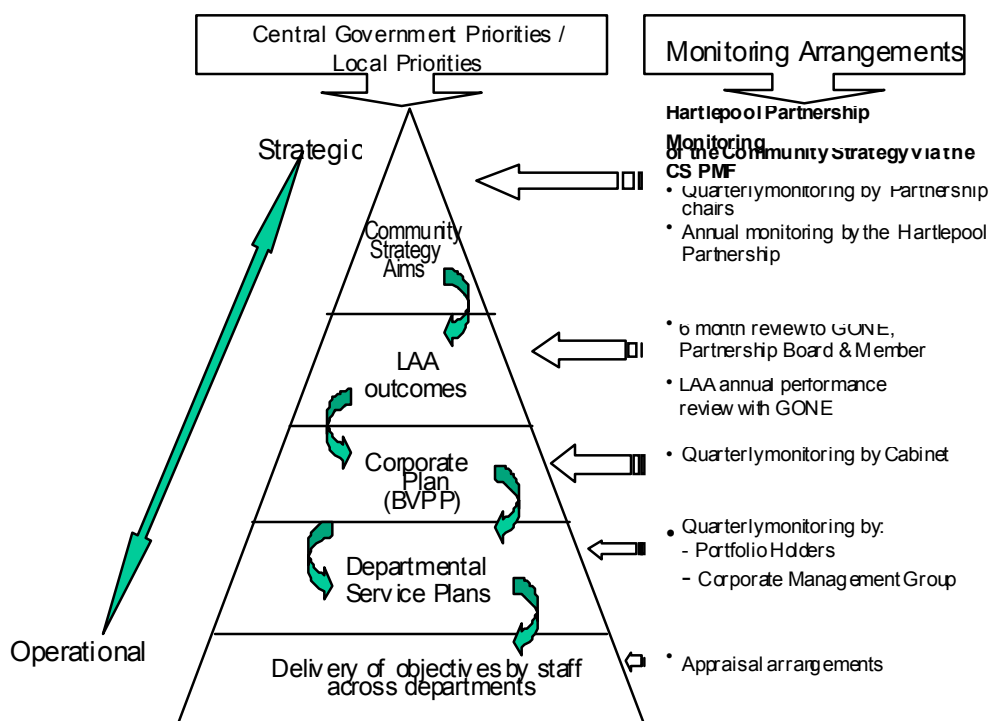
- Improved management and governance;
- Improved access to and understanding of the public;
- Improved understanding, skills, competencies and contribution of elected Members and staff;
- The innovative implementation of key efficiency drivers; and
- The effective management, governance and development of financial arrangements.

The objectives identified in the Organisational Development Section of the Plan are the key elements that will enable us to improve the way in which we work and the services that are provided.

e) Improving Performance

We have worked hard to improve our performance management arrangements over the last couple years.

Our performance management framework (PMF) and monitoring arrangements are:



3. Plans for achieving the Community Strategy Aims for 2006/7

The following section (pages 14 to 68) describes the Council plans for achieving the Community Strategy Aims in 2006/7.

Key to Departments: -

RPD – Regeneration and Planning Department
 CSD – Children's Services Department
 ACSD – Adult and Community Services Department
 NSD – Neighbourhood Services Department
 CE/HR – Chief Executives Department, Human Resources Division
 CE/F – Chief Executives Department, Finance Division
 CE/L – Chief Executives Department, Legal Services Division
 CE/CS – Chief Executives Department, Corporate Strategy Division
 CEPU – Cleveland Emergency Planning Unit
 PCT – Hartlepool Primary Care Trust

Corporate Plan

Action Plan 2006/07

Jobs and the Economy

Community Strategy / Council Priority	Develop a more enterprising, vigorous and diverse local economy that will attract investment, be globally competitive and create more employment opportunities for local people.
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Key achievements in 2005/06

- Outline planning permission approved for the Victoria Harbour Regeneration Scheme with a planning agreement being formulated and due to be agreed this summer.
- The 27,000 sq ft Innovation Centre at Queens Meadow was completed in November 2005 and over 70% of it has been let.
- The enhancement of the Brougham Enterprise Centre and the extensive refurbishment of move-on accommodation at the New burn Bridge units have been completed
- An accessible business support system featuring Council, Business Link and private sector providers was developed.
- Building for the future – construction labour market initiative has had 76 individuals achieve the programme
- Unemployment has risen nationally, however Hartlepool has maintained the gap between national and local rates

In 5-10 years time: -

We will see sustainable improvements in the economic performance of the town and its regeneration.

We will have increased the employment rate (primarily by focusing on incapacity benefits claimants), reduce the unemployment rate and increased the business start up rate.

We will have reduced the unemployment rates of disadvantaged groups (lone parents, ethnic minorities, people aged 50 and over, those with the lowest qualifications and those living in the local authority wards with the poorest initial labour market position); and significantly reduced the gap between the unemployment rates of the disadvantaged groups and the overall rate.

- Reduce the gap between Hartlepool and GB employment rate by 3% points by 2012
- Employment rate to be 67% by 2012
- Reduce gap between Hartlepool and GB unemployment rate to 1% point by 2012
- Unemployment rate - Neighbourhood Renewal narrowing the gap – 3.1% points by 2012
- Youth unemployment rate across Hartlepool – 29% by 2012
- Youth unemployment rate – Neighbourhood Renewal narrowing the gap – 29.2% by 2012
- Increase number of business start ups by 50% by 2012

Jobs and the Economy					
Corporate Plan Objective: To help build an enterprise society, support indigenous growth and attract inward investment				Community Strategy Ref: JE5 + 6	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
JE1	Continue the development of a support system for the incubation and development of new businesses including social enterprise	Mar 07	Antony Steinberg (RPD)	LPI RP 8 LAA 3.1 + 3.3	LAA Outcome 3
JE2	Continue to support business development within Hartlepool Quays, Wynyard and in the Southern Business Zone, including Queens Meadow	Mar 07	Antony Steinberg (RPD)	LPI RP 1 LPI RP 3	LAA Outcome 3
JE3	Continue to promote Hartlepool for inward investment including via the offer of appropriate support and marketing	From Sep 06	Antony Steinberg (RPD)	LPI RP 2	LAA Outcome 3
JE4	Develop and improve the resilience of businesses in Hartlepool through the promotion of Business Continuity	Oct 06	Denis Hampson (CEPU)	LAA 3.2 CEPU PI 15	LAA Outcome 3

Corporate Plan Objective: To place local Colleges and the Universities at the heart of the local economy and encourage the development of a knowledge driven economy					Community Strategy Ref: JE 2
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE5	Continue to work with partners to expand further and higher education opportunities within Hartlepool	Mar 07	Andrew Golightly (RPD)		
JE6	Help to facilitate and support Hartlepool College of Further Education bringing forward development proposals	From Oct 06	Andrew Golightly (RPD)		
Corporate Plan Objective: To increase skill levels of the local population with reference to local business need					Community Strategy Ref: JE 12
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE7	Continue to work with residents, businesses and other support agencies to ensure local residents have the skills and qualifications to compete effectively in the local jobs market	From Sep 06	Antony Steinberg (RPD)	LPI RP 5 LPI RP 6 LAA 1.1 – 1.2	LAA Outcomes 1 + 4
Corporate Plan Objective: To support local people in gaining maximum economic benefit from the regeneration of the town					Community Strategy Ref: JE 11
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE8	Continue to work with residents, businesses and other support agencies to ensure local residents have the practicable support to compete effectively in the local jobs market	From Jun 06	Antony Steinberg (RPD)	LPI RP 5 LAA 2.1 – 2.4 LAA 5.1	LAA Outcome 2

Corporate Plan Objective: To support young people to gain suitable employment					Community Strategy Ref: JE 11
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE9	Work with Connexions service and other agencies to achieve NEET targets agreed with GO-NE	Dec 06	Sue Johnson (CSD)	BVPI 221a BVPI 221b LAA 2.5 – 2.6 LAA 5.2 - 5.5 LAA 6.6	LAA Outcomes 2, 4, 5 + 6
Corporate Plan Objective: To maximise the opportunities for disabled people to enter paid employment					Community Strategy Ref: JE 12
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE10	To develop effective partnerships with Connexions and Job Centre Plus to increase the number of disabled people in employment	Mar 07	Liz Bruce (ACSD)		
Corporate Plan Objective: Improving training and employment prospects for targeted groups					Community Strategy Ref: JE 12
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE11	Providing training and improved employment prospects (drug users and offenders)	Apr 06 and ongoing	Alison Mawson (RPD)	LAA 6.6, 6.8 + 6.10	LAA Outcome 6
JE12	Improving training and employment prospects for carers	Apr 06 and ongoing	Paul Johnson (RPD)	LAA 6.2 + 6.4	LAA Outcome 6

Corporate Plan Objective: To encourage the development of flagship sites and improve property and the physical environment					Community Strategy Ref: JE 4
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE13	Work with Tees Valley Regeneration and PD Ports for the redevelopment of Victoria Harbour within Hartlepool Quays	Mar 07	Stuart Green (RPD)	LPI RP 3	
JE14	Secure recognition of Hartlepool Quays in major strategy documents (e.g. RSS & RES)	Mar 07	Geoff Thompson (RPD)		
JE15	Explore procurement and funding arrangements for the H2O Centre Project	Mar 07	Matthew King (RPD)		
Corporate Plan Objective: Improve the vitality and viability of the town centre					Community Strategy Ref: JE 9
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE16	Complete the Hartlepool Local Plan and adopt and implement policies in relation to the Town Centre	Apr 06	Anne Laws (RPD)		
JE17	Seek to secure the re-use of key vacant property	Mar 07	Andrew Golightly (RPD)	LPI RP 1 LPI RP 2 LPI RP 3	
JE18	Develop proposals to improve the condition of key town centre infrastructure and seek funding	Mar 07	Alastair Smith (RPD)		

Corporate Plan Objective: To promote a positive image for the town as a tourism, investment and residential location				Community Strategy Ref: JE7 + 8	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
JE19	Undertake marketing initiatives	Jul 06	Antony Steinberg (RPD)		
JE20	Publish a business orientated Investment Prospectus	May 06	Matthew King (RPD)		
JE21	Continue to improve visitor attractions, facilities, and the associated public realm	Mar 07	Andrew Golightly (RPD)	LPI RP 1	

Performance Indicators

Within the Jobs and Economy theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 1.1	Number of adults who are supported in achieving at least a full first level 2 qualification or equivalent (Hartlepool)	343	381	469
LAA 1.2	Number of adults who are supported in achieving at least a full first level 2 qualification or equivalent (Neighbourhood Renewal narrowing the gap)	Not Available at this time. To be developed with LSC - Anticipated availability Sept 06		
LAA 2.1	Employment rate (Hartlepool)	66.2% (Mar 05)	66.6%	67.4%
LAA 2.2	Employment rate (Neighbourhood Renewal narrowing the gap)	58.5% (Aug 05)	62.8%	64.5%
LAA 2.3	Unemployment rate (Hartlepool)	3.9% (Nov 05)	3.8%	3.7%
LAA 2.4	Unemployment rate (Neighbourhood Renewal narrowing the gap)	5.5% (Aug 05)	4.9%	3.9%
LAA 2.5	Youth Unemployment rate (Hartlepool)	36% (Nov 05)	31%	30%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 2.6	Youth Unemployment rate (Neighbourhood Renewal narrowing the gap)	36% (Aug 05)	31.6%	30.4%
LAA 3.1	VAT Registrations (Hartlepool)	120 (2004)	130	150
LAA 3.2	Net change in business stock (registrations – de-registrations) (Hartlepool)	25 (2004)	30	40
LAA 3.3	Number of new businesses created (Hartlepool)	116 (Mar 05)	125	135
LAA 5.1	Young people are supported in developing self confidence, team working skills and enterprise (percentage of young people receive support to develop self confidence and to prepare them for the world of work)	n/a	95%	100%
LAA 5.2	Hartlepool enterprise activities are available to all key stage 4 pupils in Hartlepool Secondary school (percentage of young people receive support and are provided with 5 days of enterprise education at key stage 4)	n/a	95%	100%
LAA 5.3	All key stage 4 pupils undertake work related learning and useful work experience	n/a	98%	100%
LAA 5.4	Careers education & guidance is provided to all young people aged 13-19	n/a	99%	100%
LAA 5.5	Provision is planned to ensure the numbers of young people classified as Not in Education Employment or Training (NEET) is reduced	n/a	8.7%	In line with DfES target
LAA 6.2	Number of carers completing education or training and achieving NVQ level 2 or equivalent or higher - (Performance expected with reward)	13 (2004/05)	3 year target	120 (3 year)
LAA 6.4	Number of carers remaining in employment for a minimum of 16 hours per week and for at least 32 weeks in the year (Performance expected with reward)	25 (2004/05)	3 year target	149 (3 year)
LAA 6.6	Number of drug users given structured work experience/employment opportunities of at least 13 weeks (Performance expected with reward)	15 (2004/05)	3 year target	127 (3 year)
LAA 6.8	Number of offenders from Hartlepool being helped into employment with the assistance of HBC and being sustained in the job for a minimum of 4 weeks for a minimum of 16 hours per week (Performance expected with reward)	25 (2004/05)	3 year target	75 (3 year)
LAA 6.10	Number of offenders that have gained basic skills at entry level 3, 2 and 1 and level 1 or level 2 (Performance expected with reward)	13 (2004/05)	3 year target	79 (3 year)
LPI RP 1	The number of businesses assisted	870	890	n/a

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LPI RP 2	The number of businesses making enquiries	1235	1235	n/a
LPI RP 3	The number of sites developed or improved	6	7	n/a
LPI RP 5	The number of residents assisted into employment	752	775	n/a
LPI RP 6	The number of residents assisted into training	661	740	n/a
LPI RP 8	The number of business start ups with council assistance	91	125	n/a
BVPI 221a	Participation in and outcomes from Youth Work: recorded outcomes	50.38%	55%	n/a
BVPI 221b	Participation in and outcomes from Youth Work: accredited outcomes	5.55%	10%	n/a
CEPU PI 15	Promote Business Continuity Management to medium and small enterprises (SME's)	n/a	a) Create working relation with Tees Valley Business Link b) Produce 5 pieces of literature for dissemination to SME's c) Form and hold 4 meetings of a Business Continuity Sub Group d) Hold seminar / conference for SME's	n/a

Lifelong Learning and Skills

Community Strategy / Council Priority	Help all individuals, groups and organisations realise their full potential, ensure the highest quality opportunities in education and lifelong learning, and raise standards of attainment.
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Key achievements in 2005/06

- Five children's centres have been developed in five of the most disadvantaged wards across Hartlepool. This has been accessed by a minimum of 2663 children aged less than five years old.
- The Council achieved its target of providing opportunities for adults to participate in learning. Over 850 adult learners achieved a level 1 or level 2 qualification
- The best ever performance was achieved for the percentage of pupils maintained by the local education authority achieving level 4 or above in the Key Stage 2 English test. Performance was in line with the national average.
- Targets for the number of pupils achieving level 5 or above in Key Stage 3 mathematics and English were exceeded and in mathematics the national average was exceeded
- GCSE exam results indicated a rise in both the number of A* - G passes (up 3% from last year) and number of A* - C passes (up 4% from last year).
- An improved targeting model for narrowing the attainment gap for disadvantaged and vulnerable groups has received an NRF grant. This will prioritise underachieving boys at Key Stage 2 and Key Stage 4

In 5-10 years time: -

Through the development of SureStart integrated early years provision we will see an increase in the proportion of children reaching national standards in numeracy and literacy at the age of 7 (end of KS1).

The levels of educational attainment reached by Hartlepool's young people, as measured at ages 11, 14 and 16, will continue to rise. The national average will be exceeded and/or the gap between Hartlepool and the national average significantly narrowed.

The numbers of adults participating in learning will continue to rise. This will lead to enhanced economic and social regeneration.

There will be more adults who are achieving a qualification at level 1 and level 2 and, in particular, there will be an increase in the number of adults who have a qualification in literacy and/or numeracy.

The proportion of males accessing learning will increase, leading to better employment prospects.

Through working with schools and SureStart, the number of families participating in Family Learning programmes will continue to rise, which will lead to further improvements in the skills of both parents and children.

- Increase the percentage of 3 to 4 year olds who attend an early years and childcare place to 96% and hold this figure past 2008/09
- Increase to 4000 the number of learners participating in Adult Education Programmes
- Number of individuals trained to deliver activities within clubs and community be at 175 by 2012
- Improving training and employment prospects for carers (Target 7 of PSA)

Lifelong Learning and Skills					
Corporate Plan Objective: Enjoy and Achieve – Raise achievement and standards of attainment for children and young people in the early years, primary and secondary phases of education				Community Strategy Ref: LLS1 + 3	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
LL1	Challenge and support schools to improve performance at Key Stage 1 faster than national rate	Apr 06 and ongoing	John Collings (CSD)	LPI ED 2, 3 BVPI 40, 41, 194 a + 194b LAA 7.1, 7.2, 7.12 + 7.13	LAA Outcome 7
LL2	Challenge and support schools to improve performance at Key Stage 3 faster than national rate in English, Science and ICT. Targets agreed with DfES are achieved.	Apr 06 and ongoing	John Collings (CSD)	BVPI 181a-d LAA 7.16 – 7.18	LAA Outcome 7
LL3	Work with schools to increase the percentage of 16 year olds achieving grades A* - G and A* - C in English and Mathematics faster than the national rate	Apr 06 and ongoing	John Collings (CSD)	BV 38 + BV 39 LAA 7.11 + 7.20 – 7.22	LAA Outcome 7
LL4	Work with schools and other agencies to increase the performance of looked after children. LAC make better than expected progress.	Apr 06 and ongoing	John Collings (CSD)	BV 50 + BV 161 LAA 7.14 + 7.15	LAA Outcome 7

Corporate Plan Objective: Pupils excluded from schools are successfully reintegrated into mainstream settings				Community Strategy Ref: LLS 11	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pis	Links to Other Plans
LL5	Work with schools and other agencies to increase the percentage of excluded pupils reintegrated into mainstream settings.	Apr 06 and ongoing	John Collings (CSD)	LPI ChS2 + ChS3	
Corporate Plan Objective: Number of young people engaged in education and training , including higher education, is improved				Community Strategy Ref: LLS 2 + 8	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pis	Links to Other Plans
LL6	Work with schools, colleges, training providers and other agencies to achieve NEET targets agreed with GO-NE and Connexions	Dec 06	Sue Johnson (CSD)	BV 221 a + b	
Corporate Plan Objective: Raise aspirations and awareness of enterprise and employment options among young people				Community Strategy Ref: LLS 11	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pis	Links to Other Plans
LL7	Work with schools, colleges and businesses to raise aspirations and awareness of the options open to young people	Nov 06	Antony Steinberg (RPD)	LAA 5.2 – 5.4	LAA Outcome 5
Corporate Plan Objective: Provision of high quality learning and skills opportunities that drive economic competitiveness, widen participation and build social justice				Community Strategy Ref: LLS 2	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pis	Links to Other Plans
LL8	Increase the participation of adults in learning, particularly amongst priority groups	Apr 06 and ongoing	Maggie Heaps (ACSD)	LAA 8.13 – 8.14	LAA Outcome 8

LL9	Increase the percentage of adults holding nationally recognised qualifications	Apr 06 and ongoing	Maggie Heaps (ACSD)		LAA Outcome 8

Performance Indicators

Within the Lifelong Learning and Skills theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
BVPI 40	Percentage of pupil achieving Level 4 or above in KS2 Math tests	78%	86%	86%
BVPI 41	Percentage of pupil achieving Level 4 or above in KS2 English tests	79%	80%	81%
BVPI 194a	Proportion of children level 5 or above, KS2 in English	29%	25%	n/a
BVPI 194b	Proportion of children level 5 or above, KS2 in Maths	32%	37%	n/a
BVPI 181a	Percentage of pupil achieving Level 5 or above in KS3 results – English	70.91%	73%	80%
BVPI 181b	Percentage of pupil achieving Level 5 or above in KS3 results – Maths	74.24%	76%	82%
BVPI 181c	Percentage of pupil achieving Level 5 or above in KS3 results – Science	67.86%	76%	77%
BVPI 181d	Percentage of pupil achieving Level 5 or above in KS3 results – ICT Assessment	61.40%	73%	75%
BVPI 38	Percentage of pupil achieving 5 or more A*-C GCSEs	51.7%	55%	55%
BVPI 39	Percentage of pupil achieving 5 or more A*-G GCSEs	85.8%	91%	93%
BVPI 50	Educational qualifications of Looked After Children	43%	77%	n/a
BVPI 161	Employment, education and training for care leavers	0	0.8	n/a
BVPI 221a	Participation in and outcomes from Youth Work: recorded outcomes	50.38%	55%	n/a
BVPI 221b	Participation in and outcomes from Youth Work: accredited outcomes	5.55%	10%	n/a
LAA 7.1	Early Years– improve children’s communication, social and emotional development so that by 2008, children reach a good level of development at the end of the Foundation Stage	36.1%	40%	50%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 7.2	Early Years– increase the percentage of 3 and 4 year olds who attend an early years and childcare place to 96%	93.4%	96%	96%
LAA 7.11	Key Stage 4: Increase the percentage of young people aged 16 achieving 5+ GCSE A*-C (including English and Maths)	35.8%	tbc	tbc
LAA 7.12	Early Years – improve children’s communication, social and emotional development so the gap between NRS and Hartlepool is reduced for a good level of development at the end of the foundation stage	Gap = 12.6%	Gap = 10%	Gap = 8%
LAA 7.13	Early Years – reduce the gap between NRS and Hartlepool for participation rates of 3 year olds in good quality, free early years education to 3% by 2007 and 0% by 2012	6%	3%	2%
LAA 7.14	Key Stage 2 – reduce the gap between children from NRS area and Hartlepool to under 5% by 2012 for those achieving Level 4 or above in English	6%	5%	3%
LAA 7.15	Key Stage 2 – reduce the gap between children from NRS area and Hartlepool to under 5% by 2012 for those achieving Level 4 or above in Maths	5.2%	5%	3%
LAA 7.16	Key Stage 3 – Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in English	10.6%	10%	6%
LAA 7.17	Key Stage 3 – Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in Mathematics	8.6%	8%	5%
LAA 7.18	Key Stage 3 – Reduce the gap between children from the NRS area and Hartlepool to under 5% by 2012 for those achieving Level 5 or above in Science	9.5%	9%	5%
LAA 7.20	Key Stage 4 – Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-C	10.4%	10%	6%
LAA 7.21	Key Stage 4 – Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-G (including English and Maths)	8%	7.8%	6%
LAA 7.22	Key Stage 4 – Reduce the gap between young people from the NRS area and Hartlepool to under 5% by 2012 for those achieving 5+ A*-C (including English and Maths)	10.4%	10%	6%
LAA 5.2	Hartlepool enterprise activities are available to all key stage 4 pupils in Hartlepool Secondary school (percentage of young people receive support and are provided with 5 days of enterprise education at key	n/a	95%	100%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
	stage 4)			
LAA 5.3	All key stage 4 pupils undertake work related learning and useful work experience	n/a	98%	100%
LAA 5.4	Careers education & guidance is provided to all young people aged 13-19	n/a	99%	100%
LAA 8.13	Number of learners participating in Adult Education Programmes	2830 (2004/05)	3100	3300
LAA 8.14	Number of individuals trained to deliver activities within clubs and the community	106 (2004/05)	145	155
LPI ED 2	Percentage of 3 year olds who participate in accessing a good quality free early year place	100%	98%	n/a
LPI ED 3	The number of childcare places per 1000 population	232	240	n/a
LPI ChS2	The percentage of permanently excluded pupils offered full time alternative educational provision of 21 hours or more	80% Apr-Jul 100% Sep-Mar	100%	n/a
LPI ChS3	Number of pupils permanently excluded during the year from all schools maintained by the children's services authority per 1,000 pupils at all maintained schools	1.4	1.9	n/a

Health and Care

Community Strategy / Council Priority	Ensure access to the highest quality health, social care and support services, and improve the health, life expectancy and well being of the community.
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Key achievements in 2005/06

- There has been a steady increase in the number of people in receipt of Direct Payments. In order to strengthen this the Department has nominated itself to join In Control, a national pilot linked to a method of individualised funding but did not reach the target.
- The foster carer recruitment is ongoing, with 17 new foster carers recruited in the last twelve months
- A Local Public Service Agreement target is now in place for the GP referral programme with attendance being up from 8411 in 2004/05 to 9021 in 2005/06
- Clear guidance has been produced for the public on accessing health and care services under the existing criteria
- Termly monitoring has resulted in improved targets for individual children and young people within Personal Education Plans for children looked after
- All young people supported by the Leaving Care Team have an up to date pathway plan
- There has been an increase in the number of people with learning disabilities supported to enjoy a full life in society by using leisure, education and sports facilities
- The Council and Partners are developing extra care housing to meet the needs of Older People. E.g. Joseph Rowntree Foundation extra care scheme and proposed conversion of one of Housing Hartlepool's sheltered scheme to extra care
- The Department is developing shared ownership options for people with learning disabilities and their families
- The department has increased the number of carers who receive an assessment of their needs and a carers break
- The department has increased the number of people supported through intermediate care services to support them to remain in their own homes for longer
- Public Health Strategy in place with a focus on well being. This has resulted in a range of leisure services that support older people to remain healthy for longer, e.g. walking groups, keep fit session, exercise on prescription etc.
- The Council provides a very high level of older people supported to live at home. It is in the top 27% of councils for helping people to live at home by offering intensive support.

In 5-10 years time: -

For Children

In line with national expectations:-

Where children and young people need to be cared for away from parents, then their placements are stable and they are provided with support to achieve outcomes in line with other young people

- Young people who have been in care are able to experience life outcomes in line with others
- Children and young people are safe from abuse. Where abuse does take place they are protected from a re-occurrence
- Children's Services are provided in an integrated manner, and are perceived to be so by children, young people and families
- The public, and in particular users of services, are actively involved in service planning and delivery

For Adults

In line with the local Vision for Care:-

Healthy lifestyles are increasingly chosen

- People have ready access to early support to prevent illness and promote recovery
- People enjoy more safety at home
- People are empowered to achieve a fuller and more independent life
- People are more fully involved in planning/delivery of services, and in community life
- Users and carers are helped towards greater economic activity, and to enjoy a better quality of life
- Life expectancy for females to be at 80.5 by 2009/11 for Hartlepool and 78.6% in Neighbourhood Renewal Area
- Life expectancy for males to be at 75.7 years by 2009/11 for Hartlepool and 71.6 years Neighbourhood Renewal Area
- Increase in the uptake of MMR from 79% in 2005 to 95% in 2010 across Hartlepool.
- Under 18 conception rate reduction from 75.6 per 100 in 1998 to 34 per 1000 in 2010.
- Under 18 conception rate reduction across the Neighbourhood renewal area of 97 per 100 in 1998 to 44 per 1000 in 2010.
- Suicide Rates reduction by at least 20% by 2010
- Improve stability of placements for looked after children
- Reduce number of children that have previously been on the Child Protection Register
- Improve health and well being of patients referred by health practitioners via GP referral scheme by increasing patient levels of participation in physical activity
- Promoting healthy lifestyles through achievement of health schools status.

Health and Care					
Corporate Plan Objective: Improved health – reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods.				Community Strategy Ref: HC 1, 7, 8 + 9	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC1	Develop pro-active approaches to prevention of ill health	Mar 07	Margaret Hunt (ACSD)	LAA 9.1 – 9.14 9.16 + 9.18 LAA 10.1 + 10.2	LAA Outcome 9 + 10
HC2	Complete and launch the Hartlepool public health strategy in partnership with the PCT	Mar 07	Peter Price (PCT)		LAA Outcome 9
HC3	Develop joint delivery arrangements for public health in partnership with the PCT	Mar 07	Peter Price (PCT)		LAA Outcome 9
Corporate Plan Objective: Be Healthy – health and care issues in relation to children and young people are addressed				Community Strategy Ref: HC 11	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC4	Work with partner agencies, young people, schools and families to reduce under 18 conception rate by 55%	Apr 06 and ongoing	Phill Warrillow (CSD)	BVPI 197 LAA 10.3 + 10.4	LAA Outcome 10
HC5	Engage in further discussion with partner agencies regarding improvements in Child and Adolescent Mental Health Services (CAMHS)	Apr 07	Phill Warrillow (CSD)		LAA Outcome 10

Corporate Plan Objective: Be Healthy – specific care issues in relation to children and young people who are looked after are addressed					Community Strategy Ref: HC 11
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC6	Increase the number and range of foster and adoptive placements to meet local needs	Apr 06 and ongoing	Phill Warrillow (CSD)	BV 49	LAA Outcome 10
HC7	Reduce the number of placement moves for looked after children and increase the stability of placements	Apr 06 and ongoing	Phill Warrillow (CSD)	BV 49	LAA Outcome 10
Corporate Plan Objective: Support vulnerable adults to exercise choice and control and to retain dignity in all aspects of their life.					Community Strategy Ref: 10 - 19
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC8	Implement the public engagement strategy to ensure all service developments have involvement from service users and their carers	Mar 07	Marie Horsley (ACSD)		LAA Outcome 11
HC9	Increase the proportion of people who commission their own services by a variety of means such as Direct Payments or individual budgets	Mar 07	Head of Commissioning (ACSD)	LAA 11.5	LAA Outcome 11
HC10	Work with Registered Social Landlords and Supporting People to increase the number and range of supported accommodation options. E.g. Joseph Rowntree Extra Care Housing.	Mar 07	Head of Commissioning (ACSD)	LAA 11.6	LAA Outcome 11
HC11	Promote a culture of person centred practice to ensure that service users and their carers are at the centre of planning their support	Mar 07	Head of Commissioning (ACSD)	LAA 11.1 – 11.4	LAA Outcome 11

HC12	Enable people with disabilities to have as much choice, independence and control as possible over their lives	Mar 07	Liz Bruce (ACSD)		LAA Outcome 11
Corporate Plan Objective: Mental Wellbeing – Promote a positive approach to the Mental Wellbeing of Hartlepool residents					
				Community Strategy Ref: HC 13	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC13	Support the development of a strategy to increase the social inclusion for people with mental health issues	Mar 07	Joanna Forster Adams (ACSD)	LAA 12.1 + 12.2	LAA Outcome 12
HC14	Enhance the role of Community Services in the preventative mental wellbeing agenda by ensuring services are easily accessible to vulnerable groups	Mar 07	John Mennear (ACSD)	LAA 12.3 – 12.5	LAA Outcome 12
Corporate Plan Objective: Access to Services – To support easier access to services which are integrated and tailored to individual need					
				Community Strategy Ref: HC 4	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC15	To work with the community in Owton to design and implement a Connected Care Scheme	Sep 06	Head of Commissioning (ACSD)		LAA Outcome 13
HC16	To implement Vision for Care in conjunction with Hartlepool Primary Care Trust so that key elements such as integrated locality teams, single assessment processes and joint commission arrangements are put in place	Mar 07	Head of Commissioning (ACSD)	LAA 13.14 – 13.16	LAA Outcome 13
HC17	To ensure that services are culturally sensitive and are able to respond flexibly to the diverse needs of the community	Mar 07	John Mennear (ACSD)		LAA Outcome 13

HC18	To ensure services are fully compliant with the Disability Discrimination Act	Mar 07	Margaret Hunt (ACSD)		LAA Outcome 13
Corporate Plan Objective: To develop the capacity of the voluntary independent and community sector to respond to the challenges of the White Paper in supporting vulnerable members of society					
			Community Strategy Ref: HC 5		
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC19	To maximise the opportunities for additional resources through the development of appropriate partnerships with the voluntary sector	Jan 07	Margaret Hunt (ACSD)		
HC20	To ensure that carers are supported effectively to support their family members for as long as they wish	Mar 07	Janet Wistow (ACSD)		
Corporate Plan Objective: To safeguard and improve health and well-being for people working, living and visiting the borough					
			Community Strategy Ref: HC 1- 3		
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
HC21	To carry out enforcement duties and deliver high quality services through the efficient and effective use of resources	Mar 07	Ralph Harrison (NSD)		
HC22	To deliver an effective Health Development Service	Apr 06 and ongoing	Ralph Harrison (NSD)	LAA 10.6	LAA Outcome 10
HC23	To maintain and improve public health and safety through the enforcement of housing and nuisance legislation	Mar 07 and ongoing	Penny Garner-Carpenter (NSD)		

Performance Indicators

Within the Health and Care theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
BVPI 197	Teenage Pregnancies	-15.2	-21.8	n/a
BVPI 49	Stability of Placements for Looked After Children	11.02	10.0	n/a
LAA 9.1	Life Expectancy Females (Hartlepool)	78.0 (1995-97)	79.1	79.5
LAA 9.2	Gap in Hartlepool and England Life Expectancy (Female)	1.8 (1995-97)	1.9	1.9
LAA 9.3	Life Expectancy males (Hartlepool)	72.5 (1995-97)	73.7	74.3
LAA 9.4	Gap in Hartlepool and England Life Expectancy (male)	2.3 (1995-97)	2.8	2.8
LAA 9.5	Life Expectancy Females (NRA)	77.5 (2001-03)	77.6	77.9
LAA 9.6	Gap in NRA and Hartlepool Females	1.4 (2001-03)	1.5	1.4
LAA 9.7	Life Expectancy males (NRA)	70.6 (2001-03)	70.8	71.1
LAA 9.8	Gap in NRA and Hartlepool males	2.8 (2001/03)	2.8	2.8
LAA 9.9	Mortality rates from heart disease, stroke and related diseases in people under 75 (Hartlepool) (per 100,000)	143 (2002)	135	118
LAA 9.10	Mortality rate from cancer amongst people aged under 75 (Hartlepool) (per 100,000)	157 (2002)	154	148
LAA 9.11	The prevalence of smoking among adults (Hartlepool)	34% (2004)	33%	32% (2008)
LAA 9.12	The prevalence of smoking among adults (NRA + NDC)	44% (2004)	42%	40% (2008)
LAA 9.13	Number of 4 week smoking quitters (NRA + NDC)	n/a	385	415
LAA 9.14	Number of 4 week smoking quitters (rest of Hartlepool)	n/a	315	285
LAA 9.16	Number of patients completing a 10 week programme of referred activity as a result of health practitioner recommendation (Performance expected with reward)	333 (2004/05)	3 year target	1350 (3 year)
LAA 9.18	Of those completing a 10 week programme the percentage going onto mainstream activity (Performance expected with reward)	n/a	3 year target	675 (3 year)
LAA 10.1	Immunisation rates - percentage uptake of 2 doses of MMR at 5 years of age (Hartlepool)	79% (Oct 05)	83%	90%
LAA 10.2	Immunisation rates - percentage uptake of 2 doses of MMR at 5 years of age (NRA)	74% (Oct 05)	79%	87%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 10.3	Under 18 conception rates (Hartlepool) (per 1,000)	75.6 (1998)	64	52
LAA 10.4	Under 18 conception rates (NRA) (per 1,000)	97 (1998)	82	69
LAA 10.6	Number of schools achieving the new Healthy Schools Status (Performance with reward)	n/a	n/a	36
LAA 11.1	The number of adults under 65 with physical disabilities whom the authority helps to live at home per 1000 adults under 65	9.71 (2004/05)	11.0	11.0
LAA 11.2	The number of adults under 65 with learning disabilities who the authority helps to live at home per 1000 adults under 65	3.45 (2004/05)	3.7	3.7
LAA 11.3	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65	3.37 (2004/05)	4.5	4.5
LAA 11.4	Vulnerable Adults helped to live at home per 1,000 population: older people	118.82 (2004/05)	125	125
LAA 11.5	Vulnerable adults, or their carer, receiving direct payments per 100,000 adults	45.53	114	184
LAA 11.6	Number of people receiving intermediate care (HBC only)	900 (2004/05)	1110	1250
LAA 12.1	Suicide rates (per 100,000 population)	10.4 (1996)	9.1	8.8
LAA 12.2	Prescribing of high level antidepressants (ADQ/PU) (Hartlepool)	427.68 (2004/05)	423.4	414.98
LAA 12.3	Number of emergency psychiatric re-admissions as a percentage of discharges	15.71 (2004/05)	12	6
LAA 12.4	Adults aged 18-64 with mental health problems helped to live at home per 1,000 population aged 18-64	3.37	4.5	4.5
LAA 12.5	Direct payments to people with mental health needs as at 31 st March	1	6	10
LAA 13.14	Access to equipment and telecare: users with telecare equipment	0 (2004/05)	100	300
LAA 13.15	Access to social care services: percentage receiving services following assessment or review	32.22	35%	35%
LAA 13.16	Services provided to carers: Carers receiving service as a percentage of Community based clients	7.6 (2004/05)	17%	24%

Community Safety

Community Strategy / Council Priority	Make Hartlepool a safer place by reducing crime, disorder and fear of crime.
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Key achievements in 2005/06

- For a second year, there have been significant reductions in crime levels, with domestic burglary reducing by 25% in 2005/06, vehicle crime by 14% and robbery by 13%
- There was a reduction of over 29% in deliberate vehicle fires, reducing the number from 112 in 2004/05 to 79 in 2005/06
- CCTV assisted the Police to make 368 arrests during the year, which equates to one arrest every day of the year
- A new Substance Misuse Service has been established with the aim of increasing the number of problem drug users entering treatment. During 2005/06 601 individuals entered treatment, compared to 533 in 2004/05.
- The number of young people who offended reduced by 2.6%, from 350 in 2004/05 to 341 in 2005/06
- 8 Anti-social behaviour orders (ASBO) were granted by the Magistrates Court during the year and 21 Acceptable Behaviour Contracts were negotiated with young people
- The Youth Offending Service achieved the highest level of performance during first 3 quarters of the year, one of only 3 (out of total 155) nationally to do so.
- The Community Warden team continues within NDC area. In other NRF areas, the warden's role has been changed to that of environmental enforcement officer from 1st April 2006
- The introduction of Neighbourhood Policing in April 2006 aims to improve public confidence and provide reassurance to residents by engaging better with them and prioritising local needs. The Council is a key partner.
- The View point survey in May 2005 revealed that people reporting feeling unsafe has decreased from 39% in 2004 to 29.9% in 2005.

In 5-10 years time: -

- The public will be reassured through reducing the fear of crime and anti-social behaviour.
- The risk of being a victim of burglary and vehicle crime will be reduced significantly.
- Re-offending for young offenders will be reduced significantly.
- The participation of problem drug users in drug treatment will have increased and year on year the proportion of users successfully sustaining or completing treatment programmes will be nearing 100%.
- Anti-social behaviour will no longer be a problem
- Alcohol abuse by under-age drinkers and night-time revellers will be under control

Community Safety					
Corporate Plan Objective: To reduce total crime and narrow gaps between the Neighbourhood Renewal area and Hartlepool (CO40)				Community Strategy Ref: CS 1- 4	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
CS1	Ensure all Council Departments, understand and deliver their responsibility to prevent and reduce crime and disorder when delivering their services.	Dec 06	Joe Hogan (RPD)	BVPI 126 BVPI 127a+b BVPI 128 LAA 14.1 – 14.5 LAA 14.8 + 14.10	LAA Outcome 14
CS2	Work in partnership to reduce the levels of violence in the town centre associated with the night time economy	Mar 07	Joe Hogan (RPD)	LAA 14.6 LAA 14.12	LAA Outcome 14
Corporate Plan Objective: To reduce the harm caused by illegal drugs and alcohol misuse (CO41)				Community Strategy Ref: CS 5	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
CS3	Continue to work in partnership to implement a comprehensive drugs treatment strategy and take lead responsibility for commissioning services for drug misusing offenders in order to reduce their criminal activity	Mar 07	Chris Hart (RPD)	BVPI 198 LAA 15.1 LAA 15.2	LAA Outcome 15
CS4	Launch Safer Hartlepool Partnership's Alcohol Harm Reduction Strategy and develop local service provision.	Mar 07	Chris Hart (RPD)	LAA 15.3	LAA Outcome 15

Corporate Plan Objective: To improve neighbourhood safety and increase public reassurance, leading to reduced fear of crime and anti-social behaviour (CO42)					Community Strategy Ref: CS 10
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
CS5	Contribute to the success of the Neighbourhood Policing pilot across Hartlepool	Sep 06	Alison Mawson (RPD)	LAA 16.4 – 16.9	LAA Outcome 16
CS6	Embrace the requirements contained in the 'Respect Action Plan'	Oct 06	Sally Forth (RPD)		LAA Outcome 16
CS7	Develop the new environmental enforcement scheme and other environmental services so they contribute to reducing fear of crime	Jun 06	Dave Stubbs (NSD)	LAA 16.1 – 16.3	LAA Outcome 16
Corporate Plan Objective: To reduce anti-social and criminal behaviour through improved prevention and rehabilitation activities (CO43)					Community Strategy Ref: CS 7
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
CS8	Continue to improve services for young people at risk of, or involved in, crime and anti-social behaviour	Mar 07	Danny Dunleavy (RPD)	LAA 17.3 LAA 17.5 LAA 17.7	LAA Outcome 17
CS9	Working with partners, reduce re-offending by adults	Mar 07	Alison Mawson (RPD)	LAA 17.1 LAA 17.2	LAA Outcome 17
Corporate Plan Objective: Stay safe (CO44)					Community Strategy Ref: CS 6
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
CS10	Develop the work of the Local Safeguarding Board	Apr 06 and ongoing	Phill Warrillow (CSD)	BV 162 LPI SS9 LAA 18.1	LAA Outcome 18
CS11	Develop partnership arrangements to address the concerns of children and young people about bullying	Mar 07	John Collings (CSD)		LAA Outcome 18

Corporate Plan Objective: To reduce incidents of domestic violence and the effects on children and families (CO45)					Community Strategy Ref: CS 2
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
CS12	Establish multi agency strategic group to tackle domestic violence	Sep 06	Joe Hogan (RPD)	BVPI 225 LAA 19.2 LAA 19.4	LAA Outcome 19

Performance Indicators

Within the Community Safety theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
BVPI 126	Domestic burglaries per 1000 household	16.66	20.1	n/a
BVPI 127a	Violent crime per 1,000 population	34.68	31.21	n/a
BVPI 127b	Robberies per 1,000 population	1.12	1.2	n/a
BVPI 128	Vehicle crimes per 1000 population	12.1	13.0	n/a
BVPI 198	The number of drug users in treatment per 1,000 population aged 18-44	18	18.7	n/a
BVPI 162	Reviews of child protection cases	100	100	n/a
BVPI 225	Actions Against Domestic Violence	No	Yes	Yes
LAA 14.1	Total Crime (10 BCS comparator crimes)	7140	7000	6337
LAA 14.2	Domestic burglary (Hartlepool)	622	791	701
LAA 14.3	Domestic burglary (NRS)	454	546	456
LAA 14.4	Vehicle crime (Hartlepool) (theft of and theft from motor vehicle)	1095	1231	1101
LAA 14.5	Vehicle crime (NRS) (theft of and theft from motor vehicle)	690	775	661
LAA 14.6	Local Violence (common assault and wounding)	2120	1940	1790
LAA 14.8	Number of domestic burglaries (Performance expected with reward)	622	3 year target	2099 (3 year)
LAA 14.10	Vehicle crime (theft of and from a motor vehicle). (Performance expected with reward)	1095	3 year target	3298 (3 year)

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 14.12	Reduce the incidents of local violence (common assault and wounding) (Performance expected with reward)	2120	3 year target	5300 (3 year)
LAA 15.1	Number of problem drug users in treatment	601	630	n/a
LAA 15.2	Percentage problem drug users retained in treatment for 12 weeks or more	71% (2004/05)	77%	n/a
LAA 15.3	Determine appropriate indicator following final approval of Alcohol Harm Reduction Strategy in April 2006 and development of action plans during 2006/07	n/a	Not set	Not set
LAA 16.1	Percentage residents who feel very or fairly safe out in their neighbourhood after dark (Viewpoint)	29.3%	30%	34%
LAA 16.2	Percentage people who are very or fairly worried about having home broken into (Viewpoint)	68.1%	68%	66%
LAA 16.3	Percentage people who are very or fairly worried about being mugged on street (Viewpoint)	50%	50%	48%
LAA 16.4	Percentage people who are satisfied with the quality of service provided by the Police (Hartlepool) (MORI Survey)	48% (2004)	50%	54%
LAA 16.5	Percentage people who are satisfied with the quality of service provided by the Police (NRS) (MORI Survey)	48% (2004)	50%	54%
LAA 16.6	Deliberate fires (Hartlepool)	851	853	5% reduction on previous year
LAA 16.7	Deliberate fires (NRS)	534	550	5% reduction on previous year
LAA 16.8	Accidental fire-related deaths	0	0	0
LAA 16.9	Criminal damage	2709	2440	2220
LAA 17.1	Personal, social and community disorder reported to Police (Hartlepool)	9271	9716	8769
LAA 17.2	Personal, social and community disorder reported to Police (NRS)	6660	6723	5700
LAA 17.3	Reduce year on year the number of first time entrants to youth justice system	235	274	To be agreed
LAA 17.5	Percentage of residents stating that 'Teenagers hanging around on the streets' is a problem. (Performance expected with reward)	66% (2003/04)	n/a	61%
LAA 17.7	Percentage of residents stating that 'People being drunk or rowdy in public places' is a problem. (Performance expected with reward)	57% (2003/04)	n/a	52%
LAA 18.1	Improve the long term stability of placements for Looked After Children	48.4%	55%	75%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 19.2	Number of repeat referrals to the police for incidences of domestic violence (Performance expected with reward)	1731 (2004/05)	n/a	1531
LAA 19.4	Number of perpetrators attending a perpetrator programme not re-offending within 6 months of completing the programme (Performance expected with reward).	n/a	n/a	45
LPI SS9	Percentage of child protection registrations that are re-registrations	16.7%	15%	12.5%

Environment and Housing

Community Strategy / Council Priority	Secure a more attractive and sustainable environment that is safe, clean and tidy; a good infrastructure; and access to good quality and affordable housing.
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Key achievements in 2005/06

- The Council has hit its recycling and composting targets with recycling increasing town-wide by 21.65% since kerbside recycling has been introduced
- There are continued discussions with local rail operator and Grand Central Railways which will hopefully result in direct rail links with London
- Travel Concession scheme has been extended across the Tees Valley areas following negotiations with other Tees Valley Authorities and the local bus operators. This and the achievement above will hopefully increase the usage of public transport
- The Seaside Award has been retained
- George Wimpey has been confirmed as the Joint Venture Partner to regenerate Phase 1 of North Central Hartlepool Regeneration Area
- Chartermark has been achieved for Street Cleansing, Horticulture, Waste Management and area delivery
- Green electricity is being used in all public buildings and the majority of schools
- On the previous year 2004/05, the number of fines issued for littering has increased by 60%
- A new initiative with the National Probation service has been established, which uses offenders from Hartlepool to carry out environmental improvement projects within the town
- Community Wardens, PCSO's and Police Officers have been given additional powers to issue Fixed Penalty Notices for littering and dog fouling

In 5-10 years time: -

By 2012/13 30% of household waste will be recycled and composted.

Secure improvements to the accessibility, punctuality and reliability of local public transport (bus and light rail) with an increase in use of more than 12% by 2010 compared with 2000 levels.

Achieve a better balance between housing availability and demand by demolishing 1,000 private sector terraced houses by 2011.

Achieve decent homes standard in 70% of private dwellings by 2010.

- Reduce the number of deaths and serious injuries to 39.2 in 2010 (49 in 2004)
- Reduce the number of children killed or seriously injured to 7.5 in 2010 (10 in 2004)
- Tonnage of household waste recycled or composted be up to 30% by 2010
- Improve energy efficiency of housing stock to SAP 60 by 2010

Environment and Housing					
Corporate Plan Objective: To protect and enhance the countryside and natural environment, the built environment and the historic environment and have cleaner, greener and safer public spaces				Community Strategy Ref: EH 1	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH1	Adopt and implement the Hartlepool Local Plan and introduce the new local development framework to the agreed programme	Mar 07	Anne Laws (RPD)	BVPI 200a-c	LAA Outcomes 20 & 21
EH2	Introduce a Conservation Area Advisory Committee system	Apr 06	Sarah Scarr (RPD)	LAA 20.1	LAA Outcomes 20 & 21
EH3	Reduce the amount of derelict and underused land and buildings through the pursuit of regeneration activities	Sep 06	Richard Waldmeyer (RPD)		LAA Outcomes 20 & 21
EH4	Maximize the proportion of new dwellings built upon brownfield land	Mar 07	Anne Laws (RPD)	BVPI 106	LAA Outcomes 20 & 21
EH5	Develop an integrated capital and asset strategy to maintain and develop buildings land highways and coastal structures	Jun 06	Graham Frankland (NSD)		LAA Outcomes 20 & 21
EH6	Support the implementation of the Tees Valley Biodiversity Action Plan (BAP)	Mar 07	Ian Bond (RPD)	LAA 20.2	LAA Outcomes 20 & 21
EH7	Support the implementation of the Hartlepool Tree Strategy	Mar 07	Sarah Scarr (RPD)	LAA 21.1 – 21.6	LAA Outcomes 20 & 21

Corporate Plan Objective: To promote and develop a sustainable environment that is safe, attractive and clean					Community Strategy Ref: EH 6
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH8	To contribute to the production, implementation, review and monitoring of environment related strategies including climate change, waste management and transport	Mar 07	Ralph Harrison (NSD)		
EH9	To increase community and corporate knowledge and action on Environmental sustainability issues	Mar 07	Ralph Harrison (NSD)		
EH10	To give advice on issues concerning the natural and built environment and to enforce environmental legislation when appropriate	Mar 07	Ralph Harrison (NSD)	BVPI 217	
Corporate Plan Objective: To provide a safe and effective integrated transport system and improved accessibility					Community Strategy Ref: EH 7 + 9
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH11	Adopt and implement the Hartlepool Local Plan and introduce the new local development framework to the agreed programme	Dec 06	Anne Laws (RPD)	BVPI 200 a-c	LAA Outcome 22
EH12	Adopt and implement the Local Transport Plan	Feb 07	Alastair Smith (RPD)		LAA Outcome 22
EH13	Improve access by public transport to key facilities through the core routes and interchange strategy, complemented by improvements to other services	Jan 07	Alastair Smith (RPD)	LAA 22.1 LAA 22.2	LAA Outcome 22

EH14	Develop a revised approach to procuring socially necessary bus services	Jan 07	Alastair Smith (RPD)		LAA Outcome 22
EH15	Reduce road casualties in line with the 2010 target	Feb 07	Alastair Smith (RPD)	LAA 22.3 LAA 22.4	LAA Outcome 22
Corporate Plan Objective: To make better use of natural resources in a sustainable manner and seek to achieve sustainable communities					
Community Strategy Ref: EH 11					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH16	Adopt and implement the Hartlepool Local Plan and introduce the new local development framework to the agreed programme	Dec 06	Anne Laws (RPD)	BVPI 200 a-c LAA 23.1 – 23.3	LAA Outcomes 20 & 23
Corporate Plan Objective: To rebalance the supply and demand for housing and address housing market renewal and improvement of existing stock					
Community Strategy Ref: EH 17 + 19					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH17	Pursue a programme of strategic housing market renewal in partnership with Tees Valley Living, Housing Hartlepool and Hartlepool Revival, the private sector and external funding agencies	Mar 07	Mark Dutton (RPD)	LAA 28.1 LAA 28.2	LAA Outcomes 24, 27 & 28
EH18	Ensure adequate provision of new housing by adopting and implementing the Hartlepool Local Plan and introducing the new local development framework to the agreed programme	Dec 06	Anne Laws (RPD)	BVPI 200 a-c LAA 27.1	LAA Outcomes 24, 27 & 28
EH19	To achieve national decent homes standard by 2010: Social Housing 100%, Private Sector 70%	Mar 07	Ralph Harrison (NSD)	LAA 24.1 LAA 24.2	LAA Outcomes 24, 27 & 28

EH20	To improve the quality, energy efficiency and attractiveness of existing housing and reduce the number of vulnerable households experiencing fuel poverty	Mar 07	Penny Garner-Carpenter (NSD)	LAA 24.2 LPI NS11	LAA Outcome 24
EH21	To enhance the standard of management of private rented housing	Mar 07	Penny Garner-Carpenter (NSD)		
EH22	To tackle housing market imbalance and the problems caused by low and changing demand	Mar 07	Penny Garner-Carpenter (NSD)	BVPI 64 LPI NS10 HSSA A1 & 6	
Corporate Plan Objective: To meet housing needs and provide opportunities for vulnerable residents to live independently				Community Strategy Ref: EH 20 + 21	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
EH23	Facilitate the development of the Hartfields Care Village	Mar 07	Garry Hutchison	LAA 25.1 – 25.3	LAA Outcome 25
EH24	To provide accommodation and services for vulnerable people (including the homeless, disabled, elderly and mentally ill), and to increase the opportunities for residents to live independently in the community	Mar-07	Penny Garner-Carpenter (NSD)	BVPI 183a+b BVPI 202 BVPI 213 + 214 LAA 26.2 LPI NS12a	LAA Outcome 26
EH25	To ensure there is access to a choice of good quality housing to buy or rent, to meet the aspirations of residents and encourage investment	Mar-07	Penny Garner-Carpenter (NSD)		

Corporate Plan Objective: Improving the advice and support provided to homeless people and helping them to access employment, training and educational opportunities				Community Strategy Ref: EH 20	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
EH26	Improving the quality of life of homeless people through secure tenancies and sustainable employment	Apr 06 and ongoing	Paul Johnson (RPD)	BVPI 213 LAA 26.2 – 26.3 LAA 26.5 + 26.7	

Performance Indicators

Within the Environment and Housing theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
BVPI 64	Number of private sector dwellings returned into occupation	34	70	n/a
BVPI 106	Percentage of new homes on previously developed land	54.96%	52%	n/a
BVPI 183a	Average length of Stay in bed and breakfast accommodation	2	1	n/a
BVPI 183b	Average length of stay in hostel accommodation	0	0	n/a
BVPI 200a	Did the local planning authority submit the Local Development Scheme (LDS) by 28th March 2005 and thereafter maintain a 3-year rolling programme?	No	Yes	n/a
BVPI 200b	Has the local planning authority met the milestones which the current Local Development Scheme (LDS) sets out?	No	Yes	n/a
BVPI 200c	Did the Local Planning Authority publish an annual report by 31 st December each year?	Yes	Yes	n/a
BVPI 202	Number of people sleeping rough on a single night	0	0	n/a
BVPI 213	Housing Advice Service: preventing homelessness	3	4	4
BVPI 214	Repeat Homelessness	2.54%	2%	n/a
BVPI 217	Pollution Control Improvements	91%	90%	n/a
LPI NS10	Number of long term empty private houses	545	500	n/a

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LPI NS11	Average Standard Assessment Procedure (SAP) rating in private housing sector	56.8	55	n/a
LPI NS12a	Extra care sheltered accommodation for older people provision	0	0	n/a
LAA 20.1	Number of volunteer days spent working on nature conservation in Hartlepool	220 (2004/05)	320	350
LAA 20.2	Number of Tees Valley Biodiversity Action Plan points relevant to Hartlepool achieved	11 (2004/05)	42	50
LAA 21.1	Cleanliness of the neighbourhood - % of transects surveyed falling below grade b for litter and detritus (Hartlepool)	17%	14%	tbc
LAA 21.2	Cleanliness of the neighbourhood - % of transects surveyed falling below grade b for litter and detritus (Neighbourhood Renewal narrowing the gap)	19%	14%	tbc
LAA 21.3	Percentage of people who think litter and rubbish is a problem in their area (Hartlepool)	51% (2004)	50%	48%
LAA 21.4	Percentage of people who think litter and rubbish in the streets is a problem in their area (Neighbourhood Renewal Narrowing the gap)	59% (2004)	57%	53%
LAA 21.5	Increase the proportion of people satisfied with their local area as a place to live (Hartlepool)	78% (2002)	80.8%	82.2%
LAA 21.6	Increase the proportion of people satisfied with their local area as a place to live (Neighbourhood Renewal narrowing the gap)	77% (2002)	80.2%	81.8%
LAA 22.1	Increase/maintain the number of bus passenger journeys	5,984,000 (2004/05)	5,924,790	5,869,350
LAA 22.2	Bus passenger satisfaction	65% (2003/04)	70%	n/a
LAA 22.3	Reduce the number of deaths and serious injuries	49 (2004)	45.7	42.5
LAA 22.4	Reduce the number of children killed or seriously injured	10 (2004)	9.2	8.3
LAA 23.1	Tonnage of household waste recycled or composted	15.5% (2003/04)	24%	28%
LAA 23.2	Improve the energy efficiency of housing stock	50 (2002)	55	57.5
LAA 23.3	Climate Change indicator - reduction in Greenhouse Gas emissions	To be established in Climate Change Strategy (July 2006)		
LAA 24.1	Achieving decent homes standard in social housing sector (Hartlepool)	45% Council 98% RSL (2002)	n/a	100% by 2010
LAA 24.2	Achieving decent homes standard in private sector housing sector	63.7%	n/a	70% by 2010
LAA 25.1	Increase support to enable residents to live independently in their own homes	2383	2403	2488

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 25.2	Increase the number of people receiving floating support services	352	387	584
LAA 25.3	Increase the number of adaptations carried out to enable vulnerable people to remain living independently in their own home	725	743	797
LAA 26.2	The percentage of new tenants receiving support from HBC sustaining their tenancies for 6 months	70%	75%	85%
LAA 26.3	The percentage of RSL tenants evicted without personal contact from their landlord	tbc	n/a	0% by 2010
LAA 26.5	Employment Rate (16-24) (Performance expected with reward)	48.9% (Mar 05)	n/a	53.8%
LAA 26.7	Number of failed tenancies (performance expected with reward)	80	3 year target	183 (3 year)
LAA 27.1	Improve the energy efficiency of housing stock	50 (2002)	55	57.5
LAA 28.1	Number of houses cleared in HMR intervention area	25	200	200
LAA 28.2	Number of new homes constructed in HMR intervention area	0	50	150
HSSA A1 + A6	The number of private houses empty for over 6 months as a percentage of the total private stock		1.58	n/a

Culture and Leisure

Community Strategy / Council Priority	Ensure a wide range of good quality, affordable and accessible leisure, and cultural opportunities
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Key achievements in 2005/06

- Opening of the Borough Hall sports hall and fitness suite. The Council is also working closely with the local community to help specifically target disadvantaged groups
- More people visiting the library or accessing services remotely
- A single ticket entry has been introduced for HMS Trincomalee and Historic Quay, providing customers a combined attraction of the 'Hartlepool Maritime Experience'.
- The number of people visiting the town's museums increased.
- The treasure box reading scheme for 3-4 year olds has been successfully embedded in service delivery and is recognised as exemplar service
- Improvement at Grayfields Recreational Ground underway with a synthetic turf pitch having been completed. The construction of a new pavilion is also underway, with completion due in time for the 2006/07 season in August.
- A new play area at Burn Valley Gardens has been built with complementary improvements to complete the main entrance wall and fencing underway
- The 2005 Tall Ships visit was a resounding success which attracted over 175,000 visitors in July 2005. This has led to Hartlepool being invited to be Tall Ships host port in 2010.

In 5-10 years time: -

- There will be an improvement in the profile and quality of the tourism, creative and leisure industries.
- There will be increased participation in a wide range of cultural and leisure activities.
- There will be increased participation in physical activity
- There will be a marked increase in the percentage of residents satisfied with the Local Authorities' Cultural Services by 2012/13, as compared with a 2000/1 baseline.
- The number of people physically visiting or remotely accessing public library services will increase.
- Visits by working class people to Museum of Hartlepool will increase
- There will be increased satisfaction with leisure services
- The annual attendance to leisure centres will increase

Culture and Leisure					
Corporate Plan Objective: Enrich individual lives, strengthen communities and improve places where people live through enjoyment of leisure, culture and sport				Community Strategy Ref: CL 2	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
CL1	Provide knowledge, information and contact points for the community	Mar 07	John Mennear (ACSD)	LAA 29.1 LAA 29.2	LAA Outcome 29
CL2	Develop and improve sports and leisure facilities and events	Mar 07	John Mennear (ACSD)	LAA 29.3	LAA Outcome 29
CL3	To improve the health and wellbeing of patients referred by health practitioners via a GP referral scheme by increasing patient levels of participation in both physical and cultural related activities	Apr 06 and ongoing	Pat Usher (ACSD)	LAA 9.16 LAA 9.18	LAA Outcomes 9 + 29
Corporate Plan Objective: Enjoy and Achieve – Quality and range of recreational activities for children and young people improved				Community Strategy Ref: CL 3	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
CL4	Increase the number and quality of safe and accessible places for Hartlepool children and young people to play and socialise	Apr 06 and ongoing	Sue Johnson (CSD)		LAA Outcome 7 Every Child Matters
CL5	Work with partners, especially the voluntary sector, to provide a range of affordable, accessible, challenging and rewarding recreational activities for all children and young people, especially those who are socially excluded	Apr 06 and ongoing	Sue Johnson (CSD)		LAA Outcome 7 Every Child Matters

Corporate Plan Objective: Cultural and leisure services, including libraries, better meet the needs of the community, especially disadvantaged areas				Community Strategy Ref: CL 5	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
CL6	To increase opportunities for participation in a wide range of cultural and leisure activity	Mar 07	John Mennear (ACSD)	LAA 30.1 – 30.9	LAA Outcome 30

Performance Indicators

Within the Culture and Leisure theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 9.16	Number of patients completing a 10 week programme of referred activity as a result of health practitioner recommendation (Performance expected with reward)	333 (2004/05)	3 year target	1350 (3 year)
LAA 9.18	Of those completing a 10 week programme the percentage going onto mainstream activity (Performance expected with reward)	n/a	3 year target	675 (3 year)
LAA 29.1	Engagement in museum outreach activity by under-represented groups	271 (2004/05)	300	325
LAA 29.2	Visits by C2DE (MORI definition of Working Class) visitors to the Museum of Hartlepool (based on Renaissance funded MORI visitor survey)	39% (2004/05)	40%	42%
LAA 29.3	Number of individuals trained to deliver activities within clubs and the community	106 (2004/05)	145	155
LAA 30.1	Overall average attendance at Eldon Grove and Mill House Leisure Centre	397479 (2004/05)	362500	367500
LAA 30.2	Increase annual Leisure Centre attendances (Neighbourhood Renewal narrowing the gap)	54% (2004/05)	55%	57%
LAA 30.3	Increase proportion of residents satisfied with museums/arts (Hartlepool)	63% (2003/04)	64%	66%
LAA 30.4	Increase proportion of residents satisfied with museums/arts (Neighbourhood Renewal narrowing the gap)	9% (2003/04)	8%	7%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 30.5	Increase residents satisfaction with public parks and open spaces (Hartlepool)	67% (2004/05)	75%	75%
LAA 30.6	Increase residents satisfaction with public parks and open spaces (Neighbourhood Renewal narrowing the gap)	3% (2004/05)	2%	2%
LAA 30.7	Increase residents satisfaction with libraries (Hartlepool)	77% (2003/04)	78%	79%
LAA 30.8	Increase residents satisfaction with libraries (Neighbourhood Renewal narrowing the gap)	n/a	4%	3%
LAA 30.9	Number of concessionary members of Leisure Card Scheme attending the centres four times or more during the year	1348 (2004/05)	1750	2250

Strengthening Communities

Community Strategy / Council Priority	Empower individuals, groups and communities and increase the involvement of citizens in all decisions that affect their lives.
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Key achievements in 2005/06

- A review of the NAP process was undertaken in 2006 to look at how resident involvement could be further enhanced, ensure NAP's continue to meet the needs and aspirations of residents, and achieve maximum service provider "buy-in". The review also considered future monitoring arrangements, budget management and NAP boundaries and roles.
- All interactions with public, which are capable of electronic service delivery, met the Government's deadline of being on line by December 2005.
- The Council continued to support the development of the Hartlepool Partnership which continues to be green rated by the Government Office for the North East. 22 of the 28 or 78% of the actions set out in Performance Management Framework were achieved
- Support was provided to the Neighbourhood Consultative Forums which continue to be a valuable consultation resource
- The review of the Council's consultation strategy was completed
- Consultation with young people identified a way forward for increasing opportunities for their views to be heard by the council and this was approved by Council in February 2006 for implementation
- The percentage of council buildings fully accessible to the public increased to 20% and will increase further when access audits are updated

In 5-10 years time: -

- The Community Strategy will have become embedded in the management processes of partner organisations through further co-ordination and implementation.
- The public's access to information will be improved through ICT and other means.
- The local population's satisfaction with their area will have increased.
- There will be increased voluntary and community engagement, especially amongst those at risk of social exclusion.
- There will be a cohesive community with the capacity to be effectively involved in local decision making.
- Young people will be actively engaged in local decision making facilitated by a vibrant and inclusive Youth Forum.

Strengthening Communities					
Corporate Plan Objective: To empower local people to have a greater voice and influence over local decision making and the delivery of services. Increase opportunities for everyone to participate in consultation, especially hard to reach groups and young people and enable people and communities to make a positive contribution. Enhance partnership and consultative structures and community involvement				Community Strategy Ref: SC 4	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
SC1	Work with Hartlepool Participation Network to ensure that children and young people are central to the development of a participation strategy that sets standards and includes involvement in democratic processes	Apr 06 and ongoing	Sue Johnson (CSD)	LAA 31.1 - 31.3 LAA 32.1 – 32.7	LAA Outcomes 31 + 32
SC2	Complete Best Value Review (BVR) on role of Council in Strengthening Communities Theme	May 06	Geoff Thompson (RPD)		LAA Outcomes 31 + 32
SC3	Deliver a fit for purpose LSP	Mar 07	Joanne Smithson (RPD)		LAA Outcomes 31 + 32
SC4	Support the Scrutiny Review of the Council's involvement in Partnerships	May 06	Joanne Smithson (RPD)		LAA Outcomes 31 + 32
SC5	Develop the "Talking with Communities" consultation initiative	Apr 06 and ongoing	Wally Stagg (CE/HR)		LAA Outcomes 31 + 32
SC6	Promoting Hartlepool as a fair trade town	Mar 07	Ralph Harrison (NSD)	LAA 36.1 LAA 36.2	LAA Outcome 36
Corporate Plan Objective: Improve quality of life for most disadvantaged neighbourhoods and ensure service providers are more responsive				Community Strategy Ref: SC 2, 3 + 7	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
SC7	Co-ordinate key regeneration programmes	Mar 07	Derek Gouldburn (RPD)	LAA 33.1 – 33.3	LAA Outcome 33

SC8	Continue a programme of Neighbourhood Action Plan (NAP) preparation, implementation monitoring and review in the context of the NRS	Mar 07	Chris Barlow (RPD)	LAA 33.4 – 33.7	LAA Outcome 33
SC9	Operate a strategic NRF programme and related regeneration programmes	May 06	Chris Barlow (RPD)		LAA Outcome 33
SC10	Increase financial resources within family environments to provide improved lifestyle opportunities	May 06 and ongoing	Paula Bass (CE/F)	LAA 34.2 LAA 34.4 LAA 34.6	LAA Outcome 34
Corporate Plan Objective: Encourage diversity and freedom from discrimination and harassment and ensure people from minority communities and other hard to reach group are engaged and enabled to participate					
				Community Strategy Ref: SC 4	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
SC11	Children's Services Race Equality Group will develop strategies to ensure that children and young people from black and minority ethnic communities, travellers, asylum seekers and refugee communities have opportunities to gain full access to services and that the needs of all children growing up in an increasingly diverse society are met.	Mar 07	John Collings (CSD)	LAA 35.1 LAA 35.2 LAA 35.3 LAA 35.4 LAA 35.5 LAA 35.6	LAA Outcome 35
Corporate Plan Objective: To develop the community planning approach at a town wide and neighbourhood level					
				Community Strategy Ref: SC 5	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
SC12	Coordinate the implementation and monitoring of the Community Strategy and the Local Area Agreement (LAA) ensuring regular reporting to the Hartlepool Partnership.	Mar 07	John Potts (RPD)		

SC13	Complete a review of the Community Strategy	Mar 07	Joanne Smithson (RPD)		
SC14	Involve the community in the new Local Development Framework planning system.	Dec 06	Tom Britcliffe (RPD)	BVPI 200b	
SC15	Restructure the Neighbourhood Service Department to provide a Neighbourhood management framework consisting of three neighbourhood management areas with appropriate operational capacity to deliver services at a neighbourhood level	Jun 06	Dave Stubbs (NSD)		
Corporate Plan Objective: Improve accessibility of services and information				Community Strategy Ref: SC 6	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
SC16	Improve physical access to buildings by undertaking programme of improvement works	Mar 07	Graham Frankland (NSD)	BVPI 156	
SC17	Develop and agree corporate Access Strategy and access to buildings, services and information policies/statements	Dec 06	Wally Stagg (CE/HR)		
Corporate Plan Objective: Ensure communities are well prepared to respond to emergency incidents				Community Strategy Ref: SC 6	
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
SC18	Continue to develop and review emergency planning arrangements	Mar 07	Denis Hampson (CEPU)	CEPU PI 1 + 12	
SC19	Provide local information to residents on responding to and dealing with emergencies	Mar 07	Denis Hampson (CEPU)	CEPU PI 5, 6 + 8	

Performance Indicators

Within the Strengthening Communities theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below. For Local Area Agreement targets, the longer term, 2008/09 target has been provided.

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
BVPI 156	Percentage of buildings accessible for disabled people	20	28	n/a
BVPI 200b	Has the local planning authority met the milestones which the current Local Development Scheme (LDS) sets out?	No	Yes	n/a
LAA 31.1	Maintain the level of involvement in the Community Network	50 groups & 70 people (2002)	75 groups & 105 people	75 groups & 105 people
LAA 31.2	Percentage of adults who feel they can affect decisions that affect own area (Hartlepool)	26% (2004)	Targets to be determined through local consultation by the end of June 2006	
LAA 31.3	Percentage of adults who feel they can affect decisions that affect own area (Neighbourhood Renewal narrowing the gap)	27% (2004)		
LAA 32.1	Percentage of people who have been helped by others (unpaid and not relatives) over the past year (Hartlepool)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 32.2	Percentage of people who have been helped by others (unpaid and not relatives) one a month over the past year (Hartlepool)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 32.3	Percentage of people who have been helped by others (unpaid and not relatives) over the past year (Neighbourhood Renewal narrowing the gap)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 32.4	Percentage of people who have been helped by others (unpaid and not relatives) one a month over the past year (Neighbourhood Renewal narrowing the gap)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 32.5	Increase the proportion of people undertaking voluntary work/community activity (Hartlepool)	9% (2002)	9.2%	9.6%
LAA 32.6	Increase the proportion of people undertaking voluntary work/community activity (Neighbourhood Renewal narrowing the gap)	9% (2002)	9.2%	9.6%
LAA 32.7	Increase the number of looked after children participating in their reviews	67.4%	80%	97.5%
LAA 33.1	Increase the proportion of people satisfied with their local area as a place to live (Hartlepool)	78% (2002)	80.8%	82.2%
LAA 33.2	Increase the proportion of people satisfied with their local area as a place to live (Neighbourhood Renewal narrowing the gap)	77% (2002)	80.2%	81.8%

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
LAA 33.3	Increase the proportion of people satisfied with their local area as a place to live (Neighbourhood Element Area)	77% (2002)	80.4%	82.6%
LAA 33.4	Burbank - Health Neighbourhood Element target to be included.	Targets to be determined through local consultation by the end of June 2006		
LAA 33.5	Dyke House/Stranton/Grange - Community Safety target to be included			
LAA 33.6	Owton - Target to be included			
LAA 33.7	North Hartlepool - Target to be included	Targets to be determined through local consultation by the end of June 2006		
LAA 34.2	Number of Council Tax Disabled Reliefs (performance expected with reward)	177 (Feb 05)	n/a	268
LAA 34.4	Number of Council Tax Carer Reductions (performance expected with reward)	32 (Feb 05)	n/a	34
LAA 34.6	Number of Council Tax Severely Mentally Impaired Reductions (performance expected with reward)	83 (Feb 05)	n/a	112
LAA 35.1	Percentage of people who feel that their local area is a place where people from different backgrounds get on well together (Hartlepool)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 35.2	Percentage of people who feel that their local area is a place where people from different backgrounds get on well together (Neighbourhood Renewal narrowing the gap)	n/a	to be set after 2006 survey	to be set after 2006 survey
LAA 35.3	Reducing the proportion of people feeling no involvement in the community (Hartlepool)	37% (2002)	36%	35.6%
LAA 35.4	Reducing the proportion of people feeling no involvement in the community (Neighbourhood Renewal narrowing the gap)	37% (2002)	36%	35.6%
LAA 35.5	Proportionate Assessment: percentage of older service users receiving an assessment that are from minority ethnic groups, compared to the percentage of older people in the local population that are from such groups	0.63% (2004/05)	1%	1%
LAA 35.6	Proportionate service provision: percentage of older service users receiving services following an assessment that are from a minority ethnic group, compared to the percentage of users assessed that are from such groups	0.33% (2004/05)	1%	1%
LAA 36.1	Number of retail establishments offering Fairtrade as an alternative	9 (2003/04)	18	20
LAA 36.2	Number of catering establishments offering Fairtrade as an alternative	4 (2003/04)	9	11
CEPU PI 1	Develop and review emergency planning arrangements in each local authority	n/a	a) Each Local Authority MI Response Plan	n/a

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
			to be reviewed at least once b) 75% of all departmental / service area plans produced or reviewed	
CEPU PI 12	Effective partnership working on a multi-agency basis across the Tees Valley area, with particular reference to the Cleveland Local Resilience Forum		a) 4 meetings of the Local Resilience Forum b) 4 meetings of the Local Resilience Working Group c) 4 meetings of the Media Emergency Forum d) 4 Ad hoc meetings e) Meet the milestones and targets set in the LRF implementation plan for the Civil Contingencies Act	n/a
CEPU PI 5	Provision of an effective Cleveland Community Risk Register	n/a	a) Complete 12 additional risks and add to register by	n/a

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
			30.09.06 b) Put risk register on web site and review 6 monthly c) Hold 4 meetings of Risk Sub Group to monitor and review the register d) Report to Local Resilience Forum annually	
CEPU PI 6	Provision of an effective internet website for the Cleveland Emergency Planning Unit	n/a	a) Web site reviewed at least every 28 days b) improved design completed by 30.06.06 c) Project leader to place new items on website within 5 days of receipt	n/a
CEPU PI 8	Provide information to the public / residents on responding to and dealing with emergencies	n/a	a) Produce 3 pieces of information material b) Material	n/a

Ref	Definition	Outturn 2005/06	Target 2006/07	LAA Target 2008/09
			<p>made available on CEPU website</p> <p>c) 2 CEPU Newsletters to be produced which will be disseminated within the 4 councils and placed on CEPU & council websites</p>	

Organisational Development

Community Strategy / Council Priority	<p>To develop and enhance the effectiveness and efficiency of the Council through:</p> <ul style="list-style-type: none"> ▪ improved management and governance ▪ improved access to and understanding of the public ▪ improved understanding, skills, competencies and contribution of Elected Members and Staff ▪ the innovative implementation of key efficiency drivers and ▪ the effective management, governance and development of financial arrangements
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Key achievements in 2005/06

- The corporate strategy “Communicating with your Council” has been approved.
- The Employee Survey, the first “e-survey” using the new “e-consultation” system, has been carried out with Council employees. This ‘e-consultation’ system has now been launch across the town to all residents.
- Three successful “Talking to Communities” events have been held to continue consultation with BME communities.
- Performance Management system has been developed and is being utilised by officers across the Council. The system is used to produce the quarterly Corporate Plan updates for Cabinet.
- The Corporate Communication Strategy has been reviewed during the year.
- Declared Level 2 of the Equality Standard for Local Government

In 5-10 years time: -

Hartlepool Borough Council will be recognised locally, regionally and national as providing strong community leadership and delivering local and national priorities in partnership with others

Organisational Development					
Improved management and governance					
Corporate Plan Objective: Development of Service Planning and Performance Management Arrangements (CO90)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD1	Complete updated 2007/8 Corporate Plan/Local Area Agreement	Feb 07	Peter Turner (CE/CS)		

OD2	Quarterly reporting to Cabinet on Corporate Plan/LAA and budget position	Quarterly from Aug 06	Peter Turner (CE/CS)		
OD3	Propose improvements to service planning process for 2007/8	Oct 06	Peter Turner (CE/CS)		
OD4	Manage achievement of continuous improvement 2006/7	Mar 07	Peter Turner (CE/CS)		
Corporate Plan Objective: Prepare for Comprehensive Performance Assessment (CO91)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD5	Co-ordinate completion self assessments	Oct 06	Andrew Atkin (CE/CS)	CPA 1 - 4	
OD6	Management of on-site element and reporting	Feb 07	Andrew Atkin (CE/CS)	CPA 1 – 4	
Corporate Plan Objective: Ensure robust risk management arrangements are in place (CO92)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD7	Maintain register of strategic risks	Quarterly from Apr 06	Peter Turner (CE/CS)		
OD8	Embed awareness and use of risk management across Council	Jul 06 and ongoing	Peter Turner (CE/CS)		
OD9	BC plans in place and exercised for all departments and corporate issues such as flu pandemic	Sep 06 and ongoing	Dave Stubbs (NSD)		
OD10	Maintenance of Risk Management principles	Quarterly from Jul 06	Paul Hamilton (CE/F)		
OD11	Implementation of anti money laundering arrangements	Dec 06	Tony Brown (CE/L)		

Corporate Plan Objective: Develop and implement information security plans (CO93)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD12	Complete development and roll-out of information security plans	Dec 06	Joan Chapman (CE/CS)		
OD13	Achieve ISO 17799 compliance	April 2006 and ongoing	Joan Chapman (CE/CS)		
Corporate Plan Objective: Scrutiny work programme 2006/07 (CO94)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD14	Compilation of Scrutiny Work Programme	Jul 06	Charlotte Burnham (CE/CS)		
OD15	Accommodate referrals, policy framework documents and emerging issues throughout the municipal year	May 06 and ongoing	Charlotte Burnham (CE/CS)		
OD16	To deliver the content of the Scrutiny Work Programme 06/07 to prescribed timescales	Jul 06 and ongoing	Charlotte Burnham (CE/CS)		
Corporate Plan Objective: Development of the overview and scrutiny process (CO95)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD17	Raising the profile of scrutiny	May 06 and ongoing	Charlotte Burnham (CE/CS)		
OD18	Develop Community Engagement	Dec 06	Charlotte Burnham (CE/CS)		

Corporate Plan Objective: Improve effectiveness of scrutiny (CO96)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD19	Review operational arrangements around scrutiny	May 06 and ongoing	Charlotte Burnham (CE/CS)		
OD20	Further develop links between Executive and Scrutiny	May 06 and ongoing	Charlotte Burnham (CE/CS)		
OD21	Evaluate the work / add value to the O&S arrangements in Hartlepool	Apr 07	Charlotte Burnham (CE/CS)		
Corporate Plan Objective: Development of Statement on Internal Control and Governance Arrangements (CO97)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD22	Coordinate SIC Work Programme	Jun 06	Noel Adamson (CE/F)		
OD23	Complete Governance Framework Plan	Jun 06	Noel Adamson (CE/F)		
Corporate Plan Objective: Restructuring the Authority (CO98)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD24	Implement the Way Forward Programme and associated milestones	Dec 06	Rachel Wood (CE/HR)		
Corporate Plan Objective: Ensure arrangements in place to deal with new and existing legislation (CO99)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD25	Implement new legislation	Mar 07	Tony Brown (CE/L)		

Corporate Plan Objective: Develop ethical arrangements (CO100)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD26	Development, agreement and implementation of the ethical framework	Dec 06	Tony Brown (CE/L)		
OD27	Revision of the Members Code of Conduct	Mar 07	Tony Brown (CE/L)		
OD28	Introduction of the Officer's Code of Conduct.	Mar 07	Tony Brown (CE/L)		
Improved access to and understanding of the public					
Corporate Plan Objective: Develop the Contact Centre to increase the range of services provided (CO101)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD40	Accommodation changes completed	Jul 07	Christine Armstrong (CE/HR)		
OD41	Programme of service integration on-going	From Jun 06	Christine Armstrong (CE/HR)		
OD42	Coordinate Financial Management and Financial Efficiencies for the Contact Centre	Mar 07	John Morton (CE/F)		
OD43	Communication strategy implemented	From Jun 06	Christine Armstrong (CE/HR)		
OD44	Partner organisation engaged	From Aug 06	Christine Armstrong (CE/HR)		
OD45	Determine Customer Standards Framework	Nov 06	John Morton (CE/F)		

Corporate Plan Objective: Implement the Communications Strategy (CO102)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD46	Review communications with Councillors	Sep 06	Alastair Rae (CE/CS)		
OD47	Raise the profile of Hartlepool regionally, nationally and internationally	Mar 07	Alastair Rae (CE/CS)		
OD48	Review and report on the impact of the Communications Strategy	Mar 07	Alastair Rae (CE/CS)		
OD49	Review Council's current advertising procedures	From Oct 06	Alastair Rae (CE/CS)		
Corporate Plan Objective: Implement communication plan relating to key issues (CO103)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD50	Contact Centre – during accommodation changes, roll out programme, evaluation stages, launch of contact centre and new partnering arrangements	Apr 06 and ongoing	Christine Armstrong (CE/HR)		
Corporate Plan Objective: Co-ordinate, provide and promote high quality consultation activity within the Council (CO104)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD51	Manage the Citizens Panel - View point	Mar 07	Lisa Anderson (CE/CS)		
OD52	Plan programme of BV PI Surveys	Apr 07	Liz Crookston (CE/CS)		
OD53	Manage Employee Survey	Apr 06 and ongoing	Wally Stagg (CE/HR)		

Corporate Plan Objective: Implement, co-ordinate and monitor the Council's Complaints Strategy (CO105)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD54	Implement Complaints Strategy	Apr 06 and ongoing	Liz Crookston (CE/CS)		
Corporate Plan Objective: Implement Customer Services Strategy (CO106)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD55	Implement Customer Services Strategy	Mar 07	Christine Armstrong (CE/HR)		
Improved understanding, skills, competencies and contributions of elected members and staff					
Corporate Plan Objective: Implement Elected Member Development Strategy (CO107)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD60	Implement Member Development Strategy and Programme	Jun 06	Julie Wilson (CE/HR)		
OD61	Secure external accreditation for the strategy and programme	Dec 06	Julie Wilson (CE/HR)		
OD62	Evaluate Member Development Strategy	May 06	Julie Wilson (CE/HR)		
Corporate Plan Objective: Enhance workforce development arrangements (CO108)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD63	Review workforce development plan	Dec 06	Rachel Wood (CE/HR)		

OD64	Develop know ledge and skills of officers in workforce planning	Mar 07	Rachel Wood (CE/HR)		
OD65	Integrate workforce plans into 2007/08 service plans	Mar 07	Rachel Wood (CE/HR)		
Corporate Plan Objective: Enhance Equality and Diversity arrangements and mainstream into all council activities (CO109)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD66	Publish Annual Race and Diversity Report	Jun 06	Julie Wilson (CE/HR)		
OD67	Implement Diversity Steering Group Action Plan	May 06 and ongoing	Julie Wilson (CE/HR)		
Corporate Plan Objective: Implement Single Status arrangements (CO110)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD68	Arrange equal pay claim risks	Jun 06 and ongoing	Wally Stagg (CE/HR)		
OD69	Complete job evaluation	Dec 06	Wally Stagg (CE/HR)		
OD70	Undertake an Equal Pay Audit	Aug 06	Wally Stagg (CE/HR)		
OD71	Implement revised pay and grading structure	Mar 07	Joanne Machers (CE/HR)		
OD72	Harmonise terms and conditions	Oct 06	Joanne Machers (CE/HR)		

The innovative implementation of key efficiency drivers					
Corporate Plan Objective: Develop and Implement Efficiency Strategy (CO111)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD80	Ensure development of integrated Efficiency Strategy linked to BPR programme, Gershon accountabilities, CPA Use of Resources and other strategies	Jun 06	Mike Ward (CE/F)		
OD81	Manage the Council's Asset base via an integrated Capital and Asset Strategy.	Jun 06 and ongoing	Graham Frankland (NSD)		Asset Management Plan
Corporate Plan Objective: Implement the Business Process Re-engineering programme (CO112)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated PIs	Links to Other Plans
OD82	Determine prioritised BPR work programme	Apr 06	Graham Frankland (NSD)		ICT Strategy Efficiency Strategy
OD83	Ensure effective development and management of BPR programme	Mar 07	Mike Ward (CE/F)		ICT Strategy Efficiency Strategy
OD84	Develop awareness of BPR across the Council	Mar 07	Graham Frankland (NSD)		ICT Strategy Efficiency Strategy
OD85	Monitor the implementation of changes to operational / administrative arrangements and delivery of efficiency improvements	Mar 07	Mike Ward (CE/F)		ICT Strategy Efficiency Strategy

Corporate Plan Objective: Implement 5 year Procurement Plan (CO113)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD86	Complete spend analysis in key areas	Jul 06	Graham Frankland (NSD)		Efficiency Strategy
OD87	Review on / off contract spend	Dec 06	Graham Frankland (NSD)		Efficiency Strategy
OD88	E-procurement implementation (via. FMS)	Oct 06	Graham Frankland (NSD)		Efficiency Strategy
OD89	Review procurement strategy	Mar 07	Graham Frankland (NSD)		Efficiency Strategy
Corporate Plan Objective: Delivery of the ICT strategy to support corporate objectives (CO114)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD90	Review ICT Strategy	Nov 06	Joan Chapman (CE/CS)		
OD91	Implement phased programme to modernise infrastructure	Mar 07	Joan Chapman (CE/CS)		
OD92	Implement phased desktop standardisation programme	Mar 07	Joan Chapman (CE/CS)		
OD93	Implement portfolio of key projects	Mar 07	Joan Chapman (CE/CS)		
The effective management, governance and development of financial arrangements					
Corporate Plan Objective: Develop Strategic Financial Plans (CO115)					
Ref:	Action	Milestone	Responsible Officer (Dept.)	Associated Pls	Links to Other Plans
OD100	Development of robust Strategic Planning Framework	Sep 06	Mike Ward (CE/F)		
OD101	Determine Strategy for bridging 2007/8 forecast budget gap.	Sep 06	Mike Ward (CE/F)		

Performance Indicators

Within the Organisational Development theme, there are a number of Performance Indicators that will be used to measure the successful implementation of the actions. Those indicators are included in more detail in the table below.

Ref	Definition	Outturn 2005/06	Target 2006/07
CPA 1	CPA Use of Resources – Internal Control	2 out of 4	3 out of 4
CPA 2	CPA Use of Resources – Overall Score	3 out of 4	3 out of 4
CPA 3	CPA Overall Category	4 stars	4 stars
CPA 4	CPA Direction of Travel judgement	Improving Well	Improving Well

Contact Details

Jobs and the Economy					
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Andrew Golightly (RPD)	SENIOR REGENERATION OFFICER	URBAN POLICY	Bryan Hanson House	284099	Andrew.golightly @hartlepool.gov.uk
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Environment and Housing					
Name of Officer (Dept)	Job Title	Service	Location	Telephone Number	E-mail Address
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Appendix A – Statement on the adoption of Workforce and Contracting Code of Practice

The Council certifies that no transfers of staff took place during 2005/06.

13(a)(i)

APPENDIX B

CORPORATE (BEST VALUE PERFORMANCE) PLAN 2006/7

PART 2

SUPPORTING INFORMATION

- Part 2

Supporting Performance Information

Contents

Notes to tables	2
Jobs and the Economy	3
Lifelong Learning and Skills	6
Health and Care	12
Community Safety	16
Environment and Housing	19
Culture and Leisure	31
Strengthening Communities	33
Corporate Performance	34

Notes to tables

Column	Explanation
Ref	This column shows you the reference number of each indicator. A BVPI is a nationally set Best Value PI, an LPI is a Local Performance Indicator.
Description	This column shows you the description of performance indicator.
EW Top quartile	This column is to compare how Hartlepool performs with other councils and shows the top quartile performance of all local authorities in England. This is the latest available national information from 2004/5. National data is not available for LPIs, BVPI survey data, or new BVPIs introduced in 2005/6. Where an indicator requires a Yes/No answer the comparison is the %-answering Yes.
Hartlepool Outturns	These columns show you the actual performance recorded at the end of 2004/5 and 2005/6.
Target 2005/6	This column shows you the target set for 2005/6 for comparison with the 2005/6 outturn. Where an indicator was introduced in 2005/6 a target may not have been set.
Future Targets	These columns show you our targets for the next three years.
Comment	Where there is a significant change (+/- 10%) between 2004/5 and 2005/6 a comment is included.

1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

LPI RP 1	The number of businesses assisted -		837	870	860	890	900	910
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LPI RP 13	The number of new business start ups per year -		135	120	140	130	140	150
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The level of vat registrations has gone down mirroring the national trend. This is mainly due to slowing of the economy. However Hartlepool has seen a net gain of 15 vat stock in comparison to reductions in vat stock of in the other 3 former Cleveland districts.

LPI RP 2	The number of businesses making enquiries -		933	1235	950	1235	1235	1235
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The enquiry levels are higher than the 2004/5 outturn due to continued strong performance in Tourism and higher than anticipated enquiry levels for the business property/general information service.

LPI RP 3	The number of sites developed or improved -		5	6	6	7	7	7
----------	---	--	---	---	---	---	---	---

LPI RP 7	The amount (£) of external funding deployed to support the council's economic regeneration activities -		1899000	2079021	2500000	2000000	1500000	1500000
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The outturn is off target due to the late approval of a key funding component for the Brougham Enterprise enhancement programme and therefore agreement has been reached to a £550k slippage into 2006/7.

LPI RP 8	The number of business start ups with council assistance -		116	91	120	125	130	135
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The outturn is off target primarily due to the extensive Brougham Enterprise Centre enhancement programme. Due to late funding offers the Centre has had to be virtually fully voided to allow the construction works to take place at the appropriate speed. However the Innovation Centre at Queens Meadow has contributed 11 new starts. Performance is planned to recover in 2006/7.

LPI RP 10	The gap between Hartlepool unemployment rate and the Great Britain rate -		1.7	1.9	1.65	1.85	1.80	1.75
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The economy has shown signs of slowing activity and unemployment has risen nationally. The convergence with GB has improved since December 2004 from 181% to 170% and convergence with Tees Valley for the same period has improved from 117% to 115%.

LPI RP 11	The long term unemployment rate as proportion of total unemployed -		27.7	32.2	27.2	31.2	30.2	29.2
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There has been significant increases in unemployment across the UK with significant job losses reported in the last year. Although long term unemployment has risen over the past 12 months it has shown a reduction of 0.4% from February 2006.

1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns 2004/5	2005/6	Target 2005/6	Future targets		
						2006/7	2007/8	2008/9

LPI RP 12	The youth unemployment rate as a proportion of the total unemployed -		34.3	36.5	31.5	31.0	30.5	30.0
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Unemployment has been increasing across the UK and there have been a number of significant job losses reported. Youth unemployment has increased although it is showing a reduction of 0.4% from February 2006.

LPI RP 4	The number of jobs created with council assistance -		447	508	420	400	400	400
----------	--	--	-----	-----	-----	-----	-----	-----

The new Innovation Centre development at Queens Meadow has performed beyond expectations and has already created 62 jobs and has significantly impacted on the outturn but this level of performance cannot be sustained for future years

LPI RP 5	The number of residents assisted into employment -		745	752	750	775	780	785
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LPI RP 5a	The Number of residents assisted into employment that were long term unemployed -		144	265	203	250	251	253
-----------	---	--	-----	-----	-----	-----	-----	-----

The Economic Development Service has actively targeted this particular sector and as a consequence devoted more resources to this issue and this is planned to continue for future years.

LPI RP 5b	The number of residents assisted into employment that were young unemployed people -		155	157	236	240	238	236
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The target is very sensitive to small changes given the relatively low numbers of young unemployed people counted against this indicator. The target set was based on an aspirational level using the proportion of youth unemployment to total unemployment. Increasing levels of resource will be allocated in future years to achieve the targets set.

LPI RP 6	The number of residents assisted into training -		732	661	740	740	740	740
----------	--	--	-----	-----	-----	-----	-----	-----

At present clients need more support and training opportunities to become job ready and the lower 05/06 figure reflects the extra effort now having to be put into each case. Extra resources are going into 2006/7 which will hopefully mean the performance indicator will be improved and be much closer to the target level.

LPI RP 6a	The number of residents assisted into training that were long term unemployed -		219	287	200	238	242	245
-----------	---	--	-----	-----	-----	-----	-----	-----

The outturn has exceeded targets by continual targeting of this particular group. The general tightening of the labour market has enabled longer term unemployed to compete for jobs.

LPI RP 6b	The number of residents assisted into training that were young unemployed people -		122	168	233	229	226	222
-----------	--	--	-----	-----	-----	-----	-----	-----

The target is very sensitive to small changes given the relatively low numbers of young unemployed people counted against this indicator and for 2005/6, these changes have resulted in the failure to achieve target. The target is again aspirational and challenging, however some additional resources will be input in the coming year to try to reach the target.

1. Jobs and the Economy

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
LPI RP 9	The gap between the Hartlepool employment rate and Great Britain rate -		12.3	8.3	6.9	7.9	7.5	7.1

The method of counting the employment rate has change and is now undertaken on an annual basis, with a larger sample field. The figures should be significantly more accurate than in the past when employment rates have fluctuated significantly over short time periods.

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns 2004/5	2005/6	Target 2005/6	Future targets		
						2006/7	2007/8	2008/9
LPI ACS 1	Number of adults in all form of learning -			2950	2950	3100	3250	3400
LPI ACS 2	Number of families participating in learning -			180	180	190	200	210
LPI ACS 3	Number of adults participating in basic skills classes -		535	410	300	320	350	380
The service has been successful at recruiting additional learners onto Basic Skills provision.								
LPI ACS 4	Number of adults achieving level 1 and level 2 qualifications -			875	875	945	970	800
LPI ACS 5	Number of adults achieving a Basic Skills qualification -			150	120	150	180	210
LPI ED 5	Percentage of adult learners who are male -		31	28	35	30	31	32
At present, insufficient males are entering learning. Analysis is being carried out to determine reasons why in order to provide measures for improvement.								
BVPI 194a	The percentage of 11 year old pupils achieving Level 5 in Key Stage 2 English - The percentage of 11 year old pupils achieving Level 5 in Key Stage 2.	28	22	29	29	25	29	31
BVPI 194b	The percentage of 11 year old pupils achieving Level 5 in Key Stage 2 Mathematics - The percentage of 11 year old pupils achieving Level 5 in Key Stage 2.	33	34	32	35	37	36	37

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 40	Percentage of pupils in schools maintained by the local education authority achieving Level 4 or above in the Key Stage 2 Mathematics test - Percentage of pupils in schools maintained by the local education authority achieving Level 4 or above in the Key Stage 2 Mathematics test.	77	77.6	77.5	84	86	87	86
BVPI 41	KS2 English Performance - Percentage of pupils in schools maintained by the local education authority achieving Level 4 or above in the Key Stage 2 English test.	80	77.1	78.7	78	80	83	81
BVPI 181a	Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in English - Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in English.	75	66.7	70.91	70	73	79	80
BVPI 181b	Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in Mathematics - Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in Mathematics.	76.1	69.41	74.24	73	76	80	82

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 181c	Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in Science - Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in Science.	70	63.9	67.86	73	76	78	77
BVPI 181d	Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 teacher assessment in ICT - Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 teacher assessment in ICT.	72	59.1	61.40	70	73	75	75
BVPI 38	GCSE Performance: A*-C grades - Percentage of 15 year old pupils in schools maintained by the local education authority achieving five or more GCSEs at grades A* - C or equivalent.	56.2	48.7	51.7	52	55	61	59
BVPI 39	GCSE performance A*-G grades including English and Maths - Percentage of 15 year old pupils in schools maintained by the local education authority achieving 5 or more GCSEs or equivalent at grades A*-G including English and Maths.	90.23	84	85.8	90.6	90	91	92

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 222a Quality of Early Years and Childcare Leadership – Leaders - Percentage of integrated early education and childcare settings funded or part-funded by the local authority where leaders have a qualification at Level 4 or above.

54

66

62

69

77

Reasons for not achieving target include

- Small numbers of settings needing and wanting to attain Level 4 qualifications. It has been difficult to organise the delivery of Level 4 courses because the very small numbers mean FE institutions do not want to deliver courses. Tried to work in partnership with neighbouring authorities to ensure more cost effective but staff do not want to travel out of Hartlepool.
- Change in leaders has meant a change in levels of qualifications

BVPI 222b Quality of Early Years and Childcare Leadership – Postgraduate Input - Percentage of integrated early education and childcare settings funded or part-funded by the local authority that have input from staff with graduate or postgraduate qualifications in teaching or child development.

77

40

76

85

92

Exceeded target significantly – this is due to the LA deciding to appoint 5 full time early years teachers to support providers of integrated care as this was seen as a priority in ensuring quality provision across the town.

BVPI 43a Statements of Special Educational Needs: excluding 'exceptions' - Percentage of proposed statements of special educational need issued by the authority in a financial year and prepared within 18 weeks excluding exceptions under the Education (Special Educational Needs) (England) (Consolidation) Regulations 2001 and set

100

100

100

100

100

100

100

BVPI 43b Statements of Special Educational Needs: including 'exceptions' - Percentage of proposed statements of special educational need issued by the authority in a financial year and prepared within 18 weeks including 'exceptions' set out in the Education (Special Educational Needs) (England) (Consolidation) Regulations 2001 a

90.23

100

90.0

91

91

92

93

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 45	Absence in secondary schools - Percentage of half days missed due to total absence in secondary schools maintained by the local education authority.	7.56	8.07	7.26	8	8	7.8	7.7
BVPI 46	Absence in primary schools - Percentage of half days missed due to total absence in primary schools maintained by the local education authority.	5.14	5.14	5.29	5.1	5.1	5	4.9
LPI ChS 1	% increase in the number of childcare places -		53	77	75	80	96	91
LPI ED 2	Percentage of 3 year olds who participate in accessing a good quality free early year place -		93.45	100	96	98	98	98
There is universal early education provision available across the town and the take up of that free entitlement depends on parental choice as early education is not statutory. Over the last year we have been ensuring Children's Information Service highlight the free entitlement – this may have had some impact. The percentage is based on population estimates and these estimates may not be as accurate as thought (this would then show discrepancies in reporting %)								
LPI ED 3	The number of childcare places per 1000 population -		197	232	220	236	257	250
BVPI 221a	Participation in and outcomes from Youth Work - recorded outcomes - Percentage of young people aged 13-19 gaining a recorded outcome compared to the percentage of young people who participate in youth work in the local authority area.			50		55	60	65

2. Lifelong Learning and Skills

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 221b Participation in and outcomes from Youth Work - accredited outcomes - Percentage of young people aged 13-19 gaining an accredited outcome compared to the percentage of young people aged 13-19 participating in youth work'.

6

9.58

30

5.55

The capacity to produce accredited outcomes is closely linked to the skills and experience of staff. Our service has suffered difficult retention issues, which has affected the qualification and experience profile of staff, and their ability to undertake such work. More robust staff development procedures are now in place to address the issues. The Youth Service attracts numbers of young people well above the benchmark figure. Many are reluctant to be involved in structured activities which produce accredited outcomes in what is a voluntary association environment

LPI CS 14 The proportion of 13-19 year olds resident in Hartlepool in contact with the Council Youth Service -

32.8

29.23

30

30

30

30

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 161	Employment, Education and Training for Care Leavers - The ratio of the percentage of those young people who were looked after on 1st April in their 17th year (aged 16), who were engaged in education, training or employment at the age of 19 to the percentage of young people in the population who were engaged	0.84	0.83	0	1	0.8	0.8	0.8
BVPI 195	Acceptable Waiting Time for Assessment - For new older clients (that is over 65 years of age), the average of: the percentage where the time from first contact to contact with client is less than or equal to 48 hours (that is, 2 calendar days), and the percentage where the time from first contact	77.2	75.7	83.2	75	85	87	90
BVPI 196	Acceptable Waiting Time for Care Packages - For new older clients, the percentage for whom the time from completion of assessment to provision of all services in the care package is less than or equal to four weeks.	89.85	70.2	80.7	85	85	87	90
BVPI 201	Adults and older people receiving direct payments from the council to pay for care services - Adults and older people receiving direct payments at 31st March per 100,000 population aged 18 or over (age standardised)	73	45.7	56	79	89	124	159
Implementation of Direct Payments Team delayed - in place since November 05 hence 05/06 outturn have increased by over 20% just not to target level. Now that the team is up and running, take-up of Direct Payments is expected to increase in line with revised targets								
BVPI 53	Intensive Home Care for People Aged 65 or Over - Households receiving intensive home care per 1,000 population aged 65 or over	15.51	15.4	15.67	16	16.14	16.27	16.41

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 54	Over 65s Helped to Live at Home - Older people helped to live at home per 1,000 population aged 65 or over	98.54	120.3	122.25	125	125	125	125
BVPI 56	Items of Equipment Delivered Within 7 Working Days - Percentages of items of equipment delivered and adaptations made within 7 working days.	89	73.5	76	80	85	85	85
LPI SS 12	Clients receiving a review as a percentage of adults and older clients receiving a service -		62.7	73.7	70	75	75	75
LPI SS 1a	Patients aged 75 and over occupying an 'acute' hospital bed with delayed discharge -		0	0	2	1	1	1
LPI SS 1c	Admissions of supported residents aged 65 or over to residential/nursing care -		21.1	57.2	102.1	57	54	54
Definition was changed, by CSCI in August 2005. Outturn figure is based on new calculation - target was set using previous definition.								
LPI SS 1d	Number of referrals for intermediate care services from non-hospital community setting as percentage of all referrals -			56.5	50	55	55	55
University Hospital Hartlepool cut waiting times for operations which increases volumes for Intermediate Care Services								
LPI SS 1e	Number of people receiving intermediate care -		887	1301	700	1300	1300	1300

There are a number of reasons for significantly increased performance:

05/06 is the first full year of the re-configuration of in-house home care service and since the introduction of Intensive Social Care Team

Expansion of Rapid Response Nursing Services and increased capacity and speeded up throughput. In addition, University Hospital Hartlepool cut waiting times for operations which increases volumes for Intermediate Care Services

University Hospital Hartlepool cut waiting times for operations which increases volumes for Intermediate Care Services

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
LPI SS 2	The number of adults under 65 with learning disabilities who the authority helps to live at home per 1000 adults under 65 -		3.4	3.7	3.7	4.0	4.0	4.0
LPI SS 3	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65 -		3.4	3.0	4.3	4.3	4.3	4.3
Figure is still in line with Department of Health top score performance for 05/06. The variation equates to a change of only 22 people. This is also snapshot figure taken on the last day of the year, which is therefore susceptible to variation								
LPI SS 4	Supported admission of adults (18-64) to residential nursing care - number of adults supported by local authority in residential care per 1000 adults under 65 -		2.05	0.37	2	0.93	0.93	0.93
This indicator is now based on a new definition announced by CSCI in August 2005. Outturn figure is based on new definition, whereas target is based on old definition.								
LPI SS 5	The number of adults under 65 with physical disabilities whom the authority helps to live at home per 1000 adults under 65 -		9.7	10.0	11	11	11	11
This represents a change of only 13 people from 521 (2004-2005) to 534 (2005-2006) and is still stable at a top score for the Department of Health's rating system. We would want the performance to consistent at this level.								
BVPI 162	Reviews of Child Protection Cases - The percentage of child protection cases which were reviewed regularly as a percentage of those cases which have been reviewed during the year	100	100	100	100	100	100	100
BVPI 163	Adoptions of Children Looked After - The number of children who ceased to be looked after during the year as a result of the granting of an adoption or special guardianship order, as a percentage of the number of children looked after at 31st March (excluding unaccompanied asylum seekers) wh	9.5	6	4.9	10	9.7	10	10

The lower figure in 05/06 represents only 5 children (this is a decrease of 1 from 04/05 and includes an increase in cohort size from 100 to 103).

3. Health and Care

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 197	Teenage Pregnancies - Percentage change in number of conceptions amongst 15 - 17 year olds.	-17.2	-9.1	-15.2	-35.84	-21.8	-28.4	-35.1
BVPI 49	Stability of Placements for Looked After Children - The percentage of Looked After Children at 31 March with three or more placements during the last financial year.		15.97	11.02	14	10	14	14
BVPI 50	Educational Qualifications of Looked After Children - The percentage of young people leaving care aged 16 or over with at least one GCSE at Grade A* - G or a GNVQ.	58	15	43	60	77		

Cohort is a small group (only 6 from 14) that is susceptible to variation due to small numbers

4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 126	Domestic burglaries - Domestic burglaries per 1,000 households in the Local Authority area.	6.9	22.35	16.66	20.25	20.1	18.8	17.22
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The actual number of burglaries was 622. Various operations and projects implemented by Council, Police and partners have contributed to the reduction in domestic burglary. Targets included in Local Area Agreement set by Safer Hartlepool Partnership and agreed by GONE. Aim is to reach upper quartile of Police BCU (Basic Command Unit) family.

BVPI 127a	Violent Crime per 1000 population - Violent crime per 1,000 population in the local authority area.			34.68		31.21	31.21	31.21
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Actual number of violent crimes recorded was 3125.

BVPI 127b	Robberies per 1000 population - Robberies per 1,000 population in the local authority area.		1.28	1.12	1.36	1.2	1.18	1.17
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The number of robberies was 97. Various operations and projects were implemented by Police and partners.

BVPI 128	Vehicle crimes - The number of vehicle crimes per 1,000 population in the local authority area.	7.77	14.04	12.10	13.43	13.00	12.24	11.37
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The number of vehicle crimes was 1095. Various operations and projects implemented by Council, Police and other partners to reduce vehicle crime. Targets included in Local Area Agreement. Set by Safer Hartlepool Partnership and agreed by GONE. Aim is to continue in upper quartile of Police BCU family.

BVPI 174	Racial incidents - The number of racial incidents reported to the local authority, and subsequently recorded, per 100,000 population.		40	58.82	36	59	60	61
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The Council improved support and services in relation to racial incidents, raising awareness and confidence in reporting incidents.

BVPI 175	Racial incidents with further action - The percentage of racial incidents reported to the local authority that resulted in further action.		85.7	98.11	84	98	98	98
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Improved support and services have enabled further actions to occur in almost all incidents reported to the Authority. The only exceptions being in cases where the complainant only wanted the incident to be logged with no further action taken.

BVPI 198	Drug-Users in Treatment - The number of drug users in treatment per 1,000 population aged 15-44.		45.6	18.7	4.9	18	21	22
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This indicator was amended in 2005/06 and therefore direct comparisons with previous years or 2005/06 target can not be made. The percentage increase (old definition) was 25.5% Increased investment allowed the reconfiguration of specialist treatment services with additional staff to increase capacity and effectiveness. The continuation of the Drug Intervention Programme plus new initiative of Restrictions on Bail have been successful and from 2005/06 young people statistics are now available from NDTMS

4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns 2004/5	Target 2005/6				
				2005/6	Future targets			
					2006/7	2007/8	2008/9	
BVPI 218a	Abandoned Vehicles - Investigation - Percentage of new reports of abandoned vehicles investigated within 24hrs of notification.			100		100	100	100
BVPI 218b	Abandoned Vehicles - Removal - Percentage of abandoned vehicles removed within 24 hours from the point at which the authority is legally entitled to remove the vehicle.			100		100	100	100
BVPI 225	Actions against Domestic Violence - The percentage of questions from a checklist to which a local authority can answer 'yes'.			36.4		100	100	100
BVPI 226a	Advice and Guidance Services: Total Expenditure - Total amount spent by the local authority on advice and guidance services provided by external organisations.	0.82	1	Not required	1			
BVPI 226b	Advice and Guidance Services: CLS Quality Mark - Percentage of monies spent on advice and guidance services provision that was given to organisations holding the CLS Quality Mark at 'General Help' level and above.			100	100	100	100	100
BVPI 226c	Advice and Guidance Services: Direct Provision - Total amount spent on Advice and Guidance in the areas of housing, welfare benefits and consumer matters which is provided directly by the authority to the public.			Not required				

4. Community Safety

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

LPI CS 15 Percentage of residents who feel safe outside after dark -

39 29.3% 40 30 32 34

Despite crime levels decreasing, nationally the British Crime survey shows that residents report feeling less safe. The 2005/06 result shows Hartlepool is mirroring the national picture.

LPI CS 16 Young offenders - percentage re-offending -

56 52.2 55 49.59 47.11 44.75

Youth Justice Board target requires 5% year on year reduction.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 166a	Environmental health checklist of best practice - Score against a checklist of best practice for: Environmental Health	97	100	100.0	100	100	100	100
BVPI 166b	Trading standards checklist of best practice - Score against a checklist of best practice for: Trading Standards	100	100	100.0	100	100	100	100
BVPI 216a	Remediation of Contaminated Land - Number of 'sites of potential concern' in the local authority area with respect to land contamination.			908 Sites		909	910	911
BVPI 216b	Information on Contaminated Land - Number of sites for which sufficient detailed information is available to decide whether remediation of the land is necessary, as a percentage of 'sites of potential concern'.			13		14	15	16
BVPI 217	Pollution Control Improvements - Percentage of pollution control improvements to existing installations completed on time.			91		90	90	90
BVPI 199a	Local street and environmental cleanliness – Litter - The percentage of relevant land and highways that is assessed as having combined deposits of litter and detritus that fall below an acceptable level.	11	5	17.0	5	14	11	10

Development of inspection process (including taking of photos for each transect and timing of inspections against cleansing rounds) and a reduction in vehicle availability due to age of cleansing vehicles has shown a decrease in the level of cleansing in the borough and resulted in the lower outturn achieved this year

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 199b	Local street and environmental cleanliness – Graffiti - The percentage of relevant land and highways from which unacceptable levels of graffiti are visible.			2		3	3	3
BVPI 199c	Local street and environmental cleanliness - Fly-post - The percentage of relevant land and highways from which unacceptable levels of fly-posting are visible.			0.11		1	1	1
BVPI 199d	Local street and environmental cleanliness - Fly-tipping - The year-on-year reduction in total number of incidents and increase in total number of enforcement actions taken to deal with 'fly-tipping'			1		1	1	1
BVPI 82ai	Percentage household waste recycled - Percentage of household waste arisings which have been sent by the Authority for recycling.	17.89	12.43	13.84	15	15	16	17
The introduction of a pilot scheme on Alternate Weekly Collections has improved the participation in the kerbside recycling collection. Ambitious target set for 2005/06 in order to aim as high as possible but levels of participation in kerbside collections throughout the town did not meet targets. Roll out of Alternate Weekly Collection for the whole of the borough will ensure greater participation and set out rates.								
BVPI 82aii	Tonnage of household waste recycled - Total tonnage of household waste arisings sent by the Authority for recycling.			5440.42		5927	6322	7341

Targets are set in line with national BVPI government targets for 2010 – 30% and 2015 – 33% for both BVPI 82 a & b combined. Target also set to reach top quartile performance and show continual need for improvement. The continued Education program and promotional leaflets along with door-to-door visits to promote recycling, will assist in increasing participation and improving tonnages. A scheme to collect Greenwaste, Plastic Bottles and Cardboard will also be introduced in a trial area, which will also increase rates and assist in achieving targets.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 82bi	Percentage household waste composted - The percentage of household waste sent by the Authority for composting or treatment by anaerobic digestion.	9.8	6.67	7.81	7	9	10	11
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The introduction of a pilot scheme on Alternate Weekly Collections to collect Greenwaste, Plastic Bottles and Cardboard has improved the participation in the kerbside recycling collection and increased the levels of Greenwaste for composting.

BVPI 82bii	Tonnage of household waste composted - The tonnage of household waste sent by the Authority for composting or treatment by anaerobic digestion.			3071.51		3663	4199	4750
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BVPI 82ci	Percentage household waste used to recover other energy sources - Percentage of the total tonnage of household waste arisings that have been used to recover heat, power and other energy sources.	7.03	73.61	70.70	72	70	69	68
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The planned maintenance shutdown of the energy from waste plant overran and prolonged periods of repair were required, during April/May, July, September/October, January and March resulting in more waste being diverted to landfill. An agreed protocol is set in place between the four authorities to ensure any diversions are shared equally between each authority area, to both provide efficiency of service and fair tonnage distribution.
Service in top quartile.

BVPI 82cii	Tonnage of household waste used to recover other energy sources - Total tonnage of household waste arisings that have been used to recover heat, power and other energy sources.			27796.50		28491	28926	29362
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BVPI 82di	Percentage household waste landfilled - Percentage of household waste that has been landfilled.	67.47	7.28	7.65	7	6	5	4
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We have not reached this year's target as repeated shut down for planned maintenance and repair of the Energy from Waste plant during April/May, July, September/October, January and March have caused more than expected diversions resulting in additional waste being landfilled.
Service in top quartile.

BVPI 82dii	Tonnage of household waste landfilled - The tonnage of household waste arisings that have been landfilled.			3006.48		2442	2096	1727
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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 84a	Household Waste Collection: kilograms - Number of kilograms of household waste collected per head of the population.		448.0	436.32	480	452	465	479
BVPI 84b	Household Waste Collection: % change - Percentage change from the previous financial year in the number of kilograms of household waste collected per head of the population.			-2.56%		3	3	3
BVPI 86	Cost of household waste - Cost of household waste collection per household.	35.31	33.35	36.26	34.4	38.48	40.00	41.23
Alternate weekly collections have enabled residents to recycle cans, glass, paper, cardboard, plastic bottles and green waste in the home, which the council collects at the kerbside								
BVPI 87	Cost of waste disposal - Cost of waste disposal per tonne of municipal waste.	35.4	35.63	37.60	37.4	40.45	42.23	43.20
BVPI 91a	Kerbside Collection of Recyclables: one recyclable - Percentage of households resident in the authority's area served by kerbside collection of recyclables	100	100	100.0	100	100	100	100
BVPI 91b	Kerbside Collection of Recyclables: two recyclables - Percentage of households resident in the authority's area served by kerbside collection of at least two recyclables.			100.0		100	100	100

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 183a Length of stay in temporary accommodation - B&B - The average length of stay in bed and breakfast accommodation of households that are unintentionally homeless and in priority need.

1 0 1.54 1 1 1 1

The Authority employs contractors to undertake condition surveys of the network. The percentage of the network surveyed has been increased this year from 25% to 50% in order to give a better reflection of the condition of the highway network as the whole network will now be surveyed every two years as opposed to every four as was the case previously. This has resulted in the achieved outturn differing from that anticipated

BVPI 183b Length of stay in temporary accommodation – Hostel - The average length of stay in hostel accommodation of households that are unintentionally homeless and in priority need.

0 0 0 0 0 0 0

BVPI 202 Number of Rough Sleepers - The number of people sleeping rough on a single night within the area of the authority

0 0 0 0 0 0

BVPI 203 Number of Families in Temporary Accommodation - The percentage change in the average number of families placed in temporary accommodation.

-6.94 100 NA 0 1 1 1

As the out turn for 2004-5 was nil the percentage change for 2005/6 cannot be calculated.

BVPI 213 Housing Advice Service: Preventing Homelessness - Number of households who considered themselves as homeless, who approached the local housing authority's housing advice service(s), and for whom housing advice casework intervention resolved their situation.

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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 214	Repeat Homelessness - Proportion of households accepted as statutorily homeless who were accepted as statutorily homeless by the same Authority within the last two years.			2.54		2	2	2
BVPI 64	Number of private sector dwellings returned into occupation - Number of non-local authority-owned vacant dwellings returned to occupation or demolished during the financial year as a direct result of action by the local authority.	56.25	4	34	56	70	70	70
LPI NS 10	Number of long term empty private houses -		669	545	610	500	460	430
This indicator monitors the trend for long-term empty houses to be brought back into use. The 2005/6 figure taken from Council Tax records has been adjusted to discount second homes in line with the HSSA indicator, but this accounts for only 16 properties. The out-turn performance reflects increased acquisition in the regeneration areas by the Council, changes in portfolio holdings and a trend for owners to maintain their portfolio properties. New targets reflect the expected reducing impact of regeneration in these years, and are therefore more realistic than aspirational.								
LPI NS 11	Average Standard Assessment Procedure (SAP) rating in private housing sector -			56.8		57.5	60.2	60.7
Outturn for 2005/6 is based on average as at April 2005.								
LPI NS 12a	Extra care sheltered accommodation for older people provision -		0	0	0	0	20	40
Scheme of 250 units (60 of which will be 'extra care') will start on site during summer 2006, the scheme will take two years to build. It is currently impossible to tell which units will be 'extra care' and which will not. The target is an estimate only.								
LPI NS 13	Number of "fuel poor" households assisted with top-up grants to thermally insulate their homes -		471	1125	1000	500	400	
Funding for measures increased so we were able to complete more jobs. The target was exceeded because we spent less money on Central Heating than expected and this enabled us to fund more insulation jobs. Our funding partner, which for the first three years of the scheme has been Scottish Power, are unable to put in as much matched funding in 2006/7, therefore the Council's contribution for non-priority jobs will increase significantly with a reduction in the number of jobs we can carry out. We are looking at other partners to fund the project but whoever we work with may not be able to contribute as much funding as Scottish Power has in previous years.								
LPI NS 9	Number of dwellings cleared for regeneration -		0	25	24	250	325	0
Expected demolition targets in the regeneration areas to meet clearance plans. Target for 2006/7 is realistic and funding is now in place to proceed. 2007/8 target is more aspirational								

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 106	New homes on previously developed land - Percentage of new homes built on previously developed land.	94	55	54.96		52	60	65
BVPI 109a	Planning applications: Major applications - Percentage of major applications determined within 13 weeks.	68.9	78.8	70.59	65	65	65	65
Top quartile performance for top tier authorities.								
BVPI 109b	Planning applications: Minor applications - Percentage of minor applications determined within 8 weeks	75.4	70.6	72.93	72	75	75	75
BVPI 109c	Planning applications: 'Other' applications - Percentage of 'other' applications determined within 8 weeks	88	82.5	83.96	82	85	85	85
BVPI 200a	Plan Making - Did the local planning authority submit the Local Development Scheme (LDS) by 28th March 2005 and thereafter maintain a 3-year rolling programme? - Did the local planning authority submit the Local Development Scheme (LDS) by 28th March 2005 and thereafter maintain a 3-year rolling programme?		no	No	yes	Yes	Yes	Yes
BVPI 200b	Plan Making - Has the local planning authority met the milestones which the current Local Development Scheme (LDS) sets out? - Has the local planning authority met the milestones which the current Local Development Scheme (LDS) sets out?		no	No	N/A	Yes	Yes	Yes

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 200c	Plan Making – Did the Local Planning Authority publish an annual report by 31st December each year? - Did the Local Planning Authority publish an annual report by 31st December each year?			Yes		Yes	Yes	Yes
BVPI 204	Planning Appeals - The number of planning appeal decisions allowed against the authority's decision to refuse on planning applications, as a percentage of the total number of planning appeals against refusals of planning applications.	25	12.5	33.3	33	33	33	33
The total number of appeals is low (15). One decision either way can therefore have a significant effect on performance								
BVPI 205	'Quality of Planning Services' Checklist - The local authority's score against a 'quality of planning services' checklist.	88.9	88.9	100.0	94.4	100	100	100
BVPI 219a	Conservation Areas - Number - Total number of conservation areas in the local authority area.			8		8	8	8
BVPI 219b	Conservation Areas - Character Appraisals - Percentage of conservation areas in the local authority area with an up-to-date character appraisal.			0.00		12.5%	25%	37.5%
The target is to appraise one conservation area per year.								
BVPI 219c	Conservation Areas - Management Plans - Percentage of conservation areas with published management proposals.			0		12.50	25.00	37.50
Any Management Plan would be produced in conjunction with a completed conservation area appraisal. No appraisals have yet been completed								

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 100	Temporary Road Closure - Number of days of temporary traffic controls, or road closure, on traffic sensitive roads, caused by roadworks, per km of traffic sensitive road.	0.1	0.1	0.0		0	0	0
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BVPI 102	Passenger Journeys on Buses - Number of local bus passenger journeys originating in the authority area undertaken each year.	19020943.5	6046274	5592176	6592000	5924790	5931140	5869350
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The total number of bus passenger journeys in Hartlepool has reduced by 7% from 2004/05 to 2005/06. This continues the trend of a 10% reduction over the past five years and is common with all other Tees Valley, and many other, local authorities. This reduction corresponds with increasing car ownership, increasing cost of bus travel, de-registering of commercial bus services and increasing demand for longer distance trips. These factors are largely outside of the Local Authority's direct control. Despite this decline, the number of bus journeys per person in Hartlepool is still one of the highest in the North East

BVPI 165	Pedestrian Crossings with Facilities for Disabled People - The percentage of pedestrian crossings with facilities for disabled people, as a proportion of all crossings in the local authority area.	100	94.59	100.0	100	100	100	100
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BVPI 187	Condition of Surface Footway - Percentage of the category 1, 1a and 2 footway network where structural maintenance should be considered.	16	22.2	15	22	14	13	12
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The out-turn figure has been provided by the contractors who carried out the DVI (detailed visual inspections) on behalf of the Authority. The amount of footpath works carried out this year was greater than anticipated resulting in a better than expected outturn

BVPI 215a	Rectification of Street Lighting Faults (non-DNO) - The average number of days taken to repair a street lighting fault that is under the control of the local authority.			1.64		1.60	1.60	1.60
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BVPI 215b	Rectification of Street Lighting Faults (DNO) - The average time taken to repair a street lighting fault, where response time is under the control of a DNO.			22.77		21	20	18
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5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns 2004/5	2005/6	Target 2005/6	Future targets		
						2006/7	2007/8	2008/9

BVPI 223	Condition of Principal Roads - Percentage of the local authority principal road network where structural maintenance should be considered.	29	22.32	11.06	22	11.5	12.0	12.5
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Method of calculating BVPI outturn from SCANNER data changed thus results do not directly relate to previous years outturns. This alteration was not known at the time of setting targets for 2005/2006 thus resulting in large discrepancy. Due to the marked deterioration of other roads in the network it is not expected that any major schemes on the principal roads are likely to take place over the next three years. This being the case it is anticipated that conditions will deteriorate slightly over this period. . Projected outturns are based on current funding levels.

BVPI 224a	Condition of Non-Principal Roads - Percentage of the non-principal classified road network where maintenance should be considered	9.06	8.45	23.18	16.75	23.5	24.0	24.5
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Method of calculating BVPI outturn from SCANNER data changed thus results do not directly relate to previous years outturns. The extent of the survey was also changed from 50% of the network to 100% of the network, which will result in a more meaningful year-to-year outturn in future years. There is also an element of genuine deterioration of the network resulting from insufficient investment at government level for a number of years. It is not anticipated that current funding levels for highway maintenance are sufficient to prevent, at least, minor further deterioration of the network in the short term. Projected outturns are based on current funding levels.

BVPI 224b	Condition of unclassified roads - Percentage of the unclassified road network where structural maintenance should be considered.	10.61	19.45	16.51	38	35.0	20.0	35.0
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The percentage of the network surveyed has been increased this year from 25% to 50% in order to give a better reflection of the condition of the highway network as the whole network will now be surveyed every two years as opposed to every four as was the case previously. This has resulted in the achieved outturn differing from that anticipated. Because the percentage of highway surveyed in any one year has increased this makes it difficult to relate previous years performance to target setting for future years. In two years time the same section of highway will be surveyed as was this year and the intention is that minimisation of deterioration is achieved. Targets for 2006/07 and 2008/09 are, at this time best guesses for the reasons outlined above. The target for 2007/08 is based on this years outturn anticipating slight deterioration based on current budget levels.

BVPI 99ai	Road accident casualties: KSI all people - Number of people killed or seriously injured (KSI) in road traffic collisions.	93.5	56	49	-4.0	45	41	38
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Figures show a slight reduction and early indications of the following year's figures show a significant reduction. Figures is still above target but continuous road safety schemes and training are helping to bring about further reductions.

BVPI 99aii	Road accident casualties: KSI all people - Percentage change in the number of people killed or seriously injured (KSI) in road traffic collisions since the previous year.	-13.16	33.3	-12.5	8.85	-7.3	-7.8	-8.5
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The figures for 04/05 appeared to be a blip, which were further affected by the highest number of A19 accidents recorded. The 05/06 figures do however show a significant improvement

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 99aiii	Road accident casualties: KSI all people - Percentage change in the number of people killed or seriously injured (KSI) in road traffic collisions since the 1994-98 average.	-31.57	21.2	6.1	-20.0	-1.6	-9.3	-17.0
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Performance has improved (on 2004/05) as ongoing programme of safety schemes is having an affect

BVPI 99bi	Road accident casualties: KSI children - Number of children (aged under 16 years) killed or seriously injured (KSI) in road traffic collisions.	12.75	15	10	8.85	8	7	7
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Figures show a reduction of a 1/3 and early indications show a further reduction of 50% for next years figures. The outturn is very close to the target but with numbers being so low, figures can vary significantly year on year.

BVPI 99bii	Road accident casualties: KSI children - Percentage change in the number of children (aged under 16 years) killed or seriously injured (KSI) in road traffic collisions since the previous year.	-25.78	23.07	-33.3	-5.25	-5.5	-6.0	-6.2
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Due to small numbers a +/- can give a high percentage but the outturn is still well below 04/05 outturn. Due to small numbers a +/- can give a high percentage but the outturn is still well below the target as a result Local Safety Schemes and continuous road safety training and publicity.

BVPI 99biii	Road accident casualties: KSI children - Percentage change in the number of children killed or seriously injured (KSI) in road traffic collisions since the 1994-98 average.	-52.66	27.1	-15.3	-25.0	-29.2	-33.4	-37.5
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The significant reduction is a result of Local Safety Schemes and continuous road safety training and publicity. Figures show a significant reduction as a result Local Safety Schemes and continuous road safety training and publicity although figures are still above the target.

BVPI 99ci	Road accident casualties: Slight injuries - Number of people slightly injured in road traffic collisions.	723.5	305	304	368.22	305	300	295
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Casualties have stabilised around the 300 mark for the last few years. The outturn is well below target as a result of Local Safety Schemes and the possibility of using DfT (Department for Transport) stretched targets is being considered.

BVPI 99cii	Road accident casualties: Slight injuries - Percentage change in the number of people slightly injured in road traffic collisions since the previous year.	-8	2.00	-0.3	-0.87	0.3	-1.6	-1.7
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Slight reduction as casualties have stabilised. Slightly below the target but early indications show targets will be met for next year as a result of Local Safety Schemes.

5. Environment and Housing

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 99ciii	Road accident casualties: Slight injuries - Percentage change in the number of people slightly injured in road traffic collisions since the 1994-98 average.	-14.2	-21.3	-21.6	-5.0	-21.3	-22.6	-23.9
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Slight reduction as casualties have stabilised. Figures continue to show a significant reduction to the 94/98 average as a result of Local Safety Schemes.

LPI NS 14	Number of passenger journeys at Hartlepool Rail Station per annum -		316289	346835	316000	344820	353890	362970
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This increase is a result of continued partnership working with the local rail operator (Northern Rail) to improve services and facilities at Hartlepool and Seaton Carew rail stations. A range of other factors are also considered to have influenced the number of rail passenger journeys. This includes the increasing traffic congestion, cost of parking and demand for travel at other towns and cities across the region

To be combined with LPI NS 15 so targets are for journeys at Hartlepool and Seaton Carew station.

LPI NS 15	Number of passenger journeys at Seaton Carew Station per annum -		14856	17879	14000			
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This increase is a result of continued partnership working with the local rail operator (Northern Rail) to improve services and facilities at Seaton Carew rail station. A range of other factors are also considered to have influenced the number of rail passenger journeys. This includes the increasing traffic congestion, cost of parking and demand for travel at other towns and cities across the region

To be combined with LPI NS 14 in 2006/07 so no targets set.

LPI NS 3	Percentage of street lights not working as planned -		1.16	0.95	0.95	0.95	0.95	0.95
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Continually carrying out repairs to street lights within 2 days have reduced the percentage of street lights not working as planned to under 1%.

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 170a	Visits to and use of museums and galleries - all visits - The number of visits to/uses of local authority funded or part-funded museums and galleries per 1,000 population.	876.75	2493	2669	2200	2305	2305	2360
Increase in figures due to large number of visitors (c.13,000) due to two day Tall Ships visit in July 2005 and successful popular exhibition programme in recently opened exhibition space; specifically Poolie Pride, Monsters of the Deep, Out of this World and Must have Toys exhibitions, each of which brought an influx of new audiences into the Museum of Hartlepool. In addition the Renaissance funded learning team also generated holiday period family learning events which generated record numbers of educational visits. In addition website hits continue to rise from 2004/5, as websites gain increasing profile								
BVPI 170b	Visits to and use of museums and galleries - in person - The number of those visits to Local Authority funded, or part-funded museums and galleries that were in person, per 1,000 population.	514.25	1944	2031	1700	1765	1720	1765
Increase in figures due to large number of visitors (c.13,000) during two day Tall Ships visit in July 2005 and successful popular exhibition programme in recently opened exhibition space; specifically Poolie Pride, Monsters of the Deep, Out of this World and Must have Toys exhibitions, each of which brought an influx of new audiences into the Museum of Hartlepool. In addition the Renaissance funded learning team also generated holiday period family learning events which generated record numbers of family visits								
BVPI 170c	Visits to museums & galleries by pupils in organised groups - The number of pupils visiting museums and galleries in organised school groups.	7031	7448	7600	7100	7200	7300	7300
Continued successful delivery of Renaissance in the Regions funded educational programme. Since September 2003 this programme has provided temporary funding for two learning officers whose remit is specifically to design and deliver curricular and family learning programmes. Funding has now been awarded by DCMS for continued funding through until March 2008								
LPI ACS 6	Number of physical visits per 1000 population to public libraries -		7128	6564	7150	6800	6900	7000
Restructure of staffing to improve delivery of reader development activities and wider audience participation for all ages.								
LPI CS 12a	Number of housebound people receiving a home visit from the home library service once every three weeks, for as long as they require the service -		514	508	480	505	505	505
LPI CS 2a	Overall average attendance at Eldon Grove and Mill House Leisure Centre -		397579	338831	362500	362500	365000	367500
Previous year (2004/05) included a year long free swimming campaign for juniors which increased attendances by over 33% on 2003/04.								
Target kept at same level as 2004/05 to see what impact the loss of the LPSA1 pump priming grant would have								

6. Culture and Leisure

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
LPI CS 2b	Proportion of overall attendance from nine Neighbourhood Renewal Fund Wards -		54	54	50	55	56	57
LPI CS 2c	Number of concessionary members of Leisure Card Scheme attending the centres four times or more during the year -		1348	1472	2000	1750	2000	2250
Significant promotional work to be undertaken to highlight the benefits of the Leisure Card during 2006/07 Not enough dedicated work was done to specifically target disadvantaged communities who would benefit from the concessionary rates. Has now been included as an action in Business Plan								
LPI CS 9	Number of local nature reserves -		5	6	6	6	6	6
BVPI 220	Public Library Service Standards Checklist - Compliance' against the PLSSs is assessed on: the number of PLSS the authority has complied with; the general progress the authority has made against the PLSS from the previous financial year; where the PLSS are not met, the number of individual standards			3		4	4	4
BVPI 178	Footpaths and Rights of Way Easy to Use by Public - The percentage of the total length of rights of way in the local authority area that are easy to use by the general public.	87	91.1	89.1	95	95	96	97

7. Strengthening Communities

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 156	Buildings accessible to people with a disability - The percentage of authority buildings open to the public in which all public areas are suitable for, and accessible to, disabled people.		17.74	20.00	25	28	30	30
Some works completed in 2005/6 are awaiting re-audit by the Council's Access Officer to confirm their compliance. This would increase the outturn percentage. Service departments prioritise works to ensure major barriers are dealt with but this does not always improve the BVPI performance. Further corporate investment in access works of £81,600 is planned in 2006/7 and a further £50k has been allocated in 2008/9 to improve the performance.								
BVPI 157	E-government: e-enabled interactions - The number of types of interactions that are enabled for electronic delivery as a percentage of the types of interactions that are legally permissible for electronic delivery.	87.5	80	100.00	100	NA	NA	NA
PI deleted for next year so targets not required.								
LPI CS 13a	The number of voluntary/community groups supported by the Council -		36	31	31	29	29	23
Outturn for 2005/6 reduced on outturn for 2004/5 as a result of change in criteria of Community Pool and due to demise of several organisations who have been previous beneficiaries								
LPI CS 13b	The level (£) of grant aid provided by the Council to voluntary/community groups -		392873.05	378694.22	404600	443762.53	412600	412600

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9

BVPI 76a Housing Benefit Security - claimants visited - The number of housing benefit claimants in the local authority area visited, per 1,000 caseload.

282.16 202 227.30 200 203 210 220

Effective Performance Management Framework in operation. 2006/7 target set to achieve DWP National Performance Standard of 2750 visits whilst visiting officers undergo major reskilling programme which will involves lost productive time.

BVPI 76b Housing Benefit Security - investigators - The number of fraud investigators employed by the Local Authority, per 1,000 caseload.

0 0.26 0.29 0.25 0.27 0.27 0.27

Outturn reflects the impact of resource inputs of employment of a contractor member of staff for part of the year.

BVPI 76c Housing Benefit Security - investigations - The number of Housing Benefit and Council Tax Benefit (HB/CTB) fraud investigations carried out by the Local Authority per year, per 1,000 caseload.

53.4 44.5 40.52 45 48 50 52

BVPI 76d Housing Benefit Security - prosecutions and sanctions - The number of Housing Benefit and Council Tax Benefit (HB/CTB) prosecutions and sanctions, per year, per 1,000 caseload, in the Local Authority area.

5.31 1.3 3.16 2 2.6 2.8 3.0

Performance reflects the impact of the training and development of investigation staff, more robust case referral evaluation arrangements and the effect of employing a contractor for part of the year

BVPI 78a Speed of processing new claim to HB/CTB - To measure average processing time taken across all new Housing and Council Tax Benefit (HB/CTB) claims submitted to the Local Authority, for which the date of decision is within the financial year being reported.

29.38 39.8 23.8 36 29 28 27

Impact of mobile working, reduction in the number of claims to process, effective performance management arrangements and follow up visit arrangements to obtain supporting information from claimants. 2006/7 targets has been set to exceed the DWP National Performance Standard and is forecast to maintain performance in top quartile nationally as changes to DWP definition will make this indicator more difficult to achieve.

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 78b	Speed of processing changes of circumstances to HB/CTB - The average processing time taken for all written notifications to the Local Authority of changes to a claimant's circumstance that require a new decision on behalf of the Authority.	7.4	18.9	7.2	9	9.0	8.5	8.2
Effective caseload performance management arrangements and visit arrangements to obtain supporting documentation to enable changes in circumstances to be actioned. 2006/7 Targets reflect delivery of DWP National Performance Standards and anticipated impact of DWP indicator definition amendment which will make an average lower number of days more difficult to achieve.								
BVPI 79a	Accuracy of HB/CTB claims - The percentage of cases within a random sample for which the Authority's calculation of Housing and Council Tax Benefit (HB/CTB) is found to be correct.	99	99.4	98.80	99	99.0	99.1	99.2
BVPI 79bi	Accuracy of recovering overpayments - The amount of Housing Benefit overpayments (HB) recovered as a percentage of all HB overpayments.			76.62		70	71	72
BVPI 79bii	Accuracy of recovering overpayments - HB overpayments recovered as a percentage of the total amount of HB overpayment debt outstanding at the start of the year, plus amount of HB overpayments identified during the year.			57.42		55	56	57
BVPI 79biii	Accuracy of recovering overpayments - Housing Benefit (HB) overpayments written off as a percentage of the total amount of HB overpayment debt outstanding at the start of the year, plus amount of HB overpayments identified during the year.			22.50		21	19	18

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 9	Percentage of Council Tax collected - The percentage of council tax collected by the Authority in the year.	98.3	95.7	96.4	95.7	96%	96.4%	96.6%
Performance reflects effective recovery strategy and impact of growing popularity of paying by Direct Debit.								
BVPI 10	Percentage of non-domestic rates collected - The percentage of national non-domestic rates collected in-year	99.14	99.4	99.83	98.8	99.2	99.3	99.4
Proactive Recovery Programme including effective close monitoring of problematic accounts and impacts of small business rate relief scheme								
BVPI 8	Percentage of invoices paid on time - Percentage of invoices for commercial goods & services paid by the Authority within 30 days of receipt or within the agreed payment terms	95.97	96.13	94.71	97.5	95.0	98.0	98.5
Reduction in performance has arisen from monitoring resources being redirected to IT projects (e.g. replacement FMS and EDRMS systems) and departmental restructures impacting upon processing timescales.								
BVPI 179	Standard Searches within 10 Days - The percentage of standard searches carried out in 10 working days.	100	94.3	99.23	97.5	100	100	100
New procedures have been implemented to monitor progress of search applications on a daily basis. These new procedures will ensure that performance continues to meet the target.								
BVPI 11a	Top 5% earners: women - Percentage of top-paid 5% of staff who are women	40.23	47.55	50.44	48.5	50.44	50.44	50.44
BVPI 11b	Top 5% earner: minority ethnic communities - The percentage of the top 5% of local authority staff who are from an ethnic minority.	3.48	0	1.15	1.68	2.31	2.31	2.31
Whilst a top 5% employee from ethnic minorities has been appointed during 2005/6, the number of employees who have declared their ethnicity has also increased.								
BVPI 11c	Top 5% earners: with a disability - Percentage of the top paid 5% of staff who have a disability (excluding those in maintained schools).		1.68	6.79	3.36	7.95	7.95	7.95
The number of top 5% employees who have declared a disability, and employees who have declared whether they have/do not have a disability has increased as a result of a recent survey of non school employees								

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 12	Working days lost due to sickness absence - The number of working days/shifts lost to the Authority due to sickness absence.	8.4	11.32	12.34	10.29	10.18	9.68	9.18
Legal difficulties were encountered in closure of long term sickness cases which, along with the disruption associated with the creation of new departments following the corporate restructure resulted in performance worsening.								
BVPI 14	Percentage of early retirements - The percentage of employees retiring early (excluding ill-health retirements) as a percentage of the total work force.	0.16	0.41	0.78	0.8	0.40	0.40	0.40
BVPI 15	Percentage of ill health retirements - The percentage of local authority employees retiring on grounds of ill health as a percentage of the total workforce.	0.12	0.33	0.13	0.21	0.19	0.19	0.19
A significant reduction in the number of ill health retirements has been experienced								
BVPI 16a	Percentage of employees with a disability - The percentage of local authority employees with a disability	3.73	2.53	4.41	2.84	4.42	4.43	4.44
BVPI 16ab	BVPI 16a/BVPI 16b - Percentage of staff with disabilities compared with percentage of working age population with disabilities -	31.33	11.42	19.92	12.83	19.96	20.01	20.05
BVPI 16b	Percentage of economically active disabled community population - The percentage of the economically active population in the local authority area who have a disability.		22.14	22.14		Not Required	Not Required	Not Required

8. Corporate Performance

Ref	Description	England Top Quartile	Hartlepool Outturns		Target 2005/6	Future targets		
			2004/5	2005/6		2006/7	2007/8	2008/9
BVPI 17a	Percentage of black and ethnic minority employees - The percentage of local authority employees from ethnic minority communities.	4.6	0.6	0.8	0.7	0.8	0.9	0.9
The number of new employees who have declared they are from a black or minority ethnic group has increased at a faster rate than the number of employees who have declared their ethnicity per se as a result of a recent survey of non school employees								
BVPI 17ab	BVPI 17a/BVPI 17b - Percentage of staff from the minority ethnic community compared with the percentage of working age population from ethnic minorities -	100	54.55	72.73	63.64	72.73	81.81	81.81
The number of new employees who have declared they are from a black or minority ethnic group has increased at a faster rate than the number of employees who have declared their ethnicity per se as a result of a recent survey of non school employees								
BVPI 17b	Percentage of economically active minority ethnic community population - The percentage of the economically active (persons aged 18-65) population from ethnic minority communities in the local authority area.		1.1	1.1		Not required	Not required	Not required
BVPI 2a	Equality Standard for Local Government - The level of the Equality Standard for local government to which the Authority conforms in respect of gender, race and disability.		1	2	2	2	3	3
BVPI 2b	Duty to Promote Race Equality - The quality of an Authority's Race Equality Scheme (RES) and the improvements resulting from its application.	72	74	84	84	89	89	89
Measurable improvements in performance in all aspects included in the 2004/5 outturn have been replicated in 2005/6. Measurable improvements have also been made in respect of providing services that meet the needs of all ethnic groups in the communities the authority serves and improving service outcomes for all ethnic groups and reducing any differences.								
LPI CE 4	The percentage of letters from members of the public answered within 10 working days -		92	93	90	92	92	92

COUNCIL REPORT

22nd June, 2006



Report of: The Executive

Subject: ADDITIONS TO 2006/2007 CAPITAL PROGRAMME

1. PURPOSE OF REPORT

- 1.1 To enable Council to consider Cabinet's proposed additions to the 2006/2007 Capital Programme.

2. BACKGROUND

- 2.1 As Members will be aware the constitution details the arrangements for approving amendments to the approved Budget and Policy framework. Since the 2006/2007 Budget and Policy Framework was approved by Council on 16th February, 2006, a number of capital issues, which could not have been anticipated, have arisen and Cabinet is seeking Council's approval to add these items to the 2006/2007 Capital Programme.

- 2.2 These items relate to:

- Repairs to the multi-storey car park;
- Emergency Highway Maintenance.

- 2.3 Details of these issues will be considered by Cabinet on 19th June, 2006. Owing to the urgency of these issues they will need to be considered by Council on 22nd June, 2006. As there is insufficient time between the Cabinet and Council meetings the issues to be referred to Council are detailed in the remainder of this report.

3. REPAIRS TO MULTI-STOREY CAR PARK

- 3.1 Members will be aware that the Council disposed of the Shopping Centre in 1992 and received a significant capital receipt. The Council also receives a 15% share of the annual net rental income generated by the shopping centre. This income amounts to approximately £0.75m and is built into the overall budget requirement.

- 3.2 Under the terms of the sale the Council is also required to “repair maintain and reinstate as necessary all car park surfacing kerbs roadways footpaths surface marking signs gates barrier fences lifts and car parking equipment on the premises” (clause 7.1.1). In this respect “the premises” refers to the multi storey car park.
- 3.3 The owners of the shopping centre have notified the Council that water is leaking into the shopping centre from the multi storey car park. The Council's Principal Structural Engineer has undertaken a survey into the cause of the leakage and determined that there has been a deterioration in the water proof running surface within the multi storey car park. Therefore, the Council is legally required under the terms of the shopping centre lease, to undertake urgent repairs to address this issue.
- 3.4 It is estimated that these urgent works are £179,000 and no provision has been in the 2006/2007 budget for these costs as they were not identified when the budget was set. The 2006/2007 Budget and Policy Framework includes a Capital Contingency of £1m and commitments of £533,000 were approved against this provision when the budget was set. It is therefore suggested that the cost of these works will be funded from the uncommitted capital contingency. If Council approves this proposal the net uncommitted capital contingency will be £288,000.
- 3.5 The investigation by the Council's Principal Structural Engineer indicates that repairs may be required to other areas of the multi storey car park. However, more detailed investigation needs to be undertaken. In addition, the Waldon Street shopping centre car park will revert to the Council if it is not developed by the shopping centre owners by April, 2007.
- 3.6 Therefore, there may be an opportunity to enter into negotiations with the shopping centre owners to develop a strategy for the Waldon Street and multi storey car parks.
- 3.7 A detailed business case comparing the costs and benefits of any strategy will need to be undertaken to determine the most appropriate option for the Council. This work cannot be progressed until discussions have been held with the shopping centre owners. A further report will be submitted to Cabinet and Council once the necessary financial appraisals have been completed. This will enable the Council to determine how they wish to proceed in relation to future operation and/or repairs to the multi storey car park. In the meantime, it is suggested that the uncommitted capital contingency of £288,000 be earmarked for any potential costs which may arise from this review.

4. EMERGENCY HIGHWAYS MAINTENANCE

- 4.1 In response to recent Government guidance officers are currently reviewing existing highways management issues and developing a Highway Asset Management Plan (HAMP). The HAMP will not be complete until

March, 2007 and will set out a medium term strategy for highway maintenance.

- 4.2 In the meantime a strategy needs to be developed to address urgent short-term problems arising from the unusually long winter period earlier this year. These conditions resulted in a more rapid deterioration of road conditions than would normally be expected. These issues cannot be addressed from the existing Highways Maintenance budget.
- 4.3 The necessary works to address the deterioration of road conditions consists of a variety of measures, including surface dressing, patching and resurfacing. In total it is estimated that the essential works to be undertaken in 2006/2007 will cost £385,000. This amount consists of £135,000 for surface dressing works and £250,000 to repair pot holes, highway resurfacing and footpath repairs.
- 4.4 The surface dressing works, due to their nature, must be undertaken during the summer months. It is suggested that these works be funded from the capital element of the Local Public Service Agreement (LPSA) reward grant. These monies have not previously been committed as this funding could not be guaranteed until the end of the LPSA and the Council's performance against the agreed LPSA performance targets had been assessed. This assessment has now been completed and the Government have agreed the level of reward grant. The capital element is £703,000 which will be paid in two instalments. The first instalment was received late in March, 2006 and the second instalment will be received before 31st March, 2007. Cabinet will need to consider proposals for using the remaining LPSA Capital Reward Grant as part of the development of the 2006/2007 outturn strategy, which will be submitted to a future Council meeting for consideration.
- 4.5 The other works do not need to be undertaken during the summer months. Therefore, Cabinet has deferred consideration of the above requirement until the first quarter 2006/2007 budget monitoring report is submitted. This will enable Cabinet to consider these issues in the context of the Council's overall financial position for 2006/2007 before referring their proposals to Council for consideration.

5. PROPOSALS

- 4.1 Council is requested to consider the following proposals:
 - i) to fund the Council's urgent liabilities of £179,000 for repairs to the multi store car park from the uncommitted capital contingency.
 - ii) to fund a package of emergency highway resurfacing works of £135,000 from the LPSA Capital Reward Grant.

COUNCIL
22ND June 2006



Report of: Chief Executive

Subject: BUSINESS REPORT

1. OUTSIDE BODIES 2006/07

Following approval of the appointments to Outside Bodies, Members are advised of the following minor change to those appointed at Annual Council:-

(i) Changes to those appointed at Annual Council

Forum for Racial Harmony – Councillor Richardson to replace Councillor Johnson.

(ii) Vacancy

Brierton Community Sports Centre (Management Committee) – Councillor M Waller to be appointed to vacancy deferred at the Annual Council meeting.

(iii) Additional Nominations Required

Together Project Steering Group – Three nominations have been made (Councillors R Cook, Lilley and Preece), though a further two Labour Councillors are required.

2. APPOINTMENTS TO COMMITTEES, FORUMS AND OTHER BODIES

Following approval of the Council's appointments to Committees, Forums and other Bodies, approval is sought of the following minor changes to those appointed at Annual Council:-

(i) Changes to those appointed at Annual Council

Regeneration and Planning Services Scrutiny Forum – Councillor D Waller to replace Councillor Cranney.

(ii) Independent Remuneration Panel – Member Working Group- Members may recall that at the meeting of Council held on 16h February 2006, the report

produced by the Independent Remuneration Panel was referred to a cross party working group. Council agreed appointments to the Working Group, on 23 February 2006, as follows:-

Councillors James, Richardson, Sutheran, Clouth, Johnson, Flintoff, Preece, Morris, Kaiser and Ferriday.

Council's instructions are requested in respect of replacements for ex Councillors Ferriday and Flintoff.

3. BY-ELECTION

Members will be aware of the election of Councillor Trevor Rogan on 8th June, 2006.

Following approval of the Council's appointments to Committees, Forums and other Bodies, there are currently vacancies on the following meetings:-

- General Purposes Committee
- Licensing Committee
- Children's Services Scrutiny Forum

Council's instructions are requested.

COUNCIL
22nd June 2006



Report of: Chief Executive

Subject: BUSINESS REPORT (2)

4. PCT RECONFIGURATION

The advice of Counsel was obtained as to the merits of seeking a Judicial Review of the Strategic Health Authority's consultation process in respect of the reconfiguration of Primary Care Trusts. Whilst noting that there were "defects" within the overall consultation process, Counsel has advised that any challenge would have limited prospects of success. Whilst recognising that the consultation document issued through the Strategic Health Authority does indicate a predisposition in its views as to the re-configuration of Primary Care Trusts, the document does not in itself provide sufficient evidence of a predetermination or a closed mind, that would warrant judicial intervention. Counsel has also indicated that there are other "practicalities" that will need to be considered at some point by the Borough Council, not least management and staffing structures and the Council's relationship with the "new" Primary Care Trust. Council's instructions are requested.