

MEDIUM TERM FINANCIAL STRATEGY 2012/13 TO 2014/15

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STATEMENT OF GENERAL FUND REQUIREMENTS 2012/13 TO 2014/2015

	2011/2012 BUDGET	2012/2013 BUDGET	2013/2014 PROJECTED BUDGET	2014/2015 PROJECTED BUDGET
	£m.	£m.	£m.	£m.
DEPARTMENTAL REQUIREMENTS				
Chief Executives Department	4.501	2.477	2.539	2.602
Rent Allowances/C. Tax benefit not subsidised	1.433	1.469	1.506	1.544
Rent Allowances Grant	(1.216)	(1.246)	(1.277)	(1.309)
Child and Adult Services	51.710	51.699	52.992	54.317
Regeneration & Neighbourhoods Services	21.063	21.039	21.565	22.104
TOTAL DEPARTMENTAL REQUIREMENTS	77.491	75.438	77.325	79.258
Property Budgets	3.127	3.199	3.279	3.361
EXTERNAL REQUIREMENTS				
Magistrates, Probation and Coroners Court	0.197	0.202	0.207	0.212
North Eastern Sea Fisheries Levy	0.032	0.033	0.034	0.035
Flood Defence Levy	0.055	0.070	0.072	0.074
Discretionary NNDR Relief	0.108	0.111	0.114	0.117
CORPORATE COMMITMENTS				
I.T.	2.508	0.000	0.000	0.000
Telecoms	0.000	0.106	0.109	0.112
ICT and Revenues & Benefit Contract	0.000	5.253	5.384	5.518
Savings from Revenues & Benefit and ICT Contract	0.000	(0.330)	(0.536)	(0.790)
Audit Fees	0.363	0.282	0.289	0.296
Centralised Estimates	7.179	7.081	7.057	7.015
Insurances (Note 1)	0.187	0.299	0.306	0.314
Designated Authority Costs	0.092	0.044	0.045	0.046
Pensions	0.371	0.430	0.441	0.452
Members Allowances	0.374	0.317	0.325	0.333
Mayoral Allowance	0.069	0.071	0.073	0.075
50% Contribution to Director of Public Health	0.000	0.042	0.043	0.044
Emergency Planning	0.087	0.08	0.082	0.084
2012/13 Strategic Contingency (Note 2)	0.410	0.383	0.391	0.402
Job Evaluation and Pay Awards April 2012	1.600	1.411	1.573	1.565
2012/13 Pressures	0.000	1.730	1.773	1.818
Headroom for 2013/14 Pressures	0.000	0.000	1.000	1.025
Headroom for 2014/15 Pressures	0.000	0.000	0.000	1.000
Pressures year 2 and 3 additional costs	0.312	0.000	0.000	0.000
Benefit Subsidy income	(0.300)	(0.300)	0.000	0.000
Removal of Revenue funding & replace with capitalisation	0.000	0.000	(0.250)	(0.250)
LATS income	(0.200)	(0.200)	0.000	0.000
Parish Precepts	0.027	0.026	0.027	0.028
Savings Projects Investigation Costs (C Tax Base)	0.250	0.000	0.000	0.000
Pressure from loss of funding for academies programme	0.000	0.280	0.280	0.280
Car Allowances Savings	0.000	(0.030)	(0.031)	(0.032)
BT efficiencies 2012/13	0.000	(5.376)	(5.510)	(5.648)
GROSS BASE BUDGET REQUIREMENT	94.339	90.652	93.902	96.744
Council Tax Percentage Increase	0.0%	0.0%	3.49%	3.49%
Council Tax - Base Income	39.669	39.724	41.561	43.212
Council Tax - Precept Income	0.000	0.026	0.026	0.026
Council Tax - freeze grant 2011/12 regime - payable until 2014/15	0.991	0.991	0.991	0.991
Council Tax - freeze grant 2012/13 regime - 1 year grant	0.000	0.997	0.000	0.000
New Homes Bonus	0.000	0.558	0.838	0.838
Additional New Homes Bonus	0.000	0.210	0.210	0.210
Formula Grant	45.384	41.276	40.616	37.610
Formula Grant - transfer from Specific Grants	6.626	6.210	6.111	5.658
Impact of ring fencing grants transferring to Formula grant	0.000	0.000	0.000	0.000
Contribution from Budget Support Fund and other Reserves	0.900	0.000	0.000	0.000
Contribution from 2009/10 Departmental Risk Reserves	0.561	0.000	0.000	0.000
Collection Fund Surplus - removal of 50% C Tax discount	0.000	0.430	0.000	0.000
Collection Fund Surplus/(deficit) - normal activity	0.208	0.014	0.000	0.000
Contribution from 2011/12 Outturn to fund Collection Fund Deficit	0.000	0.186	0.000	0.000
BUDGET LIMIT	94.339	90.622	90.353	88.545
DEFICIT/(SURPLUS)	0.000	0.029	3.550	8.198
Less Cumulative cuts in previous years	0.000	0.000	0.000	(3.639)
New Annual Savings - above BTP	0.000	0.029	3.550	4.560

Note 3

NOTES

1) Insurances

Following the successful tendering exercise with Redcar and Cleveland Council the insurance budget has now been centralised for management purposes.

	£'000
Budget	187
Inflation	5
Saving from Contract Renewal	(110)
Budget from Departments	217
	<u>299</u>

2) Strategic Contingency

	<u>2011/12</u> £'000	<u>2012/2013</u> £'000	<u>2013/14</u> £'000	<u>2014/15</u> £'000
Energy Costs	150	156	162	168
Repayment severance costs	120	120	120	120
Discretionary Business Rates	51	54	55	58
Revenue Cost of Capitalisation	51	53	54	56
Priorities - Members ICT	38	0	0	0
	<u>410</u>	<u>383</u>	<u>391</u>	<u>402</u>

3) 2012/13 Budget Deficit

	£m
Gross Deficit	7.319
Impact of changes in planning assumptions	<u>(1.584)</u>
	5.735
Departmental Savings	<u>(5.376)</u>
Sub Total	0.359
ICT/Revenues and Benefits Procurement Savings (Yr 1)	<u>(0.330)</u>
Deficit to be bridged from 2011/12 Outturn	<u>0.029</u>

CHIEF EXECUTIVES
DETAILED REVENUE BUDGETS 2012/13

2012/2013 BUDGET - CHIEF EXECUTIVES SUMMARY

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6+7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
117.0	Public Relations	116.0	0.0	22.0	(22.0)	0.0	0.0	116.0
195.0	Democratic Services	196.0	0.0	0.0	0.0	0.0	0.0	196.0
1,024.0	Corporate Strategy and Public Consultation	976.0	0.0	0.0	0.0	144.0	(144.0)	976.0
126.0	Support to Members	126.0	0.0	0.0	0.0	0.0	0.0	126.0
(146.0)	Other Office Services	(170.0)	0.0	0.0	0.0	0.0	0.0	(170.0)
136.0	Hartlepool Partnership	134.0	0.0	0.0	0.0	0.0	0.0	134.0
1,238.0	Hartlepool Connect	1,017.0	0.0	0.0	0.0	15.0	(15.0)	1,017.0
10.0	Registration Services	(36.0)	0.0	0.0	0.0	10.0	(10.0)	(36.0)
(456.0)	Benefits	0.0	0.0	0.0	0.0	0.0	0.0	0.0
1,313.0	Corporate Finance	1,312.0	0.0	14.0	(14.0)	20.0	(20.0)	1,312.0
203.0	Internal Audit	201.0	0.0	0.0	0.0	0.0	0.0	201.0
681.0	Shared Services	544.0	0.0	0.0	0.0	0.0	0.0	544.0
908.0	Revenues	0.0	0.0	0.0	0.0	0.0	0.0	0.0
141.0	Fraud	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(184.0)	Revenue and Benefits Central	(1,062.0)	0.0	0.0	0.0	35.0	(35.0)	(1,062.0)
491.0	Legal Services	490.0	0.0	0.0	0.0	0.0	0.0	490.0
623.0	Human Resources & Health and Safety	599.0	0.0	2.0	(2.0)	59.0	(59.0)	599.0
53.0	Training and Equality	66.0	0.0	0.0	0.0	0.0	0.0	66.0
68.0	Housing & Council Tax Benefit	70.0	0.0	0.0	0.0	0.0	0.0	70.0
(938.0)	Shopping Centre	(961.0)	0.0	0.0	0.0	0.0	0.0	(961.0)
(1,483.0)	Central Administration Recharges	(1,520.0)	0.0	0.0	0.0	0.0	0.0	(1,520.0)
179.0	Municipal Elections and Registration of Electors	181.0	0.0	0.0	0.0	0.0	0.0	181.0
419.0	Corporate Expenses	421.0	0.0	0.0	0.0	0.0	0.0	421.0
4,718.0	Net Budget Requirement	2,700.0	0.0	38.0	(38.0)	283.0	(283.0)	2,700.0

2012/2013 BUDGET - SERVICE UNIT: PUBLIC RELATIONS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Public Relations						
128.0	Direct costs - Employees	128.0	0.0	0.0	0.0	0.0	128.0
85.0	- Other	87.0	0.0	0.0	(22.0)	0.0	65.0
213.0	Total Direct Cost	215.0	0.0	0.0	(22.0)	0.0	193.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(96.0)	Income	(99.0)	0.0	22.0	0.0	0.0	(77.0)
117.0	Gross Budget Requirement	116.0	0.0	22.0	(22.0)	0.0	116.0
0.0	Use Of Departmental Reserves					0.0	0.0
117.0	Net Budget Requirement	116.0	0.0	22.0	(22.0)	0.0	116.0

2012/2013 BUDGET - SERVICE UNIT: DEMOCRATIC SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Democratic Services						
178.0	Direct costs - Employees	178.0	0.0	0.0	0.0	0.0	178.0
18.0	- Other	19.0	0.0	0.0	0.0	0.0	19.0
196.0	Total Direct Cost	197.0	0.0	0.0	0.0	0.0	197.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1.0)	Income	(1.0)	0.0	0.0	0.0	0.0	(1.0)
195.0	Gross Budget Requirement	196.0	0.0	0.0	0.0	0.0	196.0
0.0	Use Of Departmental Reserves					0.0	0.0
195.0	Net Budget Requirement	196.0	0.0	0.0	0.0	0.0	196.0

2012/2013 BUDGET - SERVICE UNIT: CORPORATE STRATEGY AND PUBLIC CONSULTATION

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Corporate Strategy and Public Consultation						
900.0	Direct costs - Employees	916.0	0.0	0.0	0.0	0.0	916.0
133.0	- Other	69.0	0.0	0.0	0.0	144.0	213.0
1,033.0	Total Direct Cost	985.0	0.0	0.0	0.0	144.0	1,129.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(9.0)	Income	(9.0)	0.0	0.0	0.0	0.0	(9.0)
1,024.0	Gross Budget Requirement	976.0	0.0	0.0	0.0	144.0	1,120.0
0.0	Use Of Departmental Reserves					(144.0)	(144.0)
1,024.0	Net Budget Requirement	976.0	0.0	0.0	0.0	0.0	976.0

2012/2013 BUDGET - SERVICE UNIT: SUPPORT TO MEMBERS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Support to Members</u>						
75.0	Direct costs - Employees	75.0	0.0	0.0	0.0	0.0	75.0
43.0	- Other	44.0	0.0	0.0	0.0	0.0	44.0
118.0	Total Direct Cost	119.0	0.0	0.0	0.0	0.0	119.0
8.0	Support Recharges	7.0	0.0	0.0	0.0	0.0	7.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
126.0	Gross Budget Requirement	126.0	0.0	0.0	0.0	0.0	126.0
0.0	Use Of Departmental Reserves					0.0	0.0
126.0	Net Budget Requirement	126.0	0.0	0.0	0.0	0.0	126.0

2012/2013 BUDGET - SERVICE UNIT: OTHER OFFICE SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Other Office Services</u>						
55.0	Direct costs - Employees	54.0	0.0	0.0	0.0	0.0	54.0
0.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
55.0	Total Direct Cost	54.0	0.0	0.0	0.0	0.0	54.0
7.0	Support Recharges	7.0	0.0	0.0	0.0	0.0	7.0
(208.0)	Income	(231.0)	0.0	0.0	0.0	0.0	(231.0)
(146.0)	Gross Budget Requirement	(170.0)	0.0	0.0	0.0	0.0	(170.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(146.0)	Net Budget Requirement	(170.0)	0.0	0.0	0.0	0.0	(170.0)

2012/2013 BUDGET - SERVICE UNIT: HARTLEPOOL PARTNERSHIP

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Hartlepool Partnership</u>						
116.0	Direct costs - Employees	116.0	0.0	0.0	0.0	0.0	116.0
20.0	- Other	18.0	0.0	0.0	0.0	0.0	18.0
136.0	Total Direct Cost	134.0	0.0	0.0	0.0	0.0	134.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
136.0	Gross Budget Requirement	134.0	0.0	0.0	0.0	0.0	134.0
0.0	Use Of Departmental Reserves					0.0	0.0
136.0	Net Budget Requirement	134.0	0.0	0.0	0.0	0.0	134.0

2012/2013 BUDGET - SERVICE UNIT: HARTLEPOOL CONNECT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Hartlepool Connect						
1,053.0	Direct costs - Employees	961.0	0.0	0.0	0.0	0.0	961.0
191.0	- Other	62.0	0.0	0.0	0.0	15.0	77.0
1,244.0	Total Direct Cost	1,023.0	0.0	0.0	0.0	15.0	1,038.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(6.0)	Income	(6.0)	0.0	0.0	0.0	0.0	(6.0)
1,238.0	Gross Budget Requirement	1,017.0	0.0	0.0	0.0	15.0	1,032.0
0.0	Use Of Departmental Reserves					(15.0)	(15.0)
1,238.0	Net Budget Requirement	1,017.0	0.0	0.0	0.0	0.0	1,017.0

2012/2013 BUDGET - SERVICE UNIT: COMMISSIONING - REGISTRATION SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Commissioning - Registration Services						
128.0	Direct costs - Employees	87.0	0.0	0.0	0.0	0.0	87.0
19.0	- Other	17.0	0.0	0.0	0.0	10.0	27.0
147.0	Total Direct Cost	104.0	0.0	0.0	0.0	10.0	114.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(137.0)	Income	(140.0)	0.0	0.0	0.0	0.0	(140.0)
10.0	Gross Budget Requirement	(36.0)	0.0	0.0	0.0	10.0	(26.0)
0.0	Use Of Departmental Reserves					(10.0)	(10.0)
10.0	Net Budget Requirement	(36.0)	0.0	0.0	0.0	0.0	(36.0)

2012/2013 BUDGET - SERVICE UNIT: BENEFITS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Benefits						
885.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
63.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
948.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1,404.0)	Income	0.0	0.0	0.0	0.0	0.0	0.0
(456.0)	Gross Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
(456.0)	Net Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: CORPORATE FINANCE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Corporate Finance						
1,687.0	Direct costs - Employees	1,722.0	0.0	0.0	0.0	20.0	1,742.0
129.0	- Other	105.0	0.0	0.0	(6.0)	0.0	99.0
1,816.0	Total Direct Cost	1,827.0	0.0	0.0	(6.0)	20.0	1,841.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(503.0)	Income	(515.0)	0.0	14.0	(8.0)	0.0	(509.0)
1,313.0	Gross Budget Requirement	1,312.0	0.0	14.0	(14.0)	20.0	1,332.0
0.0	Use Of Departmental Reserves					(20.0)	(20.0)
1,313.0	Net Budget Requirement	1,312.0	0.0	14.0	(14.0)	0.0	1,312.0

2012/2013 BUDGET - SERVICE UNIT: INTERNAL AUDIT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Internal Audit						
232.0	Direct costs - Employees	237.0	0.0	0.0	0.0	0.0	237.0
22.0	- Other	16.0	0.0	0.0	0.0	0.0	16.0
254.0	Total Direct Cost	253.0	0.0	0.0	0.0	0.0	253.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(51.0)	Income	(52.0)	0.0	0.0	0.0	0.0	(52.0)
203.0	Gross Budget Requirement	201.0	0.0	0.0	0.0	0.0	201.0
0.0	Use Of Departmental Reserves					0.0	0.0
203.0	Net Budget Requirement	201.0	0.0	0.0	0.0	0.0	201.0

2012/2013 BUDGET - SERVICE UNIT: SHARED SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Shared Services						
828.0	Direct costs - Employees	698.0	0.0	0.0	0.0	0.0	698.0
204.0	- Other	206.0	0.0	0.0	0.0	0.0	206.0
1,032.0	Total Direct Cost	904.0	0.0	0.0	0.0	0.0	904.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(351.0)	Income	(360.0)	0.0	0.0	0.0	0.0	(360.0)
681.0	Gross Budget Requirement	544.0	0.0	0.0	0.0	0.0	544.0
0.0	Use Of Departmental Reserves					0.0	0.0
681.0	Net Budget Requirement	544.0	0.0	0.0	0.0	0.0	544.0

2012/2013 BUDGET - SERVICE UNIT: REVENUES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Revenues</u>						
722.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
186.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
908.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
908.0	Gross Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
908.0	Net Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: FRAUD

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Fraud</u>						
126.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
15.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
141.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
141.0	Gross Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
141.0	Net Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: REVENUE AND BENEFITS CENTRAL

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Revenue and Benefits Central</u>						
76.0	Direct costs - Employees	661.0	0.0	0.0	0.0	0.0	661.0
162.0	- Other	148.0	0.0	0.0	0.0	35.0	183.0
238.0	Total Direct Cost	809.0	0.0	0.0	0.0	35.0	844.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(422.0)	Income	(1 871.0)	0.0	0.0	0.0	0.0	(1 871.0)
(184.0)	Gross Budget Requirement	(1,062.0)	0.0	0.0	0.0	35.0	(1,027.0)
0.0	Use Of Departmental Reserves					(35.0)	(35.0)
(184.0)	Net Budget Requirement	(1,062.0)	0.0	0.0	0.0	0.0	(1,062.0)

2012/2013 BUDGET - SERVICE UNIT: LEGAL SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Legal Services						
561.0	Direct costs - Employees	574.0	0.0	0.0	0.0	0.0	574.0
49.0	- Other	38.0	0.0	0.0	0.0	0.0	38.0
610.0	Total Direct Cost	612.0	0.0	0.0	0.0	0.0	612.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(119.0)	Income	(122.0)	0.0	0.0	0.0	0.0	(122.0)
491.0	Gross Budget Requirement	490.0	0.0	0.0	0.0	0.0	490.0
0.0	Use Of Departmental Reserves					0.0	0.0
491.0	Net Budget Requirement	490.0	0.0	0.0	0.0	0.0	490.0

2012/2013 BUDGET - SERVICE UNIT: HUMAN RESOURCES & HEALTH AND SAFETY

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Human Resources & Health and Safety						
859.0	Direct costs - Employees	872.0	0.0	0.0	0.0	42.0	914.0
54.0	- Other	24.0	0.0	0.0	(2.0)	0.0	22.0
913.0	Total Direct Cost	896.0	0.0	0.0	(2.0)	42.0	936.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(290.0)	Income	(297.0)	0.0	2.0	0.0	17.0	(278.0)
623.0	Gross Budget Requirement	599.0	0.0	2.0	(2.0)	59.0	658.0
0.0	Use Of Departmental Reserves					(59.0)	(59.0)
623.0	Net Budget Requirement	599.0	0.0	2.0	(2.0)	0.0	599.0

2012/2013 BUDGET - SERVICE UNIT: TRAINING AND EQUALITY

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Training and Equality						
24.0	Direct costs - Employees	37.0	0.0	0.0	0.0	0.0	37.0
29.0	- Other	29.0	0.0	0.0	0.0	0.0	29.0
53.0	Total Direct Cost	66.0	0.0	0.0	0.0	0.0	66.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
53.0	Gross Budget Requirement	66.0	0.0	0.0	0.0	0.0	66.0
0.0	Use Of Departmental Reserves					0.0	0.0
53.0	Net Budget Requirement	66.0	0.0	0.0	0.0	0.0	66.0

2012/2013 BUDGET - SERVICE UNIT: COUNCIL TAX AND HOUSING BENEFITS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Council Tax and Housing Benefits</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
53,803.0	- Other	55,148.0	0.0	0.0	0.0	0.0	55,148.0
53,803.0	Total Direct Cost	55,148.0	0.0	0.0	0.0	0.0	55,148.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(53,735.0)	Income	(55,078.0)	0.0	0.0	0.0	0.0	(55,078.0)
66.0	Gross Budget Requirement	70.0	0.0	0.0	0.0	0.0	70.0
0.0	Use Of Departmental Reserves					0.0	0.0
66.0	Net Budget Requirement	70.0	0.0	0.0	0.0	0.0	70.0

2012/2013 BUDGET - SERVICE UNIT: SHOPPING CENTRE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Shopping Centre</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
0.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(938.0)	Income	(961.0)	0.0	0.0	0.0	0.0	(961.0)
(938.0)	Gross Budget Requirement	(961.0)	0.0	0.0	0.0	0.0	(961.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(938.0)	Net Budget Requirement	(961.0)	0.0	0.0	0.0	0.0	(961.0)

2012/2013 BUDGET - SERVICE UNIT: CENTRAL ADMINISTRATION CHARGES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Central Administration Charges</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
0.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1,483.0)	Income	(1,520.0)	0.0	0.0	0.0	0.0	(1,520.0)
(1,483.0)	Gross Budget Requirement	(1,520.0)	0.0	0.0	0.0	0.0	(1,520.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(1,483.0)	Net Budget Requirement	(1,520.0)	0.0	0.0	0.0	0.0	(1,520.0)

2011/2012 BUDGET - SERVICE UNIT: MUNICIPAL ELECTIONS AND REGISTRATION OF ELECTORS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Municipal Elections & Registration of Electors</u>						
123.0	Direct costs - Employees	123.0	0.0	0.0	0.0	0.0	123.0
59.0	- Other	59.0	0.0	0.0	0.0	0.0	59.0
182.0	Total Direct Cost	182.0	0.0	0.0	0.0	0.0	182.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1.0)	Income	(1.0)	0.0	0.0	0.0	0.0	(1.0)
179.0	Gross Budget Requirement	181.0	0.0	0.0	0.0	0.0	181.0
0.0	Use Of Departmental Reserves					0.0	0.0
179.0	Net Budget Requirement	181.0	0.0	0.0	0.0	0.0	181.0

2012/2013 BUDGET - SERVICE UNIT: CORPORATE EXPENSES

The unit contributes to the achievement of the following corporate objectives:

This is one of 4 budgets, lettered from (A) to (D), which either do not fall within a Service Unit, or are recharged to a Service Unit as a support charge.

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Victoria Park</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
1.0	- Other	1.0	0.0	0.0	0.0	0.0	1.0
1.0	Total Direct Cost	1.0	0.0	0.0	0.0	0.0	1.0
1.0	Support Recharges	1.0	0.0	0.0	0.0	0.0	1.0
(24.0)	Income	(24.0)	0.0	0.0	0.0	0.0	(24.0)
(22.0)	Gross Budget Requirement A	(23.0)	0.0	0.0	0.0	0.0	(23.0)
	<u>Corporate Management Running Expenses</u>						
293.0	Direct costs - Employees	293.0	0.0	0.0	0.0	0.0	293.0
11.0	- Other	12.0	0.0	0.0	0.0	0.0	12.0
303.0	Total Direct Cost	305.0	0.0	0.0	0.0	0.0	305.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
303.0	Gross Budget Requirement B	305.0	0.0	0.0	0.0	0.0	305.0
	<u>Trade Union Representative</u>						
44.0	Direct costs - Employees	44.0	0.0	0.0	0.0	0.0	44.0
1.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
45.0	Total Direct Cost	44.0	0.0	0.0	0.0	0.0	44.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
45.0	Gross Budget Requirement C	44.0	0.0	0.0	0.0	0.0	44.0
	<u>Central Council Expenses</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
93.0	- Other	95.0	0.0	0.0	0.0	0.0	95.0
93.0	Total Direct Cost	95.0	0.0	0.0	0.0	0.0	95.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
93.0	Gross Budget Requirement D	95.0	0.0	0.0	0.0	0.0	95.0
419.0	Gross Budget Requirement of (A) to (D)	421.0	0.0	0.0	0.0	0.0	421.0
0.0	Use Of Departmental Reserves					0.0	0
419.0	Net Budget Requirement	421.0	0.0	0.0	0.0	0.0	421.0

CHILD AND ADULT
DETAILED REVENUE BUDGETS 2012/13

2012/2013 BUDGET - CHILD AND ADULT SERVICES SUMMARY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6+7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<u>Child</u>							
2,078.0	Access to Education	2,112.0	0.0	39.0	(28.0)	225.0	(225.0)	2,123.0
1,038.0	Central Support Services	1,060.0	0.0	0.0	0.0	0.0	0.0	1,060.0
11,637.0	Children & Families	11,634.0	(26.0)	21.0	(21.0)	474.0	(474.0)	11,808.0
142.0	Children's Fund	144.0	0.0	0.0	0.0	265.0	(265.0)	144.0
80.0	Early Years	80.0	0.0	0.0	0.0	50.0	(50.0)	80.0
104.0	Information, Sharing and Assessment	103.0	0.0	0.0	0.0	0.0	0.0	103.0
1,560.0	Other School Related Expenditure	1,397.0	0.0	0.0	0.0	0.0	0.0	1,397.0
23.0	Play & Care	18.0	0.0	0.0	0.0	0.0	0.0	18.0
1,665.0	Raising Educational Achievement	1,414.0	(16.0)	982.0	(980.0)	0.0	0.0	1,400.0
4,034.0	Special Educational Needs	4,071.0	0.0	142.0	(153.0)	45.0	(45.0)	4,060.0
589.0	Strategic Management	580.0	0.0	2.0	(4.0)	0.0	0.0	578.0
501.0	Youth Offending	504.0	0.0	159.0	(159.0)	0.0	0.0	504.0
475.0	Integrated Youth Service	459.0	0.0	53.0	(53.0)	58.0	(58.0)	459.0
67,125.0	Individual Schools Budget	65,902.0	0.0	0.0	0.0	0.0	0.0	65,902.0
(73,797.0)	Dedicated Schools Grant	(72,321.0)	0.0	0.0	0.0	0.0	0.0	(72,321.0)
17,254.0	Sub-Total Child	17,357.0	(42.0)	1,398.0	(1,398.0)	1,117.0	(1,117.0)	17,315.0
	<u>Adult</u>							
0.0	Adult Education	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26.0	Archaeology	24.0	0.0	25.0	(25.0)	0.0	0.0	24.0
416.0	Carers & Assistive Technology	420.0	0.0	0.0	0.0	0.0	0.0	420.0
4,453.0	Commissioning - Adults	4,447.0	(317.0)	100.0	(100.0)	186.0	(186.0)	4,130.0
1,367.0	Commissioning - Mental Health	1,396.0	0.0	82.0	(115.0)	27.0	(27.0)	1,363.0
9,580.0	Commissioning - Older People	9,820.0	(4.0)	383.0	(383.0)	0.0	0.0	9,816.0
5,938.0	Commissioning - Working Age Adults	6,081.0	(31.0)	275.0	(275.0)	0.0	0.0	6,050.0
155.0	Community Centres	155.0	0.0	14.0	(15.0)	0.0	0.0	154.0
226.0	Complaints, Investigations & Public Information	229.0	0.0	2.0	(3.0)	0.0	0.0	226.0
714.0	Cultural Services	725.0	0.0	78.0	(78.0)	36.0	(36.0)	725.0
1,216.0	Departmental Running Costs	1,126.0	0.0	43.0	(42.0)	4.0	(4.0)	1,127.0
27.0	DAT Pooled Budget	27.0	0.0	1.0	(1.0)	0.0	0.0	27.0
1,194.0	Direct Care & Support Team	1,191.0	0.0	4.0	(15.0)	0.0	0.0	1,180.0
457.0	Grants to Community & Voluntary Organisations	469.0	0.0	0.0	0.0	0.0	0.0	469.0

2012/2013 BUDGET - CHILD AND ADULT SERVICES SUMMARY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6+7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
481.0	Learning Disability & Transition Social Work Teams	489.0	0.0	1.0	0.0	11.0	(11.0)	490.0
1,347.0	Libraries	1,259.0	0.0	10.0	(10.0)	0.0	0.0	1,259.0
2,272.0	Locality & Safeguarding Social Work Teams	2,269.0	(5.0)	94.0	(84.0)	46.0	(46.0)	2,274.0
960.0	Mental Health Services	978.0	0.0	35.0	(2.0)	0.0	0.0	1,011.0
1,299.0	Occupational Therapy Services & Disability Equipment	1,323.0	0.0	5.0	(5.0)	0.0	0.0	1,323.0
0.0	Renaissance in the Regions	0.0	0.0	46.0	(46.0)	0.0	0.0	0.0
273.0	Workforce Planning & Development	270.0	0.0	27.0	(25.0)	0.0	0.0	272.0
888.0	Sport, Leisure & Recreational Facilities	880.0	0.0	17.0	(17.0)	26.0	(26.0)	880.0
1,167.0	Working Age Adults Day Services	1,162.0	0.0	8.0	(9.0)	0.0	0.0	1,161.0
34,456.0	Sub-Total Adult	34,740.0	(357.0)	1,250.0	(1,250.0)	336.0	(336.0)	34,383.0
51,710.0	Net Budget Requirement	52,097.0	(399.0)	2,648.0	(2,648.0)	1,453.0	(1,453.0)	51,698.0

2012/2013 BUDGET - SERVICE UNIT: ACCESS TO EDUCATION

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Buildings and School Places</u>						
38.0	Direct costs - Employees	38.0	0.0	0.0	0.0	141.0	179.0
25.0	- Other	23.0	0.0	0.0	0.0	60.0	63.0
63.0	Total Direct Cost	61.0	0.0	0.0	0.0	201.0	262.0
52.0	Support Recharges	53.0	0.0	0.0	0.0	24.0	77.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
115.0	Gross Budget Requirement	114.0	0.0	0.0	0.0	225.0	339.0
	<u>Home to School Transport</u>						
315.0	Direct costs - Employees	320.0	0.0	0.0	0.0	0.0	320.0
1,207.0	- Other	1,236.0	0.0	0.0	(27.0)	0.0	1,209.0
1,522.0	Total Direct Cost	1,556.0	0.0	0.0	(27.0)	0.0	1,529.0
14.0	Support Recharges	15.0	0.0	0.0	0.0	0.0	15.0
(175.0)	Income	(179.0)	0.0	27.0	0.0	0.0	(152.0)
1,361.0	Gross Budget Requirement	1,392.0	0.0	27.0	(27.0)	0.0	1,392.0
	<u>Attendance and Behaviour</u>						
327.0	Direct costs - Employees	327.0	0.0	10.0	0.0	0.0	337.0
191.0	- Other	191.0	0.0	2.0	(1.0)	0.0	192.0
518.0	Total Direct Cost	518.0	0.0	12.0	(1.0)	0.0	529.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
518.0	Gross Budget Requirement	518.0	0.0	12.0	(1.0)	0.0	529.0
	<u>Admissions</u>						
78.0	Direct costs - Employees	78.0	0.0	0.0	0.0	0.0	78.0
20.0	- Other	20.0	0.0	0.0	0.0	0.0	20.0
98.0	Total Direct Cost	98.0	0.0	0.0	0.0	0.0	98.0
(2.0)	Support Recharges	2.0	0.0	0.0	0.0	0.0	2.0
(12.0)	Income	(12.0)	0.0	0.0	0.0	0.0	(12.0)
84.0	Gross Budget Requirement	88.0	0.0	0.0	0.0	0.0	88.0
2,078.0	Total Gross Budget Requirement	2,112.0	0.0	39.0	(28.0)	225.0	2,348.0
0.0	Use Of Departmental Reserves					(225.0)	(225.0)
2,078.0	Net Budget Requirement	2,112.0	0.0	39.0	(28.0)	0.0	2,123.0

Department Budget Pressures

These mainly relate to the cessation of the Transport Pathfinder Grant (Post-16) from the 2011/12 Academic Year as colleges are now directly responsible for this.

Department Budget Reductions to Fund Pressures

Reductions in expenditure to reflect the transfer to colleges of the responsibilities previously funded by the Transport Pathfinder Grant.

One Off Costs Funded from Department Reserves

These relate to the costs of the Schools Transformation Team.

2012/2013 BUDGET - SERVICE UNIT: CENTRAL SUPPORT SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Central Support Services						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
0.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Total Direct Cost	0.0	0.0	0.0	0.0	0.0	0.0
1,038.0	Support Recharges	1,060.0	0.0	0.0	0.0	0.0	1,060.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
1,038.0	Gross Budget Requirement	1,060.0	0.0	0.0	0.0	0.0	1,060.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,038.0	Net Budget Requirement	1,060.0	0.0	0.0	0.0	0.0	1,060.0

2012/2013 BUDGET - SERVICE UNIT: CHILDREN & FAMILIES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Children & Families						
4,704.0	Direct costs - Employees	4,897.0	0.0	0.0	0.0	0.0	4,897.0
7,317.0	- Other	7,353.0	(26.0)	0.0	(21.0)	474.0	7,780.0
12,021.0	Total Direct Cost	12,250.0	(26.0)	0.0	(21.0)	474.0	12,677.0
124.0	Support Recharges	125.0	0.0	0.0	0.0	0.0	125.0
(508.0)	Income	(541.0)	0.0	21.0	0.0	0.0	(520.0)
11,637.0	Gross Budget Requirement	11,834.0	(26.0)	21.0	(21.0)	474.0	12,282.0
0.0	Use Of Departmental Reserves					(474.0)	(474.0)
11,637.0	Net Budget Requirement	11,834.0	(26.0)	21.0	(21.0)	0.0	11,808.0

Budget Reductions

This reflects the previously notified reductions in the former CAMHS, Care Matters, Carers and Child Death Review Grants which have now been mainstreamed into the Revenue Support Grant.

Department Budget Pressures

This relates to adoption income from other LA's not anticipated being received in 2012/13.

Department Budget Reductions to Fund Pressures

Savings mainly relate to various supplies and services budgets.

One Off Costs Funded from Department Reserves

Based on the latest estimates of numbers of children and budgeted costings this represents the proposed usage of the Looked After Children Reserve.

2012/2013 BUDGET - SERVICE UNIT: CHILDREN'S FUND

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Children's Fund						
382.0	Direct costs - Employees	403.0	0.0	0.0	0.0	13.0	416.0
808.0	- Other	792.0	0.0	0.0	0.0	252.0	1,044.0
1,190.0	Total Direct Cost	1,195.0	0.0	0.0	0.0	265.0	1,460.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1,048.0)	Income	(1,051.0)	0.0	0.0	0.0	0.0	(1,051.0)
142.0	Gross Budget Requirement	144.0	0.0	0.0	0.0	265.0	409.0
0.0	Use Of Departmental Reserves					(265.0)	(265.0)
142.0	Net Budget Requirement	144.0	0.0	0.0	0.0	0.0	144.0

One Off Costs Funded from Department Reserves

This relates to the former Think Family Reserve which is to be used towards the Supporting Foster Carer and Sessional Work Pilots and the Young Persons Substance Misuse Reserve which will fund research into the impact of service provision.

2012/2013 BUDGET - SERVICE UNIT: EARLY YEARS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Early Years						
1,807.0	Direct costs - Employees	1,379.0	0.0	0.0	0.0	0.0	1,379.0
2,475.0	- Other	2,670.0	0.0	0.0	0.0	50.0	2,720.0
4,282.0	Total Direct Cost	4,049.0	0.0	0.0	0.0	50.0	4,099.0
1.0	Support Recharges	1.0	0.0	0.0	0.0	0.0	1.0
(4,203.0)	Income	(3,970.0)	0.0	0.0	0.0	0.0	(3,970.0)
80.0	Gross Budget Requirement	80.0	0.0	0.0	0.0	50.0	130.0
0.0	Use Of Departmental Reserves					(50.0)	(50.0)
80.0	Net Budget Requirement	80.0	0.0	0.0	0.0	0.0	80.0

One Off Costs Funded from Department Reserves

This reflects the funding towards the promotion of Breast Feeding programme during 2012/13.

2012/2013 BUDGET - SERVICE UNIT: INFORMATION SHARING & ASSESSMENT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Information Sharing & Assessment</u>						
89.0	Direct costs - Employees	93.0	0.0	0.0	0.0	0.0	93.0
15.0	- Other	10.0	0.0	0.0	0.0	0.0	10.0
104.0	Total Direct Cost	103.0	0.0	0.0	0.0	0.0	103.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
104.0	Gross Budget Requirement	103.0	0.0	0.0	0.0	0.0	103.0
0.0	Use Of Departmental Reserves					0.0	0.0
104.0	Net Budget Requirement	103.0	0.0	0.0	0.0	0.0	103.0

2012/2013 BUDGET - SERVICE UNIT: OTHER SCHOOL RELATED EXPENDITURE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Other School Related Expenditure</u>						
651.0	Direct costs - Employees	665.0	0.0	0.0	0.0	0.0	665.0
2,813.0	- Other	3,865.0	0.0	0.0	0.0	0.0	3,865.0
3,464.0	Total Direct Cost	4,530.0	0.0	0.0	0.0	0.0	4,530.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1,904.0)	Income	(3,133.0)	0.0	0.0	0.0	0.0	(3,133.0)
1,560.0	Gross Budget Requirement	1,397.0	0.0	0.0	0.0	0.0	1,397.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,560.0	Net Budget Requirement	1,397.0	0.0	0.0	0.0	0.0	1,397.0

2012/2013 BUDGET - SERVICE UNIT: PLAY & CARE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Play & Care</u>						
196.0	Direct costs - Employees	198.0	0.0	0.0	0.0	0.0	198.0
75.0	- Other	75.0	0.0	0.0	0.0	0.0	75.0
271.0	Total Direct Cost	273.0	0.0	0.0	0.0	0.0	273.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(248.0)	Income	(255.0)	0.0	0.0	0.0	0.0	(255.0)
23.0	Gross Budget Requirement	18.0	0.0	0.0	0.0	0.0	18.0
0.0	Use Of Departmental Reserves					0.0	0.0
23.0	Net Budget Requirement	18.0	0.0	0.0	0.0	0.0	18.0

2012/2013 BUDGET - SERVICE UNIT: RAISING EDUCATIONAL ACHIEVEMENT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Raising Educational Achievement</u>						
1,706.0	Direct costs - Employees	1,611.0	(16.0)	7.0	(243.0)	0.0	1,359.0
2,175.0	- Other	2,054.0	0.0	109.0	(519.0)	0.0	1,643.0
3,881.0	Total Direct Cost	3,665.0	(16.0)	115.0	(762.0)	0.0	3,002.0
6.0	Support Recharges	6.0	0.0	0.0	0.0	0.0	6.0
(2,222.0)	Income	(2,257.0)	0.0	867.0	(218.0)	0.0	(1,608.0)
1,665.0	Gross Budget Requirement	1,414.0	(16.0)	982.0	(980.0)	0.0	1,400.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,665.0	Net Budget Requirement	1,414.0	(16.0)	982.0	(980.0)	0.0	1,400.0

Budget Reductions

This reflects the previously notified reductions in the former LSC Staff Transfer Grant which have now been mainstreamed into the Revenue Support Grant.

Department Budget Pressures

This mainly relates to reduced income resulting from the ending of the Diploma and Young Apprenticeships Grants following national changes to the schools curriculum, the cessation of Standards Funds Grants and the withdrawal of Middlesbrough BC from the Carlton Outdoor Centre joint arrangement after the setting of the 2011/12 budget.

Department Budget Reductions to Fund Pressures

This mainly relates to reduced expenditure and funding to schools following the ending of the Diploma and Young Apprenticeships Grants, the deletion of vacant Advisors posts and an increase in the external hire income target at Carlton Outdoor Centre.

2012/2013 BUDGET - SERVICE UNIT: SPECIAL EDUCATIONAL NEEDS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Special Educational Needs</u>						
1,278.0	Direct costs - Employees	1,272.0	0.0	66.0	(42.0)	45.0	1,341.0
3,595.0	- Other	3,640.0	0.0	51.0	(56.0)	0.0	3,635.0
4,873.0	Total Direct Cost	4,912.0	0.0	117.0	(98.0)	45.0	4,978.0
24.0	Support Recharges	24.0	0.0	0.0	0.0	0.0	24.0
(863.0)	Income	(865.0)	0.0	25.0	(55.0)	0.0	(895.0)
4,034.0	Gross Budget Requirement	4,071.0	0.0	142.0	(153.0)	45.0	4,105.0
0.0	Use Of Departmental Reserves					(45.0)	(45.0)
4,034.0	Net Budget Requirement	4,071.0	0.0	142.0	(153.0)	0.0	4,060.0

Department Budget Pressures

These mainly relate to the extension of contracts for temporary trainee posts within the Education Psychology Team and the cessation of Standards Funds Grants.

Department Budget Reductions to Fund Pressures

These include increased income from schools towards the Education Psychology service.

One Off Costs Funded from Department Reserves

This mainly relates to the temporary employment of maternity cover within the Education Psychology Team.

2012/2013 BUDGET - SERVICE UNIT: STRATEGIC MANAGEMENT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Management</u>						
573.0	Direct costs - Employees	581.0	0.0	0.0	(4.0)	0.0	577.0
108.0	- Other	93.0	0.0	0.0	0.0	0.0	93.0
681.0	Total Direct Cost	674.0	0.0	0.0	(4.0)	0.0	670.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(92.0)	Income	(94.0)	0.0	2.0	0.0	0.0	(92.0)
589.0	Gross Budget Requirement	580.0	0.0	2.0	(4.0)	0.0	578.0
0.0	Use Of Departmental Reserves					0.0	0.0
589.0	Net Budget Requirement	580.0	0.0	2.0	(4.0)	0.0	578.0

2012/2013 BUDGET - SERVICE UNIT: YOUTH OFFENDING

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Youth Offending</u>						
784.0	Direct costs - Employees	788.0	0.0	10.0	(12.0)	0.0	786.0
360.0	- Other	368.0	0.0	1.0	(147.0)	0.0	222.0
1,144.0	Total Direct Cost	1,156.0	0.0	11.0	(159.0)	0.0	1,008.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(643.0)	Income	(652.0)	0.0	148.0	0.0	0.0	(504.0)
501.0	Gross Budget Requirement	504.0	0.0	159.0	(159.0)	0.0	504.0
0.0	Use Of Departmental Reserves					0.0	0.0
501.0	Net Budget Requirement	504.0	0.0	159.0	(159.0)	0.0	504.0

Department Budget Pressures

The 2012/13 grant allocation from the Youth Justice Board has not been announced however, they have been consulting nationally on a range of options relating to proposed grant reductions. The budget has been set based on the largest proposed grant reduction.

Department Budget Reductions to Fund Pressures

These mainly relate to reductions in external contracts, activity budgets and various supplies and services budgets

2012/2013 BUDGET - SERVICE UNIT: INTEGRATED YOUTH SERVICE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Integrated Youth Service</u>						
1,328.0	Direct costs - Employees	1,380.0	0.0	32.0	(16.0)	58.0	1,454.0
697.0	- Other	674.0	0.0	5.0	(29.0)	0.0	650.0
2,025.0	Total Direct Cost	2,054.0	0.0	37.0	(45.0)	58.0	2,104.0
5.0	Support Recharges	4.0	0.0	0.0	(4.0)	0.0	0.0
(1,555.0)	Income	(1,599.0)	0.0	16.0	(4.0)	0.0	(1,587.0)
475.0	Gross Budget Requirement	459.0	0.0	53.0	(53.0)	58.0	517.0
0.0	Use Of Departmental Reserves					(58.0)	(58.0)
475.0	Net Budget Requirement	459.0	0.0	53.0	(53.0)	0.0	459.0

Department Budget Pressures

These mainly relate to the funding of staff increments and a reduction in income at Brinkburn Youth Centre

Department Budget Reductions to Fund Pressures

These mainly relate to the deletion of some overtime and casual staffing budgets and savings within various supplies and services budgets

One Off Costs Funded from Department Reserves

This relates to the funding of workforce development training in the 0-19 strategy

2012/2013 BUDGET - SERVICE UNIT: INDIVIDUAL SCHOOLS BUDGET

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
69,440.0	Individual Schools Budget (ISB)	66,217.0	0.0	0.0	0.0	0.0	66,217.0
(2,315.0)	Income	(2,315.0)	0.0	0.0	0.0	0.0	(2,315.0)
67,125.0	Gross Budget Requirement	65,902.0	0.0	0.0	0.0	0.0	65,902.0
0.0	Use Of Departmental Reserves					0.0	0.0
67,125.0	Net Budget Requirement	65,902.0	0.0	0.0	0.0	0.0	65,902.0

2012/2013 BUDGET - SERVICE UNIT: ADULT EDUCATION

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Adult Education						
959.0	Direct costs - Employees	803.0	0.0	0.0	0.0	0.0	803.0
187.0	- Other	194.0	0.0	0.0	0.0	0.0	194.0
1,146.0	Total Direct Cost	997.0	0.0	0.0	0.0	0.0	997.0
0.0	Support Recharges	320.0	0.0	0.0	0.0	0.0	320.0
(1,146.0)	Income	(1,317.0)	0.0	0.0	0.0	0.0	(1,317.0)
0.0	Gross Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
0.0	Net Budget Requirement	0.0	0.0	0.0	0.0	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: ARCHAEOLOGY

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Archaeology						
110.0	Direct costs - Employees	110.0	0.0	0.0	0.0	0.0	110.0
22.0	- Other	23.0	0.0	18.0	(8.0)	0.0	33.0
132.0	Total Direct Cost	133.0	0.0	18.0	(8.0)	0.0	143.0
12.0	Support Recharges	12.0	0.0	0.0	0.0	0.0	12.0
(118.0)	Income	(121.0)	0.0	7.0	(17.0)	0.0	(131.0)
26.0	Gross Budget Requirement	24.0	0.0	25.0	(25.0)	0.0	24.0
0.0	Use Of Departmental Reserves					0.0	0.0
26.0	Net Budget Requirement	24.0	0.0	25.0	(25.0)	0.0	24.0

2012/2013 BUDGET - SERVICE UNIT: CARERS AND ASSISTIVE TECHNOLOGY

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Carers and Assistive Technology						
45.0	Direct costs - Employees	46.0	0.0	0.0	0.0	0.0	46.0
455.0	- Other	458.0	0.0	0.0	0.0	0.0	458.0
500.0	Total Direct Cost	504.0	0.0	0.0	0.0	0.0	504.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(84.0)	Income	(84.0)	0.0	0.0	0.0	0.0	(84.0)
416.0	Gross Budget Requirement	420.0	0.0	0.0	0.0	0.0	420.0
0.0	Use Of Departmental Reserves					0.0	0.0
416.0	Net Budget Requirement	420.0	0.0	0.0	0.0	0.0	420.0

2012/2013 BUDGET - SERVICE UNIT: COMMISSIONING - ADULTS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Commissioning - Adults						
1,351.0	Direct costs - Employees	1,364.0	(47.0)	0.0	(100.0)	49.0	1,266.0
4,019.0	- Other	4,001.0	(270.0)	0.0	0.0	137.0	3,668.0
5,370.0	Total Direct Cost	5,365.0	(317.0)	0.0	(100.0)	186.0	5,134.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(917.0)	Income	(918.0)	0.0	100.0	0.0	0.0	(818.0)
4,453.0	Gross Budget Requirement	4,447.0	(317.0)	100.0	(100.0)	186.0	4,316.0
0.0	Use Of Departmental Reserves					(186.0)	(186.0)
4,453.0	Net Budget Requirement	4,447.0	(317.0)	100.0	(100.0)	0.0	4,130.0

2012/2013 BUDGET - SERVICE UNIT: COMMISSIONING - MENTAL HEALTH

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Commissioning - Mental Health						
138.0	Direct costs - Employees	140.0	0.0	2.0	(7.0)	27.0	162.0
1,642.0	- Other	1,679.0	0.0	80.0	(54.0)	0.0	1,705.0
1,780.0	Total Direct Cost	1,819.0	0.0	82.0	(61.0)	27.0	1,867.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(413.0)	Income	(423.0)	0.0	0.0	(54.0)	0.0	(477.0)
1,367.0	Gross Budget Requirement	1,396.0	0.0	82.0	(115.0)	27.0	1,390.0
0.0	Use Of Departmental Reserves					(27.0)	(27.0)
1,367.0	Net Budget Requirement	1,396.0	0.0	82.0	(115.0)	0.0	1,363.0

2012/2013 BUDGET - SERVICE UNIT: COMMISSIONING - OLDER PEOPLE

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Commissioning - Older People						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
16,943.0	- Other	17,360.0	(4.0)	383.0	(32.0)	0.0	17,707.0
16,943.0	Total Direct Cost	17,360.0	(4.0)	383.0	(32.0)	0.0	17,707.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(7,363.0)	Income	(7,540.0)	0.0	0.0	(351.0)	0.0	(7,891.0)
9,580.0	Gross Budget Requirement	9,820.0	(4.0)	383.0	(383.0)	0.0	9,816.0
0.0	Use Of Departmental Reserves					0.0	0.0
9,580.0	Net Budget Requirement	9,820.0	(4.0)	383.0	(383.0)	0.0	9,816.0

2012/2013 BUDGET - SERVICE UNIT: COMMISSIONING - WORKING AGE ADULTS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Commissioning - Working Age Adults						
24.0	Direct costs - Employees	25.0	(25.0)	0.0	0.0	0.0	0.0
9,869.0	- Other	10,110.0	(6.0)	275.0	(14.0)	0.0	10,365.0
9,893.0	Total Direct Cost	10,135.0	(31.0)	275.0	(14.0)	0.0	10,365.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(3,955.0)	Income	(4,054.0)	0.0	0.0	(261.0)	0.0	(4,315.0)
5,938.0	Gross Budget Requirement	6,081.0	(31.0)	275.0	(275.0)	0.0	6,050.0
0.0	Use Of Departmental Reserves					0.0	0.0
5,938.0	Net Budget Requirement	6,081.0	(31.0)	275.0	(275.0)	0.0	6,050.0

2012/2013 BUDGET - SERVICE UNIT: COMMUNITY CENTRES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Community Centres						
143.0	Direct costs - Employees	147.0	0.0	0.0	(1.0)	0.0	146.0
53.0	- Other	49.0	0.0	4.0	(14.0)	0.0	39.0
196.0	Total Direct Cost	196.0	0.0	4.0	(15.0)	0.0	185.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(41.0)	Income	(41.0)	0.0	10.0	0.0	0.0	(31.0)
155.0	Gross Budget Requirement	155.0	0.0	14.0	(15.0)	0.0	154.0
0.0	Use Of Departmental Reserves					0.0	0.0
155.0	Net Budget Requirement	155.0	0.0	14.0	(15.0)	0.0	154.0

2012/2013 BUDGET - SERVICE UNIT: COMPLAINTS, INVESTIGATIONS & PUBLIC INFORMATION

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Complaints, Investigations & Public Information						
136.0	Direct costs - Employees	140.0	0.0	0.0	(1.0)	0.0	139.0
90.0	- Other	89.0	0.0	2.0	(2.0)	0.0	89.0
226.0	Total Direct Cost	229.0	0.0	2.0	(3.0)	0.0	228.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
226.0	Gross Budget Requirement	229.0	0.0	2.0	(3.0)	0.0	228.0
0.0	Use Of Departmental Reserves					0.0	0.0
226.0	Net Budget Requirement	229.0	0.0	2.0	(3.0)	0.0	228.0

2012/2013 BUDGET - SERVICE UNIT: CULTURAL SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Cultural Services						
886.0	Direct costs - Employees	907.0	0.0	0.0	0.0	0.0	907.0
425.0	- Other	430.0	0.0	78.0	(13.0)	36.0	531.0
1,311.0	Total Direct Cost	1,337.0	0.0	78.0	(13.0)	36.0	1,438.0
1.0	Support Recharges	1.0	0.0	0.0	0.0	0.0	1.0
(598.0)	Income	(613.0)	0.0	0.0	(65.0)	0.0	(678.0)
714.0	Gross Budget Requirement	725.0	0.0	78.0	(78.0)	36.0	761.0
0.0	Use Of Departmental Reserves					(36.0)	(36.0)
714.0	Net Budget Requirement	725.0	0.0	78.0	(78.0)	0.0	725.0

2012/2013 BUDGET - SERVICE UNIT: DEPARTMENTAL RUNNING COSTS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Departmental Running Costs						
966.0	Direct costs - Employees	978.0	0.0	18.0	(17.0)	4.0	983.0
245.0	- Other	143.0	0.0	25.0	(25.0)	0.0	143.0
1,211.0	Total Direct Cost	1,121.0	0.0	43.0	(42.0)	4.0	1,126.0
5.0	Support Recharges	5.0	0.0	0.0	0.0	0.0	5.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
1,216.0	Gross Budget Requirement	1,126.0	0.0	43.0	(42.0)	4.0	1,131.0
0.0	Use Of Departmental Reserves					(4.0)	(4.0)
1,216.0	Net Budget Requirement	1,126.0	0.0	43.0	(42.0)	0.0	1,127.0

2012/2013 BUDGET - SERVICE UNIT: DAT POOLED BUDGET

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	DAT Pooled Budget						
315.0	Direct costs - Employees	315.0	0.0	1.0	0.0	0.0	316.0
2,527.0	- Other	2,538.0	0.0	0.0	(1.0)	0.0	2,537.0
2,842.0	Total Direct Cost	2,853.0	0.0	1.0	(1.0)	0.0	2,853.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(2,815.0)	Income	(2,826.0)	0.0	0.0	0.0	0.0	(2,826.0)
27.0	Gross Budget Requirement	27.0	0.0	1.0	(1.0)	0.0	27.0
0.0	Use Of Departmental Reserves					0.0	0.0
27.0	Net Budget Requirement	27.0	0.0	1.0	(1.0)	0.0	27.0

2012/2013 BUDGET - SERVICE UNIT: DIRECT CARE & SUPPORT TEAM

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Direct Care & Support Team						
1,318.0	Direct costs - Employees	1,367.0	0.0	0.0	(1.0)	0.0	1,366.0
152.0	- Other	107.0	0.0	4.0	(14.0)	0.0	97.0
1,470.0	Total Direct Cost	1,474.0	0.0	4.0	(15.0)	0.0	1,463.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(276.0)	Income	(283.0)	0.0	0.0	0.0	0.0	(283.0)
1,194.0	Gross Budget Requirement	1,191.0	0.0	4.0	(15.0)	0.0	1,180.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,194.0	Net Budget Requirement	1,191.0	0.0	4.0	(15.0)	0.0	1,180.0

2012/2013 BUDGET - SERVICE UNIT: GRANTS TO COMMUNITY & VOLUNTARY ORGANISATIONS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Grants to Community & Voluntary Organisations						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
457.0	- Other	469.0	0.0	0.0	0.0	0.0	469.0
457.0	Total Direct Cost	469.0	0.0	0.0	0.0	0.0	469.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
457.0	Gross Budget Requirement	469.0	0.0	0.0	0.0	0.0	469.0
0.0	Use Of Departmental Reserves					0.0	0.0
457.0	Net Budget Requirement	469.0	0.0	0.0	0.0	0.0	469.0

2012/2013 BUDGET - SERVICE UNIT: LEARNING DISABILITY & TRANSITIONS SOCIAL WORK TEAMS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Learning Disability & Transitions Social Work Teams						
493.0	Direct costs - Employees	504.0	0.0	0.0	0.0	6.0	510.0
7.0	- Other	5.0	0.0	1.0	0.0	5.0	11.0
500.0	Total Direct Cost	509.0	0.0	1.0	0.0	11.0	521.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(19.0)	Income	(20.0)	0.0	0.0	0.0	0.0	(20.0)
481.0	Gross Budget Requirement	489.0	0.0	1.0	0.0	11.0	501.0
0.0	Use Of Departmental Reserves					(11.0)	(11.0)
481.0	Net Budget Requirement	489.0	0.0	1.0	0.0	0.0	490.0

2012/2013 BUDGET - SERVICE UNIT: LIBRARIES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Libraries						
915.0	Direct costs - Employees	907.0	0.0	0.0	0.0	0.0	907.0
458.0	- Other	378.0	0.0	10.0	(9.0)	0.0	379.0
1,373.0	Total Direct Cost	1,285.0	0.0	10.0	(9.0)	0.0	1,286.0
5.0	Support Recharges	5.0	0.0	0.0	0.0	0.0	5.0
(31.0)	Income	(31.0)	0.0	0.0	(1.0)	0.0	(32.0)
1,347.0	Gross Budget Requirement	1,259.0	0.0	10.0	(10.0)	0.0	1,259.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,347.0	Net Budget Requirement	1,259.0	0.0	10.0	(10.0)	0.0	1,259.0

2012/2013 BUDGET - SERVICE UNIT: LOCALITY & SAFEGUARDING SOCIAL WORK TEAMS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Locality & Safeguarding Social Work Teams						
2,130.0	Direct costs - Employees	2,171.0	0.0	0.0	(1.0)	33.0	2,203.0
235.0	- Other	193.0	(5.0)	94.0	(21.0)	13.0	274.0
2,365.0	Total Direct Cost	2,364.0	(5.0)	94.0	(22.0)	46.0	2,477.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(93.0)	Income	(95.0)	0.0	0.0	(62.0)	0.0	(157.0)
2,272.0	Gross Budget Requirement	2,269.0	(5.0)	94.0	(84.0)	46.0	2,320.0
0.0	Use Of Departmental Reserves					(46.0)	(46.0)
2,272.0	Net Budget Requirement	2,269.0	(5.0)	94.0	(84.0)	0.0	2,274.0

2012/2013 BUDGET - SERVICE UNIT: MENTAL HEALTH SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Mental Health Services						
990.0	Direct costs - Employees	1,011.0	0.0	7.0	0.0	0.0	1,018.0
121.0	- Other	122.0	0.0	28.0	(2.0)	0.0	148.0
1,111.0	Total Direct Cost	1,133.0	0.0	35.0	(2.0)	0.0	1,166.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(151.0)	Income	(155.0)	0.0	0.0	0.0	0.0	(155.0)
960.0	Gross Budget Requirement	978.0	0.0	35.0	(2.0)	0.0	1,011.0
0.0	Use Of Departmental Reserves					0.0	0.0
960.0	Net Budget Requirement	978.0	0.0	35.0	(2.0)	0.0	1,011.0

2012/2013 BUDGET - SERVICE UNIT: OCCUPATIONAL THERAPY SERVICES & DISABILITY EQUIPMENT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Occupational Therapy Services & Disability Equipment						
631.0	Direct costs - Employees	643.0	0.0	0.0	0.0	0.0	643.0
787.0	- Other	799.0	0.0	5.0	(5.0)	0.0	799.0
1,418.0	Total Direct Cost	1,442.0	0.0	5.0	(5.0)	0.0	1,442.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(119.0)	Income	(119.0)	0.0	0.0	0.0	0.0	(119.0)
1,299.0	Gross Budget Requirement	1,323.0	0.0	5.0	(5.0)	0.0	1,323.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,299.0	Net Budget Requirement	1,323.0	0.0	5.0	(5.0)	0.0	1,323.0

2012/2013 BUDGET - SERVICE UNIT: RENAISSANCE IN THE REGIONS

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Renaissance In the Regions						
262.0	Direct costs - Employees	262.0	0.0	41.0	(17.0)	0.0	286.0
100.0	- Other	100.0	0.0	3.0	(29.0)	0.0	74.0
362.0	Total Direct Cost	362.0	0.0	44.0	(46.0)	0.0	360.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(362.0)	Income	(362.0)	0.0	2.0	0.0	0.0	(360.0)
0.0	Gross Budget Requirement	0.0	0.0	46.0	(46.0)	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
0.0	Net Budget Requirement	0.0	0.0	46.0	(46.0)	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: WORKFORCE PLANNING & DEVELOPMENT

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Workforce Planning & Development</u>						
222.0	Direct costs - Employees	225.0	0.0	1.0	(15.0)	0.0	211.0
134.0	- Other	130.0	0.0	(24.0)	(10.0)	0.0	96.0
356.0	Total Direct Cost	355.0	0.0	(23.0)	(25.0)	0.0	307.0
0.0	Support Recharges	0.0	0.0	1.0	0.0	0.0	1.0
(83.0)	Income	(85.0)	0.0	49.0	0.0	0.0	(36.0)
273.0	Gross Budget Requirement	270.0	0.0	27.0	(25.0)	0.0	272.0
0.0	Use Of Departmental Reserves					0.0	0.0
273.0	Net Budget Requirement	270.0	0.0	27.0	(25.0)	0.0	272.0

2012/2013 BUDGET - SERVICE UNIT: SPORT, LEISURE & RECREATIONAL FACILITIES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Sport, Leisure & Recreational Facilities</u>						
1,258.0	Direct costs - Employees	1,292.0	0.0	0.0	(14.0)	0.0	1,278.0
304.0	- Other	278.0	0.0	17.0	(3.0)	0.0	292.0
1,562.0	Total Direct Cost	1,570.0	0.0	17.0	(17.0)	0.0	1,570.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(674.0)	Income	(690.0)	0.0	0.0	0.0	26.0	(664.0)
888.0	Gross Budget Requirement	880.0	0.0	17.0	(17.0)	26.0	906.0
0.0	Use Of Departmental Reserves					(26.0)	(26.0)
888.0	Net Budget Requirement	880.0	0.0	17.0	(17.0)	0.0	880.0

2012/2013 BUDGET - SERVICE UNIT: WORKING AGE ADULTS DAY SERVICES

Approved Budget 2011/2012	Service Unit	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Working Age Adults Day Services</u>						
798.0	Direct costs - Employees	818.0	0.0	0.0	0.0	0.0	818.0
454.0	- Other	431.0	0.0	8.0	(9.0)	0.0	430.0
1,252.0	Total Direct Cost	1,249.0	0.0	8.0	(9.0)	0.0	1,248.0
3.0	Support Recharges	4.0	0.0	0.0	0.0	0.0	4.0
(88.0)	Income	(91.0)	0.0	0.0	0.0	0.0	(91.0)
1,167.0	Gross Budget Requirement	1,162.0	0.0	8.0	(9.0)	0.0	1,161.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,167.0	Net Budget Requirement	1,162.0	0.0	8.0	(9.0)	0.0	1,161.0

REGENERATION AND NEIGHBOURHOODS
DETAILED REVENUE BUDGETS 2012/13

2012/2013 BUDGET - REGENERATION AND NEIGHBOURHOODS SUMMARY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6+7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
290.0	Asset Management	290.0	0.0	0.0	0.0	0.0	0.0	290.0
(113.0)	Building Consultancy	(113.0)	0.0	0.0	0.0	0.0	0.0	(113.0)
(27.0)	Building Control	(30.0)	0.0	0.0	0.0	0.0	0.0	(30.0)
80.0	CADCAM	80.0	0.0	0.0	0.0	0.0	0.0	80.0
(1,013.0)	Car Parks	(1,095.0)	0.0	0.0	0.0	0.0	0.0	(1,095.0)
(20.0)	Cemetery & Crematorium	(20.0)	0.0	0.0	0.0	145.0	(145.0)	(20.0)
556.0	Community Safety	529.0	0.0	49.0	(49.0)	51.0	(51.0)	529.0
659.0	Consumer Services	652.0	0.0	0.0	0.0	0.0	0.0	652.0
240.0	Development Control	231.0	0.0	0.0	0.0	9.0	(9.0)	231.0
1,073.0	Economic Development	1,070.0	(3.0)	0.0	0.0	0.0	0.0	1,067.0
470.0	Engineering Consultancy	470.0	0.0	0.0	0.0	0.0	0.0	470.0
12.0	Environmental Protection	10.0	0.0	0.0	0.0	0.0	0.0	10.0
697.0	Facilities Management	709.0	0.0	0.0	0.0	0.0	0.0	709.0
32.0	General Allotments	32.0	0.0	0.0	0.0	0.0	0.0	32.0
(4.0)	Grounds Maintenance	(4.0)	0.0	0.0	0.0	0.0	0.0	(4.0)
1,599.0	Highways Maintenance	1,598.0	0.0	0.0	0.0	0.0	0.0	1,598.0
644.0	Highways Liability	661.0	0.0	0.0	0.0	0.0	0.0	661.0
(183.0)	Highways Trading	(180.0)	0.0	0.0	0.0	0.0	0.0	(180.0)
507.0	Highways Traffic & Transportation Management	507.0	(7.0)	0.0	0.0	0.0	0.0	500.0
714.0	Housing Services	698.0	0.0	0.0	0.0	50.0	(50.0)	698.0
95.0	(ITU) Passenger Transport	99.0	0.0	0.0	0.0	0.0	0.0	99.0
364.0	(ITU) Road Safety	360.0	0.0	0.0	0.0	13.0	(13.0)	360.0
(207.0)	(ITU) Vehicle Fleet	(193.0)	0.0	0.0	0.0	0.0	0.0	(193.0)
(5.0)	Logistics	(4.0)	0.0	0.0	0.0	0.0	0.0	(4.0)
(83.0)	Outdoor Markets	(83.0)	0.0	0.0	0.0	0.0	0.0	(83.0)
(1.0)	National Driver Offender Rehabilitation	(1.0)	0.0	0.0	0.0	0.0	0.0	(1.0)
2,384.0	Neighbourhood Management	2,369.0	0.0	0.0	0.0	0.0	0.0	2,369.0
1,165.0	Network Infrastructure	1,177.0	0.0	0.0	0.0	0.0	0.0	1,177.0
2,361.0	Parks & Countryside	2,356.0	0.0	0.0	0.0	0.0	0.0	2,356.0
(78.0)	Property Management	(77.0)	0.0	0.0	0.0	0.0	0.0	(77.0)
133.0	Procurement	133.0	0.0	0.0	0.0	0.0	0.0	133.0
(44.0)	Reprographics	(44.0)	0.0	0.0	0.0	0.0	0.0	(44.0)
1,102.0	Strategic Management & Admin	1,215.0	0.0	0.0	0.0	0.0	0.0	1,215.0
53.0	Sustainable Development Policy	53.0	0.0	0.0	0.0	0.0	0.0	53.0
2,318.0	Sustainable Transport	2,318.0	0.0	0.0	0.0	0.0	0.0	2,318.0
566.0	Urban & Planning Policy	560.0	0.0	0.0	0.0	226.0	(226.0)	560.0
4,727.0	Waste & Environmental Services	4,716.0	0.0	0.0	0.0	0.0	0.0	4,716.0
21,063.0	Net Budget Requirement	21,049.0	(10.0)	49.0	(49.0)	494.0	(494.0)	21,039.0

2012/2013 BUDGET - SERVICE UNIT: ASSET MANAGEMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Asset Management						
224.0	Direct costs - Employees	224.0	0.0	0.0	0.0	0.0	224.0
77.0	- Other	77.0	0.0	0.0	0.0	0.0	77.0
301.0	Total Direct Cost	301.0	0.0	0.0	0.0	0.0	301.0
234.0	Support Recharges	234.0	0.0	0.0	0.0	0.0	234.0
(245.0)	Income	(245.0)	0.0	0.0	0.0	0.0	(245.0)
290.0	Gross Budget Requirement	290.0	0.0	0.0	0.0	0.0	290.0
0.0	Use Of Departmental Reserves					0.0	0.0
290.0	Net Budget Requirement	290.0	0.0	0.0	0.0	0.0	290.0

2012/2013 BUDGET - SERVICE UNIT: BUILDING CONSULTANCY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Building Consultancy						
951.0	Direct costs - Employees	951.0	0.0	0.0	0.0	0.0	951.0
62.0	- Other	62.0	0.0	0.0	0.0	0.0	62.0
1,013.0	Total Direct Cost	1,013.0	0.0	0.0	0.0	0.0	1,013.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(1,126.0)	Income	(1,126.0)	0.0	0.0	0.0	0.0	(1,126.0)
(113.0)	Gross Budget Requirement	(113.0)	0.0	0.0	0.0	0.0	(113.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(113.0)	Net Budget Requirement	(113.0)	0.0	0.0	0.0	0.0	(113.0)

2012/2013 BUDGET - SERVICE UNIT: BUILDING CONTROL

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Building Control						
226.0	Direct costs - Employees	227.0	0.0	0.0	0.0	0.0	227.0
24.0	- Other	20.0	0.0	0.0	0.0	0.0	20.0
250.0	Total Direct Cost	247.0	0.0	0.0	0.0	0.0	247.0
9.0	Support Recharges	9.0	0.0	0.0	0.0	0.0	9.0
(266.0)	Income	(266.0)	0.0	0.0	0.0	0.0	(266.0)
(27.0)	Gross Budget Requirement	(30.0)	0.0	0.0	0.0	0.0	(30.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(27.0)	Net Budget Requirement	(30.0)	0.0	0.0	0.0	0.0	(30.0)

2012/2013 BUDGET - SERVICE UNIT: CADCAM

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>CADCAM</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
80.0	- Other	80.0	0.0	0.0	0.0	0.0	80.0
80.0	Total Direct Cost	80.0	0.0	0.0	0.0	0.0	80.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
80.0	Gross Budget Requirement	80.0	0.0	0.0	0.0	0.0	80.0
0.0	Use Of Departmental Reserves					0.0	0.0
80.0	Net Budget Requirement	80.0	0.0	0.0	0.0	0.0	80.0

2012/2013 BUDGET - SERVICE UNIT: CAR PARKS

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Car Parks</u>						
309.0	Direct costs - Employees	309.0	0.0	0.0	0.0	0.0	309.0
485.0	- Other	441.0	0.0	0.0	0.0	0.0	441.0
794.0	Total Direct Cost	750.0	0.0	0.0	0.0	0.0	750.0
9.0	Support Recharges	9.0	0.0	0.0	0.0	0.0	9.0
(1,816.0)	Income	(1,854.0)	0.0	0.0	0.0	0.0	(1,854.0)
(1,013.0)	Gross Budget Requirement	(1,095.0)	0.0	0.0	0.0	0.0	(1,095.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(1,013.0)	Net Budget Requirement	(1,095.0)	0.0	0.0	0.0	0.0	(1,095.0)

2012/2013 BUDGET - SERVICE UNIT: CEMETERY & CREMATORIUM

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Cemetery & Crematorium</u>						
131.0	Direct costs - Employees	131.0	0.0	0.0	0.0	0.0	131.0
533.0	- Other	533.0	0.0	0.0	0.0	145.0	678.0
664.0	Total Direct Cost	664.0	0.0	0.0	0.0	145.0	809.0
4.0	Support Recharges	4.0	0.0	0.0	0.0	0.0	4.0
(688.0)	Income	(688.0)	0.0	0.0	0.0	0.0	(688.0)
(20.0)	Gross Budget Requirement	(20.0)	0.0	0.0	0.0	145.0	125.0
0.0	Use Of Departmental Reserves					(145.0)	(145.0)
(20.0)	Net Budget Requirement	(20.0)	0.0	0.0	0.0	0.0	(20.0)

One-off Costs Funded From Reserves

Planned use of additional income carried forward to partly fund new cremators, and expand and improve the retail facilities at Tanfield Road Nursery, as previously agreed by Members.

2012/2013 BUDGET - SERVICE UNIT: COMMUNITY SAFETY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Community Safety						
429.0	Direct costs - Employees	413.0	0.0	0.0	(22.0)	0.0	391.0
399.0	- Other	388.0	0.0	3.0	(27.0)	51.0	415.0
828.0	Total Direct Cost	801.0	0.0	3.0	(49.0)	51.0	806.0
13.0	Support Recharges	13.0	0.0	0.0	0.0	0.0	13.0
(285.0)	Income	(285.0)	0.0	46.0	0.0	0.0	(239.0)
556.0	Gross Budget Requirement	529.0	0.0	49.0	(49.0)	51.0	580.0
0.0	Use Of Departmental Reserves					(51.0)	(51.0)
556.0	Net Budget Requirement	529.0	0.0	49.0	(49.0)	0.0	529.0

Dept Budget Pressures

Pressure resulting from the loss of income from Stockton Borough Council for the Domestic Violence Post.

One-off Costs Funded From Reserves

Local Public Service Agreement Phase 2 reward grant for committed projects approved by Safer Hartlepool Partnership.

2012/2013 BUDGET - SERVICE UNIT: CONSUMER SERVICES

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Consumer Services						
812.0	Direct costs - Employees	812.0	0.0	0.0	0.0	0.0	812.0
173.0	- Other	166.0	0.0	0.0	0.0	0.0	166.0
985.0	Total Direct Cost	978.0	0.0	0.0	0.0	0.0	978.0
16.0	Support Recharges	16.0	0.0	0.0	0.0	0.0	16.0
(342.0)	Income	(342.0)	0.0	0.0	0.0	0.0	(342.0)
659.0	Gross Budget Requirement	652.0	0.0	0.0	0.0	0.0	652.0
0.0	Use Of Departmental Reserves					0.0	0.0
659.0	Net Budget Requirement	652.0	0.0	0.0	0.0	0.0	652.0

2012/2013 BUDGET - SERVICE UNIT: DEVELOPMENT CONTROL

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	Development Control						
552.0	Direct costs - Employees	553.0	0.0	0.0	0.0	9.0	562.0
119.0	- Other	109.0	0.0	0.0	0.0	0.0	109.0
671.0	Total Direct Cost	662.0	0.0	0.0	0.0	9.0	671.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(431.0)	Income	(431.0)	0.0	0.0	0.0	0.0	(431.0)
240.0	Gross Budget Requirement	231.0	0.0	0.0	0.0	9.0	240.0
0.0	Use Of Departmental Reserves					(9.0)	(9.0)
240.0	Net Budget Requirement	231.0	0.0	0.0	0.0	0.0	231.0

One-off Costs Funded From Reserves

Earmarked grant funding allocated to fund staffing costs in Development Control over two years.

2012/2013 BUDGET - SERVICE UNIT: ECONOMIC DEVELOPMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Economic Development</u>						
767.0	Direct costs - Employees	772.0	0.0	0.0	0.0	0.0	772.0
630.0	- Other	622.0	(3.0)	0.0	0.0	0.0	619.0
1,397.0	Total Direct Cost	1,394.0	(3.0)	0.0	0.0	0.0	1,391.0
11.0	Support Recharges	11.0	0.0	0.0	0.0	0.0	11.0
(335.0)	Income	(335.0)	0.0	0.0	0.0	0.0	(335.0)
1,073.0	Gross Budget Requirement	1,070.0	(3.0)	0.0	0.0	0.0	1,067.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,073.0	Net Budget Requirement	1,070.0	(3.0)	0.0	0.0	0.0	1,067.0

Budget Reductions

Reduction in the formula grant allocated for Economic Assessment Duty

2012/2013 BUDGET - SERVICE UNIT: ENGINEERING CONSULTANCY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Engineering Consultancy</u>						
467.0	Direct costs - Employees	467.0	0.0	0.0	0.0	0.0	467.0
428.0	- Other	428.0	0.0	0.0	0.0	0.0	428.0
895.0	Total Direct Cost	895.0	0.0	0.0	0.0	0.0	895.0
17.0	Support Recharges	17.0	0.0	0.0	0.0	0.0	17.0
(442.0)	Income	(442.0)	0.0	0.0	0.0	0.0	(442.0)
470.0	Gross Budget Requirement	470.0	0.0	0.0	0.0	0.0	470.0
0.0	Use Of Departmental Reserves					0.0	0.0
470.0	Net Budget Requirement	470.0	0.0	0.0	0.0	0.0	470.0

2012/2013 BUDGET - SERVICE UNIT: ENVIRONMENTAL PROTECTION

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Environmental Protection</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
35.0	- Other	33.0	0.0	0.0	0.0	0.0	33.0
35.0	Total Direct Cost	33.0	0.0	0.0	0.0	0.0	33.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(23.0)	Income	(23.0)	0.0	0.0	0.0	0.0	(23.0)
12.0	Gross Budget Requirement	10.0	0.0	0.0	0.0	0.0	10.0
0.0	Use Of Departmental Reserves					0.0	0.0
12.0	Net Budget Requirement	10.0	0.0	0.0	0.0	0.0	10.0

2012/2013 BUDGET - SERVICE UNIT: OUTDOOR MARKETS

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Outdoor Markets</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
22.0	- Other	22.0	0.0	0.0	0.0	0.0	22.0
22.0	Total Direct Cost	22.0	0.0	0.0	0.0	0.0	22.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(105.0)	Income	(105.0)	0.0	0.0	0.0	0.0	(105.0)
(83.0)	Gross Budget Requirement	(83.0)	0.0	0.0	0.0	0.0	(83.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(83.0)	Net Budget Requirement	(83.0)	0.0	0.0	0.0	0.0	(83.0)

2012/2013 BUDGET - SERVICE UNIT: FACILITIES MANAGEMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Facilities Management</u>						
5,066.0	Direct costs - Employees	5,110.0	0.0	0.0	0.0	0.0	5,110.0
4,714.0	- Other	4,746.0	0.0	0.0	0.0	0.0	4,746.0
9,780.0	Total Direct Cost	9,856.0	0.0	0.0	0.0	0.0	9,856.0
682.0	Support Recharges	682.0	0.0	0.0	0.0	0.0	682.0
(9,765.0)	Income	(9,829.0)	0.0	0.0	0.0	0.0	(9,829.0)
697.0	Gross Budget Requirement	709.0	0.0	0.0	0.0	0.0	709.0
0.0	Use Of Departmental Reserves					0.0	0.0
697.0	Net Budget Requirement	709.0	0.0	0.0	0.0	0.0	709.0

2012/2013 BUDGET - SERVICE UNIT: GENERAL ALLOTMENTS

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>General Allotments</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
71.0	- Other	71.0	0.0	0.0	0.0	0.0	71.0
71.0	Total Direct Cost	71.0	0.0	0.0	0.0	0.0	71.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(39.0)	Income	(39.0)	0.0	0.0	0.0	0.0	(39.0)
32.0	Gross Budget Requirement	32.0	0.0	0.0	0.0	0.0	32.0
0.0	Use Of Departmental Reserves					0.0	0.0
32.0	Net Budget Requirement	32.0	0.0	0.0	0.0	0.0	32.0

2012/2013 BUDGET - SERVICE UNIT: GROUNDS MAINTENANCE

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Grounds Maintenance</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
86.0	- Other	86.0	0.0	0.0	0.0	0.0	86.0
86.0	Total Direct Cost	86.0	0.0	0.0	0.0	0.0	86.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(92.0)	Income	(92.0)	0.0	0.0	0.0	0.0	(92.0)
(4.0)	Gross Budget Requirement	(4.0)	0.0	0.0	0.0	0.0	(4.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(4.0)	Net Budget Requirement	(4.0)	0.0	0.0	0.0	0.0	(4.0)

2012/2013 BUDGET - SERVICE UNIT: HIGHWAY MAINTENANCE

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highway Maintenance</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
1,599.0	- Other	1,599.0	0.0	0.0	0.0	0.0	1,599.0
1,599.0	Total Direct Cost	1,599.0	0.0	0.0	0.0	0.0	0.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
1,599.0	Gross Budget Requirement	1,599.0	0.0	0.0	0.0	0.0	0.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,599.0	Net Budget Requirement	1,599.0	0.0	0.0	0.0	0.0	0.0

2012/2013 BUDGET - SERVICE UNIT: HIGHWAYS LIABILITY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highways Liability</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
644.0	- Other	644.0	0.0	0.0	0.0	0.0	644.0
644.0	Total Direct Cost	644.0	0.0	0.0	0.0	0.0	644.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
644.0	Gross Budget Requirement	644.0	0.0	0.0	0.0	0.0	644.0
0.0	Use Of Departmental Reserves					0.0	0.0
644.0	Net Budget Requirement	644.0	0.0	0.0	0.0	0.0	644.0

2012/2013 BUDGET - SERVICE UNIT: HIGHWAYS TRADING

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highways Trading</u>						
898.0	Direct costs - Employees	898.0	0.0	0.0	0.0	0.0	898.0
1,944.0	- Other	1,944.0	0.0	0.0	0.0	0.0	1,944.0
2,840.0	Total Direct Cost	2,843.0	0.0	0.0	0.0	0.0	2,843.0
342.0	Support Recharges	342.0	0.0	0.0	0.0	0.0	342.0
(3,365.0)	Income	(3,365.0)	0.0	0.0	0.0	0.0	(3,365.0)
(183.0)	Gross Budget Requirement	(180.0)	0.0	0.0	0.0	0.0	(180.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(183.0)	Net Budget Requirement	(180.0)	0.0	0.0	0.0	0.0	(180.0)

2012/2013 BUDGET - SERVICE UNIT: HIGHWAYS TRAFFIC & TRANSPORTATION MANAGEMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highways Traffic and Transportation Management</u>						
585.0	Direct costs - Employees	585.0	0.0	0.0	0.0	0.0	585.0
16.0	- Other	16.0	0.0	0.0	0.0	0.0	16.0
601.0	Total Direct Cost	601.0	0.0	0.0	0.0	0.0	601.0
25.0	Support Recharges	25.0	0.0	0.0	0.0	0.0	25.0
(119.0)	Income	(119.0)	(7.0)	0.0	0.0	0.0	(126.0)
507.0	Gross Budget Requirement	507.0	(7.0)	0.0	0.0	0.0	500.0
0.0	Use Of Departmental Reserves					0.0	0.0
507.0	Net Budget Requirement	507.0	(7.0)	0.0	0.0	0.0	500.0

Budget Reductions

Reduction in the formula grant allocated for Local Transport Services.

2012/2013 BUDGET - SERVICE UNIT: HOUSING SERVICES

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Housing Services</u>						
943.0	Direct costs - Employees	944.0	0.0	0.0	0.0	0.0	944.0
344.0	- Other	326.0	0.0	0.0	0.0	0.0	326.0
1,287.0	Total Direct Cost	1,270.0	0.0	0.0	0.0	0.0	1,270.0
24.0	Support Recharges	24.0	0.0	0.0	0.0	0.0	24.0
(597.0)	Income	(598.0)	0.0	0.0	0.0	50.0	(548.0)
714.0	Gross Budget Requirement	698.0	0.0	0.0	0.0	50.0	748.0
0.0	Use Of Departmental Reserves					(50.0)	(50.0)
714.0	Net Budget Requirement	698.0	0.0	0.0	0.0	0.0	698.0

One-off Costs Funded From Reserves

Selective Licensing fee income generated in advance and required to fund the scheme over a 5 year period.

2012/2013 BUDGET - SERVICE UNIT: (ITU) PASSENGER TRANSPORT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>(ITU) Passenger Transport</u>						
367.0	Direct costs - Employees	388.0	0.0	0.0	0.0	0.0	388.0
397.0	- Other	397.0	0.0	0.0	0.0	0.0	397.0
764.0	Total Direct Cost	785.0	0.0	0.0	0.0	0.0	785.0
19.0	Support Recharges	19.0	0.0	0.0	0.0	0.0	19.0
(688.0)	Income	(705.0)	0.0	0.0	0.0	0.0	(705.0)
95.0	Gross Budget Requirement	99.0	0.0	0.0	0.0	0.0	99.0
0.0	Use Of Departmental Reserves						0.0
95.0	Net Budget Requirement	99.0	0.0	0.0	0.0	0.0	99.0

2012/2013 BUDGET - SERVICE UNIT: (ITU) ROAD SAFETY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>(ITU) Road Safety</u>						
315.0	Direct costs - Employees	315.0	0.0	0.0	0.0	13.0	328.0
54.0	- Other	50.0	0.0	0.0	0.0	0.0	50.0
369.0	Total Direct Cost	365.0	0.0	0.0	0.0	13.0	378.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(5.0)	Income	(5.0)	0.0	0.0	0.0	0.0	(5.0)
364.0	Gross Budget Requirement	360.0	0.0	0.0	0.0	13.0	373.0
0.0	Use Of Departmental Reserves					(13.0)	(13.0)
364.0	Net Budget Requirement	360.0	0.0	0.0	0.0	0.0	360.0

One-off Costs Funded From Reserves

Salary protection paid under Job Evaluation.

2012/2013 BUDGET - SERVICE UNIT: (ITU) VEHICLE FLEET

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>(ITU) Vehicle Fleet</u>						
365.0	Direct costs - Employees	379.0	0.0	0.0	0.0	0.0	379.0
3,294.0	- Other	3,294.0	0.0	0.0	0.0	0.0	3,294.0
3,659.0	Total Direct Cost	3,673.0	0.0	0.0	0.0	0.0	3,673.0
359.0	Support Recharges	359.0	0.0	0.0	0.0	0.0	359.0
(4,225.0)	Income	(4,225.0)	0.0	0.0	0.0	0.0	(4,225.0)
(207.0)	Gross Budget Requirement	(193.0)	0.0	0.0	0.0	0.0	(193.0)
0.0	Use Of Departmental Reserves						0.0
(207.0)	Net Budget Requirement	(193.0)	0.0	0.0	0.0	0.0	(193.0)

2012/2013 BUDGET - SERVICE UNIT: LOGISTICS

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Logistics</u>						
414.0	Direct costs - Employees	415.0	0.0	0.0	0.0	0.0	415.0
1,315.0	- Other	1,315.0	0.0	0.0	0.0	0.0	1,315.0
1,729.0	Total Direct Cost	1,730.0	0.0	0.0	0.0	0.0	1,730.0
42.0	Support Recharges	42.0	0.0	0.0	0.0	0.0	42.0
(1,776.0)	Income	(1,776.0)	0.0	0.0	0.0	0.0	(1,776.0)
(5.0)	Gross Budget Requirement	(4.0)	0.0	0.0	0.0	0.0	(4.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(5.0)	Net Budget Requirement	(4.0)	0.0	0.0	0.0	0.0	(4.0)

2012/2013 BUDGET - SERVICE UNIT: NATIONAL DRIVER OFFENDER REHABILITATION

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>National Driver Offender Rehabilitation</u>						
33.0	Direct costs - Employees	33.0	0.0	0.0	0.0	0.0	33.0
405.0	- Other	405.0	0.0	0.0	0.0	0.0	405.0
438.0	Total Direct Cost	438.0	0.0	0.0	0.0	0.0	438.0
43.0	Support Recharges	43.0	0.0	0.0	0.0	0.0	43.0
(482.0)	Income	(482.0)	0.0	0.0	0.0	0.0	(482.0)
(1.0)	Gross Budget Requirement	(1.0)	0.0	0.0	0.0	0.0	(1.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(1.0)	Net Budget Requirement	(1.0)	0.0	0.0	0.0	0.0	(1.0)

2012/2013 BUDGET - SERVICE UNIT: NEIGHBOURHOOD MANAGEMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Neighbourhood Management</u>						
1,458.0	Direct costs - Employees	1,460.0	0.0	0.0	0.0	0.0	1,460.0
990.0	- Other	973.0	0.0	0.0	0.0	0.0	973.0
2,448.0	Total Direct Cost	2,433.0	0.0	0.0	0.0	0.0	2,433.0
154.0	Support Recharges	154.0	0.0	0.0	0.0	0.0	154.0
(218.0)	Income	(218.0)	0.0	0.0	0.0	0.0	(218.0)
2,384.0	Gross Budget Requirement	2,369.0	0.0	0.0	0.0	0.0	2,369.0
0.0	Use Of Departmental Reserves					0.0	0.0
2,384.0	Net Budget Requirement	2,369.0	0.0	0.0	0.0	0.0	2,369.0

2012/2013 BUDGET - SERVICE UNIT: NETWORK INFRASTRUCTURE

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Network Infrastructure</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
1,165.0	- Other	1,177.0	0.0	0.0	0.0	0.0	1,177.0
1,165.0	Total Direct Cost	1,177.0	0.0	0.0	0.0	0.0	1,177.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
1,165.0	Gross Budget Requirement	1,177.0	0.0	0.0	0.0	0.0	1,177.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,165.0	Net Budget Requirement	1,177.0	0.0	0.0	0.0	0.0	1,177.0

2012/2013 BUDGET - SERVICE UNIT: PARKS & COUNTRYSIDE

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Parks & Countryside</u>						
1,707.0	Direct costs - Employees	1,703.0	0.0	0.0	0.0	0.0	1,703.0
1,255.0	- Other	1,254.0	0.0	0.0	0.0	0.0	1,254.0
2,962.0	Total Direct Cost	2,957.0	0.0	0.0	0.0	0.0	2,957.0
175.0	Support Recharges	175.0	0.0	0.0	0.0	0.0	175.0
(776.0)	Income	(776.0)	0.0	0.0	0.0	0.0	(776.0)
2,361.0	Gross Budget Requirement	2,356.0	0.0	0.0	0.0	0.0	2,356.0
0.0	Use Of Departmental Reserves					0.0	0.0
2,361.0	Net Budget Requirement	2,356.0	0.0	0.0	0.0	0.0	2,356.0

2012/2013 BUDGET - SERVICE UNIT: PROPERTY MANAGEMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Property Management</u>						
248.0	Direct costs - Employees	249.0	0.0	0.0	0.0	0.0	249.0
29.0	- Other	29.0	0.0	0.0	0.0	0.0	29.0
277.0	Total Direct Cost	278.0	0.0	0.0	0.0	0.0	278.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(355.0)	Income	(355.0)	0.0	0.0	0.0	0.0	(355.0)
(78.0)	Gross Budget Requirement	(77.0)	0.0	0.0	0.0	0.0	(77.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(78.0)	Net Budget Requirement	(77.0)	0.0	0.0	0.0	0.0	(77.0)

2012/2013 BUDGET - SERVICE UNIT: PROCUREMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Procurement</u>						
210.0	Direct costs - Employees	210.0	0.0	0.0	0.0	0.0	210.0
0.0	- Other	0.0	0.0	0.0	0.0	0.0	0.0
210.0	Total Direct Cost	210.0	0.0	0.0	0.0	0.0	210.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(77.0)	Income	(77.0)	0.0	0.0	0.0	0.0	(77.0)
133.0	Gross Budget Requirement	133.0	0.0	0.0	0.0	0.0	133.0
0.0	Use Of Departmental Reserves					0.0	0.0
133.0	Net Budget Requirement	133.0	0.0	0.0	0.0	0.0	133.0

2012/2013 BUDGET - SERVICE UNIT: REPROGRAPHICS

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Reprographics</u>						
78.0	Direct costs - Employees	78.0	0.0	0.0	0.0	0.0	78.0
220.0	- Other	220.0	0.0	0.0	0.0	0.0	220.0
298.0	Total Direct Cost	298.0	0.0	0.0	0.0	0.0	298.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(342.0)	Income	(342.0)	0.0	0.0	0.0	0.0	(342.0)
(44.0)	Gross Budget Requirement	(44.0)	0.0	0.0	0.0	0.0	(44.0)
0.0	Use Of Departmental Reserves					0.0	0.0
(44.0)	Net Budget Requirement	(44.0)	0.0	0.0	0.0	0.0	(44.0)

2012/2013 BUDGET - SERVICE UNIT: STRATEGIC MANAGEMENT & ADMIN

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Management & Admin</u>						
1,816.0	Direct costs - Employees	1,824.0	0.0	0.0	0.0	0.0	1,824.0
356.0	- Other	326.0	0.0	0.0	0.0	0.0	326.0
2,172.0	Total Direct Cost	2,150.0	0.0	0.0	0.0	0.0	2,150.0
487.0	Support Recharges	487.0	0.0	0.0	0.0	0.0	487.0
(1,253.0)	Income	(1,269.0)	0.0	0.0	0.0	0.0	(1,269.0)
(304.0)	Vacancy Abatement Target	(153.0)	0.0	0.0	0.0	0.0	(153.0)
1,102.0	Gross Budget Requirement	1,215.0	0.0	0.0	0.0	0.0	1,215.0
0.0	Use Of Departmental Reserves					0.0	0.0
1,102.0	Net Budget Requirement	1,215.0	0.0	0.0	0.0	0.0	1,215.0

2012/2013 BUDGET - SERVICE UNIT: SUSTAINABLE DEVELOPMENT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Sustainable Development</u>						
47.0	Direct costs - Employees	47.0	0.0	0.0	0.0	0.0	47.0
6.0	- Other	6.0	0.0	0.0	0.0	0.0	6.0
53.0	Total Direct Cost	53.0	0.0	0.0	0.0	0.0	53.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
53.0	Gross Budget Requirement	53.0	0.0	0.0	0.0	0.0	53.0
0.0	Use Of Departmental Reserves					0.0	0.0
53.0	Net Budget Requirement	53.0	0.0	0.0	0.0	0.0	53.0

2012/2013 BUDGET - SERVICE UNIT: SUSTAINABLE TRANSPORT

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Sustainable Transport</u>						
0.0	Direct costs - Employees	0.0	0.0	0.0	0.0	0.0	0.0
2,318.0	- Other	2,318.0	0.0	0.0	0.0	0.0	2,318.0
2,318.0	Total Direct Cost	2,318.0	0.0	0.0	0.0	0.0	2,318.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
0.0	Income	0.0	0.0	0.0	0.0	0.0	0.0
2,318.0	Gross Budget Requirement	2,318.0	0.0	0.0	0.0	0.0	2,318.0
0.0	Use Of Departmental Reserves					0.0	0.0
2,318.0	Net Budget Requirement	2,318.0	0.0	0.0	0.0	0.0	2,318.0

2012/2013 BUDGET - SERVICE UNIT: URBAN & PLANNING POLICY

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Local Plan Review</u>						
383.0	Direct costs - Employees	384.0	0.0	0.0	0.0	15.0	399.0
191.0	- Other	184.0	0.0	0.0	0.0	211.0	395.0
574.0	Total Direct Cost	568.0	0.0	0.0	0.0	226.0	794.0
0.0	Support Recharges	0.0	0.0	0.0	0.0	0.0	0.0
(8.0)	Income	(8.0)	0.0	0.0	0.0	0.0	(8.0)
566.0	Gross Budget Requirement	560.0	0.0	0.0	0.0	226.0	786.0
0.0	Use Of Departmental Reserves					(226.0)	(226.0)
566.0	Net Budget Requirement	560.0	0.0	0.0	0.0	0.0	560.0

One-off Costs Funded From Reserves

Funding set aside to fund Capital expenditure commitments on the Seaton Strategy and £26k towards the running costs associated with the pilot to bring empty homes back into use.

2012/2013 BUDGET - SERVICE UNIT: WASTE & ENVIRONMENTAL SERVICES

Approved Budget 2011/2012	Service Units	Budget Projection 2012/2013	Budget Reductions	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs Funded From Depts Reserves	Total Budget 2012/2013 (2+3+4+5+6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Waste & Environmental Services</u>						
1,235.0	Direct costs - Employees	1,235.0	0.0	0.0	0.0	0.0	1,235.0
4,287.0	- Other	4,276.0	0.0	0.0	0.0	0.0	4,276.0
5,522.0	Total Direct Cost	5,511.0	0.0	0.0	0.0	0.0	5,511.0
183.0	Support Recharges	183.0	0.0	0.0	0.0	0.0	183.0
(978.0)	Income	(978.0)	0.0	0.0	0.0	0.0	(978.0)
4,727.0	Gross Budget Requirement	4,716.0	0.0	0.0	0.0	0.0	4,716.0
0.0	Use Of Departmental Reserves					0.0	0.0
4,727.0	Net Budget Requirement	4,716.0	0.0	0.0	0.0	0.0	4,716.0