CHILDREN'S SERVICES SCRUTINY FORUM AGENDA



15 January 2013

at 4.30 pm

in Council Chamber, Civic Centre, Hartlepool

MEMBERS: CHILDREN'S SERVICES SCRUTINY FORUM:

Councillors C Akers-Belcher, Atkinson, Fleet, Griffin, Loynes, Simmons and Wilcox

Co-opted Members: Sacha Paul Bedding and Michael Lee

Young People's Representatives: Ashleigh Bostock, Leonie Chappell, Helen Lamb and Sean Wray

1. APOLOGIES FOR ABSENCE

2. TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS

3. MINUTES

3.1 To confirm the minutes of the meeting held on 11 December 2012.

4. RESPONSES FROM THE COUNCIL, THE EXECUTIVE OR COMMITTEES OF THE COUNCIL TO FINAL REPORTS OF THIS FORUM

No items

5. CONSIDERATION OF REQUEST FOR SCRUTINY REVIEWS REFERRED VIA SCRUTINY CO-ORDINATING COMMITTEE No items

6. CONSIDERATION OF PROGRESS REPORTS / BUDGET AND POLICY FRAMEWORK DOC UM ENTS

6.1 Proposals for inclusion in the Council Plan 2013/14 – Child and Adult Services Departmental Management Team

7. ITEMS FOR DISCUSSION

Investigation into the closure of youth centres and children's centres

7.1 Investigation into Closure of Youth Centres and Children's Centres – Verbal update – Young People's Representatives

8. ISSUES IDENTIFIED FROM FORWARD PLAN

9. ANY OTHER ITEMS WHICH THE CHAIRMAN CONSIDERS ARE URGENT

ITEMS FOR INFORMATION

Date of Next Meeting 12 February 2013, commencing at 4.30 pm in the Council Chamber, Civic Centre, Hartlepool

CHILDREN'S SERVICES SCRUTINY FORUM MINUTES

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11 DECEMBER 2012

The meeting commenced at 4.30 p.m. in the Civic Centre, Hartlepool

Present:

Councillor Christopher Akers-Belcher (In the Chair)

Councillors: Brenda Loynes, Chris Simmons and Angie Wilcox.

Co-opted Member: Mr Michael Lee.

Young Peoples Representatives: Ashleigh Bostock, Helen Lamb and Sean Wray.

Also Present:In accordance with Council Procedure Rule 4.2, Councillor Jim Ainslie as substitute for Councillor Sheila Griffin.

Councillor Carl Richardson, Adults and Community Services Scrutiny Forum.

John Phillipson and Emma Dawson, North East Autism Society

David Brown, Tees, Esk and Wear Valleys NHS Foundation Trust.

Officers: Geraldine Martin, Head of Service Elaine Hind, Scrutiny Support Officer David Cosgrove, Democratic Services Team Ian Merritt, Strategic Commissioner - Children's Services

45. Apologies for Absence

Councillors Fleet and Griffin and Councillor Lauderdale, Adult and Public Health Services Portfolio Holder.

46. Declarations of interest by Members

None.

47. Minutes of the meeting held on 13 November 2012

1

Confirmed.

48. Responses from the Council, the Executive or Committees of the Council to Final Reports of this Forum

No items.

49. Consideration of request for scrutiny reviews referred via Scrutiny Co-ordinating Committee

No items.

50. Consideration of progress reports/budget and policy framework documents

No items.

51. North East Autism Society - Presentation (Scrutiny Support Officer)

The Chief Executive Officer for the North East Autism Society addressed the forum outlining the work of the society in the north east. Much was changing in the way the society worked and how Autism and Aspergers were identified and treated. Only seven years ago the society had an aim of building a new school and college for young people with Autism and Aspergers but the society now believed that working with families and schools to offer the support so that most young people diagnosed on the autism spectrum could remain at home and, with support, attend their local school was the way that would ensure the best outcomes for the young people the society worked with.

The Society had developed a new base in Aycliffe targeted at ensuring that in the long-term children and young people diagnosed on the autistic spectrum could be maintained at home within their family rather than in a residential care setting. The work undertaken with families was targeted around understanding their children's needs and assisting them in the development of routines. The Society also worked with schools and community groups so people and children with autism could access the services they needed more locally. There were an increasing number of children being diagnosed as being on the autistic spectrum each year so ensuring that there was the support for families locally was becoming increasingly important.

The new facility at Aycliffe had a number of apartments as respite facilities for young people and an emergency facility for those occasions where the family setting had broken down. There was also a small school for 50 children. The intention was not to provide a 'permanent' school but to have a school with 'porous' walls, working with other schools to help them facilitate placements for children on the autistic spectrum both in primary and secondary settings.

In Hartlepool the Society worked with youth facilities from the base at Aycliffe. The Society was built on the belief that children shouldn't spend many years at that base and should be moved onto normal schools. Work was in place with the colleges in the region developing partnerships as the Society didn't wish to draw people out of the normal education system but to support them in their community.

The Aycliffe base also had facilities to young adults develop self-care skills such as cooking and budgeting. The aim was to avoid the past system of moving people with autism on from unit to unit to long-term care. The Unit at Aycliffe also provided specialist services to local authorities who had children and young people with very specific and complex needs. The Society believed its work with such children could provide clear and tangible results to the extent that it was prepared to implement a reducing charge for its work over time.

Members questioned the increasing numbers of children being diagnosed on the Autism spectrum and whether that was down to an improvement in identifying them or was there an increase in occurrences. The Chief Executive of the North East Autism Society indicated that there was a definite improvement in identifying people on the Autism spectrum but there was some evidence that there may be other environmental factors. There was a definite increase in the numbers being identified as being on the spectrum but not specifically autistic or suffer from Aspergers. The Society had changed its remit to encompass those children in the services provided. It had initially been the case that 1 in 10,000 children would be identified as being somewhere on the spectrum but recent evidence in Birmingham showed that this may now be as high as 1 in 100 or even 1 in 50.

Members questioned the impact on specific age groups of children the facility at Aycliffe could have. The Chief Executive of the Society commented that the school on the site in Aycliffe was due to open in the New Year giving the society the potential to work with the youngest children, even those of preschool age. However, there was an expectation that the society may find that the majority of the children referred to it were of secondary school age. Younger children provided little physical challenge while older children could have not only specific mental and emotional needs but could also be physically difficult to handle which may result in their reference to Aycliffe. The younger children were, the greater the impact of the work that the society could make.

The Society's Chief Executive also commented on the ongoing debate on the diagnosis of children and adults on the Autism Spectrum and whether Aspergers was still a diagnosis in itself or simply one end of the autistic spectrum. Put simply people with Autism had difficulties dealing with their behaviour, people with Aspergers had difficulty dealing with their moods and emotions.

The Chair commented that through the development of the JSNA, Hartlepool was seeking to ensure it had the right services in place and asked if the

Society had any comments in relation to the current service provision. The representatives indicated that work was underway to identify gaps but previously services tended to be designed to meet the demographic of the area. Services tended to be generic and targeted towards people with disabilities. Specialised directed services did tend to work better with people diagnosed on the autistic spectrum. The representatives from the North East Autism Society agreed to share the results with the forum when they were available.

Work was ongoing across all the Tees valley authorities in the development of services in this area. The Society was involved in assisting some commission appropriate services.

Members questioned if there were any environmental effects that could cause or impact upon people with autism. The Society representative's indicated that some research had shown that many people on the autistic spectrum were affected by gluten and some had a reaction to chocolate. People with autism did tend to have sensory interpretation differences which could affect their reaction to light, sound, smell and taste. They often couldn't bear what we considered to be a normal environment. Many of the issues often occurred around the fact that they couldn't understand that we didn't understand their experience.

The Chair thanked the representatives for their very informative presentation and responses to Member questions.

Recommended

That the presentation and comments be noted.

52. Scrutiny Investigation into Mental and Emotional Wellbeing – Hartlepool Draft Mental Health JSNA Entry

- Presentation (Scrutiny Support Officer)

The Head of Service for the Adult Mental Health Services provided by the Council gave a presentation to Members outlining the service and how it integrated with the services provided by Tees Esk and Wear Valley (TEWV) NHS Foundation Trust. The presentation covered the numbers of people that received services, the link between mental ill health and inequality and deprivation as outlined in the Marmot Report. It was identified that 50% of people who have mental illness will have their first symptom by their early teens with 75% having their first symptom by their mid 20's, so early intervention was key to successful treatment. The potential affects arising from the governments proposals for welfare reform were also highlighted.

In outlining the funding arrangements the issue of potential budgetary savings was questioned by Members. It was indicated that the service area was being asked to make budget savings. The employment aspects of the service would be transferred to the Economic Regeneration Team. The main savings were around the floating support which would be ceased and some workers would

4

be moving to the Reablement Team. The Chair and other Members expressed their concern at the budget savings and indicated that they were not convinced their was the expertise necessary in the teams that workers were being transferred into to ensure the same level of service to this vulnerable group was maintained. The Head of Service indicated that some of the moves were proposed as a means of maintaining the posts and the expertise of the people filling them.

The Chair considered the concern expressed by Members in relation to the service cuts and indicated that a recommendation should go forward seeking assurances and raising Members concerns. The Chair of the Adult and Community Services Scrutiny Forum indicated that he would raise the issue at Cabinet. Members commented that at the same time that people would be faced with financial cuts due to the Reform to the Welfare system, the services to those who may end up with mental illness were being cut. Members commented that the impacts on staff also needed to be acknowledged.

The representative from TEWV commented that both organisations were looking to how they could work more effectively and efficiently together. The welfare reforms were described as a perfect storm impacting those most vulnerable in society.

Recommended

That the presentation and the comments be noted.

53. Issues Identified from the Executive's Forward Plan (Scrutiny Support Officer)

The Executive's Forward Plan for December 2012 to March 2013 relating to the Children's Services Scrutiny Forum was provided to give Members of the Forum the opportunity to consider whether any items within the Plan should be considered by this Forum. The Chair commented that in relation to entry CAS139/12 Provision For Pupils with Moderate Learning Difficulties, the ward councillors for the Manor House Ward needed to be included in the consultation.

Recommended

That the report be noted.

The meeting concluded at 5.40 p.m.

CHAIR

CHILDREN'S SERVICES SCRUTINY FORUM

15 January 2013



Report of:	Child and Adult Services Departmental Management
	Team

Subject: PROPOSALS FOR INCLUSION IN COUNCIL PLAN 2013/14

1. PURPOSE OF REPORT

1.1 To provide the opportunity for the Children's Services Scrutiny Forum to consider the proposals for inclusion in the 2013/14 Council Plan that fall under the remit of the Committee.

2. BACKGROUND

- 2.1 For 2013/14 a review of the Outcome Framework has been undertaken to ensure that it still accurately reflects the key outcomes that the Council and Partners have identified as being important for the future of the Borough. A revised Outcome Framework, to be implemented from April 2013, was reported to Scrutiny Coordinating Committee on 19 October 2012 and Cabinet on 29 October 2012.
- 2.2 As in previous years detailed proposals are being considered by each of the Scrutiny Forums in January. A further report will be prepared for Scrutiny Coordinating Committee on 18 January 2013 detailing the comments/observations of each of the Scrutiny Forums to enable a joint response to be prepared for Cabinet.
- 2.3 As discussed at the Scrutiny Coordinating Committee on 19 October 2012, from 2013/14 the three Departmental Plans will be brought together to form the Council Plan which will set out collectively how the key priorities/outcomes that the Council have identified will be delivered. This is a different approach to previous years and therefore there will be no separate Corporate Plan. This will eliminate the unnecessary duplication and reporting of actions that was an unintended consequence of drawing the old Corporate Plan actions and indicators from the three Departmental Plans, without losing the focus that having separate Departmental Plans brings to the overall process.

2.4 The Council Plan is still a working document and as such there are areas where information could change. Where this does occur the information will be included in the final draft of the Plan that is to be considered by Scrutiny Coordinating Committee on 8 March 2013, by Cabinet on 18 March 2013 and by Council on 11 April 2013.

3. PROPOSALS

- 3.1 The Assistant Director of Prevention, Safeguarding and Specialist Services will deliver a short presentation at the meeting detailing the key challenges that the Council faces over the next year, and beyond, and setting out proposals, from the Child and Adult Services Departmental Plan, for how these will be addressed.
- 3.2 The main focus of the presentation will be on the outcomes that have been included in the Outcome Framework and how these will be delivered in 2013/14. The Assistant Director will take each outcome in turn, explaining how each outcome will address the challenges faced by the Council. After each outcome Members will be given the opportunity to comment on the proposals before the presentation moves onto the next outcome.
- 3.3 The Outcomes that fall under the remit of Children's Services Scrutiny Forum, and will therefore be included in the presentation are: -
 - Outcome 3: Hartlepool has increased employment and skills levels with a competitive workforce that meets the demands of employers and the economy;
 - Outcome 6: Fewer Hartlepool children experience the effects of poverty;
 - Outcome 7: To promote opportunities for all children and young people to reach their full potential by accessing good quality teaching and curriculum provision which fully meets their needs and enables them to participate in and enjoy their learning;
 - Outcome 10: Give every child the best start in life;
 - Outcome 11: Children & young people are safe;
 - Outcome 26: Make a positive contribution people are involved with the community and society;
- 3.4 **Appendix A** provides detail on the proposed actions identified to deliver the outcomes that fall under the remit of the Children's Services Scrutiny Forum. Officers from across the Council have also been identifying the Performance Indicators (PIs) that will be monitored throughout the year to measure progress and these are also included in the appendix. The identified risks are also included for information.
- 3.5 As in 2012/13, it is not possible at this stage to include year end outturn and future targets as these are not yet available. It is normal practice to use a number of criteria when setting targets, such as current performance, budget information and other external factors such as Government policy changes. Therefore it is normal for targets to be set around year end when more

information is known. Where available, this information will be included in the proposals reported to Scrutiny Coordinating Committee in March 2013.

4. NEXT STEPS

- 4.1 The remainder of the Council Plan proposals have already been, or will be, discussed at the relevant Scrutiny Forums between 4 January and 17 January 2013. Comments and observations from those Scrutiny Forums will be added to those received at today's meeting and included in the overall presentation to Scrutiny Coordinating Committee on 18 January 2013. Due to the short length of time between the Scrutiny Forums and the Scrutiny Coordinating Committee meeting on the 18th January it will not be possible to provide a detailed response to the comments and observations made at the Scrutiny Forums at the SCC meeting.
- 4.2 The final draft of the Council Plan, which will have considered the points raised by Scrutiny, will then be considered by Scrutiny Coordinating Committee on 8 March 2013 and Cabinet on 18 March 2013 before being taken for formal agreement by Council at its meeting on 11 April 2013.
- 4.3 Progress towards achieving the actions and targets included in the Council Plan will be monitored throughout 2013/14 by officers across the Council and progress reported quarterly to Elected Members.

5. **RECOMMENDATIONS**

- 5.1 It is recommended that Children's Services Scrutiny Forum: -
 - considers the proposed outcome templates (Appendix A) for inclusion in the 2013/14 Council Plan;
 - formulates any comments and observations to be included in the overall presentation to the meeting of the Scrutiny Coordinating Committee on 18 January 2013.

Contact Officer: - Sally Robinson Assistant Director of Prevention, Safeguarding and Specialist Services Tel: 01429 284144 E-mail: Sally.Robinson@Hartlepool.gov.uk

Child and Adult Services Departmental Plan 2013/14 – Action Plan

SECTION 1 OUTCOME DETAILS						
Outcome: 3. Hartlepool has increased employment and skills levels with a competitive workfor that meets the demands of employers and the economy				me:	Jobs and the Economy	
Lead Dept:	Regeneration and Neighbourhoods	Other Contributors: Child and Adult Services		and Adult Services		

SECTION 2 ACTIONS				
Action	Due Date	Assignee		
Reduce the level of young people who are Not in Employment, Education or Training (NEET) by implementing NEET Strategy.	March 2014	Mark Smith		
Re-write the Hartlepool 11-19 Strategy.	March 2014	Tom Argument		
Provide support for vulnerable young people to enable them to be economically active.	March 2014	Tom Argument/ Mark Smith		
Ensure access to high quality learning opportunities that increase the skills and qualifications of local residents via implementing the Adult Education Service Plan	July 2014	Maggie Heaps		
Increase the take up of Apprenticeships by liaising with local employers to increase opportunities	July 2014	Maggie Heaps		

	SECTION 3 PERFORMANCE INDICATORS & TARGETS					
Code	Indicator	Assignee	Targeted or Monitor	Collection Period		
NI 117	Percentage of 16 to 18 year olds who are Not in Education, Employment or Training (NEET)	Mark Smith	Targeted	Financial Year		
NI 79	Percentage of young people achieving a Level 2 qualification by the age of 19	Tom Argument	Targeted	Financial Year		
NI 80	Percentage of young people achieving a Level 3 qualification by the age of 19	Tom Argument	Targeted	Financial Year		

NI 81	Percentage gap in the achievement of a Level 3 qualification by the age of 19 between those claiming free schools meals at academic age 15 and those that were not	Tom Argument	Targeted	Financial Year
NI 82	Percentage of young people who were in receipt of free school meals at academic age 15 who attained Level 2 Qualifications by the age of 19	Tom Argument	Targeted	Financial Year
NI 91	Percentage of 17 year-olds in education or training	Tom Argument	Targeted	Financial Year
NI 106	Percentage gap between those young people from low income backgrounds and those that are not progressing to higher education	Kelly Armstrong	Targeted	Financial Year

	SECTION 4 RISKS					
Code	Risk	Assignee				

Swainston

2014

SECTION 1 OUTCOME DETAILS					
Outcome:	Outcome: 6. Fewer Hartlepool children experience the effects of poverty Theme:		Jobs and the	Eœnomy	
	•				
Lead Dept:	Child and Adult Services	Other Contributo	ors:		
	SECTION 2 A	CTIONS			
	Action				
Develop training p	Develop training package for family workforce to identify poverty issues and support parents in poverty			March 2014	Danielle Swainston
Develop partnership outreach process to ensure that families understand and plan for Welfare Reform			March 2014	Danielle Swainston	
Support worldorco	to identify rick factors ro: child noverty/welfare reform and implement	t appropriato packago	c of support	March	Danielle

	SECTION 3 PERFORMANCE INDICATORS & TARGETS				
Code	Indicator	Assignee	Targeted or Monitor	Collection Period	
NI 116	Proportion of children in poverty	Danielle Swainston	Targeted	Financial Year	
New	Proportion of children living in workless households	Danielle Swainston	Targeted	Financial Year	
NI 117	Percentage of 16-18 year olds who are Not in Education, Employment or Training (NEET)	Mark Smith	Targeted	Financial Year	
NI 102a	Percentage gap between pupils eligible for free school meals and their peers achieving at least level 4 in English and Mathematics at Key Stage 2	Mark Patton	Monitor	Academic Year	
NI 102b	Percentage gap between pupils eligible for free school meals and their peers achieving 5 A*-C grades at GCSE (and equivalent) induding GCSE English and Mathematics at Key Stage 4	Tom Argument	Monitor	Academic Year	

Support workforce to identify risk factors re: child poverty/welfare reform and implement appropriate packages of support

SECTION 4 RISKS				
Code	Risk	Assignee		
CAD R029	Failure to effectively manage risks exhibited by young people and families (Actively Managed)	Sally Robinson		

SECTION 1 OUTCOME DETAILS						
Outcome:	7. To promote opportunities for all children and young people to re potential by accessing good quality teaching and curriculum provis meets their needs and enables them to participate in and enjoy the	sion which fully	Theme:	Lifelong Learning and Skills		
Lead Dept:	Child and Adult Services	Other Contributors	s:			

SECTION 2 ACTIONS				
Action	Due Date	Assignee		
Analyse Early Years Foundation Stage Profile (EYFSP) data and challenge schools with anomalies. Provide support and Continuous Professional Development (CPD) to identified schools. Monitor impact through Foundation Stage Profile software.	September 2014	Mark Patton		
Work with schools to ensure that all pupils are making progress that is in-line with or exceeds national expectations in order to achieve a secure Level 2b in reading, writing and mathematics at Key Stage 1 and provide additional support and challenge to those schools where this standard is not or is unlikely to be met.	September 2014	Mark Patton		
Analyse Key Stage 2 data in English and mathematics. Identify schools below the government floor standard in combined English and mathematics and with below average progress in English and mathematics separately.	March 2014	Mark Patton		
Analyse Key Stage 4 data. Identify schools below the government floor standard for 5A*-C (including English and mathematics) and report to Portfolio Holder under Council's schools causing concern.	March 2014	Tom Argument		
Implement appropriate actions from Children and Young Person's Plan and 14 -19 strategy	March 2014	Dean Jackson		
Provide challenge, intervention and support in inverse proportion to school success.	September 2014	Dean Jackson		
Implement all actions identified in the Learning Difficulties & Disabilities (LDD) action plan	March 2014	Zoe Westley		
Challenge all schools to reduce the existing achievement gap in English and mathematics between pupils in receipt of free school meals and all other pupils by accelerating the attainment and progress of these vulnerable learners	March 2014	Dean Jackson		
Monitor the impact on attainment of the additional Pupil Premium funding in all schools and encourage Governing Bodies to hold their schools to account for its use.	March 2014	Dean Jackson		

	SECTION 3 PERFORMANCE INDICATORS & TARGETS				
Code	Indicator	Assignee	Targeted or Monitor	Collection Period	
New	Increase the number of pupils meeting the Year 1 Phonics standard	Mark Patton	Monitor	Academic Year	
NI 73	Percentage of pupils achieving level 4 or above in both English and Maths at Key Stage 2	Mark Patton	Targeted	Academic Year	
NI 93	Percentage of pupils progressing by 2 levels in English between Key Stage 1 and Key Stage 2	Mark Patton	Targeted	Academic Year	
NI 94	Percentage of pupils progressing by 2 levels in Maths between Key Stage 1 and Key Stage 2	Mark Patton	Targeted	Academic Year	
NI 99	Percentage of looked after children reaching level 4 in English at Key Stage 2	Zoe Westley	Monitor	Academic Year	
NI 100	Percentage of looked after children reaching level 4 in mathematics at Key Stage 2	Zoe Westley	Monitor	Academic Year	
NI 102a	Percentage gap between pupils eligible for free school meals and their peers achieving at least level 4 in English and Maths at Key Stage 2	Mark Patton	Monitor	Academic Year	
NI 104	Percentage gap between pupils identified as having Special Educational Needs (SEN) and their peers achieving level 4 or above in both English and Maths at Key Stage 2	Zoe Westley	Monitor	Academic Year	
CSD P046	Number of primary schools below the government floor standard at Key Stage 2	Mark Patton	Monitor	Academic Year	
CSD P048	Number of primary schools with more than 15 pupils in the 15% persistent absence category for autumn and spring term combined	Jackie Webb	Monitor	Academic Year	
NI 75	Percentage of pupils achieving 5 or more A*- C grades at GCSE or equivalent induding English and Maths	Tom Argument	Targeted	Academic Year	
NI 101	Percentage of looked after children achieving 5 A*- C GCSEs (or equivalent) at Key Stage 4 (induding English and mathematics)	Zoe Westley	Monitor	Academic Year	
NI 102b	Percentage gap between pupils eligible for free school meals and their peers achieving 5 A*- C grades at GCSE (and equivalent) induding GCSE English and Mathematics at Key Stage 4	Tom Argument	Monitor	Academic Year	
NI 105	Percentage gap between pupils identified as having Special Educational Needs (SEN) and their peers achieving 5 A*- C grades or equivalent induding English and Maths at Key Stage 4	Zoe Westley	Monitor	Academic Year	
CSD P040	Percentage of pupils achieving the English Baccalaureate	Tom Argument	Monitor	Academic Year	

CSD P041	Percentage of pupils achieving 5 or more A*- C grades at GCSE or equivalent	Tom Argument	Monitor	Academic Year
New	Number of secondary schools below the government floor standard at Key Stage 4	Tom Argument	Monitor	Academic Year
NI 87	Percentage of Secondary school pupils who are persistently absent	Jackie Webb	Monitor	Academic Year
New	Number of schools with attendance above the national average for autumn and spring term combined	Jackie Webb	Monitor	Academic Year
ACS P096	Percentage of primary schools identified as causing concern (High and Medium/High Risk)	Dean Jackson	Monitor	Academic Year
ACS P097	Percentage of secondary schools identified as causing concern (High and Medium/High Risk)	Dean Jackson	Monitor	Academic Year

	SECTION 4 RISKS				
Code	Risk	Assignee			
CAD R001	Service issue as a result of insufficient budget allocation or changes in national funding/grants (Actively Managed)	Jill Harrison			
CAD R004	An increase in the number of schools falling below Performance Achievement Standard (Actively Managed)	Dean Jackson			
CAD R005	Failure to meet the statutory duties and requirements vested within the Child and Adult Services department (Actively Managed)	Dean Jackson			
CAD R012	Failure to plan school provision appropriately	PeterMcIntosh			
CAD R027	Failure to meet statutory duties and functions in relation to the post 16 cohort and raising of the participation age	Mark Smith			
CAD R028	Failure to provide reasonable access to safe and appropriate out of school activities for young people	Mark Smith			
CAD R032	Increase in the number of schools falling below national average for pupil attendance (Actively Managed)	Dean Jackson			

SECTION 1 OUTCOME DETAILS						
Outcome: 10. Give every child the best start in life			Theme:	Health and Wellbeing		
Lead Dept:	Child and Adult Services	Other Contributors: Regeneration and Neighbourhoods		neration and Neighbourhoods		

SECTION 2 ACTIONS			
Action	Due Date	Assignee	
Review and update local breastfeeding annual action plan	March 2014	Carole Johnson	
Implement Child Measurement Programme	March 2014	Deborah Gibbin	
Ensure a range of Physical Activity opportunities are available for children & young people (up to age 25)	March 2014	Pat Usher	
Review, update and implement Smoking in Pregnancy Action Plan	March 2014	Carole Johnson	
Work with partner agencies, young people, schools and families to tackle substance misuse (induding alcohol)	March 2014	John Robinson	
Review the Substance Misuse Service for young people and future commissioning options	June 2013	lan Merritt	
Implement the British Heart Foundation Younger Wiser Programme	March 2014	Deborah Gibbin	
Review the process of Public Health Transition and ensure the transition is complete	March 2014	Louise Wallace	
Increase the uptake of child vaccinations	March 2014	Deborah Gibbin	
Implement the Child Poverty Action Plan	March 2014	Danielle Swain <i>s</i> ton	
Develop a Children & Young People obesity pathway	March 2014	Deborah Gibbin	
Implement the Early Intervention Strategy	March 2015	Danielle Swain <i>s</i> ton	
Embed common assessment as a means to identify and respond to need	October 2013	Danielle Swainston	
Implement the Early Years Pathway delivering targeted support to children pre birth to five	September 2013	John Robinson	

	SECTION 3 PERFORMANCE INDICATORS & TARGE TS				
Code	Indicator	Assignee	Targeted or Monitor	Collection Period	
LAA HW P001	Percentage of women smoking at time of delivery	Carole Johnson	Targeted	Financial Year	
NI 53a	Prevalence of breastfeeding at 6-8 wks from birth - Percentage of infants being breastfed at 6-8 weeks	Deborah Gibbin/Carole Johnson	Monitor	Financial Year	
CSD P049a	Measles, Mumps and Rubella (MMR) immunisation rate – children aged 2 (1st dose)	Deborah Gibbin	Monitor	Financial Year	
CSD P049b	Measles, Mumps and Rubella (MMR) immunisation rate – children aged 5 (2nd dose)	Deborah Gibbin	Monitor	Financial Year	
New	Uptake of Diphtheria, Tetanus, Polio, Pertussis, Hib immunisations (by age 2 years)	Deborah Gibbin	Monitor	Financial Year	
NI 55(iv)	The percentage of children in Reception who are obese	Deborah Gibbin	Monitor	Financial Year	
NI 56(ix)	The percentage of children in Year 6 who are obese	Deborah Gibbin	Monitor	Financial Year	
NI 112	The change in the rate of under 18 conceptions per 1,000 girls aged 15-17, as compared with the 1998 rate	Deborah Gibbin	Monitor	Financial Year	
New	Children achieving a good level of development at age 5	Danielle Swainston	Monitor	Academic Year	
NI 117	Percentage of 16 to 18 year olds who are Not in Education, Employment or Training (NEET)	Mark Smith	Targeted	Financial Year	
NI 75	Percentage of pupils achieving 5 or more A*- C grades at GCSE or equivalent induding English and Maths	Tom Argument	Targeted	Academic Year	
New	Number of children defined as a Child in Need, rate per 10,000 population under 18	Sally Robinson	Monitor	Financial Year	

	SECTION 4 RISKS				
Code	Risk	Assignee			
CAD R025	Failure to meet statutory duties and functions in relation to childcare sufficiency	Danielle Swainston			
CAD R026	Failure to deliver Early Intervention Strategy	Sally Robinson			
CAD R029	Failure to effectively manage risks exhibited by young people and families (Actively Managed)	Sally Robinson			

SECTION 1 OUTCOME DETAILS							
Outcome: 11. Children & young people are safe Theme: Health and Wellbeing							
Lead Dept:	Child and Adult Services	Other Contributo	ors:				

SECTION 2 ACTIONS			
Action	Due Date	Assignee	
Implement the 2013-14 Youth Justice strategic plan	March 2014	Mark Smith	
Implement the learning from inspection and sector lead improvement	March 2014	Sally Robinson	
Develop and deliver Looked After Children (LAC) strategy 2013 – 2016	March 2016	Jane Young	
Develop and deliver Looked After Children (LAC) strategy Year 1 action plan	March 2014	Jane Young	
Deliver the work of the Local Safeguarding Children Board via the annual business plan	March 2014	Jim Murdoch	
Implement the Early Intervention strategy	March 2015	Sally Robinson	
Embed common assessment as a means to identify and respond to need	October 2013	Danielle Swainston	
Implement the Early Years Pathway delivering targeted support to children pre birth to five	September 2013	John Robinson	
Implement the recommendations of the Munro review	March 2014	Wendy Rudd	
Embed the voice of the child and the child's journey in front line practice	March 2014	Wendy Rudd	
Develop a commissioning strategy for Children in Need; Looked After Children and Children with a Disability	April 2013	lan Merritt	

	SECTION 3 PERFORMANCE INDICATORS & TARGE TS				
Code	Indicator	Assignee	Targeted or Monitor	Collection Period	
CSD P035	Children who became the subject of a Child Protection (CP) plan, or were registered per 10,000 population under 18	Sally Robinson	Targeted	Financial Year	
NI 59	Initial assessments for children's social care carried out within ten working days of referral	Wendy Rudd	Targeted	Financial Year	
NI 60	Core assessments for children's social care that were carried out within 35 working days of their commencement	Wendy Rudd	Targeted	Financial Year	
NI 62	Stability of placements of looked after children: number of moves	Jane Young	Targeted	Financial Year	
NI 63	Stability of placements of looked after children: length of placement	Jane Young	Targeted	Financial Year	
NI 64	Child protection plans lasting two years or more	Maureen McEnaney	Targeted	Financial Year	
NI 65	Children becoming the subject of a Child Protection Plan for a second or subsequent time	Maureen McEnaney	Targeted	Financial Year	
NI 66	Looked after children cases which were reviewed with in required timescales	Maureen McEnaney	Targeted	Financial Year	
NI 67	Child protection cases which were reviewed within required timescales	Maureen McEnaney	Targeted	Financial Year	
NI 43	Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody	Sally Robinson	Monitor	Financial Year	
NI 19	Rate of proven re-offending by young offenders	Sally Robinson	Monitor	Financial Year	
NI 111	Number of first time entrants to the Youth Justice System aged 10-17 per 100,000 population (aged 10-17)	Sally Robin <i>s</i> on	Monitor	Financial Year	
New	Rate of assessments per 10,000 of the CYP population	Wendy Rudd	Monitor	Financial Year	
New	Rate of section 47 enquiries per 10,000 of the CYP population	Wendy Rudd	Monitor	Financial Year	
New	Percentage of referrals leading to the provision of a social care service (as defined by the child becoming CIN)	Danielle Swainston	Monitor	Financial Year	
New	Percentage of referrals to children's social care from different agencies	Danielle Swain <i>s</i> ton	Monitor	Financial Year	
New	Percentage of referrals to children's social care that result in No Further Action following referral	Danielle Swainston	Monitor	Financial Year	
New	Percentage of referrals to children's social care that result in No Further Action following assessment	Danielle	Monitor	Financial Year	

		Swainston		
New	Rate of violent and sexual offences against 0-17 per 10,000 CYP population	Poliœ – TBC	Monitor	Financial Year
New	Rate of children becoming subjects of a child protection plan for physical abuse	Maureen McEnaney	Monitor	Financial Year
New	Rate of children becoming subjects of a child protection plan for emotional abuse	Maureen McEnaney	Monitor	Financial Year
New	Rate of children becoming subjects of a child protection plan for sexual abuse	Maureen McEnaney	Monitor	Financial Year
New	Rate of children becoming subjects of a child protection plan for neglect	Maureen McEnaney	Monitor	Financial Year
New	Rate of Initial Child Protection Conferences per 10,000 population	Maureen McEnaney	Monitor	Financial Year
New	Length of time a child is considered to be a child in need at 31 March and for episodes of need that have ended during the year	Wendy Rudd	Monitor	Financial Year
New	Percentage of children becoming subject to a CP plan for a second or subsequent time (within 2 years)	Maureen McEnaney	Monitor	Financial Year
New	Percentage of child in need cases that close with 6 months of the CPP end date	Wendy Rudd	Monitor	Financial Year
New	Percentage of child in need cases that close with 6 months of ceasing to be looked after	Wendy Rudd	Monitor	Financial Year

	SECTION 4 RISKS			
Code	Risk	Assignee		
CAD R019	Failure to plan for future need and ensure sufficient placement provision to meet demand (Actively Managed)	Sally Robinson		
CAD R020	Insufficient capacity in the independent sector to meet placement demand (Actively Managed)	lan Merritt		
CAD R022	Failure to provide statutory services to safeguard children and protect their well-being (Actively Managed)	Sally Robinson		
CAD R023	Impact of change to funding arrangements across Children's Services (Actively Managed)	Sally Robinson		
CAD R024	Failure to meet statutory duties and functions in relation to the Youth Offending Service (Actively Managed)	Mark Smith		
CAD R026	Failure to deliver Early Intervention Strategy	Sally Robinson		

SECTION 1 OUTCOME DETAILS					
Outcome:	26. Make a positive contribution - people are involved with the community and society	Theme:	Strengthening Communities		

Lead Dept:	Child and Adult Services	Other Contributors:	

SECTION 2 ACTIONS				
Action	Due Date	Assignee		
Work in partnership with Parents Forum – 1 Hart (One Heart, One Mind, One Future) to design services	March 2014	Tracy Liverase		
Implement the participation strategy	March 2014	Mark Smith		
Work in partnership with the Children in Care Council to influence and shape corporate parenting	March 2014	Jane Young		
Provide and evaluate the impact of positive activities for children and young people	July 2013	Mark Smith		
Ensure a wide range of learning opportunities are available which encourage community involvement via implementation of the Adult Education Service Plan	July 2014	Maggie Heaps		

	SECTION 3 PERFORMANCE INDICATORS & TARGETS					
Code	Indicator	Assignee	Targeted or Monitor	Collection Period		
NI 110	Young people's participation in positive activities	Beth Storey	Monitor	Financial Year		
New	Participation in Looked After Children reviews	Sally Robinson	Monitor	Financial Year		

	SECTION 4 RISKS				
Code	Risk	Assignee			
CAD R028	Failure to provide reasonable access to safe and appropriate out of school activities for young people	Mark Smith			