SCRUTINY CO-ORDINATING COMMITTEE AGENDA



Friday 15th September 2006

at 2.00 p.m.

in Committee Room 'B'

MEMBERS: SCRUTINY CO-ORDINATING COMMITTEE:

Councillors SAlison, Barker, Clouth, RW Cook, Fleet, Gibbon, Hall, James, Laffey, A Marshall, J Marshall, Preece, Shaw, Wallace, Wistow and Wright.

Resident Representatives:

Evelyn Leck, Joan Smith and Linda Shields

- 1. APOLOGIES FOR ABSENCE
- 2. TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS
- 3. MINUTES
 - 3.1 To confirm the minutes of the meeting held on 1st September 2006 (to follow).
- 4. RESPONSES FROM THE COUNCIL, THE EXECUTIVE OR COMMITTEES OF THE COUNCIL TO REPORTS OF THE SCRUTINY CO-ORDINATING COMMITTEE

No items.

- 5. CONSIDERATION OF REQUEST FOR SCRUTINY REVIEWS FROM COUNCIL, EXECUTIVE MEMBERS, NON EXECUTIVE MEMBERS AND SERVICE DEPARTMENTS
 - 5.1 Scrutiny Topic Referral for Cabinet 'Consultation on Community Care Eligibility Criteria' *Scrutiny Manager*
 - 5.2 Scrutiny Involvement Request from the Children's Services Department 'Building School sfor the Future (BSF) Consultation Process' Scrutiny Manager

6. FORWARD PLAN

6.1 The Executive's Forward Plan – Scrutiny Manager

7. CONSIDERATION OF PROGRESS REPORTS / BUDGET AND POLICY FRAMEWORK DOCUMENTS

No items.

8. CONSIDERATION OF FINANCIAL MONITORING/CORPORATE REPORTS

- 8.1 Revenue Outturn Report 2005/06 Chief Financial Officer
- 8.2 Capital Outturn Report 200 5/06 Chief Financial Officer
- 8.3 Revenue Budget Monitoring Report First Quarter Chief Financial Officer
- 8.4 Capital Monitoring Report First Quarter Chief Financial Officer
- 8.5 BVPI Analysis 2005/06 Assistant Chief Executive

9. ITEMS FOR DISCUSSION

- 9.1 Community Strategy and Neighbourhood Renewal Strategy Review 2006 Head of Community Strategy
- 9.2 Draft People Strategy Chief Personnel Service's Officer/Scrutiny Manager
- 9.3 Final Report Scrutiny Investigation into Public Convenience Provision in Hartlepool Chair of Neighbourhood Services Scrutiny Forum

Closure of Rossmere Pool Scrutiny Referral:

- 9.4 Timeline of Events Leading to the Closure of Rossmere Pool / Involvement of Scrutiny To Date Scrutiny Manager
- 9.5 Health and Safety Issue's related to Swimming Pool Provision *Chief Personnel Services Officer / Scrutiny Manager.*
- 9.6 Rossmere Pool Evidence from the Authority's Children's Services Interim Assistant Director (Resources and Support Services):-
 - (a) Covering Report Scrutiny Manager, and
 - (b) Verbal Evidence from the Authority's Children Services Interim Assistant Director (Resources and Support Services).
- 9.7 Request for Item sfor Discussion Joint Cabinet/Scrutiny Event of 21st September 2006 *Scrutiny Manager*

- 10. CALL-IN REQUESTS
- 11. ANY OTHER ITEMS WHICH THE CHAIRMAN CONSIDERS ARE URGENT

FOR INFORM ATION

i) Date of Next Meeting Friday 20 October 2006, commencing at $2.00\,\mathrm{pm}$ in Committee Room B at the Civic Centre

SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Scrutiny Manager

Subject: SCRUTINY TOPIC REFERRAL FROM CABINET –

'CONSULTATION ON COMMUNITY CARE

ELIGIBILITY CRITERIA'

1. PURP OS E OF REPORT

1.1 To inform Members of the Scrutiny Co-ordinating Committee of the recent scrutiny topic referral from Cabinet to the Overview and Scrutiny Function.

2. BACKGROUND INFORMATION

- 2.1 As outlined within the Authority's Constitution, the Scrutiny Co-ordinating Committee has a mandatory obligation to consider referrals from Council, Cabinet and individual Cabinet Members within the timescale prescribed.
- As such at a meeting of Cabinet on 14 August 2006, consideration was given to a report of the Director of Adult and Community Services in relation to consultation proposals on raising the eligibility criteria for accessing care services (FACS). At this meeting, it was subsequently agreed that the Scrutiny be asked to participate in the consultation process and make its views known on re-investing part of the savings from a change in eligibility into support for community based provision.

3. RECOMM ENDATION

3.1 In line with Council procedure, it is recommended that the Scrutiny Coordinating Committee considers the appropriateness of undertaking a scrutiny investigation into this matter and re-directs this issue to the relevant Scrutiny Forum if appropriate.

Contact Officer:- Charlotte Burnham – Scrutiny Manager

Chief Executive's Department - Corporate Strategy

Hartlepool Borough Council

Tel: 01429 523 087

Email: charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

The following background papers were used in the preparation of this report:-

(i) Minutes of the Cabinet meeting held on 14 August 2006.

SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Scrutiny Manager

Subject: SCRUTINY INVOLVEMENT REQUEST FROM THE

CHILDREN'S SERVICES DEPARTMENT -

'BUILDING SCHOOLS FOR THE FUTURE (BSF)

CONSULTATION PROCESS'

1. PURP OS E OF REPORT

1.1 To inform Members of the Scrutiny Co-ordinating Committee of a request from the Children's Services Department for Scrutiny involvement in the consultation process relating to the Building Schools for the Future (BSF) Programme.

2. BACKGROUND INFORMATION

- 2.1 The Building Schools for the Future (BSF) programme was launched by the Department for Education and Skills (DfES) in February 2003, with the prime intention of rebuilding or renewing every secondary school in the country over a fifteen year period.
- 2.2 Indications are that Hartlepool will receive approximately £90 million of funding for BSF and will be in either Waves 4, 5 or 6 of the 15 Wave programme. In considering which Wave would be most appropriate Cabinet on the 14 August considered a report outlining the timescale for submission of "Readiness to Deliver" submissions to the DfES. Whilst significant work had been undertaken in preparation for BSF it was recognised that wide-ranging discussions and consultations still needed to be undertaken on some of the more challenging as pects of preparation for entry into the programme. In view of this Cabinet authorised work with schools and other key stakeholder partners, tow ards the development of a formal submission to be a Wave 5 BSF Authority.
- 2.3 The development of a "Readiness to Deliver" submission is to form the first of a three stage process for implementation of the BSF programme. Scrutiny is to play a key role in all three stages of the consultation process and in considering how Scrutiny involvement is to be managed arrangements have been made for the Interim Assistant Director of Children's Services to be in attendance at this meeting to outline a proposed timeline for the consultation process.

2.4 On the basis of this timetable, Members are asked to consider the most appropriate route for Scrutiny participation in the consultation process. A possible option being the retention of consideration of the issue by the Scrutiny Co-ordinating Committee with the close involvement of the Children's Services Scrutiny Forum.

3. RECOMM ENDATION

3.1 That the Scrutiny Co-ordinating Committee approves the way forward for Scrutiny involvement in the consultation process for the implementation of the Building Schools for the Future Programme in Hartlepool.

Contact Officer:- Charlotte Burnham, Scrutiny Manager

Chief Executive's Department Hartlepool Borough Council

Tel: - 01429 523087

Email:- charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

The following background paper was used in the preparation of this report-

(i) Cabinet Report – 14 August 2006 – School Provision for Hartlepool: Potential Major Capital Development

SCRUTINY CO-ORDINATING COMMITTEE



15 September 2006

Report of: Scrutiny Manager

Subject: THE EXECUTIVE'S FORWARD PLAN

PURP OS E OF REPORT.

1.1 To provide the opportunity for the Scrutiny Co-ordinating Committee (SCC) to consider whether any item within the attached Executive's Forward Plan should be considered by this Committee or referred to a particular Scrutiny Forum.

2. BACKGROUND INFORMATION

- 2.1 As you are aware, the SCC has delegated powers to manage the work of Scrutiny, as it thinks fit, and if appropriate can exercise or delegate to individual Scrutiny Forums.
- 2.2. One of the main duties of the SCC is to hold the Executive to account by considering the forthcoming decisions of the Executive and to decide whether value can be added to the decision by the Scrutiny process in advance of the decision being made.
- 2.3 This would not negate Non-Executive Members ability to call-in a decision after it has been made.
- 2.4 As such, the most recent copy of the Executive's Forw and Plan is attached as **Appendix 1** for the SCC's information.

3. RECOMM ENDATION

3.1 It is recommended that the Scrutiny Coordinating Committee considers the content of the Executive's Forward Plan.

Contact Officer:- Charlotte Burnham – Scrutiny Manager

Chief Executive's Department - Corporate Strategy

Hartlepool Borough Council

Tel: 01429 523 087

Email: charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

No background papers were used in the preparation of this report.



HARTLEPOOL BOROUGH COUNCIL

FORWARD PLAN

SEPTEMBER 2006 – DECEMBER 2006

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1. **INTRODUCTION**

- 1.1 The law requires the executive of the local authority to publish in advance, a programme of its work in the coming four months including information about key decisions that it expects to make. It is updated monthly.
- 1.2 The executive means the Mayor and those Councillors the Mayor has appointed to the Cabinet.
- 1.3 Key decisions are those which significantly modify the agreed annual budget of the Council or its main framework of policies, those which initiate new spending proposals in excess of £100,000 and those which can be judged to have a significant impact on communities within the town. A full definition is contained in Article 13 of the Council's Constitution.
- 1.4 Key decisions may be made by the Mayor, the Cabinet as a whole, individual Cabinet members or nominated officers. The approach to decision making is set out in the scheme of delegation which is agreed by the Mayor and set out in full in Part 3 of the Council's Constitution.

2. **FORMAT OF THE FORWARD PLAN**

2.1 The plan is arranged in sections according to the Department of the Council which has the responsibility for advising the executive on the relevant topic:

Part 1	Chief Executive's Department	CE
Part 2	Adult & Community Services Department	ACS
Part 3	Children's Services Department	CS
Part 4	Neighbourhood Services Department	NS
Part 5	Regeneration and Planning Department	RP

- 2.2 Each section includes information on the development of the main policy framework and the budget of the Council where any of this work is expected to be undertaken during the period in question.
- 2.3 It sets out in as much detail as is known at the time of its preparation, the programme of key decisions. This includes information about the nature of the decision, who will make the decisions, who will be consulted and by what means and the way in which any interested party can make representations to the decision-maker.

3. **DECISIONS MADE IN PRIVATE**

- 3.1 Most key decisions will be made in public at a specified date and time.
- 3.2 A small number of key decisions, for reasons of commercial or personal confidentiality, will be made in private and the public will be excluded from any sessions while such decisions are made. Notice will still be given about the intention to make such decisions, but wherever possible the Forward Plan will show that the decision will be made in private session.
- 3.3 Some sessions will include decisions made in public and decisions made in private. In such cases the public decisions will be made at the beginning of the meeting to minimise inconvenience to members of the public and the press.

4. **URGENT DECISIONS**

- 4.1 Although every effort will be made to include all key decisions in the Forward Programme, it is inevitable for a range of reasons that some decisions will need to be taken at short notice so as to prevent their inclusion in the Forward Plan. In such cases a minimum of 5 days public notice will be given before the decision is taken.
- 4.2 In rare cases it may be necessary to take a key decision without being able to give 5 days notice. The Executive is only able to do this with the agreement of the Chair of the Scrutiny Co-ordinating Committee or the Chairman or Vice-Chairman of the local authority. (Scrutiny committees have the role of overviewing the work of the Executive.)

5. PUBLICATION AND IMPLEMENTATION OF EXECUTIVE DECISIONS

- 5.1 All decisions which have been notified in the Forward Plan and any other key decisions made by the Executive, will be recorded and published as soon as reasonably practicable after the decision is taken.
- 5.2 The Council's constitution provides that key decisions will not be implemented until a period of 3 days has elapsed after the decision has been published. This allows for the exceptional cases when a scrutiny committee may 'call in' a decision of the Executive to consider whether it should be reviewed before it is implemented. 'Call in' may arise exceptionally when a Scrutiny Committee believes that the Executive has failed to make a decision in accordance with the principles set out in the Council's constitution (Article 13); or that the decision falls outside the Council's Policy Framework; or is not wholly in accordance within the Council's budget.

6. **DETAILS OF DECISION MAKERS**

6.1 Names and titles of those people who make key decisions either individually or collectively will be set out in Appendix 1 once they are determined.

7. TIMETABLE OF KEY DECISIONS

7.1 The timetable as expected at the time of preparation of the forward plan is set out in Appendix 2. Confirmation of the timing in respect of individual decisions can be obtained from the relevant contact officer closer to the time of the relevant meeting. Agenda papers are available for inspection at the Civic Centre 5 days before the relevant meeting.

PART ONE - CHIEF EXECUTIVE'S DEPARTMENT

A. BUDGET AND POLICY FRAMEWORK

NONE

B SCHEDULE OF KEY DECISIONS

DECISION REFERENCE: CE21/06 - REVISED PAY AND GRADING STRUCTURE

Nature of the decision

Revised Pay and Grading Structure and resolution of Single Status issues.

Who will make the decision?

The decision will be made by Cabinet

Timing of the decision

The decision will be made in October 2006

Who will be consulted and how?

Hartlepool Joint Trade Union Committee through Bridging the Gap meetings.

Information to be considered by the decision makers

A report will be produced outlining the preferred model of the revised Pay and Grading Structure and proposed changes to conditions of service in accordance with the Single Status Agreement.

How to make representation

Representations should be made to Martyn Ingram, Principal HR Officer (Policy and Information), Civic Centre, Victoria Road, Hartlepool, TS24 8AY. Telephone 01429 523547, e-mail: martyn.ingram@hartlepool.gov.uk

Further information

Further information can be sought by contacting Martyn Ingram, as above.

PART TWO – ADULT AND COMMUNITY SERVICES DEPARTMENT

A. BUDGET AND POLICY FRAMEWORK

None

B SCHEDULE OF KEY DECISIONS

DECISION REFERENCE: SS38/06 IN CONTROL

Nature of the decision

To agree the nomination of Adult Services to the national pilot of "In Control" programme.

Who will make the decision?

The decision will be made by Adult and Community Services Portfolio Holder.

Timing of the decision

Decision will be made in September 2006.

Who will be consulted and how?

Adults who use services and their families.

Proposed means of consultation

Through established planning groups (Valuing People Partnership Board, Improving Life Chances, Older People Local Implementation Team and 50+ Forum).

Information to be considered by the decision makers

The report will include detailed information of the national programme and it's methodology and it's link to National policy and leading edge practice.

How to make representation

Representations should be made to Liz Bruce, Head of Business Unit (Disabilities), Adult & Community Services, Level 4, Civic Centre, Victoria Road, Hartlepool. Telephone (01429) 523913, email: liz.bruce@hartlepool.gov.uk

Further information

Further information available from Liz Bruce. Liz Bruce, Head of Business Unit (Disabilities), Adult & Community Services, Level 4, Civic Centre, Victoria Road, Hartlepool. Telephone (01429) 523913, email: liz.bruce@hartlepool.gov.uk

PART THREE - CHILDREN'S SERVICES DEPARTMENT

A. BUDGET AND POLICY FRAMEWORK

Children and Young People's Plan

Following a launch event on 7th September 2005, work began on Hartlepool's first Children and Young People's Plan. Producing a draft Children and Young People's Plan, for consideration by elected members, involved co-operation between the Borough Council, in its capacity as Children's Services Authority, and a number of strategic partners. These partners are identified by the Children Act 2004. Subsequent Regulations identify a number of bodies with whom the Authority must consult before the plan is agreed by Council.

A first draft of the Plan was produced in November 2005 and was subject to public consultation between mid-November and mid-December. This consultation involved meetings of reference groups, Neighbourhood Forum meetings, parent focus groups and a drop-in event. One particular feature was the involvement of young people.

A second draft of the Plan was produced in January 2006. Cabinet met on 24th January and approved the second draft for scrutiny and consultation. Children's Services Scrutiny Forum considered the draft initially on 7th February and again on 7th March, following a second round of consultation.

A third draft was produced in March 2006 and was approved by Cabinet before being submitted to and approved by full Council on 13th April 2006.

Copies of the plan and a summary version are available from Ann Breward (tel. 01429 284337). A group of young people have produced a child-friendly version of the Plan which will be distributed to young people in the autumn term.

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B. SCHEDULE OF KEY DECISIONS

DECISION REFERENCE: ED28/06 Procurement of an Integrated Children's System

Nature of the decision

To approve the procurement of an electronic Integrated Children's System.

Who will make the decision?

The decision will be made by the Cabinet.

Timing of the decision

The decision is expected to be made at a meeting of the Cabinet during September 2006.

Who will be consulted and how?

Northgate – IS for technical advice.

Information to be considered by the decision-makers

The aim of the Integrated Children's System (ICS) is to improve outcomes for children in need. It is a conceptual framework, practice discipline and business process that helps front-line social care staff undertake work with children and families in a systematic manner. It enables them and their managers to collect and use information systematically, efficiently and effectively. The volume and complexity of information required for the practice and management of children in need cases require that ICS is underpinned by Information and Communications Technology (ICT). ICT will be the tool that facilitates practice and management operations.

The Government require that Local Authorities have an ICS system in place by January 1st 2007.

A report will be produced giving details of the proposed ICT solution and costs.

How to make representations

Representations should be made to lan Merritt, Senior Children's Services Officer, 3rd Floor, Civic Centre, Victoria Road, Hartlepool TS24 8AY. Telephone 01429 523774, e-mail ian.merritt@hartlepool.gov.uk.

Further information

Further information on this matter can be sought from Ian Merritt as above.

PART FOUR - NEIGHBOURHOOD SERVICES DEPARTMENT

A. BUDGET AND POLICY FRAMEWORK

1. FOOD LAW ENFORCEMENT SERVICE PLAN

Work has commenced on the draft 2006/07 Plan, which was considered by Cabinet in August 2006, prior to referring to the Scrutiny Co-ordinating Committee. Final approval will be by Council.

B. SCHEDULE OF KEY DECISIONS

DECISION REFERENCE: NS89/06 SUB-REGIONAL HOUSING STRATEGY

Nature of the decision

The approval of the sub-Regional Housing Strategy.

Who will make the decision?

The Cabinet will make the decision.

Timing of the decision

The decision is expected to be made in October 2006.

Who will be consulted and how?

Consultation 'events' have been held with a range of 'stakeholders' and the draft Strategy has been forwarded to all interested parties for comments.

Information to be considered by the decision makers

The Council, together with its partners, has to produce a 'fit for purpose' Housing Strategy to cover its area. Government Office North East assess whether or not a strategy is 'fit for purpose'. Additionally, with the setting up of Regional Housing Boards (RHB) a regional housing strategy is also required. Government guidance considers it 'essential' that RHBs identify sub-regional housing markets and work with local authorities and other stakeholders in each sub-region to develop sub-regional strategies. These should complement each other and together form the Regional Housing Strategy. Individual authority strategies should influence, and be influenced by, the wider strategies.

The Tees Valley authorities and partners have an established working relationship, and together with other stakeholders they formed Tees Valley Living and produced a sub-regional regeneration strategy. This forms part of the sub-regional housing strategy.

It is anticipated that guidance from DCLG will place increasing emphasis on regional and sub-regional working. Sub-regional housing strategies are likely to become a duty rather than the current 'good practice' and emphasis is very much on funding authorities who work together on projects to achieve value for money. This was reflected in SHIP capital funding being given to partnerships rather than individual authorities.

The Tees Valley sub-strategy will reflect local, sub-regional and regional issues and it is anticipated that it will be reviewed regularly.

How to make representation

Representations should be made to Penny Garner-Carpenter, Strategic Housing Manager, Civic Centre, Hartlepool TS24 8AY. Tel: 01429 284117. Email: penny.garner-carpenter@hartlepool.gov.uk

APPENDIX 1

Further informationFurther information can be obtained from Penny Garner-Carpenter, as above.

DECISION REFERENCE: NS98/06 LICENSING POLICY UNDER GAMBLING ACT 2005

Nature of the decision

To approve a Licensing Policy detailing the principles proposed in exercising new functions under the Gambling Act 2005.

Who will make the decision?

The Council will make the decision, following considerations by both Cabinet and members of the Licensing Committee.

Timing of the decision

The decision is expected to be made in October 2006.

Who will be consulted and how?

- Members of the public and trade via public events, workshops, HBC website and 'Hartbeat'.
- Licensing Committee considered the matter on 28 June 2006.

Information to be considered by the decision makers

The Licensing Act 2005 became law in April 2005 and is expected to take full effect in January 2007. The Act consolidates outdated legislation that controls gambling such as bingo, lotteries, slot machines, sports betting and casinos. Licences will be required for gambling operators, premises and certain personnel responsible for overseeing gambling activities. However, unlike the Licensing Act 2003, requirements for alcohol sales, local authorities will only be responsible for issuing premises licences. Licence applications may be made to the Council after February 2007. Implementation of the Act will have training and resource implications. Local Authorities are required to publish a licensing policy detailing the principles it proposes to apply when exercising its functions under the Act. The policy, which must be reviewed every three years, must be approved by full Council. Guidance on policy statements has not yet been issued by the Government, but authorities will be obliged to draft their policy, undertake consultation and publish by 31 January 2007. The Licensing Committee considered a report on this matter in April 2006 and a further report on 28 June 2006.

How to make representation

Representation should be made to Ralph Harrison, Head of Public Protection & Housing, Level 3, Civic Centre, Hartlepool TS24 8AY. Telephone: (01429) 523312. Email: ralph.harrison@hartlepool.gov.uk

Further information

Further information can be obtained from Sylvia Pinkney, Consumer Services Manager, Level 3, Civic Centre, Hartlepool TS24 8AY. Telephone: (01429) 523315. Email: sylvia.pinkney@hartlepool.gov.uk

DECISION REFERENCE: NS99/06 HIGHWAY MAINTENANCE STRATEGY

Nature of the decision

To consider proposals for a medium term strategy for highway maintenance.

Who will make the decision?

The decision will be made by Cabinet, with possible referral to Council.

Timing of the decision

The decision will be made in September 2006.

Who will be consulted and how?

There will be no direct consultation at this stage in the actual preparation of the strategy.

Information to be considered by the decision makers

Details of how various levels of investment and funding in highway maintenance can be used to form a medium term maintenance strategy that will enable significant inroads into the maintenance backlog and contribute to the long-term investment programme. Cabinet will need to consider proposals as part of the development of the Highways Asset Management Plan and the 2007/08 budget and policy framework proposals.

How to make representation

Representations should be made to Mike Blair, Acting Transportation and Traffic Manager, Bryan Hanson House, Hanson Square, Hartlepool, TS24 7BT. Telephone: 01429 523252. Email: mike.blair@hartlepool.gov.uk.

Further information

Further information can be obtained from Mike Blair as above.

DECISION REFERENCE: NS100/06 MIDDLETON GRANGE SHOPPING CENTRE MULTI STOREY CAR PARK

Nature of the decision

To consider further phases of maintenance requirements of the Multi Storey Car Park.

Who will make the decision?

The decision will be made by Cabinet, with possible referral to Council.

Timing of the decision

The decision is expected to be made in September 2006.

Who will be consulted and how?

Full Council Shopping Centre Owners

Information to be considered by the decision makers

Background will be provided on essential maintenance works and funding requirements together with an option appraisal in relation to further phases of work.

How to make representation

Representations should be made to Graham Frankland, Head of Property Services, Neighbourhood Services Department, Leadbitter Buildings, Stockton Street, Hartlepool. Tel 01429 523211. E Mail graham.frankland@hartlepool.gov.uk

Further information

Further information can be obtained from Graham Frankland, as above.

DECISION REFERENCE: NS 101/06 SHORELINE MANAGEMENT PLAN II

Nature of the decision

To examine the complete SMP II document and consider whether to adopt the outcomes of the strategy document as they affect the Hartlepool coastline. Under Defra guidelines, SMP plans are updated and amended every five years.

Who will make the decision?

The decision will be made by Cabinet.

Timing of the decision

The decision is expected to be made in November 2006.

Who will be consulted and how?

Consultation will be extensive: All Members

Public Town wide

All Statutory Consultees

All interested Organisations and parties

Information to be considered by the decision makers

Background will be provided in respect of the SMP II and how it would affect Hartlepool. The SMP II will be a large document that looks at the overall strategic management of the coastal processes over the next hundred years and covers the area from the river Tyne in the north to the Humber estuary in the south. There will be a need to focus in on those parts of the document that only affects the Hartlepool coastline.

How to make representation

Representations should be made to Alastair Smith, Head of Technical Services, Neighbourhood Services Department, Bryan Hanson House, Hanson Square, Hartlepool. Tel: 01429 523802. Email: alastair.smith@hartlepool.gov.uk

Further information

Further information can be obtained from Alan Coulson, Engineering Manager, Neighbourhood Services Department, Bryan Hanson House, Hanson Square, Hartlepool. Tel: 01429 523242. Email: alan.coulson@hartlepool.gov.uk or Dave Thompson, Principal Engineer, Neighbourhood Services Department, Bryan Hanson House, Hanson Square, Hartlepool. Tel: 01429 523245. Email: dave.thompson@hartlepool.gov.uk

DECISION REFERENCE: NS 102/06 JOINT ALLOCATION POLICY REVIEW

Nature of the decision

The approval of the Joint Allocation Policy between HBC and Housing Hartlepool.

Who will make the decision?

The decision will be made by the Cabinet.

Timing of the decision

The decision is expected to be made in September 2006.

Who will be consulted and how?

- Housing Partnership
- Safer Hartlepool Partnership
- Tenants' Consultation Panel

Information to be considered by the decision makers

As part of the Housing Agency Agreement concerning the transfer of Council housing to Housing Hartlepool it was agreed to adopt a Joint Allocations Policy which would be subject to regular review and be in place for at least a five year period following transfer. This report details the findings of the review and is the most fundamental undertaken since transfer. In particular, the review makes detailed recommendations regarding access to accommodation for vulnerable groups along with clearer guidance for applicants and practitioners, as well as some necessary amendments to keep in line with legislative changes and recommended good practice

The report contains a significant number of recommendations.

Housing Hartlepool's Management Board will also be recommended to agree the amendments arising from the review.

How to make representation

Representations should be made to Lynda Garbutt, Housing Advice Manager, Civic Centre, Hartlepool TS24 8AY. Tel: 01429 523338. Email: lynda.garbutt@hartlepool.gov.uk or to Andy Powell, Director of Housing, Housing Hartlepool, Greenbank, Stranton, Hartlepool TS24 7QS. Tel:01429 525252. Email andy.powell@housinghartlepool.org.uk

Further information

Further information can be obtained from Lynda Garbutt or Andy Powell as above.

DECISION REFERENCE: NS 103/06 TEES VALLEY AND SOUTH DURHAM NHS LIFT.

Nature of the decision

To consider further the relevant land transactions on the Town Centre NHS LIFT site.

Who will make the decision?

The decision will be made by Cabinet.

Timing of the decision

The decision is expected to be made in September 2006.

Who will be consulted and how?

NHS LIFT Company and Hartlepool PCT.

Information to be considered by the decision makers

Background will be provided on the Town Centre NHS LIFT development, including the provision of services on the site by the PCT. Potential options for the land transactions between the Council and the PCT and/or LIFT company and the relevant timescales.

How to make representation

Representations should be made to Graham Frankland, Head of Property Services, Neighbourhood Services Department, Leadbitter Buildings, Stockton Street, Hartlepool. Tel 01429 523211. E Mail graham.frankland@hartlepool.gov.uk

Further information

Further information can be obtained from Graham Frankland, as above.

DECISION REFERENCE: NS 104/06 SELECTIVE LICENSING OF PRIVATELY RENTED HOUSES

Nature of the decision

To consider the merits of introducing selective licensing for landlords and managers or privately rented houses.

Who will make the decision?

The Cabinet will make the decision.

Timing of the decision

The decision is expected to be made in November 2006.

Who will be consulted and how?

- Residents in the North Central and West Central regeneration areas individual questionnaires and drop-in sessions.
- Residents in appropriate areas of private housing outside those areas individual questionnaires.
- Residents groups through presentations at their meetings plus completion of questionnaire on behalf of the group.
- Landlords questionnaires.
- Agencies NDC, Hartlepool Revival, Housing Hartlepool.
- HBC sections dealing with housing and anti-social behaviour.

Information to be considered by the decision makers

- The data concerning the criteria which must be met to designate selective licensing, i.e. to show that an area is in 'low demand' or likely to be in 'low demand', or that significant or persistent anti-social behaviour, requires action through licensing.
- The information collected from residents, landlords and officers on the extent of the problems and the suitability of selective licensing to tackle them.
- Formulate a guide as to which areas might be appropriate for licensing.

How to make representation

Representations should be made to John Smalley, Principal EHO (Housing), Neighbourhood Services Department, Level 3, Civic Centre, Hartlepool. Tel: 01429 523322. Email: john.smalley@hartlepool.gov.uk

Further information

Further information can be obtained from Joanne Burnley, Senior EHO (Housing), Neighbourhood Services Department, Level 3, Civic Centre, Hartlepool. Tel: 01429 523324. Email: joanne.burnley@hartlepool.gov.uk

PART FIVE - REGENERATION AND PLANNING SERVICES DEPARTMENT

A. BUDGET AND POLICY FRAMEWORK

1. THE PLANS AND STRATEGIES WHICH TOGETHER COMPRISE THE DEVELOPMENT PLAN

The Regional Spatial Strategy (RSS) for the North East is currently under preparation. A Public Examination was held between 7th March and 7th April, 2006. The Panel appointed by the Secretary of State to conduct the Examination in Public (EiP) has very recently submitted its report, which is now published for information only. The report can be downloaded from the Government Office website (www.go-ne.gov.uk) and is currently being printed and circulated to local authority officers and libraries by the Northeast Assembly. Any proposed modifications which the Secretary of State wishes to make will subsequently be published, and there will then be a 12 week period of consultation on these changes during Autumn/Winter 2006. It is anticipated that the RSS will be formally adopted in the spring of 2007.

The Hartlepool Local Plan review has now been completed, the new plan being adopted by Council on the 13th April 2006

With the enactment of the Planning and Compulsory Purchase Act, a new development plan system has come into force. There are still two tiers of development plan, but in due course the Regional Spatial Strategy will replace the structure plan and development plan documents contained within a local development framework will replace the local plan. However, the new local plan will be saved for a period of at least three years after adoption.

The local development framework will comprise a 'portfolio' of local development documents which will provide the framework for delivering the spatial planning strategy for the borough. Local development documents will comprise:

- Development plan documents (part of the development plan) which must include
 - A core strategy setting out the long term spatial vision for the area and the strategic policies and proposals to deliver the vision
 - Site specific allocations and policies
 - Generic development control policies relating to the vision and strategy set out in the core strategy, and

APPENDIX 1

- o Proposals Map
- Supplementary planning documents

In addition, the local development framework will include Minerals and Waste Development Plan documents. Cabinet on the 12th April 2006 endorsed the principle of the Tees Valley Joint Strategy Committee taking responsibility for the initial preparation of Joint Minerals and Waste Development Plan Documents on behalf of the Borough Council and the other four Tees Valley authorities.

Work has started a supplementary planning document (SPD) on planning obligations and the Mayor (Regeneration, Liveability and Housing Portfolio Holder) and the Culture, Leisure and Transportation Portfolio Holder agreed on 26th July 2006 to the appointment of consultants to undertake Open Space and Sports Facilities Audits as part of the preparation of the evidence base for this SPD. It is expected that the draft SPD will be reported to Cabinet in December for approval for consultation purposes.

The other documents within the local development framework which must be prepared but which do not form part of the development plan are:

- Statement of Community Involvement (SCI) setting out how and when the Council will consult on planning policies and planning applications;
- Local Development Scheme (LDS) setting out a rolling programme for the preparation of local development documents, and
- Annual Monitoring Report (AMR) assessing the implementation of the Local Development Scheme and the extent to which current planning policies are being implemented.

A draft Statement of Community Involvement (SCI) was agreed by Cabinet in July 2005 and a period of public consultation held between July and October 2005. Consideration of comments received and suggested amendments to the draft were reported to Cabinet on 9th December and Council on 15th December with the final SCI document being submitted to the Secretary of State in January 2006. This has been followed by a further period of public participation ending on 17th March 2006. An independent planning inspector will consider any representations received in the context of his/her assessment of the soundness of the SCI. The inspector's recommendations are binding on the Council. The Council will then be asked to adopt the SCI currently programmed for December 2006.

The first Local Development Scheme (LDS) was approved by Cabinet on 21st February 2005 and came into effect on 15th April 2005. The Scheme has now been updated as approved by Cabinet on 15th May 2006 to take the following into account:

- deletion of references to the Local Plan, given that it has now been adopted;
- the need to amend the timetable for the preparation of the Planning Obligations supplementary planning document;
- the need to set out a timetable for the preparation of joint minerals and waste development plan documents.

and following submission to the Secretary of State the revised LDS came into effect on 28th July 2006.

The first Annual Monitoring Report (AMR), as submitted by Government Office for the North East in December 2005, was endorsed by Cabinet in January 2006.

Cabinet agreement to the second AMR relating to the period 2005-2006 will be sought in November 2006.

The Community Strategy

Background

Part 1 of the Local Government Act 2000 places on principal Local Authorities a duty to prepare "Community Strategies" for promoting or improving the economic, social and environmental well-being of their areas, and contributing to the achievement of sustainable development in the UK.

Government guidance issued in December 2000 stated that Community Strategies should meet four objectives. They must:

- Allow local communities (based upon geography and/or interest to articulate their aspirations, needs and priorities;
- Co-ordinate the actions of the Council, and of the public, private, voluntary and community organisations that operate locally;
- Focus and shape existing and future activity of those organisations so that they
 effectively meet community needs and aspirations; and
- Contribute to the achievement of sustainable development both locally and more widely, with local goals and priorities relating, where appropriate, to regional, national and even global aims.

It also stated that a Community Strategymust have four key components:

- A long-term vision for the area focusing on the outcomes that are to be achieved;
- An action plan identifying shorter-term priorities and activities that will contribute to the achievement of long-term outcomes;
- A shared commitment to implement the action plan and proposals for doing so;
- Arrangements for monitoring the implementation plan, for periodically reviewing the Community Strategy and for reporting progress to local communities.

The Hartlepool Partnership, the town's Local Strategic Partnership, and the Council agreed a draft Community Strategy in April 2001 and adopted a final version in April 2002.

Hartlepool's Community Strategy set out a timetable for review in five years. In line with this agreement, the Community Strategy Review 2006 was launched on 5th May 2006 and a new Community Strategy will be in place in April 2007.

Government consultation on revised guidance 2005

In December 2005 Government launched a consultation paper on the role of Local Strategic Partnerships and Sustainable Community Strategies. In it the Government set out its commitment to reshaping Community Strategies as Sustainable Community Strategies. This builds on recommendations from the Egan Review – Skills for Sustainable Communities, ODPM, 2004 to re-emphasise the need for local leaders to take a more cross-disciplinary and integrated approach to social, economic and environmental issues. The paper establishes the components of a Sustainable Community Strategy as:

- Active, Inclusive and safe
- Well-run
- Environmentally sensitive
- Well designed and built
- Well connected
- Thriving,
- Well served and
- Fair for everyone

Following the central government reorganisation in May 2006 and the creation of the Department for Communities and Local Government the timetable for publication of the response to the consultation exercise is undear. It is unlikely that further policy guidance on Community Strategies will be published in advance of the Local Government white paper scheduled for Autumn 2006.

Neighbourhood Renewal Strategy Review 2006

Although the current Neighbourhood Renewal Strategy is part of the Community Strategy it is published as a separate 70 page document. The Neighbourhood Renewal Strategy sets out the intention to prepare Neighbourhood Action Plans (NAPs) in the Borough's priority Neighbourhoods and provides a policy framework for this development.

As these NAPs are now in place they provide a more detailed policy framework for improvements in the disadvantaged neighbourhoods than was available in 2002. As a result it is proposed to include Neighbourhood Renewal objectives alongside Community Strategy objectives in one document.

The Neighbourhood Renewal Strategy also sets out the boundaries of the disadvantaged neighbourhoods – and these will be reconsidered as part of the review. Neighbourhood Renewal is about narrowing the gap between conditions in the disadvantaged communities and the rest of the town. It is therefore important that the Neighbourhood Renewal Area is kept as tightly defined as possible, does not include more than half the town's population and is based upon the statistical level of disadvantage.

It is unlikely that there will be wholesale changes to the current boundaries of the seven disadvantaged neighbourhoods given the findings of the most recent Index of Deprivation (2004). However Members were given the opportunity to highlight areas they thought warrant inclusion. Analysis of additional areas is currently being assessed by the Tees Valley Joint Strategy Unit (TVJSU) and recommendations will be made back to the Hartlepool Partnership and the Councils Cabinet in the first draft of the revised Strategy.

Review 2006

The timetable and structure for the Community Strategy Review 2006 was agreed by the Regeneration & Liveability Portfolio Holder and the Hartlepool Partnership in April 2006:

	Timetable	Task
Phase 1 Phase 2	5 th May 06 –July Sept – December 2006	 Review current Strategy and prepare a new Strategy Members' Seminar Consultation on the 1st draft Cabinet 11th September Hartlepool Partnership 5th September Scrutiny Co-ordinating Committee 15th September
Phase 3	Jan-March 2007	 Agreement of final Strategy Hartlepool Partnership 19th January Cabinet 22nd January Scrutiny Co-ordinating Committee 9th February Cabinet 19th March Hartlepool Partnership 23rd March Council 19th April

THE ANNUAL YOUTH JUSTICE PLAN

The Annual Youth Justice Plan must be submitted to the Youth Justice Board by 30th April 2007. A draft plan will be prepared in early 2007 and reported to Cabinet. Consultation with statutory and other partner organisations, as well as referral to Scrutiny will be carried out during February and March 2007. Cabinet will consider the finalised Plan, which will have incorporated consultation comments. Final approval of the Plan will be sought from Council during April 2007.

B SCHEDULE OF KEY DECISIONS

DECISION REFERENCE: RP88/05 STRENGTHENING COMMUNITIES BEST VALUE REVIEW

Nature of the decision

To consider the conclusions arising from a Best Value Review of Strengthening Communities which is being undertaken as part of the Council's Best Value Review Program. The review has considered the arrangements within the Council aimed at delivering the parts of this theme within the Community Strategy and Corporate Plan (Best Value Performance Plan) that the authority is responsible for. It focuses specifically upon what the council needs to do to improve and makes high level recommendations in areas such as the Compact between the Council and the Voluntary and Community Sector and support for the VCS. Other priorities include empowering communities and community planning within the context of the emerging "neighbourhood agenda".

Who will make the decision?

The decision will be made by Cabinet, with input from the Scrutiny Coordinating Committee.

Timing of the decision

The decision is expected to be made in September 2006.

Who will be consulted and how?

Members, officers, residents and partners have been invited to participate in the review. Primary engagement in the process has been through a network of sounding boards that have met at key stages throughout the review, including representation from the Neighbourhood Consultative Forums.

Information to be considered by the decision makers:

- Hartlepool Community Strategy
- Corporate Plan (Best Value Performance Plan)
- Hartlepool Partnership Performance Management Framework

Reference copies are available in the members' room; further copies are available from the Community Strategy Division.

How to make representation

Geoff Thompson, Head of Regeneration, Regeneration and Planning Services Department, Bryan Hanson House, Hanson Square, Hartlepool, TS24 7BT. Telephone 01429 523597, email geoff.thompson@hartlepool.gov.uk

Further information

Further information can be obtained from Geoff Thompson as above.

DECISION REFERENCE: RP89/05 DEVELOPMENT AT HARTLEPOOL COLLEGE OF FURTHER EDUCATION

Nature of the decision

Cabinet are requested to consider further details of the HCFE expansion and development plans, including the potential proposed land take at the Council owned, Albert Street Car Park, design issues, funding sources and project timetable. The report will also provide details of the most recent HCFE Property Strategy, due to be completed June 2006, which will shape the College's future development options.

Who will make the decision?

The decision will be made by Cabinet.

Timing of the decision

The decision is expected to be made in September 2006, or following the completion of the HCFE Property Strategy.

Who will be consulted and how?

Officers have been working closely with Hartlepool College of Further Education (HCFE) and other partner organisations including University of Teesside and the Learning and Skills Council.

Information to be considered by the decision makers

The report will expand on information presented in two previous reports to Cabinet on the 04/04/05 and 22/07/05, and also extracts from the Town Centre Strategy, in order to progress the development of the College scheme.

How to make representation

Representations can be made in writing to Peter Scott, Director of Regeneration and Planning Services, Regeneration and Planning Services Department, Bryan Hanson House, Hanson Square, Hartlepool, TS24 7BT. Telephone 01429 523401, email peter.scott@hartlepool.gov.uk

Further information

Further information can be obtained from Peter Scott as above.

DECISION REFERENCE: RP104/06 HOUSING MARKET RENEWAL PROGRAMME 2006-8

Nature of the decision

To confirm the scope of the housing market renewal programme 2006-8.

Who will make the decision?

The decision will be made by Cabinet.

Timing of the decision

The decision is expected to be made in September 2006.

Who will be consulted and how?

Housing Market Renewal interventions currently being progressed in central Hartlepool have been developed through successive rounds of community consultations, and this engagement process remains ongoing.

Members will be aware of several previous reports relating to the various aspects of the programme as it has developed so far, including reports relating to the development of these schemes to date, planning applications relating to new housing proposals and the use of compulsory powers to progress redevelopment,

In summary, proposed housing clearance and redevelopment activity is currently being progressed in 3 blocks within west and north central Hartlepool where housing market failure was identified to have been most acute, ie in the Mildred/Slater Street area, the Mayfair/Gordon Street area (with NDC, Hartlepool Revival, and Yuill Homes), and in the Moore Street/Marston Gardens area (with Housing Hartlepool and George Wimpey). Ultimately this activity will see the clearance of around 600 primarily older terraced dwellings, and their replacement with a mix of around 330 modern family homes for sale, rent and shared ownership built to high standards of construction and environmental sustainability.

Additional consultation has recently been undertaken in other parts of central Hartlepool (the primary focus for housing market renewal interventions), including Belle Vue and other parts of North Central Hartlepool (predominantly Dyke House ward).

Information to be considered by the decision makers

Cabinet will consider future phases of housing market renewal work in view of funding resource availability, the outcome of recent community consultations activity, programme development issues, and financial and risk management considerations.

How to make representation

Representations can be made in writing to Peter Scott, Director of Regeneration and Planning Services, Regeneration and Planning Services Department, Bryan Hanson House, Hanson Square, Hartlepool, TS24 7BT. Telephone 01429 523401, email peter.scott@hartlepool.gov.uk

Further information

Further information can be obtained from Mark Dutton, Housing & Regeneration Coordinator, Regeneration and Planning Services Department, Bryan Hanson House, Hanson Square, Hartlepool, TS24 7BT. Tel 01429 284308, email mark.dutton@hartlepool.gov.uk.

DECISION REFERENCE: RP107/06 STRATEGY FOR THE IMPLEMENTATION OF ANTI-SOCIAL BEHAVIOUR IN HARTLEPOOL 2006 - 2008

Nature of the decision

To agree a strategy for the implementation of Anti-social Behaviour in Hartlepool to cover the period 2006-2008.

Who will make the decision?

The decision will be made by Cabinet.

Timing of the decision

The decision is expected to be made in November 2006.

Who will be consulted and how?

There is to be a half-day clinic of the Safer Hartlepool Executive on 3rd August 2006. Following this a draft strategy will be taken to the Anti-social Behaviour Task group on 4th September 2006, followed by the North, Central and South Community Safety Forum meetings in September 2006.

Information to be considered by the decision makers

The strategy will set out how Anti-social Behaviour is to be tackled over the period until the current Community Safety Strategy is reviewed in 2008. The strategy will incorporate the policy that is under development on dealing with racially motivated incidents in Hartlepool.

How to make representation

Representations should be made in writing to Sally Forth, Anti-social Behaviour Coordinator, Regeneration and Planning Services Department, 65 Jutland Road, Hartlepool, TS25 1LP. Telephone 01429 296582, e-mail: sally.forth@hartlepool.gov.uk

Further information

Further information can be obtained from Sally Forth as above.

APPENDIX 1

DETAILS OF DECISION MAKERS

THE CABINET

Many decisions will be taken collectively by the Cabinet.

- The Mayor, Stuart Drummond
- Councillor Cath Hill
- Councillor Ray Waller
- Councillor Pamela Hargreaves
- Councillor Vic Tumilty
- Councillor Robbie Payne
- Councillor Peter Jackson

EXECUTIVE MEMBERS

Members of the Cabinet have individual decision making powers according to their identified responsibilities.

Regeneration, Liveability and Housing - The Mayor, Stuart Drummond
Without Portfolio - Councillor Cath Hill, Deputy Mayor

Adult and Public Health Portfolio - Councillor Ray Waller

Children's Services Portfolio - Councillor Pamela Hargreaves

Culture, Leisure and Transportation Portfolio - Councillor Victor Tumilty
Finance Portfolio - Councillor Robbie Payne
Performance Management Portfolio - Councillor Peter Jackson

APPENDIX 2

TIMETABLE OF KEY DECISIONS

Decisions are shown on the timetable at the earliest date at which they may be expected to be made.

1. DECISIONS EXPECTED TO BE MADE IN SEPTEMBER 2006

1.1 DATE NOT YET DETERMINED

SS38/06 (pg9)	IN CONTROL	PORTFOLIO HOLDER
ED28/06 (pg11)	PROCUREMENT OF AN INTEGRATED CHILDREN'S SYSTEM	CABINET
NS99/06 (pg15)	HIGHWAY MAINTENANCE STRATEGY	CABINET
NS100/06 (pg16)	MIDDLETON GRANGE SHOPPING CENTRE MULTI	CABINET
	STOREY CAR PARK	
NS102/06 (pg18)	JOINT ALLOCATION POLICY REVIEW	CABINET
NS103/06 (pg19)	TEES VALLEY AND SOUTH DURHAM NHS LIFT	CABINET
RP88/05 (pg26)	STRENGTHENING COMMUNITIES BEST VALUE REVIEW	CABINET
RP89/05 (pg27)	DEVELOPMENT AT HARTLEPOOL COLLEGE OF	CABINET
	FURTHER EDUCATION	
RP104/06 (pg28)	HOUSING MARKET RENEWAL PROGRAMME 2006-08	CABINET

2. DECISIONS EXPECTED TO BE MADE IN OCTOBER 2006

2.1 DATE NOT YET DETERMINED

CE21/06 (pg7)	REVISED PAY AND GRADING STRUCUTURE	CABINET
NS89/06 (pg13)	SUB REGIONAL HOUSING STRATEGY	CABINET
NS98/06 (pg14)	LICENSING POLICY UNDER THE GAMBLING ACT 2005	CABINET

3. DECISIONS EXPECTED TO BE MADE IN NOVEMBER 2006

3.1 DATE NOT YET DETERMINED

NS101/06 (pg17)	SHORELINE MANAGEMENT PLAN II	CABINET
NS104/06 (pg20)	SELECTIVE LICENSING OF PRIVATELY RENTED HOUSES	CABINET
RP107/06 (pg30)	STRATEGY FOR THE IMPLEMENTATION OF ANTISOCIAL	CABINET
	REHAVIOUR IN HARTI EROOL 2006 - 2008	

4. DECISIONS EXPECTED TO BE MADE IN DECEMBER 2006

4.1 NONE

SCRUTINY CO-ORDINATING COMMITTEE



15th September 2006

Report of: Assistant Chief Executive and

Chief Financial Officer

Subject: REVENUE OUTTURN 2005/2006

SUMM ARY

PURPOSE OF REPORT

To provide details of the Council's 2005/2006 Revenue Outturn.

2. CONSIDERATION OF ISSUES

A separate report has not been prepared for your Committee as a comprehensive report was submitted to Cabinet on 14th August, 2006 and this report is attached at Appendix A. This report sets out the key issue to bring to your attention. The first part of this document is the Cabinet Summary Report (green papers). This report is supported by detailed reports for individual Portfolio Holder's responsibility (blue papers).

3. RECOMMENDATIONS

Members consider the report.

CABINET REPORT

14th August, 2006



Report of: Chief Financial Officer

Subject: REVENUE OUTTURN REPORT 2005/2006

SUMM ARY

1. PURP OS E OF REPORT

To provide details of the Council's overall Revenue Outturn for 2005/2006.

2. SUMMARY OF CONTENTS

Detailed outturn reports for Revenue on a Portfolio Basis.

3. RELEVANCE TO CABINET

The report provides a summary report and supporting detailed revenue outturn reports for individual Portfolios.

4. TYPE OF DECISION

None.

5. DECISION MAKING ROUTE

Cabinet 14th August, 2006.

6. DECISION(S) REQUIRED

Cabinet are asked to note the report.

Report of: Chief Financial Officer

Subject: OUTTURN REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the Council's 2005/2006 Revenue outturns.

2. BACKGROUND

- 2.1 Council approved a provisional General Fund Outturn Strategy for 2005/2006 as part of the 2006/2007 Budget & Policy Framework on 10th February, 2006. The report outlined a strategy for using the underspend on corporate costs to fund a number of specific one-off initiatives that will contribute to the achievement of the Community Strategy.
- 2.2 A final 2005/2006 Outturn Strategy was approved by Council on 15th April, 2006. These reports are reflected in the 2005/2006 Statement of Accounts which was approved by General Purposes Committee on 31st July, 2006.
- 2.3 The above reports provided a strategic overview of the forecast outturn for 2005/2006. For Portfolio based expenditure these reports provided a summary of total expenditure against the approved budget. This report now provides a more detailed breakdown of Portfolio expenditure for each best value unit.
- 2.4 Previous monitoring reports integrated both performance information and budget monitoring information. The Corporate Plan Outturn was presented to Cabinet on 3rd July, 2006. Owing to statutory deadlines for closure of the Council's accounts and the implementation of the new FMS System the outturn information was not available for this report.
- 2.5 This report will be referred to Scrutiny Co-ordinating Committee on 15th September, 2006. This arrangement will ensure that Scrutiny Co-ordinating Committee are provided with details of the final outturn as soon as practical.

3. OUTTURN AGAINST DEPARTMENTAL AND CORPORATE BUDGET AND HIGH RISK BUDGET AREAS

3.1 During 2005/2006, as well as monitoring budgets by individual departments and corporate budgets at a global level, high risk budget areas were identified and explicitly monitored. The outturn for each high risk budget area is attached at Appendix A, which indicates that there are significant variances on a number of the departmental budgets. However, these

adverse variances have been offset by favourable variances on other departmental budgets. Detailed explanations of these areas are in Appendices 1-6 (blue papers).

3.2 Portfolio Revenue Outturns 2005/2006

Details of individual department's outturns are summarised at Appendix B, Table 2.

Details of the outturn for each Portfolio are attached at appendices 1 - 6 (blue pages). These reports provide a detailed commentary on each Portfolio's revenue outturn for 2005/2006, which are in line with the forecast outturns previously reported. There are no specific issues to bring to Members attention.

3.3 Corporate Outturns

The final position on corporate costs is £129,700 more than anticipated (Appendix B, Table 2). This has been added to the Council's uncommitted General Fund balances which maintains the balance at approximately 2% of the 2006/07 budget. This is the level recommended by the Audit Commission.

3.4 **School Balances 2005/2006**

School Balances have increased during 2005/2006 to £3.843m. These balances include £2.614m of earmarked resources i.e. Supporting Schools 2006/2007 budgets, capital expenditure, staffing changes and to implement the next phase of the workforce remodelling. Balances that have not been earmarked for specific use represent 2.1% of the school budget share. This is well within the levels of contingency reserves recommended by the Audit Commission. There is no school with a carry forward deficit. Further details on School Balances are set out in Appendix 3, paragraph 4 (blue pages).

3.5 Direct Revenue Funding (DRF)

In accordance with Financial Procedure Rules departmental outturns reflect a number of contributions towards capital expenditure schemes as detailed below. These transfers have been agreed by the Chief Financial Officer and are detailed for Members information.

Department	Scheme	Amount
Adult & Community	Bridge CC – Replace heating	(£) 7,883
Services	2ago ee riepiaee maainig	.,000
	Burn Valley Playground CCTV	700
	Central Library Lighting Upgrade	31,000
	Countryside Development Works	14,062
	Grayfields Running Track	30,000
	Ha velock Ramps	15,771
	Integrated Care Team ICT Hardware	57,195
	King George V Fending Works	2,800
	Lynn Street ATC Demolition	120,000
	Thro ston Community Centre	18,159
	Ward Jackson Park – Car Park	20,000
	Ward Jackson Park – Fountain Reps	7,000
	Wildspaces – Habitat Creation Works	5,700
Total		330,270
Regeneration & Planning	Contribution to Coastal Arc	17,000
	Central Areas Attraction	
	YOS – Reparation Vehicle	14,175
	Newburn Bridge Units – Electrical Refit	51,000
	ERDM and Workflow	83,000
	Security Grants	1,723
	Community Rehabilitation Centre	55,000
Total		175,398
Neighbour hood Services	Social Lighting Programme	1,514
	Minor Works	58,772
Total		60,286
Children's Services	Boys Welfare Renovation	160,818
	Flint Walk Refurbishment	4,308
	A2L Development	68,500
	Playing for Success Renovate Classroom	14,721
	Children's Centre	80,000
	Brinkburn Pool Reinstatement	33,500
	Brinkburn YC Boiler Replacement	24,648
Total	тергасеттен	389,195
Grant Total		955,149

3.6 Outturn Position on Savings/Increased Income Targets Identified in the 2005/2006 Budget Strategy

A number of savings/increased income targets were included in the 2005/2006 Budget Strategy. These items are summarised below together with comments on the outturn position.

Budget Description	Value £'000	Outturn Position
Restructure Saving	300	This saving was achieved from salary savings arising from higher vacancy
		lev els.
Efficiency Saving	200	This saving was achieved during 2005/2006 following the
		implementation of the mobile benefits initiative.
Increased Income Targets	175	With the exception of the increase in Home Care charges all other
		increased income targets were
		achieved. The Home Care services were restructured and it was hoped
		that the increase in charges would be
		achieved. However, the shortfall was managed within the department's own
		budget.
Increase in Salary Turnover Target	150	This amount was included within departmental budgets. Further details
		are provide in the following section.

3.7 Outturn Position – Departmental Salary Turnover Targets

An assumed saving from staff turnover was included with salary budgets and this allowance was increased by £0.15m in 2005/2006.

Details of the individual departmental outturns are summarised in the table below. With the exception of Neighbourhood Services all departments achieved their turnover target.

Department	2005/2006 Turnover Target	Outturn Variance/ (Adverse) Favourable
	£'000	£'000
Adult & Community Services	233.7	0
Children's Services	179.8	0
Neighbourhood Services	119.7	(119.7)
Regeneration & Planning	61.8	0
Chief Executives	146.3	0
Total	741.3	(11 9.7)

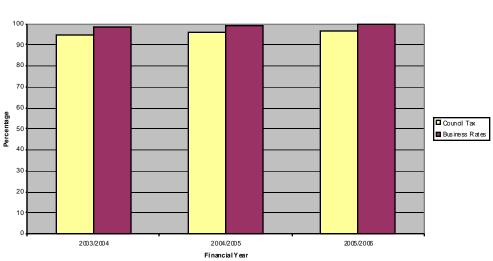
3.8 **Key Balance Sheet Information**

A Balance Sheet provides details of an organisation's assets and liabilities at a fixed point in time, for example, the end of the financial year or other fixed accounting periods. Traditionally, local authorities have only produced a Balance Sheet on an annual basis and have managed Key Balance Sheet issues through other more appropriate methods. However, under the new CPA arrangements there is a greater emphasis on demonstrating effective management of the Balance Sheet. The Audit Commission's preferred option is the production of Interim Balance sheets throughout the year. In my opinion this option is neither practical nor beneficial as a Local Authority Balance Sheet includes a large number of "notional" valuation for an

Authority's fixed assets and pension liabilities. It is therefore more appropriate to monitor they key cash based Balance Sheet items and these items are summarised below:

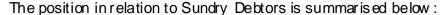
Debtors

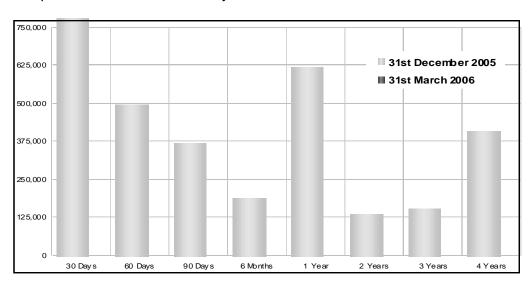
The Council's key debtors arise from the non payment of Council Tax, Business Rates and Sundry Debtors. These areas are therefore subject to detailed monitoring throughout the year. The position on Council Tax and Business Rates is summarised below:



Percentage of Debt Collected at 31st March

The Council Tax collection rate is up by 0.8% and the NNDR collection rate is up by 1% when compared to the previous financial year.





At the start of the current financial year the Council had outstanding sundry debts of £1.471 m. During the period 1st April, 2005 to 31st March, 2006, the Council issued approximately 12,994 invoices with a value of £13.216 m. Together these two amounts total £14.687 m. As at 31st March, 2006, the Council had collected £12.429 m.

Current Year Debt

With regard to current outstanding debt, this totals £1.376m at 31st March, 2006, inclusive of approximately £0.885m of debt outstanding for less than thirty days.

• Previous Years Debt

These debts relate to the more difficult cases where court action or other recovery procedures are being implemented. At 31st March, 2006, debts older than one year totalled £882,000 compared to £1,323,000 at 31st December, 2005.

• Borrowing Requirements

The Treasury Management Strategy provides the framework for managing the Council's borrowing requirement. At 31st March, 2004, the majority of the Council's external debt was held as short term loans. This position reflected the action taken to secure interest savings from the stock transfer process and the lower interest costs of short term bans compared to long term loans at that time. Action was taken, during 2005/2006 in accordance with the trigger points defined in the Treasury Management Strategy to replace maturing short-term loans and to meet borrowing requirements for the period 2006/207 to 2008/2009 with fixed rate, 25, 30 and 50 years, loans with rates of 3.7% to 4.6%. This action has secured the £1 m saving built into the base budget from 2005/2006.

4. RECOMMENDATIONS

4.1 It is recommended that Members: -

i) Note the report.

High Risk Budget Areas by Department

Appendix A

Best Value Unit /	2005/06	Outturn Variance
Best Value Sub Unit	Budget	2005/06
	CIOOO	(Favourable) / Adverse
	£'000	£'000
Adult & Community Services		
Older People Purchasing	5,470.5	(448.2)
Older People Transitional Care	337.9	(41.6)
Learning Disabilities Purchasing	2,104.4	145.4
Learning Disabilities Support	1,445.9	123.6
Allotments	56.3	12.8
Building Maintenance	244.0	41.2
Total	9,659.0	(166.8)
Regeneration & Planning		
Development Control	369.1	(87.9)
Planning Policy and Regeneration	568.3	, , ,
Total	937.4	(491.0)
Neighbourhood Services		
Highways	3,187.2	101.8
Retained Housing	650.7	(37.3)
Property Services	(141.5)	66.0
Total	3,696.4	130.5
Corporate Budgets		
Centralised Estimates	5,622.0	(952.2)
Total	5,622.0	(952.2)
Children's Services		
Home to School Transport	1,283.1	(9.9)
Extra District/Independent School Fees	626.6	
Access 2 Learning Centre	962.6	
Fostering and Adoption	2,199.0	
Total	5.074.2	GEO O
I Ulai	5,071.3	653.3

GENERAL FUND - REVENUE MONITORING REPORT TO 31ST MARCH 2006

			Desired O 5	
Line		2005/06	Projected Outturn Posit	
No	Description of Expenditure	Approved	2005/06 Actual Expenditure /	2005/06 Variance:
110	Becomption of Experience	Budget	Income	Adverse/
		Baagot	moonio	(Favourable)
		£'000	£'000	£'000
	TABLE 1 - Departmental Expenditure			
1	Adult & Community Services	25,720.5	25,833.5	113.
2	Childrens Services (excl Schools)	21,943.6	22,206.0	262.
3	Neighbourhood Services	14,072.3	14,447.3	375.
4	Regeneration & Liveability	4,143.8	3,936.4	(207.
5 6	Resources Total Departmental Expenditure	3,669.4 69,549.6	3,933.0 70,356.2	263. 806.
Ü		00,010.0	7 0,000.2	000.
_	TABLE 2 - Corporate Costs	400.0	75.0	(0.5
7	Emergency Planning	100.0	75.0	(25.
8 9	Centralised Estimates/Debt Rescheduling Savings Pensions	5,622.0 424.0	4,634.0 376.0	(988.
10	Probation and Coroner's Court	158.0	149.0	(48. (9.
11	Designated & Custodian Authority Costs	315.0	45.0	(270.
12	Insurances	(22.0)	0.0	22.
13	Audit Fees	310.0	244.0	(66.
14	Land Drainage Levy	30.0	36.0	6.
15	North Eastern Sea Fisheries Precept	18.0	18.0	0.
16	Members' Allowances	321.0	300.0	(21.
17	Mayoral Allowance	69.0	65.0	(4.
18	Parish Precepts	19.0	19.0	`O.
19	Discretionary Rates	31.0	57.0	26
20	Major Tourist Attraction	52.0	52.0	0
21	Contingency - General	20.0	1.0	(19.
22	Contingency - Loss Of External Support	300.0	512.0	212
23	Strategic Contingency	100.0	0.0	(100.
24	Sustainable Savings	(24.0)	0.0	24
25	Hart Quarry Judicial Review	0.0	45.0	45
26	The Way Forward	0.0	28.0	28.
27	Termination Costs	0.0	284.0	284.
28	ICT Strategy	0.0	29.0	29.
29	HBC Share of TVURC/TVDC Restructure	0.0	7.0	7.
30	Costs Prior To Sale Of Building	0.0	57.0	57.
31	Anti Fraud Initiative	0.0	(155.0)	(155
32	Risk Management	0.0	2.0	2
33	NNDR	15.0	0.0	(15
34	Telephone System Inplementation	0.0	21.0	21
35	Director Of Public Health Contribution	0.0	40.0	40
36 37	Tourism & Regeneration Consultancy	0.0	1.0 2.0	1 2
38	Teesside Airport Study Contribution To Phase 2 Equal Pay	0.0	2,119.0	2,119
39	Contributions From FBR Reserve/Budget Support Fund	(1,900.0)	·	2,119
40	Regeneration Strategy	0.0	70.0	70
41	LATS (CRA)	0.0	(28.0)	(28
	, ,		` ′	,
42	Total Corporate Costs	5,958.0	7,205.0	1,247
40	A 1755 14 DOO		(00.4.0)	(00.4
43	Additional Income RSG	0.0	(334.0)	(334
44	LPSA	0.0	(174.0)	(174
	Corporate Contributions from Specific Reserves			
45	Contributions from Corporate Reserves	0.0	(575.0)	(575
40	Contributions from Corporate Reserves	0.0	(373.0)	(373.
	Corporate Contributions to Specific Reserves			
46	Emergency Planning Reserve	0.0	1.0	1
47	School Rates Adjustment Reserve	0.0	15.0	15
	Outturn Strategy: Contributions to Reserves			
48	Agreed at Cabinet 10.02.06 / 12.04.06	0.0	279.0	279
49	Contributions (from) Departmental Reserves incl Equal Pay	(176.8)	(1,774.1)	(1,597
	Contributions to Corporate Reserves			_
50	Contribution To Budget Support Fund - re Supporting People	1,514.0	1,514.0	0.
51	LPSA Reward Grant Reserve	0.0	174.0	174.
52	Contribution to LATS (CRA) Reserve	0.0	28.0	28
FO	Total Canasal Fund Fus differen	70.011.5	70 745 :	//
53	Total General Fund Expenditure	76,844.8	76,715.1	(12

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services,

Chief Financial Officer and

Head of Procurement & Property Services

Subject: REGENERATION AND LIVE ABILITY

PORTFOLIO OUTTURN REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for the Regeneration and Liveability Portfolio.

2. REVENUE OUTTURN 2005/2006

- 2.1 Details of the Regeneration and Liveability outturn position are shown at **Appendix 1.1**, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.
- 2.2 **Appen dix 1.1** shows that the net outturn position is expenditure of £10,326,700 against a budget of £10,232,300, resulting in an adverse variance of £94,400 which will be covered from Corporate Resources, as agreed by Cabinet in the Outturn Strategy on 12th April, 2006. This outturn position is after contributions from Reserves of £413,900 and contributions to Reserves of £567,900 (see 3.1).
- 2.3 The main revenue expenditure variances to bring to Member's attention are: -

Line 1: Administration

Outturn Variance: £120,300 Favourable

A favourable variance has arisen at outturn from a combination of factors most notably from £84,900 of unspent Planning Delivery Grant (PDG) set aside for ICT development in relation to the corporate document management system and associated back scanning work. This was part of an amount approved by the Regeneration and Liveability Portfolio Holder in July, 2005, but which could not be fully spent in 2005/2006 because of delays in implementation.

Reserves of £56,900 that were earmarked for use in 2005/2006 were spent on the activities previously specified, the major amount being £30,000 for the implementation of the planning public access portal.

Line 3: Community Strategy
Outturn Variance: £11,200 Adverse

Reserves of £12,500 were used as previously outlined to fund part of the team's work on the Local Area Agreement (LAA) and for printing and leaflet production costs. An adverse variance still occurred on this heading, however, as other unbudgeted costs in relation to the LAA workwere incurred.

Line 4: Development Control Outturn Variance: £87,900 Favourable

The favourable variance arose because the level of fee income generated by the service was above the budgeted target and savings were generated as a result of difficulties in recruiting suitable staff to vacant posts.

Line 6: Economic Development Outturn Variance: £15,800 Favourable

Some £55,300 of reserves created from underspends on Business Grants in 2004/2005 were used as intended for this purpose during 2005/2006.

Line 8: Planning Policy and Regeneration Outturn Variance £403,100 Favourable

This variance arose mostly from unspent Planning Delivery Grant, which has been carried forward for use in 2006/2007, as detailed at 3.2 below. Some of these contributions were previously agreed by the Portfolio Holder.

During the financial year, the Regeneration and Liveability Portfolio Holder agreed that £59,000 of 2005/2006 Planning Delivery Grant be retained for use in 2006/2007 to fund essential projects as part of the Local Development Framew ork for planning. The Portfolio Holder also approved the allocation of £80,100 towards funding a Monitoring Officer until 2010 who will provide support for the planning enforcement role including checking allegations of unauthorised developments.

Other factors contributing to the variance were an underspend against Major Regeneration Projects, that has been contributed to the Victoria Harbour Reserve and staff savings, that have contributed to the Regeneration Team Staffing Reserve. Details of these contributions are included at 3.2 below.

Line 16: Environment

Outturn Variance: £110,000 Adverse

This account has been adversely affected in the following areas:

- The Street Cleansing Service provide at Navigation Point contributes £30,000 towards the overspend. This service is currently under review and the Director of Neighbourhood Services will be bringing a separate report to a future meeting.
- Cost pressures in relation to Bulky Waste of £20,000 and the Refuse Collection Shuttle Service, £30,000 have previously been reported to Cabinet and funding of these was agreed by Cabinet as part of the outturn strategy on 12th April, 2006.
- The maintenance of hanging baskets within the central areas is contributing an additional £16,000 towards the projected variance.

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves	£'000
Development Control Staffing	84.8
ICT Development/Backscanning	84.9
Secretary to Divisional Heads Post	10.0
Local Development Framework (LDF) works	59.0
New Franking Equipment	10.7
Landscaping Area Appraisal	15.2
Town Centre Management Project (Morrisons)	15.0
Victoria Harbour	74.7
Regeneration Team Staffing	124.6
Drugs Course	10.0
Economic Development	42.3
Youth Offending Project	36.7
Total	567.9

3.2 The creations of these Reserves will allow the future development of Regeneration and Liveability and are detailed below. The Reserves will be used in 2006/2007 unless indicated otherwise.

Development Control Staffing (£84,800)

This Reserve has been created from PDG reward grant funding and will be applied to support improved planning services covering enforcement support monitoring compliance and enforcement. Most (£80,100) will fund a Monitoring Officer and the balance will fund support costs from 2006/2007 to 2008/2009.

ICT De velopm ent/Backs canning (£84,900)

PDG reward grant funding has been used to create this Reserve to support improved planning services through backscanning information and plans for the new planning system.

Secretary to Divisional Heads Post (£10,000)

The Reserve has been created using PDG reward grant funding and will be used to support improved planning services through part time fixed term support for divisional heads.

Local Development Framework (LDF) Works (£59,000)

This Reserve uses PDG reward grant funding to support improved planning services – Statutory LDF evidence and analysis.

New Franking Equipment (£10,700)

The existing franking equipment has reached the end of its useful life and this Reserve funds replacement equipment.

Landscaping Area Appraisal (£15,200)

Improved planning services through conservation area appraisal, will be supported through this Reserve created from PDG reward grant.

Tow n Centre Management Project (Morrisons) (£15,000)

This represents a contribution to support an improvement in traffic management in the town centre.

Victoria Harbour (£74,700)

This Reserve has been set aside to support the preparation and implementation of Victoria Harbour and related development. The contribution is required to secure additional funding and secure the implementation of the project and will be used over the period from 2006/2007 to 2008/2009.

Regeneration Team Staffing (£124,600)

This Reserve funds a strategy to enable effective provision of regeneration services to disadvantaged residents and communities from management fees related to specific regeneration programmes and will be used over the period from 2006/2007 to 2008/2009.

Drugs Course (£10,000)

The Reserve is required to support the expansion of drug support services.

Economic De velopm ent (£42,300)

This Reserve is available to enable the effective provision of economic development services to residents and businesses and effectively manage posts/staff affected by temporary special funding and will be used from 2009/2010 onwards.

Youth Offending Project (£36,700)

This Reserve arises from planned underspends and will be used on Youth Offending Service initiatives.

4. RECOMMENDATIONS

4.1 That Members note the report.

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

		Outturn Position				
Line		2005/06	2005/06	2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Use of Reserves	Total Budget	Actual Expenditure /	Variance:
		Budget			Income	Adverse/
		-				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G
				(E=C + D)		(G=F-E)
		£'000	£'000	£'000	£'000	£'000
	Administration	63.4	56.9	120.3	0.0	(420.2)
		150.2	50.9	120.3		(120.3) 0.5
	Building Control Community Strategy	212.2	12.5	224.7		11.2
	Development Control	369.1	12.5	369.1	235.9	(87.9)
		0.0		0.0		(67.9)
	Divisional Management	1.021.6	70.3	1.091.9	****	
	Economic Development	1,021.6	70.3	1,091.9		(15.8)
	Landscape & Conservation	245.6 436.1	400.0	245.6 568.3		(1.0) (403.1)
	Planning Policy & Regeneration Central Support Recharges	436.1 646.8	132.2	568.3 646.8		(403.1)
	Regeneration Staff Savings	0.0		0.0	****	0.0
	Training Services	698.5	10.0			12.4
	Community Safety		77.0	708.5 376.2		23.4
	Youth Offending Service (Partnership)	299.2				(36.7)
	Drug Action Team (100% grant funded)	1.1	55.0	56.1	46.1	(10.0)
	DIP Programme (100% grant funded)	0.0		0.0		0.0
	Environment	5,752.0	0.0	5,752.0		110.0
	Environmental Action	256.6	0.0	256.6		(2.3)
18	Town Care Management	118.6	0.0	118.6	120.0	1.4
19	Contribution from Reserves	(38.7)	(413.9)	(452.6)	(413.9)	38.7
20	GROSS OUTTURN	10,232.3	0.0	10,232.3	9,758.8	(473.5)
21	Contribution to Reserves	0.0	0.0	0.0	567.9	567.9
22	NET OUTTURN	10,232.3	0.0	10,232.3	10,326.7	94.4

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services,

Chief Financial Officer and

Head of Procurement & Property Services

Subject: CULTURE, HOUSING AND

TRANSPORTATION PORTFOLIO OUTTURN

REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for Culture, Leisure and Transportation Portfolio.

R EV ENUE OUTTUR N 2005/2006

- 2.1 Details of the Culture, Leisure and Transportation outturn position are shown at **Appendix 2.1**, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.
- 2.2 **Appen dix 2.1** shows that the net outturn position is expenditure of £11,709,900 against a budget of £11,630,600, resulting in an adverse variance of £79,300 which will be covered from Corporate Resources as part of the Outturn Strategy agreed by Cabinet on 12th April, 2006. This outturn position is after contributions from Reserves of £196,200 and contributions to Reserves of £20,000 (see 3.1).
- 2.3 The main revenue expenditure variance to bring to Member's attention are: -

Line 1: Allotments

Outturn Variance: £12,800 Adverse

This variance arises from essential maintenance at the Town's allotments relating mainly to Health & Safety.

Line 3: Arts, Events & Museums
Outturn Variance: £21,000 Adverse

Historic Quay admissions have been lower than expected and lower than 2004/2005. Energy costs and maintenance costs have increased significantly. Improvement works carried out in 2005/2006 in preparation for the new summer season have increased the overspend. There was very little maintenance or improvement costs in 2004/2005, which have affected the amount of spend required in 2005/2006.

A contribution from Corporate Reserves of £60,000 reduced the overall adverse variance.

Line 10: Maintenance

Outturn Variance: £41,200 Adverse

The adverse position results from unavoidable expenditure to keep the Portfolio's properties in use. Lack of investment in previous years maintenance has contributed to the high spend in 2005/2006 and this continues to be a volatile expenditure area. The responsible officer works closely with Property Services and is always seeking other funding sources.

Line 15: Highways Services

Outturn Variance: £101,800 Adverse

Whilst every attempt was made to contain expenditure to budget this account was adversely affected by two important areas of essential expenditure. Firstly, the adverse weather conditions required that the winter gritting process started early and continued until early April. This resulted in an overspend of £59,000 in this area. Secondly, the provision of the gulley cleansing service required some unforeseen works, which resulted in this account being overspent by £40,000.

Line 18: Housing Services

Outturn Variance: £37,300 Favourable

The favourable variance compares with a forecast adverse variance of £30,000 as reported in the December Monitoring report. The £30,000 adverse variance was avoided as a result of Housing Advice and Floating Support service meeting the requirements to secure a supporting people contract and therefore achieve the level of income which was originally anticipated at the time of setting the budget. The remainder of the variance relates to lower than expected net running costs.

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves	£'000
Maritime Festival	20
Total	20

3.2 The creations of the reserves will allow the future development of Culture, Housing & Transport, as follows:-

The Reserve will enable the department to finance the Biennial Maritime Festival over more than one financial year. The next festival is due to be held in 2008.

4. RECOMMENDATIONS

4.1 Members note the report.

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

		Outturn Position						
Line		2005/06	2005/06	2005/06	2005/06	2005/06		
No	Description of Best Value Unit	Approved	Use of Reserves	Total Budget	Actual Expenditure /	Variance:		
		Budget			Income	Adverse/		
						(Favourable)		
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G		
				(E=C + D)		(G=F-E)		
		£'000	£'000	£'000	£'000	£'000		
1	Allotments	56.3	0.0	56.3	69.1	12.8		
-	Archaeology Services	27.4	0.0		21.2	(6.2)		
	Arts. Events & Museums	1.048.4	75.0		1.144.4	21.0		
_	Central Administration	21.5	75.0	, -	1,144.4	0.1		
	Community Support	735.7	8.0		734.3	(9.4)		
	Countryside	366.5	8.0		734.3 386.9	12.4		
	Foreshore	157.1	9.0		166.6	0.5		
	Grounds Maintenance	1.5	9.0		1.5	0.0		
-	Libraries	1,770.3	0.0	-	1,768.0			
_	Maintenance	244.0	0.0	,	1,766.0	(2.3) 41.2		
-	Parks	483.8	2.4	486.2	466.1	(20.1)		
	Sports & Physical Recreation	1,361.0	4.3		1,379.4	(20.1)		
	Engineers	386.8	0.0	,	361.0	(25.8)		
	Highways and Transportation	546.1	0.0		548.5	(23.6)		
	Highways Services	3,187.2	0.0		3,289.0	101.8		
	Traffic & Road Safety	(299.0)	0.0	,	3,269.0			
	Transport Services	974.8	0.0	,	(314.4)	(15.4) (30.6)		
	·	561.2				, ,		
18	Housing Services	561.2	89.5	650.7	613.4	(37.3)		
19	Contribution from Reserves	0.0	(196.2)	(196.2)	(196.2)	0.0		
20	GROSS OUTTURN	11,630.6	0.0	11,630.6	11,689.9	59.3		
21	Contribution to Reserves	0.0	0.0	0.0	20.0	20.0		
22	NET OUTTURN	11,630.6	0.0	11,630.6	11,709.9	79.3		

Filename: 7.1 Appendix 1.1-6.1 Cabinet 14.08.06 Worksheet name: Culture, Housing & Transport **Report of:** Director of Children's Services and

Chief Financial Officer

Subject: CHILDREN'S SERVICES PORTFOLIO

OUTTURN REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for the Children's Services Portfolio including School's General and Community Facility Balances.

2. REVENUE OUTTURN 2005/2006

- 2.1 Details of the Children's Services outturn position are shown at Appendix 3.1, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.
- 2.2 **Appen dix 3.1** shows that the net outturn position is expenditure of £21,815,500 against a budget of £21,805,500, resulting in an adverse variance of £10,000, which will be covered from Corporate Resources. This outturn position is after contributions from Reserves of £1,334,800 and contributions to Reserves of £963,300 (see 3.1).
- 2.3 The main revenue expenditure variances to bring to Member's attention are: -

Line 1: Access to Education

Outturn Variance: £97,300 Favourable

This favourable variance has occurred because of a vacancy in the Education Social Work Team and reduced expenditure on external consultancy costs in respect of Asset Management, together with a reduction in expenditure for supporting pupils attending outdoor education activities.

The previously reported adverse variance on Home to School Transport has been addressed as part of the ongoing review of bus routes and taxi services and the lower than anticipated costs of additional escorts which resulted in reduced transport costs overall.

Line 2: Early Years

Outturn Variance: £282,500 Favourable

This favourable variance is in part owing to additional grant funding received from the Sure Start Unit. This grant funding was awarded on

a unit cost basis and was received based upon the number of childcare places created. This in some cases was greater than the associated costs resulting in a favourable variance (£219,900), which in accordance with the grant conditions must be used to support expenditure on Early Years for which a Reserve has been created (£219,900, see 3.1).

In addition, the cost of providing nursery places in the private and voluntary sector was lower than expected, resulting from a lower than expected take up of nursery places for 3 year old children and this has also contributed towards the final variance reported.

Line 3: Other School Related Expenditure Outturn Variance: £98,000 Favourable

The favourable variance is largely the result of lower than expected expenditure on the Transitional Support Fund. This budget is ring fenced for schools and a Reserve has been created (£78,900, see 3.1). Other favourable variances in the central schools contingency for pupil adjustments budget and Early Retirement costs for former teachers, have also contributed to the outturn variance reported.

Line 4: Raising Educational Achievement Outturn Variance: £413,100 Favourable

The favourable variance has occurred mainly because of a planned underspend in respect of Carlton Outdoor Education Centre and on the matchfunding element of Standards Fund Grant.

As highlighted in the previous Budget Monitoring Report (Cabinet 27^{th} February, 2006), the underspend on Carlton has been transferred to Reserves (£106,300, see 3.1).

Standards Fund Grant is received for a period of eighteen months and in many cases requires match funding by the Authority. The match funding for the element of the unspent grant is carried forward at year end by the creation of a Reserve (£289,200, see 3.1).

The previously reported adverse variance on the advisory service did not materialise as a result of lower staff costs than expected and additional income generated from services provided for schools.

Line 5: Special Educational Needs Outturn Variance: £106,100 Adverse

Additional expenditure on Independent School Fees was incurred as a direct consequence of providing specialist support for the child of a family that had moved into the area during the year and increased charges were made for the specialist support provided for children with hearing and visual disabilities. A higher than anticipated turnover of

teaching staff and difficulties in recruiting suitable replacements has resulted in an overspend on supply staff costs in the Access to Learning Centre.

Line 6: Strategic Management

Outturn Variance: £117,400 Favourable

Staff vacancies and savings on supplies and services budgets resulted in this favourable variance. As a result, significant savings in respect of both staffing costs and supplies and services budgets were identified in this area as part of the 2006/2007 Budget Strategy.

Line 8: Children, Young People and Families Support

Outturn Variance: £1,100 Adverse

Planned contributions from Reserves were utilised in 2005/2006 in respect of the implementation of increased foster carer fees (£67,000) and from the Way Forward Reserve towards the costs of the interim management arrangements (£57,400).

Line 11: Information, Sharing and Assessment Outturn Variance: £47,600 Favourable

This expected variance was highlighted in the previous Budget Monitoring Report (Cabinet -27^{th} February, 2006) and is the result of staff vacancies. As detailed in the previous report a Reserve for this balance has been created (£47,600, see 3.1).

Lines 25-27: Sure Start Schemes Outturn Variance:

These schemes are 100% grant funded by the DfES and are shown for information only.

Line 28: Teenage Pregnancy Initiative Outturn Variance:

This scheme is 100% funded by the Df ES and is shown for information only.

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves	£'000	
Playing for Success	14.5	
Information, Sharing & Assessment	47.6	
Play & Care	2.6	
Transitional Support Fund	78.9	
Youth Advisory Group Balances	9.0	
Childcare Funding	219.9	
Standards Fund	289.2	
Carlton Outdoor Education Centre	106.3	
Information Technology	3.6	
Out of School Care (NOF)	13.0	
Schools Capital Development	178.7	
Total	963.3	

3.2 The creations of these reserves will allow the future development of Children's Services, as follows: -

Playing for Success (£14,500)

This Reserve resulted from income generation in 2005/2006 over and above the grant funding. This will be used to support planned expenditure in 2006/2007 on this joint project with Hartlepool United Football Clubfollowing a reduction in grantfunding.

Information, Sharing & Assessment (£47,600)

It is planned to combine this with the existing reserve to assist in the implementation of the new Integrated Working and Information Sharing Agenda. This includes changes to service delivery and practice, including the Common Assessment Framework, Lead Professionals, Information Sharing Index and the Integrated Children's System. Expenditure will be phased over 2006/2007 and 2007/2008.

Play & Care (£2,600)

This Reserve resulted from an underspend on the grants budget. As approved by the Grants Committee on 3rd March, 2006, this underspend is to be carried forward as a Reserve to provide additional grant assistance to external organisations in 2006/2007.

Transitional Support Fund (£78,900)

The Transitional Support Fund is a ring fenced part of the Schools Budget which is retained centrally and is managed by the Schools Forum. The current year variance on this budget has been used to create a reserve which will be combined with the 2006/2007 budget allocation to provide resources for those schools identified as requiring additional support.

Youth Advisory Group Balances (£9,000)

This Reserve is the result of income generated by the Youth Centres from membership fees and coffee shop sales. This income is ring-fenced to be used by the Youth Service on activities for young people. This along with the existing Reserve will be used in 2007/2008 and 2008/2009 when the need to implement ICT and replace vehicles becomes necessary.

Childcare Funding (£219,900)

This Reserve will be used in 2006/2007 and 2007/2008 to support the development of Children's Centres, Extended Schools and the Early Years strategy, including potential redundancy costs.

Standards Fund (£289,200)

This Reserve is created to cover the LA's match funding element of the Standards Fund Grant which is aw arded for an eighteen month period.

Carlton Outdoor Education Centre (£106,300)

This Reserve has been created to provide a contribution towards the ongoing cost of capital redevelopment works. It is anticipated this Reserve will be utilised from 2008/2009 onwards.

Information Technology (£3,600)

This contribution was made to fund an overspend resulting from additional expenditure on ICT maintenance costs. The balance on this Reserve is now nil.

Out of School Care (£13,000)

This Reserve relates to additional grant income received in 2005/2006. This Reserve will be used in 2006/2007 to support planned expenditure in accordance with the agreed grant conditions.

Schools Capital Development (formerly Building Schools for the Future) (£178,700)

As part of the 2005/2006 budget strategy it was necessary to utilise some of this Reserve which had been created to contribute towards any LEA funding required to support the Government's agenda for replacing school building stock. This transfer is to reinstate this Reserve, strengthening the Authority's position ahead of any announcements regarding the inclusion of Hartlepool in the Scheme. Until this announcement it is uncertain when this Reserve will be

utlised. Further information regarding the timetable for development is expected to be available later in the year.

4. SCHOOL BALANCES 2005/2006

- 4.1 Appendix 3.2 shows analysis of school balances over the last three years. For 2005/2006 balances have increased moderately and there is no school with a deficit. Balances that have not been earmarked for specific use represents 2.1% of the total school budget share. This is well within the levels of contingency reserves recommended by the Audit Commission.
- 4.2 Schools have earmarked expenditure from balances to fund specific items such as capital works, staffing changes and to implement the next phase of workforce remodelling. The summary of schools earmarked balances is shown in the following table.

Sum marised	School	Ralances	2005/2006
Sulli III ali Seu	3611001	Daiaii CE S	2003/2000

	Nursery £'000	Primary £'000	Secondary £'000	Special £'000	Total £'000	%
Setting Budgetfor 2006/2007	0	451	323	89	863	22.5
Future Expenditure on ICT	12	127	45	10	194	5.0
Premises Improvements	0	245	51	10	306	8.0
Contribution to a major capital project	0	287	119	5	411	10.7
Maintaining staffing lev els for changes in pupil numbers	0	219	72	40	331	8.6
Workforce Reforms	0	151	10	5	166	4.3
Other	0	109	233	0	342	8.9
Sub Total Non Earmarked Balan	159	2,613 1,230	68.0 32.0			
TOTAL					3,843	100

5. COMMUNITY FACILITY BALANCES 2005/2006

- 5.1 **Appendix 3.3** shows an analysis of the Community Facility opening and closing balances for 2005/2006. There are a number of different types of community facility operating within schools including sports facilities, On-line Learning and Early Years facilities.
- 5.2 The expenditure, income and balance at the end of the financial year must be accounted for separately to the School Budget Share as stated in the Scheme for Financing Schools. The deficits carried forward by these facilities will have to be covered by income generated in 2006/2007. In addition to income generated from charges, a number of the facilities are currently in receipt of grant funding to support the initial running costs.

6. RECOMMENDATIONS

6.1 That Members note the report.

PORTFOLIO: CHILDRENS SERVICES

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

25: 0 12: 0 0 0 1: 1: 3: 11:	0.0 132	77.2 2.4 1,554.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 858.9 2.5 8,713.6 299.2 1.8 923.0 1.5 23.9	2005/06 Variance: Adverse/ (Favourable) Col. G (G=F-E) £'000 (97.3) (282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1 9.3 (8.8)
Reserves Col D £'000 10 255 12 12 11 11 11 14	Col. E (E=C + D) £'000 0.0 2,300 0.0 359 0.0 1,652 52.3 2,957 0.0 2,500 0.0 1,533 0.0 866 24.4 8,712 0.0 289 0.0 93' 0.0 77 0.0 133	Income Col. F £'000 9.4 2,212.1 9.7 77.2 2.4 1,554.4 7.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 888.9 2.5 8,713.6 2.9 2 9.9 2 9.9 2 1.8 923.0 1.5 23.9	Adverse/ (Favourable) Col. G (G=F-E) £'000 (97.3) (282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1
Col D £'000	Col. E (E=C + D) £'0000 0.0 2,300 0.0 350 0.0 1,652 52.3 2,955 0.0 2,500 0.0 1,537 0.0 863 24.4 8,712 0.0 281 0.0 937 0.0 937 0.0 133 0.0 0	Col. F £'000 9.4 2,212.1 9.7 77.2 2.4 1,554.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 858.9 2.5 8,713.6 9.9 1.9 2.9 1.8 923.0	(Favourable) Col. G (G=F-E) £'000 (97.3) (282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1
£'000	(E=C + D) £'000 0.0 2,308 0.0 358 0.0 1,652 52.3 2,953 0.0 2,500 0.0 1,533 0.0 866 24.4 8,712 0.0 288 0.0 93 0.0 93 0.0 133 0.0 133	£'000 2.4 2,212.1 2.7 77.2 2.4 1,554.4 2.544.3 2.2 2,608.3 7.1 1,419.7 3.1 888.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	Col. G (G=F-E) £'000 (97.3) (282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1
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25: () () () () () () () () () ()	0.0 2,300 0.0 350 0.0 1,652 52.3 2,955 0.0 2,500 0.0 1,53 0.0 863 24.4 8,711 0.0 288 0.0 93 0.0 93 0.0 130	9.4 2,212.1 9.7 77.2 2.4 1,554.4 7.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 888.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	(97.3) (282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1.
25: 0 12: 0 0 0 1: 1: 3: 11:	0.0 350 0.0 1,652 52.3 2,955 0.0 2,500 0.0 1,533 0.0 866 24.4 8,712 0.0 280 0.0 933 0.0 77 0.0 133	77.2 2.4 1,554.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 858.9 2.5 8,713.6 299.2 1.8 923.0 1.5 23.9	(282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1
25: 0 12: 0 0 0 1: 1: 3: 11:	0.0 350 0.0 1,652 52.3 2,955 0.0 2,500 0.0 1,533 0.0 866 24.4 8,712 0.0 280 0.0 933 0.0 77 0.0 133	77.2 2.4 1,554.4 2,544.3 2.2 2,608.3 7.1 1,419.7 3.1 858.9 2.5 8,713.6 299.2 1.8 923.0 1.5 23.9	(282.5) (98.0) (413.1) 106.1 (117.4) (4.2) 1.1
25: 0 12- 0 0 1 1 1: 3: 11: 14-	0.0 1,652 52.3 2,957 0.0 2,500 0.0 1,537 0.0 866 24.4 8,712 0.0 288 0.0 93 0.0 77 0.0 133	2.4 1,554.4 7.4 2,544.3 2.2 2,608.3 7.1 1,419.7 858.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	(98.0) (413.1) 106.1 (117.4) (4.2) 1.1
25; () () () () () () () () () ()	52.3 2,95° 0.0 2,50° 0.0 1,53° 0.0 86° 24.4 8,71° 0.0 28° 0.0 93° 0.0 7° 0.0 13° 0.0 (0.0 10° 0.0 0 10° 0.0 0 10° 0.0 0 10° 0.0 0 10° 0.0 0 10° 0.0 0 0 10° 0.0 0 0 10° 0.0 0 0 10° 0.0 0 0 10° 0.0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	7.4 2,544.3 2.2 2,608.3 7.1 1,419.7 858.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	(413.1) 106.1 (117.4) (4.2) 1.1 9.3
12: 12: ((((1 3: 11: 14:	0.0 2,500 0.0 1,531 0.0 860 24.4 8,711 0.0 288 0.0 931 0.0 77 0.0 130 0.0 0	2.2 2,608.3 7.1 1,419.7 3.1 858.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	106.1 (117.4 (4.2) 1.1 9.3
12- 12- 1 1 1 1 11: 14-	0.0 1,53 0.0 863 24.4 8,712 0.0 288 0.0 93 0.0 7 0.0 133 0.0 (0	7.1 1,419.7 3.1 858.9 2.5 8,713.6 9.9 299.2 1.8 923.0 1.5 23.9	(117.4) (4.2) 1.1 9.3
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1 1 1 3: 11: 14-	0.0 288 0.0 93 0.0 7 0.0 132 0.0 0	9.9 299.2 1.8 923.0 1.5 23.9	9.3
1 1 3: 11: 14:	0.0 93° 0.0 7° 0.0 13° 0.0 (1.8 923.0 1.5 23.9	
1 1 3: 11: 14	0.0 7 ⁻ 0.0 132 0.0 (1.5 23.9	(8.8)
1 1 3: 11: 14	0.0 132		
1 3: 11: 14:	0.0	2.8 131.7	(47.6)
1: 3: 11: 14:		2.0	(1.1)
39 11: 14	11.9 1·	0.5	0.2
11: 14-		1.9 11.9	0.0
14	35.4	5.4 35.4	0.0
	12.6	2.6 112.6	0.0
60	14.0	1.0 144.0	0.0
	60.0	0.0	0.0
43	31.2 43 ⁻	1.2 431.2	0.0
24	24.9	4.9 24.9	0.0
(1 106	6.7) (1.334	8) (1 334 8)	0.0
(1,100	(1,004	(1,004.0)	0.0
(0.0 21,809	5.5 20,852.2	(953.3)
(0.0	963.3	963.3
	0.0 21.804	5.5 21.815.5	10.0
	43	431.2 43° 24.9 24° (1,196.7) (1,334 0.0 21,809 0.0 (1,220 0.0 (1,220 0.0 0.0 (1,220 0.0 0.0 (1,220 0.0 (1,220 0.0 0.0 (1,220 0.0	431.2 431.2 431.2 24.9 24.9 24.9 (1,196.7) (1,334.8) (1,334.8) 0.0 21,805.5 20,852.2 0.0 0.0 963.3

SCHOOL BALANCES SUMMARY 2003/04 - 2005/06

	Summary over Years						
	Balance	Balance	Balance				
SCHOOL	as at	as at	as at				
	31.3.04	31.03.05	31.03.06				
	£	£	£				
<u>PRIMARY</u>							
Barnard Grove	47,237	87,218	34,143				
Brougham	54,072	88,271	84,602				
Clavering	4,130	1,284	10,934				
Eldon Grove	50,219	99,983	93,615				
Elwick Hall	48,557	77,281	90,367				
Fens	224,903	336,442	352,608				
Golden Flatts	46,506	58,834	69,917				
Grange	199,004	129,483	171,544				
Greatham	45,241	70,195	111,461				
Hart	33,074	27,812	32,537				
Holy Trinity	59,566	64,110	72,053				
Jesmond Road	(5,784)	12,191	53,374				
Kingsley	109,490	120,156	117,460				
Lynnfield	(5,668)	19,221	21,503				
Owton Manor	71,780	100,459	66,673				
Rift House	71,483	50,073	90,517				
Rossmere	49,753	39,459	27,156				
Sacred Heart	104,626	148,206	150,463				
St Aidans	10,892	34,598	49,185				
St Begas	26,391	31,050	386				
St Usland	60,527	75,410	57,875				
St Helens	117,817	117,578	98,268				
St John Vianney	21,631	71,861	74,423				
St Josephs	64,948	104,930	151,907				
St Teresa's Stranton	22,438	60,975	95,311				
Throston	42,341	84,434	61,379				
Ward Jackson	73,318 88,752	76,069 130,105	74,777 96,734				
West Park	44,121	65,196	101,609				
West View	60,393	65,067	30,830				
Total Primary	1,841,758	2,447,951	2,543,613				
lotarrimary	1,041,730	2,777,331	2,040,010				
<u>SECONDARY</u>							
Brierton	(98,403)	13,700	188,498				
Dyke House	2,697	212,086	240,384				
English Martyrs	96,754	193,854	161,437				
High Tunstall	318,216	367,808	393,860				
Manor College	67,646	83,165	4,391				
St Hilds	177,742	139,376	93,483				
Total Secondary	564,652	1,009,989	1,082,053				
ODEOLAL							
SPECIAL SPECIAL	407.000	00.400	00.040				
Catcote	137,693	36,139	20,648				
Springwell	(3,883)	128,145	174,700				
Total Special	133,810	164,284	195,348				
Seaton Nursery	0	16,270	22,008				
Total Nursery	0	16,270	22,008				
. Juli Harony	U	10,210	22,000				
TOTAL BALANCES	2,540,220	3,638,494	3,843,022				

Analysis of balances as at 31.3.06					
			General		
Earmarked	General	Budget	reserves as		
balances	reserves	share	% of budget		
£	£	£	%		
00.000	44.440	4 047 500	4 40/		
20,000 56,491	14,143 28,111	1,017,526 1,177,047	1.4% 2.4%		
10,934	20,111	918,049	0.0%		
55,100	38,515	1,456,792	2.6%		
90,367	00,515	484,775	0.0%		
178,000	174,608	1,458,091	12.0%		
46,917	23,000	734,745	3.1%		
120,000	51,544	1,339,606	3.8%		
100,000	11,461	466,392	2.5%		
6,700	25,837	367,549	7.0%		
32,785	39,268	696,593	5.6%		
53,374	0	1,324,945	0.0%		
93,000	24,460	1,534,983	1.6%		
21,503	0	1,161,387	0.0%		
60,000	6,673	975,756	0.7%		
43,153	47,364	786,175	6.0%		
25,000	2,156	1,137,533	0.2%		
105,952	44,511	1,363,776	3.3%		
40,000	9,185	1,091,135	0.8%		
0	386	573,489	0.1%		
15,000	42,875	938,925	4.6%		
62,067	36,201	914,904	4.0%		
33,000	41,423	734,088	5.6%		
76,431 75,485	75,476 19,826	734,778 964,174	10.3% 2.1%		
34,144	27,235	959,316	2.1%		
54,500	20,277	1,005,052	2.0%		
66,000	30,734	657,511	4.7%		
0	101,609	981,736	10.3%		
13,800	17,030	1,043,852	1.6%		
1,589,705	953,908	29,000,680	3.3%		
00.000	100 400	4 400 047	0.60/		
80,000 240,000	108,498 384	4,139,017 4,318,974	2.6% 0.0%		
161,437	0	5,874,647	0.0%		
273,860	120,000	4,867,490	2.5%		
4,391	0	4,020,348	0.0%		
93,483	0	3,689,864	0.0%		
853,171	228,882	26,910,340	0.9%		
			_		
0	20,648	1,122,147	1.8%		
158,700	16,000	1,085,690	1.5%		
158,700	36,648	2,207,837	1.7%		
40.000	40.000		5.0 27		
12,000	10,008	200,567	5.0%		
12,000	10,008	200,567	5.0%		
2,613,577	1,229,446	58,319,424	2.1%		

Appendix 3.3

Community Facility Balances as at 31st March 2006

Community Facility	Deficit / (Surplus) 2005/06 £
Dyke House City Learning Centre Brierton Community Sports Facility St John Vianney Early Years Centre West View Community Facility Owton Manor Community Facility Brougham Community Facility High Tunstall Life Centre Manor ESF Mole Stranton Community Learning Centre Lynnfield Community Learning Centre	(66,413) 71,722 (61,533) 1,973 46 (37,871) (3,486) (660) 0
	(96,222)

Report of: Director of Adult & Community Services

Chief Financial Officer and

Head of Procurement & Property Services

Subject: ADULT & PUBLIC HEALTH SERVICE

PORTFOLIO OUTTURN REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for Adult & Public Health Service Portfolio.

2. REVENUE OUTTURN 2005/2006

- 2.1 Details of the Adult & Public Health Service outturn position are shown at **Appendix 4.1**, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.
- 2.2 Appendix 4.1 shows that the net outturn position is expenditure of £20,937,500 against a budget of £21,028,300 resulting in a favourable variance of £90,800. This has been used to offset an adverse variance elsewhere within the Adult & Community Service Department. This outturn position is after contributions from Reserves of £344,800 and contributions to Reserves of £182,000 (see 3.1).
- 2.3 The main revenue expenditure variances to bring to Member's attention are: -

Line 1: Assessment & Care Management Outturn Variance: £22,800 Adverse

Keeping waiting lists for Occupational Therapy to a minimum in line with statutory requirements has increased the pressure on the service. Additional referrals and assessments have resulted in an increased requirement for equipment and adaptations and therefore increased costs.

Difficulties around recruitment and retention of Social Care staff still exist but to a lesser degree than in previous years, leading at times to the use of agency Social Work staff to ensure the continuation of appropriate levels of service.

Line 2: Home Care

Outturn Variance: £164,100 Favourable

Following the restructure of the Home Care Service which commenced in 2004/2005, there continues to be delays in fully staffing the service. This is as a result of all new staff requiring induction and training by experienced Home Care staff within the caring environment. It is anticipated that by mid 2006/2007 the service will be running at optimum capacity.

During the restructure of the Home Care Service a number of employees opted to take voluntary redundancy. The costs were funded by the use of £50,800 of reserves.

Line 3: Learning Disability Purchasing Outturn Variance: £145,400 Adverse

There has been an increase in the demand for additional complex packages of domiciliary care since the start of the year and increased costs for respite provision with effect from August, 2005.

Increased funding for 2005/2006 has reduced the adverse variance in comparison to 2004/2005 by £200,000.

Line 4: Learn Disability Support Outturn Variance: £123.600 Adverse

This variance arises from a number of factors. An increase in transport costs for contracted bus services and additional expenditure for college transport has occurred since September, 2005. Redundancy costs were incurred following the reconfiguration of the Community Support Team, whose functions were transferred into Home Care teams. The need for agency staff in Assessment and Care Management Team has led to an increase in staffing costs.

Line 5: Mental Health

Outturn Variance: £63,200 Favourable

Difficulties around recruitment and retention of Approved Social Workers has been the main cause of this underspend.

Line 6: Older People Purchasing Outturn Variance: £448,200 Favourable

A number of factors have influenced the outturn on this budget. Slippage in the use of Government grants and the phased application of development monies has significantly increased the underspend. Also there have been fewer admissions to Residential Care and intensive packages of care at home, arising from the success of work

carried out in the areas of hospital discharges and multi-link practice. This is unlikely to continue as demand is increasing.

In accordance with the Authority's Financial Procedure Rules a transfer of resources from revenue to capital was proposed by the Acting Director of Adult & Community Services and agreed by the Chief Financial Officer: -

 Lynn Street ATC – the transfer of £120,000 ahs been made to cover the cost of demolition of Lynn Street ATC, which has been vacant for a number of years and is in a dangerous state of repair.

Line 7: Older People Transitional Care (Swinburne) Outturn Variance: £41,600 Favourable

This variance arises from an underspend on supplies and services. In addition, the new Intensive Social Care Initiative is still developing and was not fully implemented until late in the financial year.

Line 9: Support Services

Outturn Variance: £234,400 Adverse

Staff advertisements and recruitment costs have been very high. This variance also arises from IT costs relating to the Mobile Occupational Therapy Project a project equipping therapists with mobile 'tablets' enabling them to carry out client assessments in their own homes more efficiently.

The Council has employed consultants to review the fair price for care. The costs will be funded by the earmarked strategic revenue reserve.

Line 10: Sensory Loss and Occupational Therapy Outturn Variance: £37,100 Favourable

Underspends on staff costs and aids and adaptations have created this variance.

Line 13: Supporting People Outturn Variance: Nil

The contribution from the Supporting People Reserve of £158,600 is greater than the £90,700 anticipated at Quarter 3 as a result of higher than anticipated expenditure on supplier contracts. However, it is fully affordable from amounts previously set as ide in the Reserve w hich w as created to mitigate expenditure exceeding Government Grant as a result of the legacy funding regime. The Supporting People funding regime is now in a period of transition and the Council is expected to benefit more favourably under the new funding formula, after allowing expenditure to be fully met by the Government Grant.

Line 14: Consum er Services

Outturn Variance: £38,000 Favourable

The projected £12,000 contribution from the Local Air Pollution Reserve detailed in the Quarter 3 report was not actioned because the expenditure on monitoring equipment will now occur in 2006/2007.

Line 15: Environmental Standards Outturn Variance: £4,200 Adverse

The projected £6,100 contributions from the Bursary Reserve detailed in the December Monitoring Report has not occurred because the student trainees were not in post until 2006/2007.

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves	£'000
ERVS Reserves	144
Section 28A Reserve	38
Total	182

3.2 The creations of these reserves will allow the future development of Adult Services, as follows: -

Early Retirement & Voluntary Severance Reserves (ERVS)

This will be used to fund early retirement costs in 2006/2007.

Section 28A

This Reserve has been created to fund the potential bad debts resulting from services recharged to the Primary Care Trust.

4. RECOMMENDATIONS

4.1 Members note the report.

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

				Outturn Position		
Line		2005/06	2005/06	2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Use of Reserves	Total Budget	Actual Expenditure /	Variance:
		Budget			Income	Adverse/
						(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G
				(E=C + D)		(G=F-E)
		£'000	£'000	£'000	£'000	£'000
	Assessment and Care Management	3,146.6		3,146.6	3,169.4	22.8
	Home Care	1,115.7	50.8	1,166.5	1,002.4	(164.1)
3	Learning Disability - Purchasing	2,104.4		2,104.4	2,249.8	145.4
4	Learning Disability - Support Services	1,445.9		1,445.9	1,569.5	123.6
_	Mental Health	1,234.5		1,234.5	1,171.3	(63.2)
6	Older People - Purchasing	5,470.5		5,470.5	5,022.3	(448.2)
7	Older People - Transitional Care	337.9		337.9	296.3	(41.6)
8	Physical Disability	1,117.7		1,117.7	1,111.4	(6.3)
9	Support Services	3,059.9	31.0	3,090.9	3,325.3	234.4
10	Sensory Loss and Occupational Therapy	251.4		251.4	214.3	(37.1)
11	Service Strategy & Regulation	162.6		162.6	157.9	(4.7)
12	Adult Education	0.0	99.3	99.3	99.3	0.0
13	Supporting People	377.8	158.6	536.4	536.4	0.0
14	Consumer Services	878.1		878.1	840.1	(38.0)
15	Environmental Standards	325.3	5.1	330.4	334.6	4.2
16	Contributions from Reserves	0.0	(344.8)	(344.8)	(344.8)	0.0
17	GROSS OUTTURN	21,028.3	0.0	21,028.3	20,755.5	(272.8)
18	Contribution to Reserves	0.0		0.0	182.0	182.0
19	NET OUTTURN	21,028.3	0.0	21,028.3	20,937.5	(90.8)

Report of: Chief Financial Officer and

Head of Procurement & Property Services

Subject: FINANCE PORTFOLIO OUTTURN REPORT

2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for Finance Portfolio.

R EV ENUE OUTTURN 2005/2006

2.1 Details of the Finance outturn position are shown at **Appendix 5.1**, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.

2.2 Finance

- 2.3 **Appendix 5.2** shows that the net outturn position is expenditure of £3,306,600 against a budget of £3,541,600, resulting in a favourable variance of £235,000. This outturn position is after contributions from Reserves of £237,600 and contributions to Reserves of £597,200 (see 4.1).
- 2.4 The main revenue expenditure variances to bring to Member's attention are: -

Lines 1 to 7: Finance Best Value Unit Outturn Variance: £336,000 Favour able

This favourable variance arises from temporary staff savings that have produced one-off savings, some of which have been set aside to meet future budget pressures (see paragraph 3)

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves	£'000
Wireless Benefits Mobile Working Equipment	47.2
Audit Restructure – ERVS Costs	60.0

Total	597.2
Legal Locum Post	20.0
Finance Intelligent Scanning	150.0
Finance Workflow Pilot	30.0
Finance Agency Staff – DWP Regulations	40.0
Finance Homew orking	50.0
Finance IT Investment	200.0

3.2 The creations of these reserves will allow the future development of Finance, as follows: -

Wireless Benefits Mobile Working Equipments (£47,000)

This reserve was created to cover costs of the scheme not covered by the DWP grant. This reserve will be fully spent during 2006/07.

Audit Section Restructure - ERVS Costs (£60,000)

This reserve was established to fund the cost arising from restructuring the Internal Audit Section and this reserve has now been used.

Finance IT Investment (£200,000)

This reserve was established to fund a number of IT Projects integral to the Corporate IT changes across the Authority. This reserve will be fully utilised in 2006/07.

Finance Homeworking (£50,000)

This was a contribution to an existing reserve which is to be used to fund costs associated with the implementation of the Council's Home Working Initiative. This reserve will be used £50,000 in 2006/07 and £50,000 in 2007/08.

Finance Agency Staff DWP Regulations (£40,000)

This reserve was established to fund the cost of temporary staff required to enable the department to manage a temporary change in workload arising from changes to DWP regulations.

Finance Workflow Pilot (£30,000)

This reserve was created to fund costs associated with the Workflow Pilot and/or possible grant claw back. This reserve will be used in 2007/08.

Finance Intelligent Scanning (£150,000)

This reserve was created to fund the contribution towards the Council's Way Forward ICT Infrastructure. The reserves will be used in 2008/09 and 2009/10.

Legal Locum Post (£20,000)

This reserve was created to fund a locum post during 2006/07.

4. RECOMMENDATIONS

4.1 Members note the report.

PORTFOLIO: FINANCE Appendix 5.1

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

				Outturn Position		
Line		2005/06	2005/06	2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Use of Reserves	Total Budget	Actual Expenditure /	Variance:
		Budget			Income	Adverse/
						(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G
				(E=C + D)		(G=F-E)
		£'000	£'000	£'000	£'000	£'000
	Accountancy	(67.4)	29.7	(37.7)	, ,	(155.3)
	Benefits	35.3	0.0	35.3		3.9
	Internal Audit	22.1	0.0	22.1	1.4	(20.7)
	Payments Unit	99.3	0.0	99.3		13.9
	Revenues	736.2	0.0	736.2		(61.8)
-	Fraud	186.2	0.0	186.2		4.2
	R & B Central	628.5	56.6	685.1	564.9	(120.2)
	Legal Services	24.4	11.6			0.0
9	Miscellaneous	1,877.0	139.7	2,016.7	1,520.5	(496.2)
10	Contributions from Reserves	0.0	(237.6)	(237.6)	(237.6)	0.0
11	GROSS OUTTURN	3,541.6	0.0	3,541.6	2,709.4	(832.2)
12	Contribution to Reserves	0.0	0.0	0.0	597.2	597.2
13	NET OUTTURN	3,541.6	0.0	3,541.6	3,306.6	(235.0)

Report of: Director of Neighbourhood Services,

Chief Financial Officer and

Head of Procurement & Property Services

Subject: PERFORMANCE MANAGEMENT PORTFOLIO

OUTTURN REPORT 2005/2006

PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Revenue Outturn position for Performance Management Portfolio.

R EV ENUE OUTTUR N 2005/2006

2.1 Details of the Performance Management outturn position are shown at Appendix 6.1, which compares actual expenditure against the approved budget plus departmental reserves created in previous years.

2.2 Performance Management

- 2.3 **Appendix 6.2** shows that the net outturn position is expenditure of £1,216,900 against a budget of £1,134,600, resulting in an adverse variance of £82,300 which is offset by the favourable variance on the Finance Portfolio. This outturn position is after contributions from Reserves of £996,600 and contributions to Reserves of £169,400 (see 4.1).
- 2.4 The main revenue expenditure variances to bring to Member's attention are: -

Line 3: Corporate Strategy & Public Consultation Outturn Variance: £134,800 Favourable

The favourable variance arises from temporary staff/supplies savings that have produced one-off savings, which have been set aside to meet future budget pressures (see paragraph 3).

Line 12: Property Services

Outturn Variance: £66,000 Adverse

As previously reported this account relies on the ability to maintain a level of rechargeable works in order to be self financing. Owing to difficulties in the recruiting and retaining staff this account was unable to achieve the required level of income. This resulted in an overspend

of £26,000. The account was also adversely affected by the need to undertake the emergency demolition of the piggery site, which had become unsafe. This resulted in unexpected expenditure of £40,000.

Line 15: HRA Residual

Favour able Variance: £114,600

The favourable variance has resulted from an unbudgeted Housing Subsidy grant adjustment relating to 2004/2005.

Line 16: DSO

Outturn Variance: £84,800 Adverse

The main reasons for the adverse variance are as follows: -

- Temporary diseconomies following stock transfer in relation to vehicle fleet and maintenance contribute £60,000 towards this variance and are in line with expectations. This cost has been offset by a favourable variance on relation to HRA Residual costs (Line 15).
- The trading accounts have made a one off RCCO of £30,000 to assist in the acquisition of the Council's new Financial Management System. This is to include the replacement of the "Uniclass" System, currently being used to manage this financial position of the trading accounts, with a solution embedded into the Council's Corporate System. This will result in future efficiency savings.
- National Insurance and Pension costs of £30,000 relating to the additional pay settlement agreed for cooks and cleaners in 2004/2005 was not included in the base budget. This has been funded by a contribution from the Single Status Reserve.

3. CONTRIBUTION TO RESERVES

3.1 In accordance with the Council's Financial Procedure Rules, the following Strategic Risk Reserves have been agreed with the Chief Financial Officer: -

Contribution to Reserves		£'000
Contact Centre Staffing		65.0
Building Accommodation Maintenance		28.0
ICT Implementation		1.4
CPA Administration		30.0
Corporate Strategy Student Placement		20.0
Civic Centre Refurbishment		25.0
	Total	169.4

3.2 The creations of these reserves will allow the future development of Performance Management, as follows: -

Contact Centre Staffing (£65,000)

This reserve was created to fund staffing at the Contact Centre. This has been identified as a budget pressure for future years. The reserve will be fully utilised in 2006/07.

Building Accommodation Maintenance (£28,000)

This reserve was created from underspends on the Council's Admin Buildings. This reserve will be fully utilised in 2006/07 as a contribution to maintenance across all Admin Buildings.

ICT Implementation (£1,400)

This is a contribution to an existing reserve, bringing the total reserve to £82,000. The reserve is to be used £60,000 in 2006/07 and £22,000 in 2007/08 for ICT Strategy Projects implementation within Corporate Strategy.

CPA Administration (£30,000)

This reserve will be fully utilised in 2006/07. The reserve was created to cover additional costs relating to CPA Administration.

Corporate Strategy Student Placement (£20,000)

This reserve was created to fund the one-off cost of a student placement. This reserve will be fully utilised in 2006/07.

Corporate Strategy Civic Centre Replacement (£25,000)

This reserve was created to fund potential costs relating to the major refurbishment of the Civic Centre. It is proposed to spend £15,000 in 2006/07 and £10,000 in 2007/08.

4. RECOMMENDATIONS

4.1 Members note the report.

PORTFOLIO: PERFORMANCE MANAGEMENT

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

		Outturn Position				
Line		2005/06	2005/06	2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Use of Reserves	Total Budget	Actual Expenditure /	Variance:
		Budget			Income	Adverse/
						(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G
				(E=C + D)		(G=F-E)
		£'000	£'000	£'000	£'000	£'000
1	Public Relations	18.9	0.0	18.9	20.3	1.4
	Democratic Services	3.6	0.0	3.6	(5.4)	
	Corporate Strategy & Public Consultation	26.5	67.4	93.9	(40.9)	
	Support To Members	16.5	0.0	16.5	12.9	(3.6)
	Other Office Services	(149.2)	0.0	(149.2)	(128.8)	
-	Printing	77.7	0.0	77.7	90.1	12.4
	Purchasing	0.6	0.0	0.6	0.7	0.1
	Registration Services	103.4	0.0	103.4	94.3	(9.1)
	Human Resources	53.5	65.5	119.0	107.3	(11.7)
-	Training & Equality	(36.1)	0.0	(36.1)	(6.4)	29.7
	Miscellaneous	12.4	826.1	838.5	841.9	3.4
12	Property Services & Other	(141.5)	0.0	(141.5)	(75.5)	
	Building Cleaning	0.0	0.0	0.0	25.9	25.9
	Contribution to NS Defecit	51.5	0.0	51.5	0.0	(51.5)
15	HRA Residual	0.0	0.0	0.0	(114.6)	· · ·
16	DSO	180.2	37.6	217.8	302.6	84.8
17	Neighbourhood Serivces Central Admin	916.6	0.0	916.6	919.7	3.1
18	Contributions from Reserves	0.0	(996.6)	(996.6)	(996.6)	0.0
19	GROSS OUTTURN	1,134.6	0.0	1,134.6	1,047.5	(87.1)
20	Contribution to Reserves	0.0	0.0	0.0	169.4	169.4
21	NET OUTTURN	1,134.6	0.0	1,134.6	1,216.9	82.3

SCRUTINY CO-ORDINATING COMMITTEE



15th September, 2006

Report of: Chief Financial Officer

Subject: NRF, CAPITAL & ACCOUNTABLE BODY

PROGRAMME OUTTURN REPORT 2005/2006

SUMM ARY

PURP OS E OF REPORT

To provide details of the Council's overall Capital Outturn for 2005/2006 and the outturns for the Spending Programmes where the Council acts as the Accountable Body and NRF.

2. CONSIDERATION OF ISSUES

A separate report has not been prepared for your Committee as a comprehensive report was submitted to Cabinet on 14th August, 2006 and this report is attached at Appendix A. This report sets out the key issue to bring to your attention. The first part of this document is the Cabinet Summary Report (green papers). This report is supported by detailed reports for individual Portfolio Holder's responsibility (blue papers).

3. RECOMMENDATIONS

Me mbers consider the report.

CABINET REPORT

14th August, 2006



Report of: Chief Financial Officer

Subject: NRF, CAPITAL AND ACCOUNTABLE BODY

PROGRAMME OUTTURN REPORT 2005/2006

SUMM ARY

1. PURP OS E OF REPORT

To provide details of the Council's overall Capital outturn for 2006/2007 and the outturn for the Spending Programmes where the Council acts as the Accountable Body and Neighbourhood Renewal Fund (NRF).

The report considers the following areas: -

- NRF
- Capital
- Accountable Body Programme

2. SUMMARY OF CONTENTS

The report provides detailed outturn reports for Capital for each Portfolio. The Finance Portfolio report also includes Accountable Body Programme spend for 2005/2006. The report follows the format adopted for the previous report and outturns are reported by Portfolio Holder, to enable each Portfolio Holder to readily review their area of responsibility.

3. RELEVANCE TO CABINET

Cabinet has overall responsibility for the monitoring of the Council's budgets.

4. TYPE OF DECISION

None.

5. DECISION MAKING ROUTE

Cabinet 14th August, 2006.

6. DECISION(S) REQUIRED

Cabinet are asked to note the report.

Report of: Chief Financial Officer

Subject: NRF, CAPITAL AND ACCOUNTABLE BODY

PROGRAMME OUTTURN REPORT 2005/2006

1. PURP OS E OF REPORT

- 1.1 To provide details of the Council's 2005/2006 Capital Outturn; and outturns for the spending programmes where the Council acts as Accountable Body and for the Neighbourhood Renewal Fund (NRF).
- 1.2 This report considers the following areas:-
 - NRF
 - Capital Monitoring;
 - Accountable Body Programme Monitoring;

2. BACKGROUND

- 2.1 As explained in the separate Revenue Outturn Report elsewhere on this agenda, the reporting of Outturn information has been separated over two reports. This report concentrates on NRF, Capital and Spending Programmes where the Council acts as Accountable Body.
- 2.2 This report will be referred to Scrutiny Co-ordinating Committee on 15th September, 2006. This arrangement will ensure that Scrutiny Co-ordinating Committee are provided with details of the final outturn as soon as practical.

3. NEIGHBOURHOOD RENEWAL FUND (NRF)

3.1 Details of NRF revenue expenditure are summarised at Appendix A. In overall terms total expenditure amounted to £3,614,400, compared to a budget of £3,562,600, resulting in an adverse variance of £51,800. This adverse variance was funded from a favourable variance on the capital element of NRF. In overall terms NRF funding was £18,000 underspent. This has been carried forward into 2006/2007.

4. CAPITAL OUTTURN

4.1 In overall terms total expenditure amounted to £25,792,600, compared to the annual budget of £39,352,600, with £13,550,000

rephased to 2006/2007, resulting in a favourable variance of £10,000. Details of the Capital Outturns are summarised at Appendix B.

4.2 There are no major items to bring to Members attention.

5. ACCOUNTABLE BODY PROGRAMME

5.1 New Deal for Communities (NDC)

The Council acts as Accountable Body for the Hartlepool New Deal for Communities (NDC). The Partnership Action Plan for 2005/2006 totalled £10,200,000. The Government Office for the North East then offered the Partnership regional underspend of £700,000 in addition to the overall allocation which was accepted. The Partnership outturn for both revenue and capital was £10,644,208, the balance being rephased into 2006/2007 and not lost to the Partnership.

Details of NDC expenditure are summarised at Appendix C, Table 1. Detailed reports showing individual schemes are included in Appendices 5.1 Revenue and 5.2 Capital (blue pages).

5.2 There are no items to bring to Member's attention.

5.3 Single Regeneration Budget (SRB)

The Council acts as Accountable Body for the North Hartlepool Partnership. Actual expenditure incurred during 2005/2006 on revenue was £374,800 against an approved budget of £421,200. The remaining £46,400 has been rephased into 2006/2007.

Capital expenditure amounted to £4,470,000, compared to an approved budget of £4,969,800. The remaining £499,800 has been rephased into 2006/2007.

Details of SRB expenditure are summarised at Appendix C, Table 2.

Detailed reports showing individual schemes are included within Appendices 5.1 Revenue and 5.2 Capital (blue pages).

5.4 There are no items to bring to Member's attention.

5.5 Single Programme (SP)

These monies are allocated to the Council by the Tees Valley Single Programme Partnership. In total the Council were awarded £1,257,600 to spend in 2005/2006, on revenue and capital projects. Total spend was £1,252,200, resulting in a favourable variance of £5.400.

5.6 There are no items to bring to Member's attention.

5.7 Children's Fund

This programme is funded wholly from the Children and Young People's Unit (CYPU) grant of £484,200 for the financial year 2005/2006. Actual expenditure as at 31^{st} March, 2006, amounted to £482,400.

5.8 **LPSA**

This expenditure is fully funded from the LPSA Performance Reward Grant.

6. RECOMMENDATIONS

6.1 It is recommended that Members note the report.

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

			Outturn Position	
Line		2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance:
		Budget	(Income)	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
1	Adult Services	590.7	590.7	0.0
2	Children's Services	209.5	208.2	(1.3)
3	Regeneration and Planning	2,762.4	2,815.5	53.1
4	Total	3,562.6	3,614.4	51.8

CAPITAL OUTURN REPORT TO 31ST MARCH 2006

		2005/06	2005/06	2005/06	2005/06	2005/06
Line	Portfolio	Budget	Actual	Expenditure	Total	Variance
No		J		Rephased to	Expenditure	from
''				2006/2007	Exponditaro	budget
				2000/2007		buuget
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G
					(F=D+E)	(G=F-C)
£	£	£	£	£	£	£
1	Regeneration & Liveability	2,297.8	1,429.4	851.6	2,281.0	(16.8)
-		_,,	.,		_,	(1010)
2	Culture, Housing & Transport	15,887.9	10,360.9	5,533.7	15,894.6	6.7
_	Culture, Flouding & Transport	10,007.0	10,000.0	0,000.7	10,004.0	0.7
2	Childrenia Camiana	0.470.0	6 220 0	0.450.5	0.470.0	0.0
3	Children's Services	8,473.3	6,320.8	2,152.5	8,473.3	0.0
4	Adult & Public Health Services	6,429.2	4,880.1	1,549.1	6,429.2	0.0
5	Finance	4,123.2	2,203.6	1,919.7	4,123.3	0.1
		, -	,	,	,	
6	Performance Management	2,141.2	597.8	1,543.4	2,141.2	0.0
	i enormance management	2,141.2	391.0	1,545.4	2,141.2	0.0
	Tatal Oan'tal Francis d'Assa	00.050.0	05 700 0	40.550.0	00.040.0	(40.0)
	Total Capital Expenditure	39,352.6	25,792.6	13,550.0	39,342.6	(10.0)

ACCOUNTABLE BODY PROGRAMMES

Line		2005/06	2005/06	
No	Accountable Body Programme	Approved	Actual	Variance:
		Budget	Expenditure/(Income)	Adverse/
				(Favourable)
Col. A	Col. B	Col . C	Col. D	Col. E =
				(F=D-C)
		£'000	£'000	`£'000 ´
	TABLE 1 - New Deal for Communities			
1	Revenue Projects	5,498.7	4,911.4	(587.3)
ı	Revenue Projects	5,490.7	4,911.4	(567.5)
2	Capital Projects	6,059.4	5,833.2	(226.2)
2	Capital i Tojects	0,039.4	3,033.2	(220.2)
3	Total NDC	11,558.1	10,744.6	(813.5)
	TABLE 2 - SRB North Hartlepool Partnership			
4	Dovenue Projecte	421.2	274.0	(46.4)
4	Revenue Projects	421.2	374.8	(46.4)
5	Capital Projects	4,969.8	4,470.0	(499.8)
J	Oupital i Tojecis	4,505.0	4,470.0	(433.0)
6	Total SRB	5,391.0	4,844.8	(546.2)
	TABLE 3 Single Programme			
7	Dovenue Projecte	662.1	656.7	(F.4)
′	Revenue Projects	002.1	656.7	(5.4)
8	Capital Projects	595.5	595.5	0.0
Ŭ	Oupital i Tojecis	000.0	000.0	0.0
9	Total SP	1,257.6	1,252.2	(5.4)
	TABLE 4 - Children's Fund			
4.0	0.11.	40.4.0		
10	Childrens Fund	484.2	484.4	0.2
11	Total Miscellaneous	484.2	484.4	0.2
''	Total Wilderlandous	707.2	707.7	0.2
	TABLE 5 - LPSA			
12	LPSA Revenue Projects	284.4	284.4	0.0
40	L DOA Conital Praincts	50.0	50.0	
13	LPSA Capital Projects	53.3	53.3	0.0
1.1	Total LPSA	337.7	337.7	0.0
14	TOTAL ET OA	331.1	331.1	0.0

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: REGENERATION AND LIVEABILITY

PORTFOLIO NRF AND CAPITAL OUTTURN

REPORT 2005/2006

1. PURP OS E OF REPORT

1.1 To provide details of the 2005/2006 Outturn position against the NRF budget and Capital budget for the Regeneration and Liveability Portfolio for 2005/2006.

2. NRF OUTTURN 2005/2006

- 2.1 The Neighbourhood Renewal Fund Revenue Statement for 2005/2006 is shown at **Appendix 1.1**.
- 2.2 In overall terms actual expenditure amounted to £2,815,500, compared to anticipated expenditure of £2,762,400, resulting in an adverse variance of £53,100. This was offset by favourable variances for NRF in other Portfolios and overall spend was within the grant limit.
- 2.3 There are no major items to bring to Portfolio Holder's attention.

CAPITAL OUTTURN 2005/2006

3.1 Details of the Regeneration and Liveability Portfolio 2005/2006 Capital Outturn is summarised at **Appendix 1.2** and shows:

i) Expenditure in Current Year

Column A - Scheme Title
Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006 Column D - This represents the value of expenditure re-

phased to 2006/2007

Column E - 2005/2006 Expenditure: This is the sum of Columns C and D

Column F - 2005/2006 Variance from Budget: Column E

less Column B. Favourable variances are

Column G - Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The inclusion of both the original budget and latest approved budget enables Members to see the history of a particular scheme.

Column J - Expenditure in Previous Years

Column K - Anticipated Expenditure 2005/2006. This equals Column E.

Column L - Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.

Column M - Anticipated Final Expenditure: This is the sum of Columns J, K and L.

Column N - Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.

- 3.2 Detailed analysis of these schemes are on deposit in the Members' Library.
- Total expenditure for 2005/2006 amounted to £1,429,400, compared to the approved budget of £2,281,000 with £851,600 rephased to 2006/2007, resulting in a nil variance.
- 3.4 There are no major items to bring to the attention of the Portfolio Holder.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report.

PORTFOLIO: REGENERATION & PLANNING

NEIGHBOURHOOD RENEWAL FUND

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

Line No Col. A	Description of Best Value Unit	2005/06 Approved	2005/06 Actual Expenditure /	2005/06
	Description of Best Value Unit		Actual Expenditure /	
Col. A	•	1		Variance:
Col. A		Budget	(Income)	Adverse/
Col. A			, ,	(Favourable)
	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
1 1	Management & Consultancy	60.0	79.1	19.1
	Basic Skills Training	102.4	100.0	(2.4)
	Neighbourhood Renewal Officer	33.9	34.9	1.0
	Targeted Training	25.3	36.6	11.3
	Womens Opportunities	50.3	39.3	(11.0)
	Jobsbuild	75.3	80.6	5.3
	LM	102.1	102.4	0.3
	Tourism/Business Marketing	5.0	5.0	0.0
	Marketing Assistant	23.7	23.7	0.0
	Employment Co-ordinator	23.5	17.2	(6.3)
	Hartlepool Action Team for Jobs Marketing	13.0	14.0	1.0
	mproving the Employment Offer	38.0	42.2	4.2
	Employment Skills Officer	23.7	18.5	(5.2)
	Self Employment Training	20.0	20.0	0.0
	Learning Mentors	50.0	50.0	0.0
	Study Support Officer	42.0	42.0	0.0
	North Central Hartlepool Delivery Team Staff Costs	81.8	82.1	0.3
	North Central Hartlepool Residents' Priorities	104.3	102.0	(2.3)
	Assisting Local People into Work	116.6	129.5	12.9
	ncubator System	222.0	229.7	7.7
	Volunteering into Employment	65.0	66.5	1.5
	Skills & Knowledge	8.6	8.2	(0.4)
	Dyke House Jackson Environmental Team	79.4	76.1	(3.3)
	Rift House/Burn Valley NAP	48.4	38.0	(10.4)
	NRF Owton NAP	71.0	71.3	0.3
	Rossmere NAP	40.0	42.5	2.5
27 (Community Safety Small Grants Fund	15.0	8.1	(6.9)
	Anti Social Behaviour Officer	30.0	24.6	(5.4)
29 0	Community Safety Wardens	300.0	308.6	8.6
	Diversionary Activities - Weekend Youth Clubs	35.0	35.3	0.3
	Target Hardening	155.0	180.8	25.8
32 F	Hartlepool Scheme for Prolific Offenders	119.4	139.1	19.7
33 F	Project Assistant	25.0	21.5	(3.5)
	Headland CPI	15.0	15.0	0.0
35 (COOL Project	34.7	40.4	5.7
	Families Changing Communities	155.0	154.9	(0.1)
	Advance Project	14.4	15.4	1.0
	ASB Analyst	33.5	35.5	2.0
	Burglary Prevention	29.0	27.9	(1.1)
	Burbank Sports	4.8	0.0	(4.8)
41 (COOL Project Jesmond Road	10.6	0.0	(10.6)
	Community Coordination	45.8	42.1	(3.7)
43 L	_andlord Accreditation	44.0	44.0	0.0
44 Y	Young Firefighters	170.9	170.9	0.0
15		2 762 4	2,815.5	52.4
45		2,762.4	2,813.5	53.1

PORTFOLIO: REGENERATION & LIVEABILITY Appendix 1.2

CAPITAL OUTTURN REPORT 2005/2006

			EXPENDITURE IN CURRENT YEAR								
	A	В	С	D	E	F	G				
Element 3 Code	Scheme Title	2005/2006 Budget		2005/2006 Expenditure Rephased to 2006/07	•	•	Type of financing				
	0 10071/ 5 1	£'000	£'000	£'000	£'000	£'000	D000				
New	Covert CCTV cameras fly tipping	15.0					RCCC				
NSC00004	Sandringham Rd	4.5		4.5	-		UCPE				
NSC00003	Burbank St removal of shrubs	5.0		0.0			GRAN1				
NSC00042	Burbank NAP	6.0		0.0		` '	GRAN1				
NSC00043	Rift House NAP	0.0		0.0			GRAN1				
NSC00044	Owton NAP	6.0					GRAN1				
NSC00045	Rossmere NAP	6.0		0.0		(- /	GRAN1				
AR55004	Wheely Bins Replacement	68.8	-	41.5			UDPE				
NSC00007	Recycling Scheme	621.2	-	609.7	621.2	0.0	UDPE				
AR50130	Minor Works - North Area	79.2	_	25.0	-		MIX				
AR50131	Minor Works - South Area	95.0		52.3			MIX				
AR50143	Minor Works - Central Area	86.5	72.3	14.2	86.5	0.0	MIX				
AR51600	Newburn Bridge Units - Electrical Refit Works	42.1	29.0	13.1	42.1	0.0	MIX				
RGC00004	Brougham Enterprise Centre Refurbishment	737.1	737.1	0.0	737.1	0.0	GRANT				
HLF011	Railing Restoration	46.2	11.5	34.7	46.2	0.0	GRANT				
AR51017	Security Grants	16.7	16.7	0.0	16.7	0.0	MIX				
CS000028	CSS - Alleygates	39.0	39.0	0.0	39.0	0.0	MIX				
RGC00029	YOS Reparation Vehicle	14.2	14.2	0.0	14.2	0.0	RCCC				
CS000003	Building Safer Communities	46.6	46.6	0.0	46.6	0.0	GRANT				
COMSFTY	Community Safety Strategy	7.7	0.0	7.7	7.7	0.0	UCPE				
AR25201	ASBO - Police Office - Jutland Road	30.0	4.5	25.5	30.0	0.0	RCCC				
AR40039	Community Rehabilitation Centre	297.4	297.4	0.0	297.4	0.0	GRAN1				
CS000025	CSS - CCTV Digital Recording	3.5	2.4	1.1	3.5	0.0	UCPE				
AR53029	Interreg Seaport Theme 1	7.3	0.0	7.3	7.3	0.0	GRANT				
		2,281.0	1,429.4	851.6	2,281.0	0.0					
			<u> </u>								

Н	ı	J	K		М	N	
				L		Variance	
Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated		
Budget	Approved in previous		in	Expenditure	Final	from	
for Scheme	Budget	years	2005/2006	in future	Expenditure	Approved	
	for Scheme			years		budget	
					J+K+L	M-I	
15.0	15.0	0.0	0.0	15.0	15.0	0.	
4.5	4.5	0.0	0.0	4.5	4.5	0.	
5.0	5.0	0.0	5.0	0.0	5.0	0.	
6.0	6.0	0.0	4.2	0.0	4.2	(1.8	
6.0	0.0	0.0	1.9	0.0	1.9	1.	
6.0	6.0	0.0	6.0	0.0	6.0	0.	
6.0	6.0	0.0	5.9	0.0	5.9	(0.1	
45.0	68.8	0.0	27.3	41.5	68.8	0.	
800.0	800.0	190.3	0.0	609.7	800.0	0.	
52.0	79.2	0.0	54.2	25.0	79.2	0.	
52.0	95.0	0.0	42.7	52.3	95.0	0.	
52.0	86.5	0.0	72.3	14.2	86.5	0.	
15.0	50.1	8.0	42.1	0.0	50.1	0.	
500.0	737.1	0.0	737.1	0.0	737.1	0.	
50.0	172.4	126.2	46.2	0.0	172.4	0.	
25.0	16.7	0.0	16.7	0.0	16.7	0.	
50.0	61.7	22.7	39.0	0.0	61.7	0.	
14.2	14.2	0.0	14.2	0.0	14.2	0.	
44.1	130.1	83.5	46.6	0.0	130.1	0.	
50.0	8.1	0.4	7.7	0.0	8.1	0.	
30.0	30.0	0.0	30.0	0.0	30.0	0	
212.9	605.6	308.2	297.4	0.0	605.6	0	
13.6	3.6	0.1	3.5	0.0	3.6	0.	
1.8	9.1	1.8	7.3	0.0	9.1	0	
2,056.1	3,010.7	741.2	1,507.3	762.2	3,010.7	0	

Key

SCE ®

RCCO Revenue Contribution towards Capital GRANT MIX Combination of Funding Types UCPB UDPB Unsupported Corporate Prudential Borrowing Supported Capital Expenditure (Revenue)

Grant Funded CAP REC Capital Receipt

Unsupported Prudential Borrowing SPB Supported Prudential Borrowing

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services,

Director of Adult & Community Services and

Chief Financial Officer

Subject: CULTURE, HOUSING AND

TRANSPORTATION PORTFOLIO CAPITAL

OUTTURN REPORT 2005/2006

1. PURP OS E OF REPORT

1.1 To provide details of the 2005/2006 Outturn position against the Capital budget for the Culture, Housing and Transportation Portfolio for 2005/2006.

2. CAPITAL OUTTURN 2005/2006

2.1 Details of the Culture, Housing and Transportation Portfolio 2005/2006 Capital Outturn is summarised at **Appendix 2.1** and shows:

i) Expenditure in Current Year

Column A - Scheme Title
Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006

Column D - This represents the value of expenditure re-

phased to 2006/2007

Column E - 2005/2006 Expenditure: This is the sum of

Columns Cand D

Column F - 2005/2006 Variance from Budget: Column E

less Column B. Favourable variances are

indicated in brackets.

Column G - Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The

inclusion of both the original budget and latest approved budget enables. Members to see the

history of a particular scheme.

Column J - Expenditure in Previous Years

- Column K Anticipated Expenditure 2005/2006. This equals Column E.
- Column L Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.
- Column M Anticipated Final Expenditure: This is the sum of Columns J, K and L.
- Column N Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.
- 2.2 Detailed analysis of these schemes are on deposit in the Members' Library.
- Total expenditure for 2005/2006 amounted to £10,359,800, compared to the approved budget of £15,611,000 with £5,251,200 rephased to 2006/2007, resulting in a nil variance.
- 2.4 There are no major items to bring to the attention of the Portfolio Holder.

3. RECOMM ENDATIONS

3.1 It is recommended that Members note the report.

CAPITAL OUTTURN REPORT 2005/2006

				EXPENDITURE IN CL	JRRENT YEAR	₹		EXPENDITURE OVER YEARS						
	A	В	С	D	Е	F	G	Н	ı	J	K	L	М	N
					C+D	E-B		Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budget	Approved	in previous	in	Expenditure	Final	from
Code	Continue Title	Budget	Actual	Expenditure	Total	Variance	Type of	for Scheme			2005/2006		-	
Code		Buuget		•			Type of	ioi scheme	Budget	years	2005/2006	in future	Expenditure	
				Rephased to 2006/07	•	from budget	financing		for Scheme			years		budget
110000010	000 (00 D 1 H 0)	£'000	£'000	£'000	£'000	£'000	048.850		0.0		10.0		J+K+L	M-I
NSC00048 AR50218	CPO of 36 Rydall St Thermal Housing Scheme	0.0 270.0	12.0 232.0	0.0 0.0	12.0 232.0	12.0 (38.0)	CAP REC SPB	0.0 270.0	0.0 270.0	0.0 0.0	12.0 232.0		12.0 232.0	12.0
AR50216 AR50104	Home Improvement Agency	154.0	232.0 141.8	0.0	141.8	(36.0)	SPB	154.0	154.0	0.0	141.8		232.0 141.8	` /
AR50104 AR50111	Discretionary Renovations Grants	555.5	579.1	0.0	579.1	23.6	SPB	555.5	555.5	0.0	579.1	0.0	579.1	23.6
NSC00040	Contribution to Sub Region	10.0	0.0	0.0	0.0	(10.0)	SPB	10.0	10.0	0.0	0.0		0.0	
NSC00021	HRA Residual Expenditure	77.0	41.0	23.9	64.9	(12.1)	RCCO	158.4	158.4	81.4	41.0		146.3	` /
AR50103	Mandatory Disabled Facility Grants	437.0	437.2	0.0	437.2	0.2	MIX	437.0	437.0	0.0	437.2		437.2	` /
AR50205	Housing Regen Strategy Consultancy	30.0	27.6	0.0	27.6	(2.4)	SPB	30.0	30.0	0.0	27.6		27.6	
AR50210/16	North Central Hartlepool Housing Remodelling	5,556.3	5,595.2	0.0	5,595.2	38.9	MIX	7,150.0	11,045.6	3,647.5	5,595.2	1,802.9	11,045.6	
AR51215	Low Floor Infrastructure	31.7	31.7	(0.0)	31.7	0.0	SCE®	130.0	261.0	229.3	31.7		261.0	
AR51216	Bus Shelter Improvements	15.1	15.1	0.0	15.1	0.0	SCE®	20.0	64.6	49.5	15.1	0.0	64.6	0.0
AR51242	Other Bus Measures	12.4	12.4	0.0	12.4	0.0	SCE®	45.0	63.8	51.4	12.4	0.0	63.8	0.0
AR51291	Bus Quality Services	19.0	19.0	0.0	19.0	0.0	SCE®	28.0	23.8	4.8	19.0	0.0	23.8	0.0
AR51292	Tees Valley Bus Real Time Information	7.3	7.3	0.0	7.3	0.0	SCE®	50.0	280.8	273.5	7.3		280.8	
AR51381	CCTV on Buses	0.2	0.2	0.0	0.2	0.0	SCE®	20.0	21.8	21.6	0.2		21.8	
AR51223	Cycle Routes General	4.6	4.6	(0.0)	4.6		SCE®	60.0	323.9	319.3	4.6		323.9	
NSC00026	Greatham Cycleway	33.1	33.1	0.0	33.1	0.0	MIX	10.0	33.1	0.0	33.1		33.1	0.0
AR51247	Cycling - Greatham Greenway	0.7	0.7	0.0	0.7	0.0	GRANT	6.0	57.8	57.1	0.7		57.8	
AR51284	Cycle Parking	2.1	2.1	0.0	2.1	0.0	SCE®	6.0	59.9	57.8	2.1		59.9	
AR51410	King Oswy Drive/West View Road Cycle Route	3.7	3.7	0.0	3.7	0.0	SCE®	10.0	3.7	0.0	3.7		3.7	
AR51412 AR51413	Advanced Cycle Route Scheme Design	15.5	15.5 20.0	0.0	15.5	0.0 0.0	SCE® MIX	10.0 20.0	19.1 20.0	3.6 0.0	15.5 20.0		19.1 20.0	0.0
NSC00027	Clavering to King Oswy Drive(Sustrans Links to Schools) Brenda Road Cycleway	20.0 24.8	20.0	0.0	20.0 24.8	0.0	SCE®	25.0	24.8		20.0		20.0	
AR51224	Burn Valley Cycle Route	13.5	13.5	0.0	13.5	0.0	SCE®	60.0	118.3	104.8	13.5		118.3	
NSC00028	Cycling Strategy	15.6	15.6	0.0	15.6	0.0	SCE®	10.0	15.6	0.0	15.6		15.6	
NSC00036	Hart to Haswell Cycleway	0.5	0.5	0.0	0.5	0.0	SCE®	0.5	0.5	0.0	0.5		0.5	
AR51218	Controlled Crossing Point	18.9	18.9	0.0	18.9	0.0	SCE®	20.0	107.2	88.3	18.9		107.2	
AR51220	Safer Routes to School	41.3	41.3	0.0	41.3	0.0	SCE®	100.0	474.9	433.6	41.3		474.9	l I
AR51245	Dropped Crossings	25.8	25.8	0.0	25.8	0.0	SCE®	20.0	121.9	96.1	25.8	0.0	121.9	
AR51246	Guarding	1.1	1.1	0.0	1.1	0.0	SCE®	20.0	57.7	56.6	1.1	0.0	57.7	0.0
AR51248	Other Street Lighting	129.5	129.5	0.0	129.5	0.0	MIX	52.0	301.6	172.1	129.5	0.0	301.6	0.0
AR51240	Minor Works	39.0	39.0	0.0	39.0	0.0	SCE®	24.1	73.7	34.7	39.0	0.0	73.7	
AR51286	A689 Corridor Study	109.8	109.8	0.0	109.8	0.0	SCE®	30.0	533.5	423.7	109.8		533.5	
AR51287	Town Centre Signage	26.4	26.4	0.0	26.4	0.0	SCE®	30.0	52.4	26.0	26.4		52.4	
AR51288	Decriminalised Parking Enforcement	23.3	23.3	0.0	23.3	0.0	SCE®	116.0	259.4	236.1	23.3		259.4	
AR51289	Motorcycle Parking	20.9	20.9	0.0	20.9	0.0	SCE®	0.0	20.9	0.0	20.9		20.9	
AR51389	Mass Action at Give Way Junctions	5.8	5.8	0.0	5.8	0.0	SCE®	20.0	14.8	9.0	5.8		14.8	
AR51415	Hart Lane Study	63.0	63.0	0.0	63.0	0.0 0.0	SCE® SCE®	10.0	65.1	2.1	63.0		65.1	0.0 0.0
NSC00029 NSC00030	Congestion Reduction	8.0 69.2	8.0 69.2	0.0 0.0	8.0 69.2	0.0	SCE®	30.0 50.0	8.0 69.2	0.0 0.0	8.0 69.2		8.0 69.2	
NSC00030	Longhill Industrial Estate Improvements Seaton Carew Safety Improvements	12.3	12.3	0.0	12.3	0.0	SCE®	30.0	12.3	0.0	12.3		12.3	
AR51244	Hartlepool Transport Interchange	1,953.7	50.6	1,903.1	1,953.7	0.0	SCE®	50.0	2,414.5	460.8	1,953.7		2,414.5	1
AR51043	Local Safety Scheme	49.5	49.5	0.0	49.5	0.0	SCE®	150.0	787.1	737.6	49.5		787.1	1
AR51388	Safer Streets Initiative	27.8	27.8	0.0	27.8	0.0	SCE®	30.0	39.8	12.0	27.8		39.8	
AR40027	Community Safety-Car Park Security/CCTV	23.1	23.1	0.0	23.1	0.0	SCE®	18.2	144.2	121.1	23.1	0.0	144.2	
AR40012	Community Safety-Social Lighting Programme	18.1	18.1	0.0	18.1	0.0	MIX	41.0	111.5	93.4	18.1	0.0	111.5	1
AR53015	Coastal Protection Strategic Study	9.3	9.2	0.1	9.3	0.0	MIX	102.0	169.7	160.4	9.3		169.7	
AR53019	Stell River Improvement Project	0.3	0.3	0.0	0.3	0.0	MIX	80.0	79.4	79.1	0.3		79.4	l I
AR51249	Local Transportation Plan-Monitoring	10.4	10.4	0.0	10.4	0.0	SCE®	47.0	85.0	74.6	10.4	0.0	85.0	1
NSC00032	LTP2 Development	40.0	40.0	0.0	40.0	0.0	SCE®	40.0	40.0	0.0	40.0	0.0	40.0	0.0

CAPITAL OUTTURN REPORT 2005/2006

				EXPENDITURE IN CU	RRENT YEAR	ł				EXPEN	DITURE OVER	YEARS		
	A	В	С	D	Е	F	G	Н	I	J	K	L	М	N
					C+D	E-B		Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budget	Approved	in previous	in	Expenditure	Final	from
Code	Concine ride		Actual	Expenditure	Total	Variance	Tune of	for Scheme		•	2005/2006		-	-
Code		Budget		•			Type of	ioi scheme	Budget	years	2005/2006	in future	Expenditure	Approved
				Rephased to 2006/07	-	from budget	financing		for Scheme			years		budget
110000000	B.1 II. II.	£'000	£'000	£'000	£'000	£'000	2050		45.0		45.0		J+K+L	M-I
NSC00023 AR40037	Pride in Hartlepool	15.0 5.9	11.7 4.3	3.3 1.6	15.0 5.9	0.0 0.0	SCE® CAPREC	5.0 27.1	15.0 30.1	0.0 24.2	15.0 5.9		15.0 30.1	0.0 0.0
AR53025	Community Safety-Alleyway Stopping-Up Programme Coronation Drive Coast Protection Works Phase 3	45.2	4.3 45.2	0.0	5.9 45.2	0.0	MIX	2,864.3	2,566.4	2,521.2	5.9 45.2		2,566.4	0.0
AR53025 AR53027	Alleygates Capital Works	15.7	1.9	13.8	15.7	0.0	CAPREC	50.0	2,300.4 57.4	41.7	45.2 15.7	0.0	2,500.4 57.4	0.0
AR53032	Greenland Creosote Works	20.0	3.3	16.7	20.0	0.0	SCE®	30.9	39.7	19.7	20.0		39.7	0.0
AR53033	Spion Kop - Contaminated Land	3.8	3.8	0.0	3.8	0.0	SCE®	46.7	27.9	24.1	3.8		27.9	0.0
AR53035	Lithgo Close - Contaminated Land	70.8	70.8	0.0	70.8	0.0	SCE®	133.7	159.0	88.2	70.8		159.0	0.0
AR51254	Travel Plans	21.9	21.9	0.0	21.9	0.0	SCE®	6.9	62.9	41.0	21.9		62.9	0.0
AR51297	Sustainable Travel Awareness	16.9	16.9	0.0	16.9	0.0	SCE®	10.0	32.2	15.3	16.9		32.2	0.0
NSC00033	Repainting Hart Railway Bridge	92.6	92.6	0.0	92.6	0.0	SCE®	50.0	92.6	0.0	92.6		92.6	0.0
NSC00034	Greatham Creek Bridge Repairs	2.2	2.2	0.0	2.2	0.0	SCE®	55.0	2.2	0.0	2.2	0.0	2.2	0.0
NSC00035	Brenda Road Railway Bridge	0.7	0.7	0.0	0.7	0.0	SCE®	0.7	0.7	0.0	0.7	0.0	0.7	0.0
AR51251	Highways Maintenance Other Schemes	80.4	80.4	0.0	80.4	0.0	SCE®	16.0	130.8	50.4	80.4	0.0	130.8	0.0
AR51256	Surface Dressing Coronation Drive	0.1	0.1	0.0	0.1	0.0	SCE®	16.1	16.2	16.1	0.1	0.0	16.2	0.0
AR51278	Holdforth Rd-Easington Rd to exit Hospital - Reconst	7.6	7.6	0.0	7.6	0.0	SCE®	120.0	224.1	216.5	7.6		224.1	0.0
NSC00010	West Park F/P - L/Relay - Park Drive junction & various	17.9	17.9	0.0	17.9	0.0	SCE®	0.0	17.9	0.0	17.9		17.9	0.0
NSC00011	Jesmond Gardens	19.1	19.1	0.0	19.1	0.0	SCE®	18.8	19.1	0.0	19.1		19.1	0.0
NSC00012	Chester Road	17.7	17.7	0.0	17.7	0.0	SCE®	18.7	17.7	0.0	17.7		17.7	0.0
NSC00013	St Aidans Street	5.8	5.8	0.0	5.8	0.0	SCE®	12.7	5.8	0.0	5.8		5.8	0.0
NSC00014	Longfellow Walk	29.7	29.7	0.0	29.7	0.0	SCE®	11.2	29.7	0.0	29.7	0.0	29.7	0.0
NSC00015	Clarence Road	5.4	5.4	0.0	5.4	0.0	SCE®	5.3	5.4	0.0	5.4	0.0	5.4	0.0
NSC00018 NSC00025	Planning / Building Fees	272.1	272.1 18.4	0.0 0.0	272.1	0.0 0.0	SCE® SCE®	260.0	272.1	0.0 0.0	272.1	0.0	272.1	0.0 0.0
NSC00025 NSC00037	Greatham Link Road footpath Easington Road Drainage	18.4 4.5	4.5	0.0	18.4 4.5	0.0	SCE®	5.5 3.0	18.4 4.5	0.0	18.4 4.5		18.4 4.5	0.0
AR51281	Seaton Lane pumping station	53.6	53.6	0.0	53.6	0.0	MIX	20.0	555.5	501.9	53.6	0.0	555.5	0.0
AR51393	York Road (Park Rd - Lister St)	4.0	4.0	0.0	4.0	0.0	SCE®	20.0	4.2	0.2	4.0		4.2	0.0
AR51071	Highways Remedial Works - Hartlepool Marina	16.3	6.6	9.7	16.3	0.0	TDC	95.2	209.9	193.6	16.3	0.0	209.9	0.0
AR51416	New Car Park York Road Flatlets	104.9	96.2	8.7	104.9	0.0	CAPREC	105.0	105.0	0.1	104.9		105.0	0.0
AR53020	Tees Valley Boundary Signs	8.4	3.0	5.4	8.4	0.0	GRANT	8.5	8.5	0.1	8.4	0.0	8.5	0.0
AR53034	Rural Bus Challenge Scheme	70.0	39.9	30.1	70.0	0.0	GRANT	70.0	70.0	0.0	70.0	0.0	70.0	0.0
AR53037	Marks & Spencer Car Park Refurbishment	264.9	226.7	38.2	264.9	0.0	CAPREC	325.0	299.7	34.8	264.9	0.0	299.7	0.0
AR53039	Open Market Resurfacing	45.2	1.8	43.4	45.2	0.0	CAPREC	49.0	49.0	3.8	45.2	0.0	49.0	0.0
NSC00047	Basement Car Park	34.0	18.1	15.9	34.0	0.0	CAPREC	34.0	34.0	0.0	34.0	0.0	34.0	0.0
NRFCS02	Street Lighting	38.4	38.4	0.0	38.4	0.0	GRANT	99.0	331.1	292.7	38.4	0.0	331.1	0.0
CS000017	Historic Quay - Redecoration of frontages	2.3	1.6	0.7	2.3	0.0	RCCO	15.0	15.0	12.7	2.3		15.0	0.0
AR40093	West View Community Centre Refurbishment	0.1	0.1	0.0	0.1	0.0	MIX	238.9	366.5	366.4	0.1		366.5	0.0
AR75009	Bridge Community Centre Replace Heating	7.9	7.9	0.0	7.9	0.0	RCCO	12.5	7.9	0.0	7.9		7.9	0.0
AR50320	Central Library Lighting Upgrade	32.9	32.8	0.1	32.9	0.0	MIX	32.9	32.8	0.1	32.9	` '	32.9	0.1
CS000023	Library Improvements	0.0	0.0	0.0	0.0	0.0	RCCO	0.0	0.0	0.0	0.0		0.0	0.0
CPCHS11-25	Summerhill Maintenance	11.2 38.1	9.4	1.8	11.2	0.0	MIX	1,704.3	2,189.8	2,178.6	11.2		2,189.8	0.0
AR40306 CSC00030	Throston Community Centre Refurbishment Ward Jackson Car Park , Tunstall Court	80.0	31.1 0.4	7.0 79.6	38.1 80.0	0.0 0.0	MIX MIX	38.1 60.0	38.2 80.0	0.0 0.0	38.1 80.0	0.0 0.0	38.1 80.0	(0.0) 0.0
CPCHS2	Ward Jackson Car Park , Turistali Court Ward Jackson Park Refurbishment	13.6	2.0	79.6 11.6	13.6	0.0	MIX	1.861.0	2,030.1	2,016.5	13.6		2,030.1	0.0
ASC00004	Ward Jackson Fountain Repairs	8.2	0.0	8.2	8.2	0.0	MIX	8.2	2,030.1	2,010.5	8.2		2,030.1	0.0
	Rossmere Lake/Green Wedge Improvements	1.2	0.0	1.2	1.2	0.0	MIX	433.4	441.1	439.9	1.2		441.1	0.0
AR40101	Burn Valley Improvements	174.7	133.8	40.9	174.7	0.0	MIX	7.3	299.6	115.3	174.7		299.6	0.0
CSC00026	CSS - Allotment Site Imps	0.0	0.0	0.0	0.0	0.0	MIX	0.0	0.0	0.0	0.0		0.0	0.0
AR40096	Grayfields Sports Pavillion	1,347.1	589.4	757.7	1,347.1	0.0	MIX	137.0	1,509.0	73.9	1,347.1	88.0	1,509.0	0.0
AR40095	Grayfields Bowling Env Imps	6.3	1.7	4.6	6.3	0.0	MIX	20.0	29.8	23.5	6.3			0.0
ASC00010	Grayfields Running Track Improvements	30.0	0.0	30.0	30.0	0.0	RCCO	30.0	30.0	0.0	30.0		30.0	

CAPITAL OUTTURN REPORT 2005/2006

А	В	С	D	Е	F	_
				_	F 1	G
				C+D	E-B	
	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006	
	Budget	Actual	Expenditure	Total	Variance	Type of
		as at 31/03/06	Rephased to 2006/07	Expenditure	from budget	financing
	£'000	£'000	£'000	£'000	£'000	
ovements	20.0	0.3	19.7	20.0	0.0	MI
provements	10.8	8.5	2.3	10.8	0.0	MD
Equipment	40.0	0.0	40.0	40.0	0.0	MD
rea Upgrade	20.0	0.0	20.0	20.0	0.0	GRAN'
and CCTV	15.4	15.4	0.0	15.4	0.0	UPI
et Club Ground Imps	20.0	0.0	20.0	20.0	0.0	CAPI
use - DDA	35.0	33.6	1.4	35.0	0.0	CAPI
ements & maintenance	17.8	17.8	0.0	17.8	0.0	MI
Buckthorn Clearance	3.5	3.5	0.0	3.5	0.0	GRAN'
- maintenance	61.7	53.9	7.8	61.7	0.0	MI
entre	2,000.0	1.3	1,998.7	2,000.0	0.0	MI
oment Works	15.0	0.0	15.0	15.0	0.0	MI
cing works	2.8	2.8	0.0	2.8	0.0	CAP RE
	5.2	5.2	0.0	5.2	0.0	MI
tments Security Improvements	85.0	56.0	29.0	85.0	0.0	MD
ment & Demolition of Housing Stock	40.0	0.0	40.0	40.0	0.0	GRAN [*]
	15,611.0	10,359.8	5,251.2	15,611.0	(0.0)	
tme	g works ents Security Improvements	g works 2.8 5.2 ents Security Improvements 85.0 at & Demolition of Housing Stock 40.0	g works 2.8 2.8 5.2 5.2 ents Security Improvements 85.0 56.0 at & Demolition of Housing Stock 40.0 0.0	g works 2.8 2.8 0.0 5.2 5.2 5.2 0.0 ents Security Improvements 85.0 56.0 29.0 at & Demolition of Housing Stock 40.0 0.0 40.0	g works 2.8 2.8 0.0 2.8 5.2 5.2 5.2 0.0 5.2 ents Security Improvements 85.0 56.0 29.0 85.0 at & Demolition of Housing Stock 40.0 0.0 40.0 40.0	g works 2.8 2.8 0.0 2.8 0.0 5.2 5.2 5.2 0.0 5.2 0.0 ents Security Improvements 85.0 56.0 29.0 85.0 0.0 at & Demolition of Housing Stock 40.0 0.0 40.0 40.0 0.0

EXPENDITURE OVER YEARS													
Н	ı	J	K	L	М	N							
Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance							
Budget	Approved	in previous	in	Expenditure	Final	from							
for Scheme	Budget	years	2005/2006	in future	Expenditure	Approve							
	for Scheme			years		budget							
					J+K+L	M-I							
20.0	20.0	0.0	20.0	0.0	20.0	0.							
30.0	30.0	19.1	10.8	0.1	30.0	0.							
5.0	40.0	0.0	40.0	0.0	40.0	0.							
20.0	20.0	0.0	20.0	0.0	20.0	0							
14.7	15.4	0.0	15.4	0.0	15.4	0							
20.0	20.0	0.0	20.0	0.0	20.0	0.							
10.0	35.0	0.0	35.0	0.0	35.0	0.							
26.6	34.7	16.9	17.8	0.0	34.7	0.							
13.2	13.2	9.7	3.5	0.0	13.2	0							
244.7	234.1	172.4	61.7	0.0	234.1	0							
3,000.0	3,000.0	0.0	2,000.0	1,000.0	3,000.0	0							
4.4	15.0	0.0	15.0	0.0	15.0	0							
20.5	23.6	0.0	2.8	20.8	23.6	0							
60.0	68.2	63.0	5.2	0.0	68.2	0							
45.0	85.0	0.0	85.0	0.0	85.0	0							
40.0	40.0	0.0	40.0	0.0	40.0	0							
23,151.7	36,383.7	17,812.5	15,587.1	2,945.2	36,344.8	(38.							

Key

RCCO Revenue Contribution towards Capital GRANT Grant Funded MIX Combination of Funding Types CAP REC Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing
SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing

Report of: Director of Children's Services and

Chief Financial Officer

CHILDREN'S SERVICES PORTFOLIO NRF Subject:

AND CAPITAL OUTTURN REPORT 2005/2006

1. PURPOSE OF REPORT

1.1 To provide details of the 2005/2006 Outturn position against the NRF budget and Capital budget for the Children's Services Portfolio for 2005/2006.

2. NRF OUTTURN 2005/2006

- 2.1 The Neighbourhood Renewal Fund Revenue Statement for 2005/2006 is shown at Appendix 3.1.
- 2.2 In overall terms actual expenditure amounted to £208,200, compared to anticipated expenditure of £209,500, resulting in a favourable variance of £1,300.
- 2.3 There are no major items to bring to Portfolio Holder's attention.

3. CAPITAL OUTTURN 2005/2006

3.1 Details of the Children's Services Portfolio 2005/2006 Capital Outtum is summarised at Appendix 3.2 and shows:

Expenditure in Current Year i)

Column A - Scheme Title Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006

Column D - This represents the value of expenditure re-

phased to 2006/2007

2005/2006 Expenditure: This is the sum of Column E -

Columns Cand D

2005/2006 Variance from Budget: Column E Column F -

less Column B. Favourable variances are

indicated in brackets.

Column G -Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The inclusion of both the original budget and latest approved budget enables Members to see the history of a particular scheme.

Column J - Expenditure in Previous Years

Column K - Anticipated Expenditure 2005/2006. This equals Column E.

Column L - Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.

Column M - Anticipated Final Expenditure: This is the sum of Columns J. K and L.

Column N - Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.

- 3.2 Detailed analysis of these schemes are on deposit in the Members' Library.
- Total expenditure for 2005/2006 amounted to £6,320,800, compared to the approved budget of £8,550,300 with £2,229,500 rephased to 2006/2007, resulting in a nil variance.
- 3.4 There are no major items to bring to the attention of the Portfolio Holder.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report.

PORTFOLIO: CHILDRENS SERVICES

Appendix 3.1

NEIGHBOURHOOD RENEWAL FUND

REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

			Outturn Position	
Line		2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual	Variance:
		Budget	Expenditure/	Adverse/
			(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
1	NRF - Attendance/Behaviour/Mobility	12.0	12.7	0.7
2	NRF - Education Business Links	50.0	50.0	0.0
3	NRF - Project Co-ordination	15.0	15.0	0.0
4	NRF - Behaviour	26.0	26.0	0.0
5	NRF - Childrens Services - Emotional Literacy	20.5	20.5	0.0
6	NRF - New Initiatives	46.3	46.3	0.0
7	NRF - PCT Occupational Care for Kids	39.7	37.7	(2.0)
8	Total	209.5	208.2	(1.3)

CAPITAL OUTTURN REPORT 2005/2006

				EXPENDITURE IN CL	JRRENT YEAI	₹				EXPEND	ITURE OVER	YEARS		
	A	В	С	D	E	F	G	н	I	J	K	L	М	N
					C+D	E-B		Original	Latest	Expenditure	Anticipated	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budget	Approved	in previous	Expenditure	Expenditure	Final	from
Code		Budget	Actual	Expenditure	Total	Variance	Type of	for Scheme	Budget	years	in	in future	Expenditure	Approved
			as at 31/03/06	Rephased to 2006/07	Expenditure	from budget	financing		for Scheme	_	2005/2006	years		budget
		£'000	£'000	£'000	£'000	£'000							J+K+L	M-I
AR70026	Barnard Grove Primary Roofin/Windows (04/05)	0.5	0.0	0.5	0.5	0.0	MIX	175.0	164.1	163.6	0.5	0.0	164.1	0.0
AR70027	Barnard Grove P Access Int (04/05) Mod to Entrance	0.0	0.0	0.0	0.0	0.0	SCE®	15.3	16.8		0.0	0.0	16.8	0.0
AR70032	Barnard Grove Kitchen Interlocks	3.7	3.4	0.3	3.7	0.0	MIX	10.0	3.7		3.7	0.0	3.7	0.0
AR70122	Brierton - Roof Repair - Phase 2	0.1	0.0	0.1	0.1	0.0	GRANT	51.9	51.0	50.9	0.1	0.0	51.0	0.0
AR70133	Brierton Relocation	14.5	7.7	6.8	14.5	0.0	MIX	680.1	680.1	665.6	14.5	0.0	680.1	0.0
AR70135	Brierton Remove Boundary Fence	36.0	21.7	14.3	36.0	0.0	MIX	40.0	50.0	14.0	36.0	0.0	50.0	0.0
AR70137	Convert Brierton Top Site to PRU	10.1	3.5	6.6	10.1	0.0	MIX	210.0	220.4	210.3	10.1	0.0	220.4	0.0
AR70141	Brierton Convert Classroom for SEN	23.7	23.7	0.0	23.7	0.0	MIX	24.6	23.7	0.0	23.7	0.0	23.7	0.0
AR70143	Brierton- Replace Boiler in Caretakers House	5.1	4.0	1.1	5.1	0.0	RCCO	4.9	5.1	0.0	5.1	0.0	5.1	0.0
CHC00018	Brierton - Rent of Mobile Unit	34.7	32.8	1.9	34.7	0.0	MIX	15.0	34.7	0.0	34.7	0.0	34.7	0.0
CHC00026	Brierton - Asbestos Removal (North Gym)	2.0	2.0	0.0	2.0	0.0	MIX	2.0	2.0	0.0	2.0	0.0	2.0	0.0
AR70214	Brougham Space for Sports and Art	0.0	0.0	0.0	0.0	0.0	MIX	388.9	444.5	444.5	0.0	0.0	444.5	0.0
CHC00010	Brougham Outside Play Area	24.9	20.0	4.9	24.9	0.0	GRANT	20.0	24.9	0.0	24.9	0.0	24.9	0.0
AR70421	Clavering Primary Land Works	0.1	0.1	0.0	0.1	0.0	MIX	0.0	0.1	0.0	0.1	0.0	0.1	0.0
AR70425	Clavering Primary Replace Roof and Windows	39.8	39.8	0.0	39.8	0.0	MIX	46.6	39.8	0.0	39.8	0.0	39.8	0.0
AR70426	Clavering- Kitchen Interlocks	3.7	3.4	0.3	3.7	0.0	MIX	3.7	3.7	0.0	3.7	0.0	3.7	0.0
AR70427	Clavering Primary Replace Boiler Control	73.8	73.8	0.0	73.8	0.0	MIX	84.5	73.8		73.8	0.0	73.8	0.0
AR70640	Dyke House Refurb Boys Toilet (04/05)	3.0	0.0	3.0	3.0	0.0	MIX	120.0	134.2		3.0	0.0	134.2	0.0
AR70646	Dyke House Replace Boiler in Science Block	63.5	53.0	10.5	63.5	0.0	MIX	64.0	63.5		63.5	0.0	63.5	0.0
AR70648	Dyke House Replace Bolier in Caretakers House	4.6	4.1	0.5	4.6	0.0	MIX	5.1	4.6		4.6	0.0	4.6	0.0
CHC00029	Dyke House - ICT Replacement	85.0	0.0	85.0	85.0	0.0	RCCO	85.0	85.0		85.0	0.0	85.0	0.0
CHC00025	Dyke House Windows	1.0	1.0	0.0	1.0	0.0	MIX	1.0	1.0		1.0	0.0	1.0	0.0
AR70649	Dyke House Sports Hall Floor Renewal	0.0	0.0	0.0	0.0	0.0	MIX	60.2	60.2	0.0	0.0	60.2	60.2	0.0
AR70908	English Martyrs - PE & Sport - New Pitch	20.6	0.0	20.6	20.6	0.0	MIX	406.7	453.2		20.6	0.0	453.2	0.0
CHC00012	English Martyrs Remodel	528.9	356.8	172.1	528.9	0.0	MIX	502.2	528.9		528.9	0.0	528.9	0.0
AR70716 AR71023	Eldon Grove Access Project	39.2	33.5	5.7	39.2	0.0	SCE®	34.0	39.2 37.9		39.2	0.0	39.2	0.0
AR71023 AR71026	Fens Roof Repair (Main Hall) Fens - NOF PE & Sport - Playground	1.6 42.3	0.0 41.3	1.6 1.0	1.6 42.3	0.0 0.0	MIX MIX	39.5 15.0	37.9 42.3	36.3 0.0	1.6 42.3	0.0 0.0	37.9 42.3	0.0
AR71026 AR71032	Fens Access Initaitive	0.3	0.0	0.3	0.3	0.0	SCE ®	13.5	13.5		0.3	0.0	13.5	0.0
AR71032 AR71033	Fens Rewire Phase 2	65.7	54.1	11.6	65.7	0.0	MIX	60.0	65.7		65.7	0.0	65.7	0.0
AR71035	Fens Kitchen Interlocks	4.2	4.2	0.0	4.2	0.0	SCE ®	10.0	4.2	0.0	4.2	0.0	4.2	0.0
AR71123	Golden Flatts Multi Use Games Area	99.9	99.4	0.5	99.9	0.0	MIX	71.5	108.3	8.4	99.9	0.0	108.3	0.0
AR71127	Golden Flatts Classroom Alterations	9.3	8.1	1.2	9.3	0.0	MIX	10.0	9.3	0.0	9.3	0.0	9.3	0.0
AR71203	Grange Replace Classrooms	26.4	0.0	26.4	26.4	0.0	MIX	2,073.7	2.195.4	2.169.0	26.4	0.0	2,195.4	0.0
AR71214	Grange Community Storage Facility	2.7	0.0	2.7	2.7	0.0	MIX	10.0	10.0	,	2.7	0.0	10.0	0.0
AR71220	Grange Renew Annexe Timber Windows (04/05)	0.4	0.0	0.4	0.4	0.0	MIX	43.9	44.9	44.5	0.4	0.0	44.9	0.0
AR71222	Grange Air Conditioning 04/05	0.5	0.0	0.5	0.5	0.0	MIX	8.5	8.0	7.5	0.5	0.0	8.0	0.0
AR71311	Greatham - Extend Hall - Storage Space	0.0	0.0	0.0	0.0	0.0	MIX	43.9	43.9		0.0	0.0	43.9	0.0
AR71314	Greatham Replace Boiler 04/05	5.0	0.0	5.0	5.0	0.0	MIX	55.1	55.1	50.1	5.0	0.0	55.1	0.0
AR71317	Greatham Kitchen Interlocks	2.8	2.7	0.1	2.8	0.0	MIX	5.0	2.8		2.8	0.0	2.8	0.0
CHC00013	Greatham Car Park Improvements	22.2	15.2	7.0	22.2	0.0	MIX	10.0	22.2	0.0	22.2	0.0	22.2	0.0
AR71408	Hart Boundary Wall Repair	6.1	6.1	0.0	6.1	0.0	MIX	6.6	6.1	0.0	6.1	0.0	6.1	0.0
AR71717	High Tunstall - PE & Sport - New Gym	8.4	8.3	0.1	8.4	0.0	MIX	589.1	583.4	573.7	8.4	1.3	583.4	0.0
AR71721	High Tunstall Access Int (04/05) Toilets & Footpaths	0.2	0.0	0.2	0.2	0.0	SCE ®	5.6	4.8	4.6	0.2	0.0	4.8	0.0
AR71722	High Tunstall Roof Repairs	11.8	11.8	0.0	11.8	0.0	MIX	15.3	11.8	0.0	11.8	0.0	11.8	0.0

CAPITAL OUTTURN REPORT 2005/2006

				EXPENDITURE IN CL	JRRENT YEAI	2				EXPEND	ITURE OVER	YEARS		
	A	В	С	D	E	F	G	Н	ı	J	K	L	М	N
					C+D	E-B		Original	Latest	Expenditure	Anticipated	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budget	Approved	in previous		Expenditure	Final	from
Code		Budget	Actual	Expenditure	Total	Variance	Type of	for Scheme	Budget	years	in	in future	Expenditure	Annroyed
Code		Budget		Rephased to 2006/07			financing	lor ocheme	for Scheme	_	2005/2006	years	Experientere	budget
		£'000	£'000	£'000	£'000	£'000	illialicing		ioi scheme		2003/2006	years	J+K+L	M-I
AD74700	High Torontoll Oten 1:4						MIX	00.0	04.4	0.0	04.4	0.0	24.4	
AR71723	High Tunstall Step Lift	24.4	21.5	2.9	24.4	0.0	MIX	23.0	24.4		24.4	0.0		0.0
CHC00027 AR71811	High Tunstall Spec School Refurbish Classroom	100.0 0.3	0.0 0.3	100.0 0.0	100.0 0.3	0.0 0.0	GRANT SCE ®	100.0 0.3	100.0			0.0 0.0	100.0	0.0 0.0
CHC00028	Jesmond Rewire (03/04) Jesmond Rd - Handrail on Staircase	13.1	0.0	13.1	13.1	0.0	SCE ®	13.1	0.3 13.1		0.3 13.1	0.0	0.3 13.1	0.0
AR71814	Jesmond Rd - PE & Sport	5.0	1.6	3.4	5.0	0.0	MIX	71.7	64.4		5.0	0.0	64.4	0.0
AR71818	Jesmond Rd - Resite Kitchen	54.7	48.1	6.6	54.7	0.0	MIX	46.8	54.7	0.0	54.7	0.0	54.7	0.0
CHC00022	Jesmond Rd - Flooding	0.7	0.7	0.0	0.7	0.0	MIX	0.7	0.7	0.0	0.7	0.0	0.7	0.0
AR71822	Jesmond Rd - Roof Works	41.0	17.3	23.7	41.0	0.0	MIX	35.2	41.0		41.0	0.0	41.0	0.0
AR71903	NDS3 - Kingsley Extension	1.0	1.0	0.0	1.0	0.0	MIX	1,323.8	1,377.1	1.376.1	1.0	0.0	1,377.1	0.0
AR71917	Kingsley - PE & Sport - Playground	20.4	20.4	0.0	20.4	0.0	MIX	15.0	20.4	0.0	20.4	0.0	20.4	0.0
AR71928	Kingsley - Modifications to Entrance	16.6	14.7	1.9	16.6	0.0	RCCO	15.0	16.6		16.6	0.0	16.6	0.0
AR71930	Kingsley Replace Boiler Plant	29.3	29.3	0.0	29.3	0.0	MIX	23.1	29.3		29.3	0.0	29.3	0.0
AR71933	Kingsley - Kitchen Interlocks	4.2	1.4	2.8	4.2	0.0	MIX	4.2	4.2		4.2	0.0	4.2	0.0
AR72113	Lynnfield - Ramps	2.1	0.0	2.1	2.1	0.0	MIX	19.1	16.5		2.1	0.0	16.5	0.0
AR72116	Lynnfield - Roofing	112.0	99.1	12.9	112.0	0.0	MIX	100.0	112.0		112.0	0.0	112.0	0.0
AR72213	Manor Football Foundation Scheme	0.0	0.0	0.0	0.0	0.0	MIX	425.4	425.2	425.2	0.0	0.0	425.2	0.0
AR72217	Manor New Science Lab	6.6	0.0	6.6	6.6	0.0	MIX	482.1	477.3	470.7	6.6	0.0	477.3	0.0
AR72231	Manor - PE & Sport - New Tennis Courts	104.5	103.5	1.0	104.5	0.0	MIX	102.2	116.2	11.7	104.5	0.0	116.2	0.0
AR72234	Manor E Learning Centre	682.6	651.2	31.4	682.6	0.0	MIX	584.1	818.2	135.6	682.6	0.0	818.2	0.0
AR72235	Manor - Boiler to Drama Block	42.5	40.0	2.5	42.5	0.0	MIX	46.5	46.5	4.0	42.5	0.0	46.5	0.0
AR72238	Manor - Replace Windows	57.9	49.4	8.5	57.9	0.0	MIX	63.0	57.9	0.0	57.9	0.0	57.9	0.0
AR72311	Owton Manor - Space for Sports and Art	12.6	0.0	12.6	12.6	0.0	MIX	506.3	565.4	552.8	12.6	0.0	565.4	0.0
AR72312	Owton Manor - Boiler	13.0	0.0	13.0	13.0	0.0	MIX	395.7	436.5	423.5	13.0	0.0	436.5	0.0
AR72422	Rift House Boiler Replacement 04/05	4.4	1.1	3.3	4.4	0.0	MIX	101.6	101.3	96.9	4.4	0.0	101.3	0.0
AR72622	Rossmere Access Initiative 04/05	4.7	4.0	0.7	4.7	0.0	SCE ®	25.1	25.1	20.4	4.7	0.0	25.1	0.0
AR72715	Sacred Heart Hall Extension	31.3	31.0	0.3	31.3	0.0	RCCO	0.4	31.8		31.3	0.0	31.8	0.0
AR73011	Springwell - PE & Sport	74.6	72.3	2.3	74.6	0.0	MIX	75.9	77.8		74.6	0.0	77.8	0.0
AR73112	Stranton - Space for Sport and Arts	27.2	0.1	27.1	27.2	0.0	MIX	1,280.1	1,397.4		27.2	0.0	1,397.4	0.0
AR73121	Stranton Primary Sure Start Office	2.8	2.8	0.0	2.8	0.0	GRANT	30.9	33.7		2.8	0.0	33.7	0.0
AR73123	Stranton Primary Replace Windows 05/06	24.8	24.8	0.0	24.8	0.0	MIX	25.2	24.8		24.8	0.0	24.8	0.0
AR73124	Stranton Kitchen Interlocks	3.7	2.6	1.1	3.7	0.0	MIX	2.6	3.7		3.7	0.0	3.7	0.0
AR73205	St Aidans - Extend Playground	54.2	4.7	49.5	54.2	0.0	MIX	54.2	54.2		54.2	0.0	54.2	0.0
AR73309	St Begas Primary - Community Room/Toilets	121.6	118.8	2.8	121.6	0.0	GRANT	115.0	127.8		121.6	0.0	127.8	0.0
AR73528	St Helens Primary - Health Extension	209.9	205.2	4.7	209.9	0.0	GRANT	180.5	219.6		209.9	0.0	219.6	0.0
AR73529	St Helens - Kitchen Refurbishment	73.5	66.5	7.0	73.5	0.0	MIX	82.0	73.5		73.5	0.0	73.5	0.0
AR73609	St John Vianney EYC	271.4	265.1 10.9	6.3	271.4 10.9	0.0	GRANT MIX	302.5	293.0 96.4	21.6 85.5		0.0 0.0	293.0	0.0
AR73809 AR73810	St Teresa's - Boiler St Teresa's - Childrens Centre Extension	10.9 118.8	116.7	0.0 2.1	118.8	0.0 0.0	GRANT	84.3 183.7	165.8		10.9 118.8	0.0	96.4 165.8	0.0
AR73010 AR74017		60.3	60.3	0.0	60.3	0.0	MIX	72.7	66.1	5.8	60.3	0.0	66.1	0.0
AR74017 AR74117	Throston Window Replacement Ward Jackson - PE & Sport - Storage	1.6	0.0	1.6	1.6	0.0	MIX	24.7	31.7		1.6	0.0	31.7	0.0
AR74117 AR74121	Ward Jackson - PE & Sport - Storage Ward Jackson Windows Phase 2	0.9	0.0	0.9	0.9	0.0	MIX	35.7	31.7		0.9	0.0	31.7	0.0
AR74121 AR74123	Ward Jackson Windows Phase 2 Ward Jackson Windows Phase 3	23.9	22.1	1.8	23.9	0.0	MIX	27.7	23.9		23.9	0.0	23.9	0.0
AR74123 AR74309	West Park - Roof Repair - Phase 2	4.4	0.0	4.4	23.9 4.4	0.0	MIX	64.9	60.5		4.4	0.0	60.5	0.0
AR74309 AR74312	West Park - PE & Sport - Playground	10.1	7.6	2.5	10.1	0.0	MIX	15.0	15.3		10.1	0.0	15.3	0.0
AR74314	West Park Primary Re-roof Phase 3 (04/05)	1.6	0.0	1.6	1.6	0.0	MIX	40.0	28.4		1.6	0.0	28.4	0.0
AR74315	West Park Roof Repairs	28.1	28.1	0.0	28.1	0.0	MIX	30.2	28.1		28.1	0.0	28.1	0.0

CAPITAL OUTTURN REPORT 2005/2006

				EXPENDITURE IN C	JRRENT YEAI	R				EXPEND	ITURE OVER	YEARS		
	A	В	С	D	E	F	G	Н	ı	J	K	L	М	N
					C+D	E-B		Origina	l Latest	Expenditure	Anticipated	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budge	Approved	in previous	Expenditure	Expenditure	Final	from
Code		Budget	Actual	Expenditure	Total	Variance	Type of	for Sche	1	years	in	in future	Expenditure	Approved
		Daugot		Rephased to 2006/07			financing		for Scheme		2005/2006	years	_xpoa.ta.o	budget
		£'000	£'000	£'000	£'000	£'000	illulicing		ioi ociiciii	1	2000/2000	years	J+K+L	M-I
AR74422	West View - Space for Sports and Art	0.0	0.0	0.0	0.0	0.0	MIX	63	9.6 780.4	780.4	0.0	0.0	780.4	0.0
AR74423	West View - Football Foundation	5.5		5.5	5.5	0.0	GRANT	17			5.5	0.0	182.1	0.0
AR74434	West View Replace Hall Windows	24.0	21.1	2.9	24.0	0.0	MIX		1.0 24.0		24.0	0.0	24.0	0.0
CHC00011	West View Asbestos Removal	0.7	0.7	0.0	0.7	0.0	MIX		0.7		0.7	0.0	0.7	0.0
AR70323	Catcote - Shower / Changing Facilities	27.0	23.8	3.2	27.0	0.0	MIX	2	3.4 27.0	0.0	27.0	0.0	27.0	0.0
AR74507	Carlton Camp Redevelopment Phase 1 - PE & Sport	1,139.7	371.6	768.1	1,139.7	0.0	MIX	85	1,175.	35.4	1,139.7	0.0	1,175.1	0.0
CHC00003	Lanehead Redevelopment Contribution	180.0	180.0	0.0	180.0	0.0	MIX	9	0.0 180.0	0.0	180.0	0.0	180.0	0.0
CHC00032	Children's Centres - General Capital	76.2	64.9	11.3	76.2	0.0	GRANT		0.0 76.2		76.2	0.0	76.2	0.0
CHC00008	SEN Equipment	4.7	4.7	0.0	4.7	0.0	GRANT		1.7 4.7			0.0	4.7	0.0
CHC00009	Workforce Remodelling	154.9	95.1	59.8	154.9	0.0	MIX	13			154.9	0.0	154.9	0.0
DEVCAP	Devolved Capital	943.0	837.8	105.2	943.0	0.0	GRANT	61			943.0	0.0	1,724.1	0.0
DHSECLC	Dyke House - CLC	51.5	51.5	0.0	51.5	0.0	MIX		0.0 51.5		51.5	0.0	51.5	0.0
DHSEXT	Dyke House CLC Extension	107.0	87.9	19.1	107.0	0.0	MIX	63				0.0	925.5	0.0
ED100004	Playing for Success	73.4	69.2	4.2	73.4	0.0	MIX		0.6 101.8		73.4	0.0	101.8	0.0
ED100007	Childrens Centres - Capital Projects - Third Party	26.3 29.8	26.3 29.8	0.0	26.3 29.8	0.0 0.0	GRANT GRANT		7.5 51.8 0.0 29.8		26.3 29.8	0.0	51.8 29.8	0.0
CHC00014 CHC00015	Childrens Centre Equipment	29.8	29.8					-				0.0		0.0 0.0
ED100009	Childrens Centre IT/BT Dyke House School - Blue Room	20.8		0.0 2.7	20.8 2.7	0.0 0.0	GRANT MIX	8	1.0 20.8 5.7 85.7		20.8 2.7	0.0	20.8 85.7	0.0
ED100009	Rossmere Pool Demolition	13.0	0.0	13.0	13.0	0.0	RCCO		14.0		13.0	0.0	14.0	0.0
SEED	Seed Challenge	106.3	106.3	0.0	106.3	0.0	MIX	15			106.3	0.0	455.6	0.0
SPORTCOLL	Brierton Community Sports - Sports College	0.6	0.0	0.6	0.6	0.0	MIX	15			0.6	0.0	144.0	0.0
SRBCD10	Brierton Community Sports	20.4	0.0	20.4	20.4	0.0	MIX	1,13			20.4	0.0	2,653.4	0.0
TRAVELPL	School Travel Plans	73.9	24.6	49.3	73.9	0.0	GRANT		.4 73.9		73.9	0.0	73.9	0.0
VA000020	St Hilds - New Build	45.8	0.0	45.8	45.8	0.0	MIX	1,47	.0 1,510.6	1,464.8	45.8	0.0	1,510.6	0.0
AR71622	St Hilds - Costs Prior to Sale	385.9	385.9	0.0	385.9	0.0	RCCO	40	2.0 385.9	0.0	385.9	0.0	385.9	0.0
AR78129	EDC - Dining Room & Kitchen	2.7	0.0	2.7	2.7	0.0	RCCO	1	0.0	7.3	2.7	0.0	10.0	0.0
NDC1ED03	NDC Community Learning Lynnfield	19.0	1.2	17.8	19.0	0.0	GRANT	44				0.0	1,202.5	0.0
CHC00021	Watercoolers Preparation Works	1.2	0.4	0.8	1.2	0.0	RCCO		1.2		1.2	0.0	1.2	0.0
CHC00023	Kingsley Caretakers House	0.0	0.0	0.0	0.0	0.0	RCCO		0.0		0.0	0.0	0.0	0.0
AR78704	A2L M & E Works	16.9	3.2	13.7	16.9	0.0	RCCO		0.0 16.9		16.9	0.0	16.9	0.0
W# ##EDDD	Modernisation, Access, RCCO Unallocated	110.3	0.0	110.3	110.3	0.0			0.0		110.3	0.0	110.3	0.0
WHITEBRD	Interactive Whiteboards	64.3	62.2 180.7	2.1	64.3	0.0	GRANT		1.3 64.3 7.0 197.0			0.0	64.3	0.0
AR75217 AR41901	Brinkburn Pool Improvements Boys Welfare Refurbishment	184.9 160.7	180.7	4.2 149.5	184.9 160.7	0.0 0.0	MIX RCCO	19 14			184.9 160.7	0.0	197.0 160.7	0.0 0.0
AR41901 AR75219	Brinkburn YC - Boilerplant works	24.6	24.6	0.0	24.6	0.0	RCCO		3.6 24.6		24.6	0.0	24.6	0.0
AR76214	Sure Start South - Rossmere Extension	281.6	276.4	5.2	281.6	0.0	GRANT	36				0.0	393.8	0.0
CS000020	Mobile Youth Provision	52.0	52.0	0.0	52.0	0.0	RCCO		0.0 60.0		52.0	0.0	60.0	0.0
LOWTHIAN	Sure Start Central- Lowthian Road	18.2	18.2	0.0	18.2	0.0	GRANT	33			18.2	0.0	476.4	0.0
SSCHSCER	Childrens Social Services Capital	17.0	0.0	17.0	17.0	0.0	SCE ®		.0 17.0			0.0	17.0	0.0
AR76212	Sure Start North, Hindpool Close	12.5	12.5	0.0	12.5	0.0	GRANT	57		580.2	12.5	0.0	592.7	0.0
AR76210	Sure Start North, West View CC	2.5		2.5		0.0	GRANT	17				0.0	176.0	0.0
CHC00030	St Cuthberts IT (10% Cont)	1.7	1.7	0.0	1.7	0.0	RCCO		1.7	0.0	1.7	0.0	1.7	0.0
CS000021	SENDA - Brinkburn Sports Hall	0.1	0.1	0.0	0.1	0.0	GRANT		13.3			0.0	13.3	0.0
CHC00031	St Cuthberts Reception Class (10% Cont)	5.2	5.2	0.0	5.2	0.0	RCCO		5.2 5.2		5.2	0.0	5.2	0.0
AR82201	Flint Walk Office Refurbishment	168.3	168.3	0.0	168.3	0.0	RCCO		0.0 178.3		168.3	0.0	178.3	0.0
SSICS	Integrated Children's Services Grant	51.7	21.2	30.5	51.7	0.0	GRANT		0.0 51.7		-	0.0	51.7	0.0
AR40045	Rift House Neighbourhood Nursery	4.3	0.0	4.3	4.3	0.0	MIX	7	9.1 78.8	74.5	4.3	0.0	78.8	0.0
l		8,550.3	6,320.8	2,229.5	8,550.3	0.0	0.0	22,89	.3 28,977.2	20,365.4	8,550.3	61.5	28,977.2	0.0

Key

RCCO Revenue Contribution towards Capital GRANT Grant Funded MIX Combination of Funding Types CAP REC Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing UDPB Unsupported Prudential Borrowing SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing

Report of: Director of Adult & Community Services,

Director of Children's Services,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: ADULT & PUBLIC HEALTH SERVICE

PORTFOLIO NRF AND CAPITAL OUTTURN

REPORT 2005/2006

1. PURP OS E OF REPORT

1.1 To provide details of the 2005/2006 Outturn position against the NRF budget and Capital budget for the Adult & Public Health Service Portfolio for 2005/2006.

NRF OUTTURN 2005/2006

- 2.1 The Neighbourhood Renewal Fund Revenue Statement for 2005/2006 is shown at **Appendix 4.1**.
- 2.2 In overall terms actual expenditure amounted to £590,700, compared to anticipated expenditure of £590,700, resulting in a nil variance.
- 2.3 The allocation was revised during the year. There are no major items to bring to Portfolio Holder's attention.

CAPITAL OUTTURN 2005/2006

3.1 Details of the Adult & Public Health Portfolio Service 2005/2006 Capital Outturn is summarised at **Appendix 4.2** and shows:

i) Expenditure in Current Year

Column A - Scheme Title Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006

 $\hbox{Column D -- This represents the value of expenditure re-} \\$

phased to 2006/2007

Column E - 2005/2006 Expenditure: This is the sum of

Columns C and D

Column F - 2005/2006 Variance from Budget: Column E

less Column B. Favourable variances are

indicated in brackets.

Column G - Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The inclusion of both the original budget and latest approved budget enables Members to see the history of a particular scheme.

Column J - Expenditure in Previous Years

Column K - Anticipated Expenditure 2005/2006. This equals Column E.

Column L - Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.

Column M - Anticipated Final Expenditure: This is the sum of Columns J. K and L.

Column N - Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.

- 3.2 Detailed analysis of these schemes are on deposit in the Members' Library.
- Total expenditure for 2005/2006 amounted to £4,880,100 compared to the approved budget of £5,679,200 with £799,100 rephased to 2006/2007, resulting in a nil variance.
- 3.4 There are no major items to bring to the attention of the Portfolio Holder.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report.

PORTFOLIO: ADULT & PUBLIC HEALTH SERVICE

Appendix 4.1

NEIGHBOURHOOD RENEWAL FUND

REVENUE MONITORING REPORT PERIOD ENDING 31ST MARCH 2006

			Outturn Position	
Line		2005/06	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual	Variance:
		Budget	Expenditure/	Adverse/
			(Income)	(Favourable)
	0.15	0.1.0	0.1.5	0.15
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
1	NRF - Benefit Advice	29.7	29.7	0.0
2	NRF - Mental Health Development Project	83.5	83.5	0.0
3	NRF - Mobile Maintenance Worker	15.3	15.3	0.0
4	NRF - Health Inclusion Project	18.3	18.3	0.0
5	NRF - Hartlepool Special Olympics	24.4	24.4	0.0
6	NRF - Owton Ross Health Dev Worker	38.6	38.6	0.0
7	NRF - Smoking Issues	40.6	40.6	0.0
8	NRF - Health Inequalities Comm Chest	135.0	135.0	0.0
9	NRF - Male Life Expectancy Research	6.0	6.0	0.0
10	NRF - Addlink Project	31.4	31.4	0.0
11	NRF - Fitness from Football	44.1	44.1	0.0
12	NRF - Belle Vue Sports Project	45.3	45.3	0.0
13	NRF - Integrated Health & Social Care Teams	78.5	78.5	0.0
14		590.7	590.7	0.0

<u> DRTFOLIO : ADULT & PUBLIC HEALTH SERVICE</u>

APITAL OUTTURN REPORT 2005/2006

			EXPENDITURE IN CURRENT YEAR						EXPEN	DITURE OVER	YEARS			
	A	В	С	D	E	F	G						N	
					C+D	E-B		Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Element 3	Scheme Title	2005/2006	2005/2006	2005/2006	2005/2006	2005/2006		Budget	Approved	in previous	in	Expenditure	Final	from
Code		Budget	Actual	Expenditure	Total	Variance	Type of	for Scheme	Budget	years	2005/2006	in future	Expenditure	Approved
			as at 31/03/06	Rephased to 2006/07	Expenditure	from budget	financing		for Scheme			years		budget
		£'000	£'000	£'000	£'000	£'000							J+K+L	M-I
ASC00001	Brooklyn 'UK On-line' ICT Initiative	7.5	6.5	1.0	7.5	0.0	GRANT	7.5	7.5	0.0	7.5	0.0		0.0
AR51051	Chronically Sick & Disabled Persons Adaptations	105.7	105.7	0.0	105.7	0.0	MIX	105.2	105.7	0.0	105.7	0.0		0.0
ASC00007	Hartlepool Partners	80.0	80.0	0.0	80.0	0.0	GRANT	80.0	80.0	0.0	80.0	0.0	80.0	0.0
AR81120	Havelock Ramps	15.7	15.7	0.0	15.7	0.0	RCCO	13.0	15.7	0.0	15.7	0.0	15.7	0.0
AR82406	Improving Information Management	102.8	82.0	20.8	102.8	0.0	MIX	102.8	102.8	0.0	102.8	0.0	102.8	0.0
ACS00008	Integrated Care Team - Information Technology	114.3	114.3	0.0	114.3	0.0	RCCO	57.1	114.3	0.0	114.3	0.0	114.3	0.0
ASC00006	Joseph Rowntree Development (Extra Care Housing)	3,937.7	3,937.7	0.0	3,937.7	0.0	MIX	0.0	3,937.7	0.0	3,937.7	0.0		0.0
ASC00011	Learning Disability (Extra Care Housing)	308.4	0.0	308.4	308.4	0.0	GRANT	308.4	308.4	0.0	308.4	0.0	308.4	0.0
ACS00003	Lynne Street ATC Demolition	120.0	0.7	119.3	120.0	0.0	RCCO	120.0	120.0	0.0	120.0	0.0	120.0	0.0
MHSCE04	Mental Health	154.4	0.3	154.1	154.4	0.0	SCE®	76.4	154.4	0.0	154.4	0.0	154.4	0.0
ASC00009	Mental Health - MIND Refurbishment	19.0	19.0	0.0	19.0	0.0	SCE®	19.0	19.0	0.0	19.0	0.0	19.0	0.0
AR40104	Mental Health - Sir William Gray House - Toilets	31.0	13.2	17.8	31.0	0.0	SCE®	31.0	31.0	0.0	31.0	0.0	31.0	0.0
NRFSS01	NRF Adaptations	61.1	61.1	0.0	61.1	0.0	GRANT	0.0	61.2	0.0	61.1	0.0	61.1	(0.1)
ED400009	Adult Education - ACL Underspend - DDA & Quality	10	0	10	10.0	0.0	RCCO	10	10	0	10.0	0	10.0	0.0
ED00011 / AF	Adult Education - Additional ICT	3.2	0	3.2	3.2	0.0	GRANT	C	0	0	3.2	0	3.2	3.2
ED400007	Adult Education - Capital Equip Replacement	23.8	0	23.8	23.8	0.0	GRANT	20	30	6.2	23.8	0	30.0	0.0
ED400005	Adult Education - Capital Equipment Replacement	13.1	0	13.1	13.1	0.0	GRANT	C	0	0	13.1	0	13.1	13.1
ED400008	Adult Education - Capital Reserve (ERDF)	45.4	0	45.4	45.4	0.0	RCCO	48.8	48.8	3.4	45.4	0	48.8	0.0
DDA	Adult Education - Disabled Adaptions	68.2	55.4	12.8	68.2	0.0	GRANT	37.6	184	132	68.2	-16.2	184.0	0.0
AR81303	Adult Education - Kilmarnock Road Day Centre	2.4	0	2.4	2.4	0.0	GRANT	C	2.4	0	2.4	0	2.4	0.0
MINORWKS	Adult Education - Minor Works	3.5	3.5	0	3.5	0.0	GRANT	C	0	0	3.5	-3.5	0.0	0.0
ED400010	Adult Education - NLDC	99.4	70.2	29.2	99.4	0.0	GRANT	53.4	174	92.6	99.4	-18	174.0	0.0
AR50213	Cemetery Flooding Works	326.1	288.3	37.8	326.1	0.0	UDPB	340.0	340.1	14.0	326.1	0.0	340.1	0.0
NSC00019	Spion Kop Cem Environmental Project (INCA)	26.5	26.5	0.0	26.5	0.0	GRANT	30.0	26.5	0.0	26.5	0.0	26.5	0.0
		5,679.2	4,880.1	799.1	5,679.2	0.0		1,460.2	5,873.5	248.2	5,679.2	-37.7	5,889.7	16.2
		-,	.,		-,-: 5:2	3.0		.,	2,2.0.0	_ :5:_	2,2.0.2		-,	

Appendix 4.2

Key RCCO MIX

Revenue Contribution towards Capital GRANT Grant Funded Combination of Funding Types CAP REC Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing
SCE ® Supported Capital Expenditure (Revenue) SPB Unsupported Prudential Borrowing
SPB Supported Prudential Borrowing

Report of: Chief Executive and

Chief Financial Officer

Subject: FINANCE PORTFOLIO CAPITAL AND

ACCOUNTABLE BODY PROGRAMME

REPORT 2005/2006

PURP OS E OF REPORT

1.1 To provide details of the Capital Outturn for the Finance Portfolio for 2005/2006 and provide detail of outturn for regeneration schemes for which the Council acts as Accountable Body.

2. ACCOUNTABLE BODY REVENUE OUTTURN FOR 2005/2006

2.1 The Council acts as Accountable Body for the North Hartlepool, Hartlepool New Deal for Communities, Single Programme Partnerships and the Children's Fund. Details of revenue outturns are summarised in the following tables at **Appendix 5.1**.

2.2 Table 1 – Single Regeneration Budget (SRB)

Details of progress against the approved revenue budgets are summarised at Table 1. Actual expenditure amounted to £374,800, compared to anticipated expenditure of £421,200, resulting in a favourable variance of £46,400. This balance has been rephased into 2006/2007.

2.3 There are no major items to bring to Portfolio Holder's attention.

2.4 Table 2 – New Deal for Communities (NDC)

The Council acts as Accountable Body for the Hartlepool New Deal for Communities (NDC). The Partnership Action Plan for 2005/2006 totalled £10,200,000. The Government Office for the North East then offered the Partnership regional underspend of £700,000 in addition to the overall allocation which was accepted. The Partnership outtum for both revenue and capital was £10,644,208, the balance being rephased into 2006/2007 and not lost to the Partnership.

2.5 There are no major items to bring to Portfolio Holder's attention.

2.6 Table 3 – Single Programme

These monies are allocated to the Council by Tees Valley Single Programme Partnership. The Council was allocated £662,100 to spend in 2005/2006 on revenue projects. Actual expenditure amounted to £656,700, compared to anticipated expenditure of £662,100, resulting in a favourable variance of £5,400.

2.7 There are no major items to bring to Portfolio Holder's attention.

2.8 Table 4 – Children's Fund Programme

The Children's Fund Programme is wholly funded by the Children and Young Person's Unit (CYPU).

The Children's Fund was granted a budget of £484,200 for financial year 2005/2006. Actual expenditure amounted to £484,400.

2.9 There are no major items to bring to Portfolio Holder's attention.

2.10 Table 5 – LPSA Reward Grant

This expenditure is fully funded from the LPSA Performance Reward Grant.

2.11 There are no major items to bring to Portfolio Holder's attention.

CAPITAL OUTTURN 2005/2006

3.1 Details of the Finance Portfolio Service 2004/2005 Capital Outturn is summarised at **Appendix 5.2** and show s:

i) Expenditure in Current Year

Column A - Scheme Title
Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006

Column D - This represents the value of expenditure rephased to 2006/2007

Column E - 2005/2006 Expenditure: This is the sum of Columns C and D

Column F - 2005/2006 Variance from Budget: Column E less Column B. Favourable variances are indicated in brackets.

Column G - Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The inclusion of both the original budget and latest

approved budget enables Members to see the history of a particular scheme.

Column J - Expenditure in Previous Years

Column K - Anticipated Expenditure 2005/2006. This equals Column E.

Column L - Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.

Column M - Anticipated Final Expenditure: This is the sum of Columns J, K and L.

Column N - Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.

3.2 Detailed analysis of these schemes are on deposit in the Members' Library.

3.3 Table 1 - Resources

Actual expenditure amounted to £2,203,600, compared to the approved budget of £4,123,200, with £1,919,600 rephased to 2006/2007, leaving nil variance.

3.4 There are no major items to bring to Portfolio Holder's attention.

3.5 Table 2 – Single Regeneration Budget

Details of the approved capital outturn are summarised at Table 2. Actual expenditure amounted to £4,123,800, compared to the approved budget of £4,969,800, resulting in a favourable variance of £499,800. This has been rephased into 2006/2007.

3.6 There are no major items to bring to Portfolio Holder's attention.

3.7 Table 3 – New Deal for Communities

The management of NDC resources is subject to specific Government regulations were the Partnership is able to renegotiate the annual allocation during mid year review with Government Office for the North East. This provides the Partnership with a degree of flexibility in managing the overall programme. Actual expenditure was £5,833,200, compared to the approved budget of £6,059,400.

3.8 There are no major items to bring to Portfolio Holder's attention.

3.9 Table 4 – Single Programme

These monies are allocated to the Council by the Tees Valley Single Programme Partnership. The Council was allocated £595,500 to

spend in 2005/2006 on capital projects. Actual expenditure amounted to $\pounds 595,500$.

3.10 There are no major items to bring to Portfolio Holder's attention.

3.11 Table 5 - LPSA Reward Grant

This expenditure is fully funded from the LPSA Performance Reward Grant.

3.12 There are no major items to bring to Portfolio Holder's attention.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report.

PORTFOLIO: FINANCE Appendix 5.1

ACCOUNTABLE BODY REVENUE OUTTURN REPORT FOR FINANCIAL YEAR 2005/2006

TABLE 1 - SINGLE REGENERATION BUDGET

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
		Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
1	Programme Administration Budget	160.0	160.0	0.0
2	Detached Youth Worker	13.7	12.4	(1.3)
3	Headland Capacity Building	5.1	5.1	0.0
4	Abbey Street Project	3.0	3.0	0.0
5	Community Events and Tourism	0.9	0.9	0.0
	Headland History Project	1.8	1.5	(0.3)
7	Community CCTV	3.0	3.0	0.0
8	Headland Promenade CCTV	4.5	4.5	0.0
9	Jobsbuild	88.0	57.1	(30.9)
10	Targeted Training	29.5	18.1	(11.4)
11	Commercial Improvement Area	0.6	0.0	(0.6)
12	Headland Tourism Marketing	30.0	15.5	(14.5)
13	Headland Key Building Grants	8.3	8.3	0.0
14	Attendance Project Henry Smiths	0.0	0.0	0.0
15	Intermediate Labour Market	64.0	76.5	12.5
16	New Opportunities (Adult Education)	2.0	2.0	0.0
	Teenage Parents Reading Group	0.0	0.1	0.1
	Education Enhancement (Home Loan)	0.5	0.5	(0.0)
19	English Martyrs Transitional Enhancement	6.4	6.4	0.0
20		421.2	374.8	(46.4)

TABLE 2 - NEW DEAL FOR COMMUNITIES

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
	, , , , , , , , , , , , , , , , , , ,	Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
21	Longhill - Site Manager	28.2	24.1	(4.2)
22	Longhill - Business Security Scheme	14.4	14.4	0.0
23	Longhill - ILM Scheme	48.0	48.0	0.0
	Longhill - CCTV	10.0	8.2	(1.8)
	Childcare Training	12.5	12.9	0.4
	Employment Advice and Support: At Work	262.0	260.4	(1.6)
	NDC Link Worker	2.1	0.2	(1.9)
	Enterprise Development Package	139.6	92.9	(46.8)
	Commercial Areas - Building Modernisation	45.9	50.4	4.5
	Commercial Areas - Env. Improvements	16.5	16.5	0.0
	Commercial Areas - Bus Support Manager	47.0	43.2	(3.7)
	Mental Health Support Workers	89.7	92.2	2.5
	Complementary Therapies	42.2	26.4	(15.8)
	Drop in for Health - Health Bus	23.0	23.0	(0.0)
	Health Dev. Workers & Activity Block Fund	97.5	98.7	1.2
	Sure Start Extension	269.5	229.1	(40.5)
	Practical Support to Individuals	201.7	147.1	(54.6)
	Drug Outreach	7.0	5.1	(1.9)
	Community Wardens	335.0	286.0	(49.0)
	Target Hardening - Phase 3	101.5	85.6	(15.9)
	Community Safety Grants Pool	25.0	22.6	(2.4)
	Reach for Success - Hoop Dreams (Crime)	39.5	38.5	(1.0)
	Good Citizenship Initiative	31.7	31.7	0.0
	Drugs Outreach Workers (Anti-Drugs)	40.2	40.2	0.0
	Drug Enforcement Unit	100.0	100.0	0.0
	Victim Support	30.9	30.9	0.0
	Community Safety Premises	123.2	71.1	(52.1)
	Domestic Violence	71.3	60.4	(10.9)
	Dordrecht	42.1	48.4	6.3
	CCTV Implementation	10.6	10.6	0.0
	CCTV Implementation - Phase 2	23.9	23.9	0.0
	Offendering / Mentoring Scheme	20.5	16.6	(3.9)
	Anti-Social Behaviour	65.9	66.2	0.3
	Community Learning Centre - Stranton	56.6	47.0	(9.5)
	Brierton Laptop Computers	3.8	3.9	0.1
	Community Learning Centre - Lynnfield	59.0	53.1	(5.9)
	Social Inclusion	41.8	35.2	(6.6)
	Continuing Education and Vocational Training	94.0	74.2	(19.8)
	Bursary Fund	64.1	71.3	7.2
	Hoop Dreams (Education)	25.6	25.6	0.0
	Educational Achievement Project	213.1	188.2	(24.8)
	Key Stage 2 & 3 Transition	26.7	18.7	(8.0)
	Community Chest	44.0	44.0	0.0
	Learn Through Play	43.2	43.2	(0.0)
	Belle Vue Extension	46.2	46.2	0.0
	Osbourne Road Hall	15.2	15.7	0.0
	Ethnic Minorities	100.6	116.5	15.8
	Money Advice and Debt Counselling Service	35.3	35.3	0.0
	Money Wise Community Banking	95.5	95.5	0.0
69	INIONEY WISE COMMUNITY DANKING	90.5	93.5	0.0

TABLE 2 - NEW DEAL FOR COMMUNITIES

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
		Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
70	Peoples Centre	72.1	54.9	(17.2)
71	Family Support	28.3	28.3	0.0
	Voluntary Sector Premises Pool	6.0	6.0	(0.0)
	Hartlepool Youth Project	94.5	93.0	(1.5)
	Capacity Building	133.5	118.2	(15.3)
	Sunday Opening	11.5	12.0	0.5
	Arts Development Initiative	44.2	41.5	(2.7)
	Grange Road Methodist Church	17.3	17.3	0.0
	Community Transport	12.4	8.1	(4.2)
	Horizon Centre	65.5	65.5	(0.0)
	Events Project	18.1	13.8	(4.3)
	Childrens Activities Project	103.0	66.6	(36.4)
	Hartbeat	38.1	37.4	(0.7)
	Hartlepool Arts Studio Project	3.3	3.3	0.0
	Indoor Skateboard Park	7.5	0.0	(7.5)
	Housing Advice and Tenancy Support Service	42.9	42.2	(0.7)
	Environmental Task Force	102.6	102.3	(0.3)
	Housing Regeneration Company	421.9	377.2	(44.6)
	Evaluation Project	65.1	72.9	7.9
	Communications Project	61.4	67.4	6.1
	Neighbourhood Management	128.9	88.8	(40.1)
91	Management and Administration	638.0	555.6	(82.4)
92		5,498.7	4,911.4	(587.3)

TABLE 3 - SINGLE PROGRAMME

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
		Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
93	Tees Valley for Offshore High Value Engineering	60.0	60.0	0.0
94	Building Futures	360.5	354.9	(5.6)
95	Queens Meadow Marketing Initiative	28.0	28.0	0.0
96	Coastal Arc Coordinator	32.8	32.8	0.0
97	Coastal Arc Tourism (Marketing and Training)	59.8	59.6	(0.2)
98	Coastal Arc Tourism (Events Hartlepool)	54.0	54.3	0.3
99	Coastal Arc Tourism (Events Redcar)	7.0	7.1	0.1
100	Management and Administration	60.0	60.0	0.0
101		662.1	656.7	(5.4)
	_			

TABLE 4 - ACCOUNTABLE BODY PROGRAMME

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
		Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
102	Children's Fund Partnership	484.2	484.4	0.2
103		484.2	484.4	0.2
			•	

TABLE 5 - LPSA Reward Grant

			Outturn Position	
Line		2005/6	2005/06	2005/06
No	Description of Best Value Unit	Approved	Actual Expenditure /	Variance;
		Budget	Income	Adverse/
				(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E
				(E=D-C)
		£'000	£'000	£'000
104	Reduce the incidence of deliberate fire setting (Paid to Fire Brigade)	106.6	106.6	0.0
105	Reducing domestic burglary (Paid to Police)	53.3	53.3	0.0
106	Increased participation in the home library service	18.5	18.5	0.0
107	Increasing the number of cycling trips	53.0	53.0	0.0
108	Improve the cleanliness of streets	53.0	53.0	0.0
109		284.4	284.4	0.0

KeyRCCO Revenue Contribution towards Capital GRANT CAP REC Grant Funded MIX Combination of Funding Types Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing UDPB Unsupported Prudential Borrowing SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing

PORTFOLIO: FINANCE
Appendix 5.2

CAPITAL OUTTURN REPORT 2005/2006

TABLE 1 - RESOURCES

				EXPENDITURE IN CI	JRRENT YEAR	₹				EXPEND	ITURE OVER	YEARS		
	A	В	С	D	E	F	G	Н	I	J	K	L	М	N
Element 3 Code	Scheme Title	2005/2006 Budget		2005/2006 Expenditure Rephased to 2006/07	l .	•	Type of financing	Original Budget for Scheme	Latest Approved Budget for Scheme	Expenditure in previous years	Expenditure in 2005/2006	Anticipated Expenditure in future years	Expenditure	budget
		£'000	£'000	£'000	£'000	£'000							J+K+L	M-I
AR100103	Civic Centre Capital Maintenance	970.0	32.2		970.0	0.0	PRUD BOR	3,000.0	2,970.0	0.0	970.0	2,000.0	2,970.0	0.0
AR40607	Relocation Of HR	30.0	0.4	29.6		0.0	PRUD BOR	0.0	30.0	0.0	30.0	0.0		0.0
AR52017	Disability Discrimination Act Works	54.0	26.3	27.7	54.0	0.0	PRUD BOR	64.0	54.0	0.0	54.0	0.0		0.0
AR52002	Memorial for lives Lost at Sea	4.8			4.8	0.0	CAPR	4.8	4.8	0.0	4.8	0.0		0.0
AR52018	Civic -Imps to Public Facilities	6.6	0.0		6.6	0.0	CAPR	185.0	208.5	198.7	6.6	0.0		(3.2
AR52027	Demolition of Stranton House	0.8	0.0	0.8	0.8	0.0	CAPR	35.0	37.5	36.7	0.8	0.0		0.0
AR52032	Piazza and Slipway re Trin Trust	0.8	0.4	0.3	0.8	0.0	CAPR	0.8	0.8	0.0	0.8	0.0		0.0
AR52033 AR52039	Regeneration Office Accommodation	9.9	0.0	9.9	9.9	0.0	CAPR	11.0	11.0	1.1	9.9	0.0		0.0
AR52039 AR52044	Archive Store Refurbishment York Flatlets Demolition	7.9 17.5	0.0 9.8		7.9 17.5	0.0 0.0	MIX CAPR	310.0 3.5		421.2 24.1	7.9 17.5	0.0		2.8
AR52044 AR52045	Fork Flatiets Demoition Equal Pay Costs	17.5	9.8		17.5	0.0	MIX		10.3	0.0	10.3	0.0		0.0
AR52045 AR52046	Mobile Benefits	234.0	98.3		234.0	0.0	RES	10.3 85.0	250.0	16.0	234.0	0.0		
AR52046 AR52047	Contact Centre		98.3 150.4		234.0 150.4	0.0	PRUD BOR	107.2	250.0 150.4	0.0	234.0 150.4	0.0		0.0
AR52047 AR10402	Refurbishment of War Memorials	150.4		0.0	0.1	0.0	PRUD BOR		0.1	0.0	0.1	0.0		0.0
CC901		0.1	0.1 0.1	0.0 1.5	_	0.0	CAPR	0.0	69.5	67.9	1.6	0.0		
	City Challenge Architects TOS	1.6	-			0.0	GRANT	69.5		0.0	228.8	0.0		0.0
CC907 IEG06	City Challenge Clawback	228.8	0.0			0.0		0.0	228.8 1.6			0.0		0.0
	IEG - Smartcard Consortium	1.6	1.6		1.6		IEGGRANT	1.0	-	0.0	1.6		-	0.0
IEG08 IEG09	IEG - Remote/Roaming Lotus Notes Prof.	15.5	15.5 52.4		15.5 52.4	0.0	IEGGRANT IEGGRANT	17.2	15.5		15.5 52.4	0.0		0.0
IEG09	IEG - Non Stop Gov E Forms Software	52.4	72.5		72.5	0.0	IEGGRANT	0.3	52.4 72.5	0.0	72.5	0.0		0.0
IEG10	IEG - E-Consultation System	72.5			-	0.0	IEGGRANT	239.0	_	0.0	_			0.0
-	IEG - SCMS (Community Portal) FMS	81.9	81.9 558.9		81.9	0.0		0.0	81.9		81.9	0.0		
RSC00001	1,	768.4				0.0	MIX	696.9	781.4	12.9	768.5	0.0		0.0
RSC00002	ERDM and Workflow	597.3	490.0	107.3	597.3	0.0	MIX	400.0	597.3	0.0	597.3	0.0		0.0
RSC00005	Friarage Field Building Demolition	101.5	76.6		101.5	0.0	MIX	120.0	101.5	0.0	101.5	0.0		0.0
RSC00011	E Procurement	3.2	3.2		3.2	0.0	RES	3.2	-	0.0	3.2	0.0		0.0
RSC00012	St Bennedicts Barlows Building Demolition	50.0	15.2			0.0	CAPR	50.0	50.0	0.0	50.0	0.0		0.0
RSC00013	HR Analyser System	117.0			117.0	0.0	MIX	117.0	117.0	0.0	117.0	0.0		0.0
RSC00016	EDRMS - Phase 2	216.6	216.6		216.6	0.0	RES	216.6	216.6	0.0	216.6	0.0		0.0
CC421/CC423	Burbank/Murray Street	122.0	0.0	122.0	122.0	0.0	GRANT	122.0	122.0	0.0	122.0	0.0		0.0
AR10060B	Corporate Planned Maint- Civic Ctre PH4 Bal System	22.5	18.5		22.5	0.0	RCCO	33.3	22.5	0.0	22.5	0.0		0.0
AR10068C	Corporate Planned Maint- Civic Ctre Electricity	30.0	30.0		30.0	0.0	RCCO	30.0	30.0	0.0	30.0	0.0		0.0
AR76019	Corporate Planned Maint- Rossmere YC - DDA Works	79.8	72.7	7.1	79.8	0.0	RCCO	90.0	79.8	0.0	79.8	0.0		0.0
AR78132	Corporate Planned Maint- EDC Ph2 Roofing Conf Hall	29.7	29.0	0.7	29.7	0.0	RCCO	27.8	29.7	0.0	29.7	0.0		0.0
AR78702	Corporate Planned Maint- A2L Brierton Recoat Roof	19.1	19.1	0.0	19.1	0.0	RCCO	19.1	19.1	0.0	19.1	0.0		0.0
AR10907	Corporate Planned Maint- Lynn St Boiler	14.9	14.9	0.0	14.9	0.0	RCCO	0.0	14.9	0.0	14.9	0.0	14.9	0.0
		4,123.2	2,203.6	1,919.6	4,123.2	(0.0)		6,069.5	6,902.4	778.6	4,123.5	2,000.0	6,902.1	(0.3
			l .	1					l					L

TABLE 2 - SINGLE REGENERATION BUDGET

				EXPENDITURE IN CU	JRRENT YEAR	R	
	A	В	С	D	E	F	G
Element 3 Code	Scheme Title	2005/2006 Budget		2005/2006 Expenditure Rephased to 2006/07	•	E-B 2005/2006 Variance from budget	Type of financing
		£'000	£'000	£'000	£'000	£'000	
SRB3CD17	Voluntary Sector Premises Pool	30.0	0.0	0.0	0.0	(/	SRB
SRB5CD32	Headland Community Resource Centre Ph 1 & 2	22.1	1.2	20.9	22.1	(0.0)	HBC
SRB3CD36	Sports Improvement Scheme	1,642.4	1,566.8		1,627.7		MIX
SRB3CD42	Carnegie Building Refurbishment	922.8	704.9		864.8	V/	MIX
SRB3CS03	Tackling Crime Together - Street Lighting Project	32.4	32.4	0.0	32.4		MIX
SRB3CS04	Tackling Crime Together - Community Safety Initiative	5.1	0.0	0.0	0.0	V- /	MIX
SRB3CS07	Community CCTV	18.6			18.6		MIX
SRB3CS08	Headland Promenade CCTV	13.7	0.7	0.0	0.7	()	MIX
SRB3ED07	Oakesway Industrial Improvement Area	7.0	0.0		0.0	V -7	SRB
SRB3ED21	Commercial Improvement Area	207.6	0.0	0.0	0.0	(207.6)	MIX
SRB3ED22	Developing Enterprise Scheme	16.0	16.0	0.0	16.0	0.0	SRB
SRB3ED28	Heugh Battery Project	36.0	36.0	0.0	36.0	0.0	SRB
SRB3EN12	Headland Key Buildings (Grants)	161.0	31.1	0.0	31.1	(129.9)	SRB
SRB3EN19	Headland Regeneration Programme	97.9	97.9		97.9		MIX
SRB3EN20	Renaissance Fund	7.3	7.3	0.0	7.3		MIX
SRB3EN24	Headland Town Square	968.1	968.1	0.0	968.1	0.0	MIX
SRB3HS1/2	Council House Improvement Project	96.2	96.2	0.0	96.2	0.0	SRB
SRB3HS11	Targeted Private Housing Improvements	286.2	169.4	82.3	251.7	(34.5)	MIX
SRB3HS20	Environmental Improvements - Key Residential Areas	399.6	377.4	22.2	399.6	0.0	MIX
		4,969.8	4,123.8	346.2	4,470.0	(499.8)	

		EXPEND	ITURE OVER	YEARS		
Н	I	J	K	L	M	N
Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Budget	Approved	in previous	in	Expenditure	Final	from
for Scheme	Budget	years	2005/2006	in future	Expenditure	Approved
	for Scheme			years		budget
					J+K+L	M-I
215.7	245.8	215.8	0.0	30.0	245.8	0.0
1,899.4	765.0	742.9	22.1	0.0	765.0	0.0
1,939.3	2,058.9	416.5	1,627.7	14.7	2,058.9	0.0
1,120.4	1,120.4	197.6	864.8	0.0	1,062.4	(58.0)
204.9	204.9	164.0	32.4	8.5	204.9	0.0
108.7	106.9	101.8	0.0	0.0	101.8	(5.1)
61.5	71.4	52.8	18.6	0.0	71.4	0.0
25.0	25.0	11.3	0.7	0.0	12.0	(13.0)
149.7	134.7	127.5	0.0	7.2	134.7	0.0
375.7	375.7	168.1	0.0	207.6	375.7	0.0
83.0	83.0	57.0	16.0	10.0	83.0	0.0
176.9	179.7	143.7	36.0	0.0	179.7	0.0
263.1	213.1	0.2	31.1	181.8	213.1	0.0
2,532.1	2,190.0	2,092.1	97.9	0.0	2,190.0	0.0
7.3	7.3	0.0	7.3	0.0	7.3	0.0
1,005.0	1,135.0	0.0	968.1	166.9	1,135.0	0.0
4,775.2	4,775.2	4,679.0	96.2	0.0	4,775.2	0.0
1,008.2	1,008.2	515.7	251.7	240.8	1,008.2	0.0
2,061.4	2,061.4	1,492.6	399.6	169.3	2,061.4	0.0
18,012.5	16,761.6	11,178.6	4,470.0	1,036.8	16,685.4	(76.1)
		,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , ,

TABLE 3 - NEW DEAL FOR COMMUNITIES

		EXPENDITURE IN CURRENT YEAR								
	A	В	С	D	E	F	G			
Element 3 Code	Scheme Title	2005/2006 Budget	2005/2006 Actual as at 31/03/06	2005/2006 Expenditure Rephased to 2006/07	C+D 2005/2006 Total Expenditure	E-B 2005/2006 Variance from budget	Type of financing			
		£'000	£'000	£'000	£'000	£'000	<u> </u>			
NDC1ET02D	Longhill Junction Improvements	127.0	50.6	0.0	50.6	(76.4)	MIX			
NDC1ET18/19	Longhill Business Security and Environmental Imps	352.0	338.1	0.0	338.1	(14.0)	MIX			
NDC1ET20	Business Security Fund	83.6	62.8	0.0	62.8	(20.8)	NDC			
NDC1ET21	CIA Building Modernisation Grant	369.9	347.4	0.0	347.4	(22.5)	NDC			
NDC1ET22A	CIA Environmental Improvements	353.0	362.9	0.0	362.9	9.9	MIX			
NDC1CS15	Crime Premises	62.2	59.5	0.0	59.5	(2.7)	NDC			
NDC1CS18	Street Lighting Phase 2	12.4	12.4	0.0	12.4	0.0	MIX			
NDC1CS19	Target Hardening Phase 3	134.0	100.0	0.0	100.0	(34.0)	NDC			
NDC1CS21	CCTV Implementation - Phase 2	2.0	2.0	0.0	2.0	0.0	NDC			
NDC1CD05	Osbourne Road Hall	60.5	60.5	0.0	60.5	0.0	NDC			
NDC1CD11	Voluntary Sector Premises Pool	95.7	75.5	0.0	75.5	(20.2)	NDC			
NDC1CD22	Peoples Centre	36.9	21.3	0.0	21.3	(15.6)	NDC			
NDC1CD23	Hartlepool Youth Project	22.4	7.9	0.0	7.9	(14.5)	NDC			
NDC1CD25	Ethnic Minorities Project	20.0	20.0	0.0	20.0	0.0	NDC			
NDC1HS1	Area Remodelling Project	4,300.5	4,300.5	0.0	4,300.5	0.0	MIX			
NDC1HS8	Neighbourhood management	27.5	11.9	0.0	11.9	(15.6)	NDC			
		6,059.4	5,833.2	0.0	5,833.2	(226.2)				

		EXPEND	ITURE OVER	YEARS		
Н	I	J	K	L	M	N
Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Budget	Approved	in previous	in	Expenditure	Final	from
for Scheme	Budget	years	2005/2006	in future	Expenditure	Approved
	for Scheme			years		budget
					J+K+L	M-I
180.0	180.0	0.0	50.6	129.4	180.0	0.0
836.3	974.5	427.1	338.1	209.3	974.5	0.0
435.0	435.0	112.7	62.8	259.6	435.0	0.0
1,209.7	1,209.7	6.7	347.4	855.7	1,209.7	0.0
1,265.4	1,315.4	0.0	362.9	952.4	1,315.4	0.0
322.0	355.0	285.5	59.5	10.0	355.0	0.0
390.5	357.5	345.1	12.4	0.0	357.5	0.0
372.0	374.2	0.0	100.0	274.2	374.2	0.0
117.1	127.1	125.1	2.0	0.0	127.1	0.0
60.9	60.9	0.4	60.5	0.0	60.9	0.0
267.5	267.5	78.8	75.5	113.2	267.5	0.0
138.1	138.1	51.2	21.3	65.6	138.1	0.0
698.7	628.7	606.3	7.9	14.5	628.7	0.0
20.0	20.0	0.0	20.0	0.0	20.0	0.0
15,648.0	17,199.5	8,367.3	4,300.5	4,531.8	17,199.5	0.0
165.0	165.0	0.0	11.9	153.1	165.0	0.0
22,126.2	23,808.1	10,406.2	5,833.2	7,568.7	23,808.1	0.0

TABLE 4 - SINGLE PROGRAMME

				EXPENDITURE IN CU	JRRENT YEAR	₹	
	A	В	С	D	E	F	G
Element 3 Code	Scheme Title	2005/2006 Budget	2005/2006 Actual as at 31/03/06	2005/2006 Expenditure Rephased to 2006/07	C+D 2005/2006 Total Expenditure	E-B 2005/2006 Variance from budget	Type of financing
		£'000	£'000	£'000	£'000	£'000	
SP00003	HER Initiative	0.6	0.6	0.0	0.6	0.0	GRANT
SP00018	Business Growth Action Plans	21.2	21.2	0.0	21.2	0.0	CAPR
SP00019	River Tees Strategy	16.3	16.3	0.0	16.3	0.0	GRANT
SP00032	Coastal Arc Central Area Attractions	17.0	17.0	0.0	17.0	0.0	RCCO
SP00033	Coastal Arc Interreg Joint Costs	12.4	12.4	0.0	12.4	0.0	GRANT
SP00034	Coastal Arc Seaton Tourism	101.3	101.3	0.0	101.3	0.0	GRANT
SP00036	Coastal Arc Central Area Attractors	426.7	426.7	0.0	426.7	0.0	MIX
		595.5	595.5	0.0	595.5	0.0	

		EXPEND	ITURE OVER	YEARS		
Н	I	J	K	L	М	N
Original	Latest	Expenditure	Expenditure	Anticipated	Anticipated	Variance
Budget	Approved	in previous	in	Expenditure	Final	from
for Scheme	Budget	years	2005/2006	in future	Expenditure	Approved
	for Scheme			years		budget
					J+K+L	M-I
54.8	54.8	54.2	0.6	0.0	54.8	0.0
21.2	21.2	0.0	21.2	0.0	21.2	0.0
49.0	49.0	32.7	16.3	0.0	49.0	0.0
17.0	17.0	0.0	17.0	0.0	17.0	0.0
12.4	12.4	0.0	12.4	0.0	12.4	0.0
580.2	580.2	478.9	101.3	0.0	580.2	0.0
1,863.1	1,863.1	0.0	426.7	1,436.4	1,863.1	0.0
2,597.7	2,597.7	565.8	595.5	1,436.4	2,597.7	0.0

TABLE 5 - LPSA REWARD GRANT

		EXPENDITURE IN CURRENT YEAR								
	A	В	С	D	E	F	G			
Element 3 Code	Scheme Title	2005/2006 Budget £'000	2005/2006 Actual as at 31/03/06 £'000	2005/2006 Expenditure Rephased to 2006/07 £'000	C+D 2005/2006 Total Expenditure £'000	E-B 2005/2006 Variance from budget £'000	Type of financing			
LPSAGRANT	Reducing domestic burgulary (Paid to Police)	53.3	53.3	0.0	53.3	0.0	GRANT			
		53.3	53.3	0.0	53.3	0.0				

	EXPENDITURE OVER YEARS									
Н	ı	J	K	L	M	N				
Original Budget for Scheme	Latest Approved Budget for Scheme	Expenditure in previous years	vious in Expenditure		Anticipated Final Expenditure	Variance from Approved budget				
					J+K+L	M-I				
53.3	53.3	0.0	53.3	0.0	53.3	0.0				
53.3	53.3	0.0	53.3	0.0	53.3	0.0				

Report of: Chief Executive,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: PERFORMANCE MANAGEMENT PORTFOLIO

CAPITAL OUTTURN REPORT 2005/2006

1. PURP OS E OF REPORT

1.1 To provide details of the 2005/2006 Outturn position against the NRF budget and Capital budget for the Performance Management Portfolio for 2005/2006.

2. CAPITAL OUTTURN 2005/2006

2.1 Details of the Performance Management Portfolio 2005/2006 Capital Outturn is summarised at **Appendix 6.1** and show s:

i) Expenditure in Current Year

Column A - Scheme Title
Column B - Budget for Year

Column C - Actual expenditure to 31st March, 2006 Column D - This represents the value of expenditure re-

phased to 2006/2007

Column E - 2005/2006 Expenditure: This is the sum of Columns C and D

Column F - 2005/2006 Variance from Budget: Column E less Column B. Favourable variances are

indicated in brackets.

Column G - Type of Financing:

i) Expenditure over Years

Column H - Original Budget for Scheme

Column I - Latest Approved Budget for Scheme. The inclusion of both the original budget and latest approved budget enables. Members to see the bictory of a particular scheme.

history of a particular scheme.

Column J - Expenditure in Previous Years

Column K - Anticipated Expenditure 2005/2006. This equals

Column E.

- Column L Anticipated Expenditure in Future Years: This is the value of works to be complete/paid in future years.
- Column M Anticipated Final Expenditure: This is the sum of Columns J, K and L.
- Column N Variance from Approved Budget: Column M less Column I. Favourable variances are indicated by brackets.
- 3.2 Detailed analysis of these schemes are on deposit in the Members' Library.
- Total expenditure for 2005/2006 amounted to £597,800, compared to the approved budget of £2,141,200 with £1,543,400 rephased to 2006/2007, resulting in a nil variance.
- 3.4 There are no major items to bring to the attention of the Portfolio Holder.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report.

PORTFOLIO : PERFORMANCE MANAGEMENT
Appendix 6.1

CAPITAL OUTTURN REPORT 2005/2006

			EXPENDITURE IN CURRENT YEAR								
	Α	В	С	D	E	F	G				
Element 3 Code	Scheme Title	2005/2006 Budget £'000	2005/2006 Actual as at 31/03/06 £'000	2005/2006 Expenditure Rephased to 2006/07 £'000	C+D 2005/2006 Total Expenditure £'000	E-B 2005/2006 Variance from budget £'000	Type of financing				
NSC00020	Vehicles Prudential Borrowing (3yr programme)	2,141.2	597.8	1,543.4	2,141.2	0.0	UDPB				
		2,141.2	597.8	1,543.4	2,141.2	0.0					

	EXPENDITURE OVER YEARS									
Н	ı	J	K	L	M	N				
Original Budget for Scheme	Latest Approved Budget for Scheme	Expenditure in previous years	Expenditure in 2005/2006	Anticipated Expenditure in future years	Anticipated Final Expenditure J+K+L	Variance from Approved budget M-I				
3,435.4	2,978.6	837.4	597.8	1,543.4	2,978.6	0.0				
3,435.4	2,978.6	837.4	597.8	1,543.4	2,978.6	0.0				

Key

RCCO Revenue Contribution towards Capital GRANT Grant Funded
MIX Combination of Funding Types CAP REC Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing
SCE ® Unsupported Capital Expenditure (Revenue)
UDPB Unsupported Prudential Borrowing
SPB Supported Prudential Borrowing

SCRUTINY CO-ORDINATING COMMITTEE



15th September, 2006

Report of: Assistant Chief Executive and

Chief Financial Officer

Subject: QUARTER 1 – CORPORATE PLAN

PROGRESS & REVENUE BUDGET MONITORING REPORT 2006/2007

SUMM ARY

1. PURP OS E OF REPORT

To provide details of: -

- the progress made tow ards achieving the Corporate Plan Service improvements (SIPS) in order to provide timely information and allow any necessary decisions to be taken;
- to provide details of progress against the Council's overall revenue budget for 2006/2007.

2. CONSIDERATION OF ISSUES

A separate report has not been prepared for your Committee as a comprehensive report was submitted to Cabinet on 14th August, 2006 and this report is attached at Appendix A. This report sets out the key issue to bring to your attention. The first part of this document is the Cabinet Summary Report (green papers). This report is supported by detailed reports for individual Portfolio Holder's responsibility (blue papers).

3. RECOMMENDATIONS

Me mbers consider the report.

CABINET REPORT

14th August, 2006



Report of: Assistant Chief Executive and

Chief Financial Officer

Subject: QUARTER 1 – CORPORATE PLAN AND REVENUE

BUDGET MONITOR ING REPORT 2006/2007

SUMM ARY

1. PURP OS E OF REPORT

- 1.1 To inform Cabinet of: -
 - The progress made towards achieving the Corporate Plan service improvement priorities (SIPs) in order to provide timely information and allow any necessary decisions to be taken;
 - To provide details of progress against the Council's overall revenue budget for 2006/2007.

2. SUMMARY OF CONTENTS

- 2.1 The report describes progress towards achieving the service improvement priorities using the traffic light system of Green, Amber and Red. The report provides an overview of Council performance, with appendices 1 to 6 providing more detailed information for each Portfolio Holder to consider.
- 2.2 The Revenue Budget Monitoring report covers the following areas:
 - Progress against departmental and corporate budgets and High Risk Budget Areas;
 - Progress against saving/increased income targets identified in the 2006/2007 Budget Strategy;
 - Progress against departmental salary turnover targets.

3. RELEVANCE TO CABINET

Cabinet has overall responsibility for the monitoring of the Council's Corporate Plan and the Revenue budget.

4. TYPE OF DECISION

None.

5. DECISION MAKING ROUTE

Cabinet 14th August, 2006.

6. DECISION(S) REQUIRED

Cabinet is asked to note the report and take any decisions necessary to address the performance or financial risks identified.

Report of: Assistant Chief Executive and

Chief Financial Officer

Subject: QUARTER 1 – CORPORTE PLAN PROGRESS

AND REVENUE BUDGET MONITORING

REPORT 2006/2007

PURP OS E OF REPORT

1.1 To inform Cabinet of the progress made towards achieving the Corporate Plan objectives through identified actions and of progress against the Council's own 2006/2007 Revenue Budget, for the period to 30th June, 2006.

2. BACKGROUND

- 2.1 Performance information and revenue monitoring information used to be reported separately to Cabinet but last year it was decided to integrate into one report that will allow Cabinet to consider performance and expenditure together. The first joint report was approved by Cabinet on 7th November, 2005.
- This will also address the requirements of the Comprehensive Performance Assessment (CPA), to be completed in 2006/2007 which will, amongst other things, assess the extent to which the Council's "performance management is integrated with the management of resources (finance, people and IT), so that resources follow priorities whilst retaining the flexibility to move resources around to respond to performance issues".
- 2.3 This report and appendices 1-6 containing more detailed information by Portfolio, will be split into two main sections. The first section will bok in detail at the performance and progress on identified actions and key performance indicators. The second section will look in more detail at the progress mad against the Council's own 2006/2007 Revenue Budget.
- 3. PERFORMANCE AND PROGRESS ON SERVICE IM PROVEMENT PRIORITIES AND KEY PERFORMANCE INDICATORS
- 3.1 The Council identified 190 actions within for 2006/2007 with specific milestones, and 81 key performance indicators (KPIs) as measures of success in the 2006/2007 Corporate Plan.

Overall performance is good with 96% of the actions and all of the KPIs (where a judgement can be made) judged to be either on or above targets. Tables 1 and 2 below summarise officers' views on progress as at 30 June 2006 for each Portfolio Holder's responsibilities.

Table 1 - Progress on Actions within the Corporate Plan

Portfolio		Ac	tions by	Traffic Lig	ght	
	R	Red		ber	Gre	een
	No.	%	No.	%	No.	%
Regeneration and Liveability	2	4%	40	78%	9	18%
Culture Housing and Transportation	0	0%	11	85%	2	15%
Children's Services	0	0%	12	92%	1	8%
Adult Services and Public Health	0	0%	22	100%	0	0%
Finance	2	10%	11	52%	8	38%
Performance Management	4	8%	36	69%	12	23%
	8	5%	132	78%	32	19%
Total						

^{*}figure may not always add to 100% due to rounding

Note: 14 of the actions have been highlighted as reporting on an annual basis and so not included in the analysis and 4 of the actions still require an update.

Definition of traffic lights has changed slightly since last year: -

- A red light means that you do not expect to achieve the target by the milestone date.
- An amber light means that you are **expecting** to complete action by the milestone date.
- A green light now means that the action has been completed.

Portfolio	KPIs by Traffic Light					
	Red		Amber		Green	
	No.	%	No.	%	No.	%
Regeneration and Liveability	0	0	13	93%	1	7%
Culture Housing and Transportation	0	0	2	100%	0	0
Children's Services	0	0	6	100%	0	0
Adult Services and Public Health	0	0	0	0	0	0
Finance	0	0	0	0	0	0
Performance Management	0	0	0	0	0	0
To tal	0	0%	21	95%	1	5%

Table 2 - Progress on Key Performance Indicators

Note: 22 of the KPl's have been highlighted as reporting on an annual basis.

12 of the KPI's still require updating.

Definition of traffic lights has changed slightly since last year: -

- A red light means that you do not expect to achieve the target by the milestone date.
- An amber light means that you are expecting to achieve the target by the milestone date.
- A green light now means that the target has been achieved.
- 3.3 It should be noted that a number of KPIs are only assessed and monitored once a year and are therefore not included in Table 2, above, or any of the summary analysis. Also LAA Pi's have not been collected this quarter but will be monitoring at the end next quarter (30th September, 2006). However, of those PI's that have been collected none are deemed to not meet its target. Also at this stage of the year there are no KPI's that have been judged as below target how ever close monitoring will carry on through out the year.
- 3.4 Key areas of progress included: -
 - The Hartlepool Quay now features in the Regional Spatial Strategy and will be given equal priority with any other Tees Valley regeneration initiatives.
 - A Social Inclusion Co-ordinator (anti-bullying) was appointed in July. 2006.
 - The GP Referral Scheme has been extended with a second parttime referral co-ordinator being appointed. A policy has been developed for anti money laundering arrangements with aw areness training also being delivered in unison with ML RO.

^{*}figure may not always add to 100 % due to rounding

- 'Taking with Communities' is now an established consultation forum for all council departments and partners.
- Something from CLT.
- The restructure is now complete within the Neighbourhood Services Department with Neighbourhood Managers being appointed.

4. REVENUE M ONIT ORING 2006/2007

- 4.1 This report provides details covering the following areas: -
 - Progress against departmental and corporate budgets and high risk budget areas.
 - Progress against savings/increased income targets identified in the 2006/2007 Budget Strategy.
 - Progress against departmental salary turnover targets.

4.2 Progress Against Departmental and Corporate Budgets and High Risk Budget Areas

- During 2005/2006 the Authority extended and improved its arrangements for budget monitoring to include explicit monitoring on high risk budget areas which would have a significant impact on the Authority's overall financial position if actual expenditure/income levels were not in line with budget forecasts. This monitoring has continued in 2006/2007. The areas identified as high risk budgets are attached at Appendix A, which indicates that there are no significant variances to report to date. The only exception is in relation to Centralised Estimates, detailed comments are set out in paragraph 4.6 below.
- Detailed revenue monitoring reports are attached at Appendices 1-6. These reports are prepared on a Portfolio basis to enable each Portfolio Holder to readily review their area of responsibility. However, the Council's budget is monitored on a departmental basis and the Portfolio reports are summarised by departments at Appendix B, Table 1. Intotal they show a favourable variance of £511,000.
- 4.5 There are currently no items to bring to Members attention as expenditure and service trends are not yet established.
- 4.6 Details of progress against corporate budgets is set out in Table 2 of Appendix B. At this stage this shows a favourable variance of £0.3m, which is mainly owing to investment income on the Council's cashflows being higher than anticipated and lower than anticipated interest costs on the Council's borrowing. It is anticipated that these trends will continue for the remainder of the year. However, they will not be sustainable in the medium term as a significant proportion of the investment income arises from the Council's reserves, part of which is committed to supporting expenditure over the next few

years. It is also expected that the actual commitments against a number of other corporate budgets will be less than anticipated when the 2006/2007 budget was set. On the downside provision will need to be made for the third instalment of the phase 2 COT 3 (Equal Pay claims). After reflecting these factors it is currently anticipated that there will be a net underspend on corporate budgets at the year end of £1m. At this stage of the financial year this amount cannot be guaranteed. It is therefore suggested that Members note this position and defer developing a strategy for using this amount until they consider the budget proposals for 2007/2008.

4.6 Progress Against Savings/Increased Income Targets Identified in the 2006/2007 Budget Strategy

4.7 The table below shows the summary of savings included in the 2006/2007 Budget Strategy. There are currently no items to bring to Members attention. A comprehensive schedule of progress in achieving these savings will be brought to the next meeting showing the position as at the end of September, 2006.

Department	Target	Proposed savings to be achieved from		
		Efficiency	Saving	Total
	£'000	£'000	000'£	£'000
Children's Services	737	75	665	740
Adult and Community Services	1,271	477	793	1,270
Regeneration and Planning	168	85	43	128
Neighbourhood Services	676	310	372	682
Chief Executives	273	195	75	270
	3,125	1,142	1,948	3,090

4.8 Progress Against Departmental Salary Turnover Targets

4.9 An assumed saving from staff turnover is included within salary budgets. Details of individual departmental targets are summarised below:

Dept	2006/2007 Turnover Target	Expected to 30.06.06 £'000	Actual to 30.06.06 £'000	Variance (Adverse/ Favourable at 30.06.06 £'000
Adult & Community Services	360.7	90.1	90.1	(0)
Children's Services	185.1	46.2	39.9	(6.3)
Neighbourhood Services	119.5	29.9	0	(29. 9)
Regeneration & Planning	60.5	15.1	0	(15. 1)
Chief Executives	150.6	37.5	39.9	2.4
Total	876.4	218.8	169.9	(48. 9)

4.10 A number of areas have not yet achieved the expected turnover savings, as vacancy levels have been lower than anticipated. The position will continue to be closely monitored to ensure departmental expenditure does not exceed the approved budget.

4.11 **Key Balance Sheet Information**

This section would normally include monitoring of key cash based Balance Sheet items: -

- Debtors
- Borrowing Requirements

This information has not been included owing to priority being given to the statutory closure of the Council's account and the implementation of the new Financial Management System. These details will be reported in future monitoring reports.

5. RECOMMENDATIONS

- 5.1 It is recommended that Members: -
 - note the current position with regard to performance and revenue monitoring;
 - take any decisions necessary to address the performance or financial risks identified.

Best Value Unit / Best Value Sub Unit	2006/2007 Budget	Variance to 30 June 2006 (Favourable) / Adverse
	£'000	£'000
Adult & Community Services		
Older People Purchasing	6,147.3	(54.1)
Learning Disabilities Purchasing	927.0	0.0
Learning Disabilities Support	91.0	0.0
Arts, Events & Museums, Sports & Recreation Building Maintenance	1,374.1 251.1	0.0 (2.9)
Foreshore	119.0	0.0
1 diedhold	113.0	0.0
Total	8,909.5	(57.0)
Regeneration & Planning		
Planning Building Control	338.6	(8.7)
Economic Development	1,176.7	97.3
·	·	
Total	1,176.7	97.3
Neighbourhood Services		
Engineers, Traffic & Road Safety, Highways, Highways & Transportation & Transporation	4,902.9	44.9
Housing Services	585.5	17.2
Property Services	522.4	18.8
Total	6,010.8	80.9
Corporate Budgets		
Centralised Estimates	951.0	(250.0)
Total	951.0	(250.0)
Children's Services		
Individual School Budget	48,872.6	0.0
Individual Pupils Budget for SEN	1,092.4	8.6
Home to School Transport Costs	1,485.0	(19.4)
Broadband Contract	278.7	0.0
Independent School Fees	245.6	7.9
Extra District Charges/Income	443.7	0.0
Youth Service Staffing Independent Foster Placements	702.7 1,000.0	(30.0)
independent rooter ridocinents	1,000.0	0.0
Total	54,120.7	(32.9)

GENERAL FUND - REVENUE MONITORING REPORT TO 30TH JUNE 2006

	2006/2007		Acti	ual Position 31/06/0	6
Line	Latest		Expected	Actual	Variance
No	Budget	Description of Expenditure	Expenditure/ (Income)	Expenditure/ (Income)	Adverse/ (Favourable)
Col. A	Col. B	Col. C	Col. D	Col.E	Col. F (F=E-D)
	£'000		£'000	£'000	£'000
		TABLE 1 - Departmental Expenditure			
1	26 622 5	Adult & Community Services	6,746.8	6,519.1	(227.7)
2		Childrens Services (excl Schools)	3,937.6	3766.9	(170.7)
3		Neighbourhood Services	6,466.4	6,497.4	31.0
4		Regeneration & Planning	1,405.4	1,376.6	(28.8)
5	,	Resources	2,486.9	2,372.1	(114.8)
6		Total Departmental Expenditure	21,043.1	20,532.1	(511.0)
		TABLE 2 - Corporate Costs			
		EXTERNAL REQUIREMENTS			
7	168.0	Probation and Coroner's Court	24.0	24.0	0.0
8		North Eastern Sea Fisheries Precept	19.0	19.0	0.0
9		Land Drainage Levy	43.0	43.0	0.0
10		Discretionary Rates	0.0	0.0	0.0
11		Parish Precepts	15.0	15.0	0.0
	10.0	CORPORATE COMMITMENTS	10.0	10.0	0.0
12	2 426 0	Northgate Information Partnership	454.0	454.0	0.0
13	,	Audit Fees	53.0	39.0	(14.0)
14		Centralised Estimates	951.0	701.0	(250.0)
15	,	Insurances	0.0	0.0	0.0
16	171.0	Designated & Custodian Authority Costs	0.0	0.0	0.0
17	_	Pensions	18.0	15.0	(3.0)
18		Members' Allowances	75.0	75.0	0.0
19		Mayoral Allowance	17.0	16.0	(1.0)
20		Archive Service	0.0	0.0	0.0
21			90.0	89.0	
21	00.0	Emergency Planning NEW PRESSURES	90.0	69.0	(1.0)
23	(150.0)	Increased Employers Pension Contributions	0.0	0.0	0.0
24		Contingency - Loss Of External Support	0.0	0.0	0.0
25		Contingency-General	0.0	0.0	0.0
26		Housing Market Renewal Support	0.0	0.0	0.0
27		Planning Delivery Grant Termination	37.5	0.0	(37.5)
28		Tees Valley Regeneration Contribution	45.0	45.0	0.0
29		HMS Trincomalee Support	0.0	0.0	0.0
30		Supporting People	0.0	0.0	0.0
31		Extension of Recycling Scheme	0.0	0.0	0.0
32		Strategic Contingency	0.0	0.0	0.0
33		Final Council Commitments	0.0	0.0	0.0
34		Benefit Subsidy	0.0	0.0	0.0
35		Procurement & Contact Centre Savings	0.0	0.0	0.0
36 37	0.0 14,043.0	Secure Remand-Corporate Contribution Total Corporate Costs	0.0 1,841.5	4.0 1,539.0	(302.5
		Contributions From Reserves			,
20	(4 000 0)		0.0		0.0
38		Fundamental Budget Review Reserve	0.0	0.0	0.0
39		Budget Support Fund	0.0	0.0	0.0
40 41		Population Grant Adjustment-2004/2005 & 2005/2006 Stock Transfer Reserve	0.0 0.0	0.0 0.0	0.0 0.0
	` ′				
42	81,113.2	Total General Fund Expenditure	22,884.6	22,071.1	(813.5

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: REGENERATION, LIVEABILITY AND

HOUSING PORTFOLIO REVENUE MONITORING REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan service improvement priorities and the Revenue budgets for the Regeneration, Liveability and Housing Portfolio for the first three months to 30 th June, 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE, 2006

- 2.1 Within the Regeneration, Liveability and Housing Portfolio there are a total of 58 actions that were identified in the 2006/2007 Corporate Plan. Generally performance towards these actions milestones is good, 40 actions being on target for completion by the agreed milestone.
- 2.2 However, there are 2 actions which are assessed as being 'below target' and as such have not been achieved by the milestone. Table RLH1 below details these actions, along with an explanation for the delay as well as any remedial action planned.

Table RLH1 - Actions assessed as being below target

Actions	Milestone	Comment
JE008 - Continue to work with residents, businesses and other support agencies to ensure local residents have the practical support to complete effectively in the local jobs market	30/06/2006	Draft Sec 106 under discussion with TVR. Outcome will be achieved however target date has been delayed to Sept 06
JE020 – Publish a business orientated investment pros pectus	31/05/2006	Milestone for publication in May was not achieved. Draft document was produced and submitted to internal consultation. Publication anticipated Aug 06

- 2.3 There are 27 key performance indicators (KPIs) included in the corporate plan as measures of success. One of these can only be assessed and reported on an annual basis, but of those indicators that progress can be monitored, all of the Regeneration, Liveability and Housing KPIs are assessed as being on or above target.
- 2.4 There are no KPI that are currently assessed as being below target.
- 2.5 Key areas of progress made to date in the Regeneration and Liveability Portfolio includes: -
 - Service Level Agreement signed off with Hartlepool Carers with NRF, LAA Reward Grant and ESF Objective 2 being secured.
 - Hartlepool Quays now features in the Regional Spatial Strategy and given equal priority with other Tees Valley regeneration initiatives.
 - Hartlepool Local Plan w as adopted in April, 2006.
 - Conservation Area Advisory Committee has now been established and has a timetable of regular meetings.
 - Funding has been secured through ESF, LAA and NRF for improving the quality of life for homeless people.

3. REVENUE M ONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- 3.1 Details of Regeneration, Liveability and Housing's actual expenditure and expected expenditure as at 30th June, 2006, is shown at **Appendix 1.1.**
- 3.2 In overall terms actual expenditure amounts to £3,215,000, compared to expected expenditure of £3,243,600, resulting in a current favourable variance of £28,600.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these reserves is provided at Appendix 1.1 and they are scheduled to be spent later this year.
- 3.5 The main item to bring to Portfolio Holder's attention is:-

Line 16: Housing Services

Current Variance: £17,200 Adverse

The budget includes the use of £100,000 from the Supporting People Reserve, which is the latest estimate of the additional staffing and Π costs, which are necessary to meet the requirements for a successful inspection of this service.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

Line	2006/7		Actu	al Position 30/0	6/06	
No	Budget		Expected	Actual	Variance	
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000	
1	2.9	Administration	123.5	113.1	(10.4)	
2	136.1	Building Control	20.3	24.3	4.0	
3	676.3	Community Safety	239.9	243.1	3.2	
4	243.8	Community Strategy	106.9	115.5	8.6	
5	202.5	Development Control	22.3	9.6	(12.7)	
6	0.0	Divisional Management	22.2	14.0	(8.2)	
7	0.0	Drug Action Team	(49.6)	(49.6)	0.0	
8	1,176.7	Economic Development	418.1	400.4	(17.7)	
9	316.3	Landscape & Conservation	142.5	133.0	(9.5)	
10	815.7	Planning Policy & Regeneration	248.6	239.5	(9.1)	
11	(60.6)	Regeneration Staff Savings	(15.1)	0.0	15.1	
12	361.4	Youth Offending Service	125.8	133.7	7.9	
13	6,046.2	Environment	1,484.7	1,468.6	(16.1)	
14	234.8	Environmental Action	58.5	57.6	(0.9)	
15	123.0	Town Care Management	51.3	51.3	0.0	
16	585.5	Housing Services	243.7	260.9	17.2	
17	238.6	Use of Reserves	0.0	0.0	0.0	
18	(622.3)	Use of Reserves	0.0	0.0	0.0	Note
19	10,476.9	TOTAL	3,243.6	3,215.0	(28.6)	

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserve
£'000	
42.0	Local Plan
24.0	Urban Policy Services/Staffing
15.0	Morrisons Town Centre Traffic Management Project
50.0	Major Regeneration Project (Victoria Harbour)
51.0	Contrib towards North Hartlepool Partnership
13.0	Secretary to Divisional Heads Post
20.0	Housing Market Renewal Reserve
10.0	DAT Accommodation Reserve
59.0	LDF Studies
15.0	Conservation Area Appraisal
65.0	Backscanning Project & associated planning system input
11.0	Franking Equipment
15.0	Organisational Changes in Department
132.0	Youth Offending Reserve
100.3	Housing-Supporting People
622.3	

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services,

Director of Adult & Community Services and

Chief Financial Officer

Subject: CULTURE, LEISURE AND TRANSPORTATION

PORTFOLIO REVENUE MONITORING

REPORT 2006/2007

PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan service improvement priorities and the Revenue budgets for the Culture Leisure and Transportation Portfolio for the first three months to 30th June, 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE 2006

- Within the Culture, Leisure and Transportation Portfolio there are a total of 13 actions that were identified in the 2006/2007 Corporate Plan. Generally performance towards these actions is very good, with all of the actions being on target for completion by the agreed milestone.
- A number of key performance indicators (KPIs) were included in the corporate plan as measures of success. A number of these can only be assessed and reported on an annual basis, but of those indicators that progress can be monitored, 2 KPIs of the Culture, Leisure and Transportation KPIs are assessed as being on or above target. No KPI have been assessed as being below target.
- 2.3 Key areas of progress made to date in the Culture, Leisure and Transportation Portfolio include: -
 - Major development at Headland Sports Centre and Carnegie Building. Summerhill has had a new BMX course opened.
 - Events held across the town include BMX event at Summerhill, fron Age Dig and launch of walking leaflets.

3. REVENUE M ONIT ORING FOR PERIOD ENDING 30TH JUNE, 2006

- Details of Culture, Leisure and Transportation's actual expenditure and expected expenditure as at 30th June, 2006, are shown at **Appendix 2.1.**
- 3.2 In overall terms actual expenditure amounts to £2,995,700, compared to anticipated expenditure of £3,029,500, resulting in a current favourable variance of £72,500.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these reserves is provided at Appendix 2.1 and they are scheduled to be spent later this year.
- 3.5 The main items to bring to Portfolio Holder's attention are:-

Line 3: Arts, Events & Museums Current Variance: £27,800 Adverse

The costs of the Biennial Maritime Festival accounts for the majority of this adverse variance. These costs will be funded from the Reserve contribution detailed at Line 19. In addition, Historic Quay admissions have been lower than expected. Further financial analysis is underway to assess the situation for future months.

Line 4: Community Support Current Variance: £20,120 Favourable

General low level underspends across all community centres account for the favourable variance in this best value group.

Line 7: Libraries

Current Variance: £27,140 Favourable

Underspending on staff costs accounts for this favourable variance.

Line 11: Sport & Recreation

Current Variance: £55,250 Favourable

Income in advance for course fees, running costs at Mill House and small underspends in most areas account for this favourable variance.

4. RECOMM ENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

Line	2006/7		Actu	al Position 30/0	6/06	
No	Budget		Expected	Actual	Variance	
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000]
1	55.0	Allotments	(26.2)	(20.5)	5.7	
2	28.6	Archaeology Services	57.5	52.6	(4.9)	
3	1,125.5	Arts, Events & Museums	310.3	338.1	27.8	
4	735.4	Community Support	299.2	279.1	(20.1)	
5	396.3	Countryside	72.4	64.3	(8.1)	
6	161.6	Foreshore	40.4	43.3	2.9	
7	1,829.5	Libraries	390.5	363.4	(27.1)	
8	251.1	Maintenance	28.4	25.5	(2.9)	
9	462.1	Parks	11.4	0.3	(11.1)	
10	0	Recharge Accounts	199.3	213.6	14.3	
11	1322.5	Sports & Physical Recreation	330.2	275.0	(55.2)	
12	373.8	Engineers	183.8	190.7	6.9	
13	516.7	Highways and Transportation	168.6	167.9	(0.7)	
14	3,341.2	Highways Services	432.4	432.4	0.0	
15	(415.0)	Traffic & Road Safety	152.8	152.8	0.0	
16	1,086.2	Transport Services	417.2	417.2	(0.0)	
17	50.0	Use of SRR - Seaton Comm Centre	0.0	0.0	0.0	
18	(91.0)	Use of Reserves	0.0	0.0	0.0	Note 1
]
19	11,229.5	TOTAL	3,068.2	2,995.7	(72.5)	1

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserve
£'000	
20.0	Maritime Festival
50.0	Seaton Community Centre
2.0	Action for Jobs (Sports)
14.0	Countryside
3.0	Sports Awards
2.0	Foreshore
91.0	TOTAL

Report of: Director of Children's Services and

Chief Financial Officer

Subject: CHILDREN'S SERVICES PORTFOLIO

REVENUE MONITORING REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan actions and the Revenue budgets for the Children's Services Portfolio for the first three months to 30th June. 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE, 2006

- 2.1 Within the Children's Services Portfolio there are a total of 13 actions that were identified in the 2006/2007 Corporate Plan. Generally performance towards these actions is good, with all of the actions currently being on target for completion by the agreed milestone. There are no actions that are currently judged as below target.
- A number of key performance indicators (KPIs) were included in the corporate plan as measures of success. A number of these can only be assessed and reported on an annual basis, but of those indicators that progress can be monitored, 100% of the Children's Services KPIs are assessed as being on or above target, which relates to a total of 6 performance indicators.
- 2.3 Key areas of progress made to date in the Children's Services Portfolio include: -
 - An increase in the number of pupils reintegrated into mainstream school since September, 2005.
 - New legislation and guidance has been published and the work of the Local Safeguarding Board will continue to develop.
 - Social Inclusion Co-ordinator (anti-bullying) was appointed July, 2006.
 - Six Voluntary and Community groups have been given funding through the Play Opportunity Poolsince 1st April, 2006.
 - A group of 12 young people have been recruited to work alongside Hartlepool Participation Network Barnardo's is responsible for supporting the group in partnership with West View Project and Connexions.

3. REVENUE M ONIT ORING FOR PERIOD ENDING 30TH JUNE, 2006

- Details of Children's Services actual expenditure and anticipated expenditure as at 30th June, 2006, are shown at **Appendix 3.1.**
- In overall terms actual expenditure amounts to £3,766,900, compared to anticipated expenditure of £3,937,600, resulting in a current favourable variance of £170,700.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these reserves is provided at Appendix 3.1 and they are scheduled to be spent later this year.
- 3.5 The main item to bring to Portfolio Holder's attention is:-

Line 12: Youth Service

Current Variance: £40,200 Favourable

Staff vacancies are the main reason for this current favourable variance.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

REVENUE MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

Line	2006/7		Actu	al Position 30/0	6/06	
No	Budget		Expected	Actual	Variance	
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000	
1	2,635.2	Access to Education	324.9	290.9	(34.0)	
2	909.0	Central Support Services	0.0	0.0	0.0	
3	8,741.9	Children, Young People and Families Support	2,016.2	1,997.4	(18.8)	
4	457.5	Early Years	330.5	320.5	(10.0)	
5	136.3	Information, Sharing & Assessment	25.2	25.2	0.0	
6	1,790.5	Other School Related Expenditure	(36.1)	(64.4)	(28.3)	
7	144.9	Play & Care of Children	56.8	62.0	5.2	
8	1,338.7	Raising Educational Achievement	207.5	174.0	(33.5)	
9	3,730.8	Special Educational Needs	432.7	434.0	1.3	
10	893.4	Strategic Management	310.5	303.9	(6.6)	
11	302.6	Youth Justice	75.1	69.3	(5.8)	
12	994.3	Youth Service	194.3	154.1	(40.2)	
13	50.0	SRR - Children's Services Implementation	0.0	0.0	0.0	
14	90.0	SRR - Broadband Implementation	0.0	0.0	0.0	
15	1.0	SRR - Staff Accommodation	0.0	0.0	0.0	
16	(518.0)	Use of Reserves	0.0	0.0	0.0	Note
17	21,698.1	TOTAL	3,937.6	3,766.9	(170.7)	

MEMO ITEMS

18	0	Sure Start North	173.2	171.1	(2.1)
19	0	Sure Start South	77.9	65.9	(12.0)
20	0	Sure Start Central	12.5	(23.9)	(36.4)
21	0	TOTAL	263.6	213.2	(50.4)

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserve
£'000	
13.0	Advisors
14.0	Playing for Success
62.0	Information Sharing & Assessment
9.0	Play & Care
50.0	Children's Services Implementation
81.0	A2L Reserve
70.0	Early Years
49.0	Special Educational Needs Provision
79.0	Transitional Support Fund
90.0	Broadband Implementation
1.0	Staff Accommodation
518.0	

Report of: Director of Adult & Community Services,

Director of Children's Services,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: ADULT & PUBLIC HEALTH SERVICE

PORTFOLIO REVENUE MONITORING

REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan service improvement priorities and the Revenue budgets for the Adult and Public Health Portfolio for the first three months to 30th June, 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE, 2006

- 2.1 Within the Adult and Public Health Portfolio there are a total of 25 actions that were identified in the 2006/2007 Corporate plan. All of these have currently been assessed as being on or above target for completion by the agreed milestone.
- 2.2 All of the Performance Indicators that are within the Corporate Plan for the Adult and Public Health Authority are LAA indicators and they will not be monitored until the end of the second quarter so there is nothing to report in this quarter.
- 2.3 Key areas of progress made to date in the Adult and Public Health Portfolio include: -
 - There has been an increase in the number of people who are receiving Direct Payments.
 - A formal contract for floating support with RSL and supporting people has now been agreed to increase the number and range of supported accommodation options.
 - Enhanced delivery of Tramshed arts projects, books on prescription scheme and opening of a café at Summerhill in partnership with the Havelock Day Centre.
 - The GP Referral Scheme has been extended with a second part time referral co-ordinator being appointed.

3. REVENUE M ONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- 3.1 Details of Adult & Public Health Services actual expenditure and anticipated expenditure as at 30th June, 2006, are shown at **Appendix 4.1.**
- 3.2 In overall terms actual expenditure amounts to £5,459,200, compared to anticipated expenditure of £5,602,300, resulting in a current favourable variance of £143,100.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these reserves is provided at Appendix 4.1 and they are scheduled to be spent later this year.
- 3.4 The main items to bring to Portfolio Holder's attention are:-

Line 3: Hom e Care

Current Variance: £51,340 Favourable

The favourable variance in this group arises from a temporary under use of homecare hours as the service continues to move to full capacity.

Line 20: Older People Purchasing Current Variance: £55,130 Favourable

The favourable variance results from higher than anticipated income from residential placements, specifically one off receipts relating to resident's arrears (deferred charges) following the sale of their property accounts for the favourable variance.

Line 23: Physical Disabilities

Current Variance: £23,190 Favourable

Underspends on staffing, transport and general premises costs account for the favourable variance.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

Line	2006/7		Actu	al Position 30/0	6/06	
No	Budget		Expected	Actual	Variance	
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000	
1	80	Adult Education	99.6	105.5	5.9	
2	3,377	Assessment and Care Management	825.8	820.5	(5.3)	
3	1,576	Home Care	358.2	306.9	(51.3)	
4	2,760	Learning Disability - Purchasing	656.7	633.4	(23.3)	
5	1,566	Learning Disability - Support Services	423.5	399.8	(23.7)	
6	1,312	Mental Health	410.5	407.9	(2.6)	
7	6,487	Older People - Purchasing	1,403.3	1,348.2	(55.1)	
8	1,385	Physical Disability	348.6	325.4	(23.2)	
9	296	Sensory Loss and Occupational Therapy	47.1	60.9	13.8	
10	173	Service Strategy & Regulation	42.9	45.2	2.3	
11	1,443	Support Services	417.2	430.7	13.5	
12	29	Supporting People	514.1	514.1	0.0	
13	968	Consumer Services	18.3	22.9	4.6	
14	347	Environmental Standards	36.5	37.8	1.3	
15	74	SRR - Section 28A Bad Debt Provision	0.0	0.0	0.0	
16	144	SRR - ERVS	0.0	0.0	0.0	
17.00	-414.00	Use of Reserves	0.00	0.00	0.00	No
18.00	21602.20	TOTAL	5602.30	5459.20	-143.10	1

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserve
£'000	
79.00	Homecare
144.00	ERVS Costs
74.00	Bad Debt Provision
37.00	Neighbourhood
30.00	Adult Ed Pressures
50.00	Adult Ed Projects
414.00	

Report of: Chief Executive and

Chief Financial Officer

Subject: FINANCE PORTFOLIO REVENUE

MONITORING REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan service improvement priorities and the Revenue budgets for the Finance Portfolio for the first three months to 30th June, 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE, 2006

2.1 Within the Finance Portfolios there are a total of 25 actions that were identified in the 2006/07 Corporate plan. Overall performance is good, with 90% (19) of the actions having been assessed as being on or above target for completion by the agreed milestone. A total of 2 actions have been is assessed as not achieving target by the milestone date. Table F1 below details these actions, along with an explanation for the delay as well as any remedial action planned.

Table F1 – actions assessed as being below target

Actions	Milestone	Comment
OD086 Complete spend analysis in key areas	31/07/2006	Over 50K expenditure highlighted and targeted. Departments have
		been supplied with information to examine detailed spend. This is more difficult to progress due to time and resource issues
OD 087 – Review on/off contract	30/06/2006	Progress slow due to resource
spend		demand of Procurement Unit, other key department personnel and other priorities

- 2.2 All of the Performance Indicators that are within the Corporate Plan for the Finance Portfolio are LAA indicators and they will not be monitored until the end of the second quarter so there is nothing to report in this quarter.
- 2.3 Key areas of progress made to date in the Finance Portfolios include: -
 - Statement on Internal Control work programme has been reported to the Audit Committee and General Purpose Committee.

- Policy has been developed for anti money laundering arrangements with awareness training is being developed in unison with the MLRO.
- Ethical Framew ork established within the authority. Continuing development through the Standard Committee and guidance from SBF
- AMP/Capital Strategy has been developed.

3. REVENUE M ONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- Details of Finance's actual expenditure and anticipated expenditure as at 30th June, 2006, are shown at **Appendix 5.1.**
- 3.2 In overall terms actual expenditure amounts to £1,596,900, compared to anticipated expenditure of £1,668,600, resulting in a current favourable variance of £71,700.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these Reserves is provided at Appendix 5.1 and they are scheduled to be spent later this year.
- 3.5 There are no major items to bring to Portfolio Holder's attention.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

Line	2006/7		Actu	al Position 30/0	6/06	
No	Budget		Expected	Actual	Variance	
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000	
1	839.3	Accountancy	231.0	214.9	(16.1)	
2	88.9	Benefits	70.6	71.3	0.7	
3	364.8	Internal Audit	86.6	99.8	13.2	
4	213.8	Payments Unit	3.8	7.5	3.7	
5	1,065.6	Revenues	245.8	208.2	(37.6)	
6	169.2	Fraud	68.3	71.1	2.8	
7	18.5	R & B Central	94.6	79.8	(14.8)	
8	502.8	Legal Services	116.8	119.3	2.5	
9	(2,615.4)	Miscellaneous	751.1	725.0	(26.1)	
10	(120.0)	Use of Reserves	0.0	0.0	0.0	Note 1
11	527.5	TOTAL	1,668.6	1,596.9	(71.7)	

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserves
£'000	•
20.0	Legal Staffing
60.0	Audit ERVS Costs
40.0	Benefits Agency Staff
	- ,
120.0	

Report of: Chief Executive,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: PERFORMANCE MANAGEMENT PORTFOLIO

REVENUE MONITORING REPORT 2006/2007

PURP OS E OF REPORT

1.1 To provide details of progress made tow ards achieving the Corporate Plan service improvement priorities and the Revenue budgets for the Performance Management Portfolio for the first three months to 30th June, 2006.

2. PERFORMANCE UPDATE FOR THE PERIOD ENDING 30th JUNE, 2006

2.1 Within the Performance Management Portfolio there are a total of 52 actions that were identified in the 2006/2007 Corporate Plan. Overall performance is good, with 92% (48) of the actions having been assessed as being on or above target for completion by the agreed milestone. A total of 4 actions (8%) have been is assessed as being below target and as such is unlikely to be achieved by the milestone. Table PM1 below details these actions, along with an explanation for the delay as well as any remedial action planned.

Table PM1 - actions assessed as being below target

Milestone	Comment
31/12/2006	Training roll out process review under way following internal audit report. Feedback from your business @risk survey will also be incorporated. Likely completion date slipped to 31st March 2007
30/04/2006	April target is not for completed compliance this is a longer term action. Roll out of policies is currently progressing
31/12/2006	Group established July 2006.
	Expected completion Dec 2006
31/12/2006	Progress delayed due to long term absence of Analyst. Alternative arrangements being made and timetable being reviewed
	31/12/2006 30/04/2006 31/12/2006

- 2.2 There are four KPI's that are within the Corporate Plan but they are only available on an Annual update. Therefore there is no progress to report this quarter.
- 2.3 Key areas of progress made to date in the Performance Management Portfolios include: -
 - Scrutiny website pages have been refreshed and a leaflet has been produced and distributed.
 - Robust arrangements now in place to ensure the undertaking of scrutiny investigations remains focused with clear terms of reference.
 - 'Talking with Communities' is now an established consultation forum for all council departments and partners.
 - The 2005 Employee Survey Action Plan has started to be implemented.
 - A report has been completed and submitted to Portfolio Holder that evaluates the Member Development Strategy.
 - With regards to equal pay claims payments have been made to all employees included in the existing COT3 arrangements.
 - An audit of pay and non pay allow ances, bonus and other productivity payments has been done.

3. REVENUE M ONIT ORING FOR PERIOD ENDING 30TH JUNE, 2006

- 3.1 Details of Performance Management's actual expenditure and anticipated expenditure as at 30th June, 2006, are shown at **Appendix 6.1.**
- 3.2 In overall terms actual expenditure amounts to £3,498,400, compared to anticipated expenditure of £3,522,800, resulting in a current favourable variance of £24,400.
- 3.3 The anticipated expenditure includes the 2006/2007 approved budget along with the planned use of Departmental Reserves created in previous years. A breakdown of these Reserves is provided at Appendix 6.1 and they are scheduled to be spent later this year.
- 3.5 There are no major items to bring to Portfolio Holder's attention.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report and take any decisions necessary to address the performance or financial risks identified.

Line	2006/7		Actual Position 30/06/06					
No	Budget		Expected	Actual	Variance			
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/			
			(Income)	(Income)	(Favourable)			
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F			
					(F=E-D)			
	£'000		£'000	£'000	£'000			
1	135.1	Public Relations	40.6	42.9	2.3			
2	223.7	Democratic Services	53.6	57.5	3.9			
3	867.9	Corporate Strategy & Public Consultation	147.9	133.9	(14.0)			
4	144.4	Support To Members	34.5	32.7	(1.8)			
5	(169.2)	Other Office Services	(42.1)	(11.9)	30.2			
6	61.3	Printing	56.7	60.7	4.0			
7	126.2	Registration Services	16.7	15.7	(1.0)			
8	1,034.6	Human Resources	71.3	76.1	4.8			
9	292.8	Training & Equality	81.5	84.0	2.5			
10	351.9	Contact Centre	87.6	60.4	(27.2)			
11	1,320.1	Miscellaneous	270.0	223.2	(46.8)			
12	522.4	Property Services & Procurement	649.2	667.9	18.8			
13	249.2	Building Cleaning	62.0	62.0	0.0			
14	(128.2)	DSO	1,993.3	1,993.3	0.0			
15	(644.2)	Use of Reserves	0.0	0.0	0.0	Note 1		
16	4,388.0	TOTAL	3,522.8	3,498.4	(24.4)			

Note 1 - Analysis of Use of Reserves

2006/7	
Budget	Description of Reserve
£'000	
28.2	Contact Centre Staffing
51.0	HR Organisational & Corp Workforce Dev
11.0	HR Corporate Diversity
25.0	HR Employee Wellbeing
32.0	HR Service Improvement
65.0	HR Contact Centre
84.0	HR Resource Investment
15.0	Corp Strategy Contact Centre
15.0	Corp Strategy Perf Mgmt Development
30.0	Corp Strategy Corporate Consultation
35.0	Corp Strategy Legal Services
50.0	Corp Strategy CSS Divisional Restructure
15.0	Corp Strategy Civic Refurishment Costs
20.0	Corp Strategy Student Placement
30.0	Corp Strategy CPA Administration
60.0	Corp Strategy ICT Implementation
50.0	Registrars Building Maintenance
28.0	Accommodation Maintenance
644.2	

SCRUTINY CO-ORDINATING COMMITTEE



15th September, 2006

Report of: Chief Financial Officer

Subject: QUARTER 1 - NRF, CAPITAL &

ACCOUNTABLE BODY PROGRAMME MONITORING REPORT 2006/2007

SUMM ARY

1. PURP OS E OF REPORT

To provide details of progress against the Council's overall Capital budget for 2006/2007 and progress against the Spending Programme where the Council acts as the Accountable Body and NRF.

2. CONSIDERATION OF ISSUES

A separate report has not been prepared for your Committee as a comprehensive report was submitted to Cabinet on 14th August, 2006 and this report is attached at Appendix A. This report sets out the key issue to bring to your attention. The first part of this document is the Cabinet Summary Report (green papers). This report is supported by detailed reports for individual Portfolio Holder's responsibility (blue papers).

3. RECOMMENDATIONS

Me mbers consider the report.

CABINET REPORT

14th August, 2006



Report of: Chief Financial Officer

Subject: QUARTER 1 - NRF, CAPITAL AND ACCOUNTABLE

BODY PROGRAMME MONITORING REPORT

2006/2007

SUMM ARY

1. PURP OS E OF REPORT

To provide details of progress against the Council's overall Capital budget for 2006/2007 and progress against the Spending Programmes where the Council acts as the Accountable Body and Neighbourhood Renewal Fund (NRF).

The report considers the following areas: -

- NRF
- Capital Monitoring
- Accountable Body Programme Monitoring

2. SUMMARY OF CONTENTS

The report provides detailed monitoring reports for Capital for each Portfolio up to 30th June, 2006. The Finance Portfolio report also includes Accountable Body Programme spend for the same period. The report follows the format adopted for the previous report and budgets are reported by Portfolio Holder and analysed by department, to enable each Portfolio Holder to readily review their area of responsibility.

3. RELEVANCE TO CABINET

Cabinet has overall responsibility for the monitoring of the Council's budgets.

4. TYPE OF DECISION

None.

5. DECISION MAKING ROUTE

Cabinet 14th August, 2006.

6. DECISION(S) REQUIRED

Cabinet is asked to note the report.

Report of: Chief Financial Officer

Subject: QUARTER 1 - NRF, CAPITAL AND

ACCOUNTABLE BODY PROGRAMME MONITORING REPORT 2006/2007

1. PURP OS E OF REPORT

- 1.1 To inform Cabinet of progress against the Councils own 2005/2006 Capital budget; and progress against the spending programmes where the Council acts as the Accountable Body and Neighbourhood Renewal Fund (NRF) for the period to 30th June, 2006.
- 1.2 This report considers the following areas:-
 - NRF
 - Capital Monitoring;
 - Accountable Body Programme Monitoring;

2. BACKGROUND

- 2.1 As explained in the separate Revenue Monitoring report elsewhere on this agenda, the reporting of Budget Monitoring information has been separated over two reports. This report concentrates on NRF, Capital and the spending programmes where the Council acts as Accountable Body.
- 2.2 Individual reports have been prepared by Portfolio Holder allowing each Portfolio Holder to readily review their area of responsibility.
- 2.3 This report will be submitted to Scrutiny Co-ordinating Committee on 15th September, 2006. This will ensure that Scrutiny Committee are able to review the report at the earliest opportunity.

NRF MONIT ORING 2005/2006

- 3.1 Details of the NRF expenditure are summarised at Appendix A.
- Details of individual schemes are contained in Appendices 1 6 (blue pages). At this stage actual expenditure amounts to £669,300, compared to expected expenditure of £929,000, a favourable variance of £259,700.

3.3 The Local Strategic Partnership reviews any variances and agrees a revised Programme Budget to ensure a full spend on the NRF Programme. Therefore, this budget will be fully utilised by the yearend.

4. CAPITAL MONITORING 2006/2007

- 4.1 Expenditure for all Portfolios are summarised at Appendix A. Actual expenditure to 30th June, 2006, totals £2,412,200, compared to an approved budget of £32,840,800. With a further £30,428,600 expected to be paid before the year-end.
- 4.2 The position is not unusual as there is traditionally a long lead time between the commencement of capital projects and payment for works executed. Detailed monitoring of progress on implementing capital projects indicate that the required financial outputs will be achieved by the year-end. The position will continue to be closely monitored throughout the remainder of the year.

5. ACCOUNTABLE BODY PROGRAMME

5.1 The Council acts as Accountable Body for the Hartlepool New Deal for Communities (NDC), Single Regeneration Budget (SRB) programmes and the Children's Fund Partnership. As part of its role as Accountable Body the Council needs to be satisfied that expenditure is properly incurred and is progressing as planned. In addition, the Council has been allocated monies from the Tees Valley Single Programme Partnership (SP). Although, we are not the Accountable Body for the Partnership, the Council still has responsibilities for ensuring that expenditure is properly incurred and progressing as planned. This objective is achieved through a variety of means, including your consideration of monitoring reports for these areas as follows:-

i) New Deal for Communities (NDC)

The management of NDC resources is subject to specific Government regulations where the Partnership is able to renegotiate the annual allocation during mid year review with Government Office for the North East. This provides the Partnership with a degree of flexibility in managing the overall programme. The programme is currently forecasting full year expenditure at £6,638,400 against a grant approval of £6,702,000.

Details of progress against NDC revenue and capital budgets are summarised at Appendix B, Table 1. Detailed reports showing individual schemes are included within Appendices 5.1, Table 2 and 5.2, Table 3 (blue pages).

There are no items to bring to Members attention and expenditure will be within the approved limits.

ii) Single Regeneration Budget (SRB)

The Council act as Accountable Body for the North Hartlepool Partnership. Details of progress against the approved budget are summarised at Appendix B, Table 2. Detailed reports showing individual schemes are included with Appendices 5.1, Table 1 and 5.2, Table 2 (blue pages).

There are no items to bring to Members attention and expenditure will be on target at the year-end.

ii) Single Programme (SP)

These monies are allocated to the Council by Tees Valley Single Programme Partnership. The Partnership Board approves the annual delivery plan. Details of progress against budgets are summarised at Appendix B, Table 3. Schemes are detailed within Appendices 5.1, Table 3 and 5.2, Table 4 (blue pages).

There are no items to bring to Members attention and expenditure will be on target at the year-end.

iv) Children's Fund

The Children's Fund is funded by the Department for Education and Skills (DfES).

The Children's Fund have been granted a budget of £410,600 for financial year 2006/2007. Actual expenditure to date amounts to £58,700 as set out in Appendix B, Table 4 (blue pages). Detailed information is set out in Appendix 5 (blue pages).

6. RECOMMENDATIONS

6.1 It is recommended that Members note the report.

Appendix A NEIGHBOURHOOD RENEWAL FUND - REVENUE MONITORING REPORT TO 30TH JUNE 2006

			Actual Position 31/06/06			
Line	Latest		Expected	Actual	Variance	
No	Budget		Expenditure/	Expenditure/	Adverse/	
			(Income)	(Income)	(Favourable)	
Col. A	Col. B		Col. D	Col.E	Col. F	
					(F=E-D)	
	£'000		£'000	£'000	£'000	
1	248.7	Childrens Services	0.1	0.1	0.0	
2	764.3	Adult & Public Health	191.1	177.4	(13.7)	
3	0.0	Neighbourhood Services	0.0	0.0	0.0	
4	3178.6	Regeneration & Planning	737.8	491.8	(246.0)	
5	0.0	Social Services	0.0	0.0	0.0	
	4,191.6		929.0	669.3	(259.7)	

Appendix B

CAPITAL MONITORING REPORT TO 30th June 2006

Line No	Portfolio	2006/2007 Budget	2006/2007 Actual	2006/2007 Expenditure Remaining	2006/2007 Expenditure	2006/2007 Variance from budget
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F (F=D+E)	Col. G (G=F-C)
£	£	£	£	£	£	£
1	Regeneration, Liveability & Housing	4,754.1	381.3	4,372.8	4,754.1	0.0
2	Culture, Leisure & Transportation	7,734.9	688.7	7,046.2	7,734.9	0.0
3	Children's Services	6,724.8	488.4	6,236.4	6,724.8	0.0
4	Adult & Public Health Services	7,642.0	3.2	7,638.8	7,642.0	0.0
5	Finance	4,855.0	581.6	4,273.4	4,855.0	0.0
6	Performance Management	1,130.0	269.0	861.0	1,130.0	0.0
	Total Capital Expenditure	32,840.8	2,412.2	30,428.6	32,840.8	-

Appendix C

ACCOUNTABLE BODY PROGRAMMES

Line No	2006/07 Latest Budget	Accountable Body Programme	2006/07 Expected Expenditure/(Income)	2006/07 Actual Expenditure/(Income)	Variance: Adverse/
Col. A	Col . B	Col. C	Col. D	Col. E	(Favourable) Col. F = (F=E-D)
	£'000		£'000	£'000	£'000
		TABLE 1 - New Deal for Communities			
1	5,141.3	Revenue Projects	1,288.7	840.2	(448.5)
2	3,559.9	Capital Projects	913.3	913.3	0.0
3	8,701.2	Total NDC	2,202.0	1,753.5	(448.5)
		TABLE 2 - SRB North Hartlepool Partnership			
4	421.7	Revenue Projects	111.6	99.4	(12.2)
5	2,471.6	Capital Projects	168.6	168.6	0.0
6	2,893.3	Total SRB	280.2	268.0	(12.2)
		TABLE 3 Single Programme			
7	921.4	Revenue Projects	230.4	156.2	(74.2)
8	448.6	Capital Projects	109.0	109.0	0.0
9	1,370.0	Total SP	339.4	265.2	(74.2)
		TABLE 4 - Miscellaneous			
10	410.6	Childrens Fund	61.3	58.7	(2.6)
11	410.6	Total Miscellaneous	61.3	58.7	0.0

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: REGENERATION, LIVEABILITY AND

HOUSING PORTFOLIO NRF AND CAPITAL

MONITORING REPORT 2006/2007

1. PURPOSE OF REPORT

To provide details of progress against the Capital budget for the 1.1 Regeneration, Liveability and Housing Portfolio for 2006/2007.

NRF MONITORING FOR PERIOD ENDING 30TH JUNE, 2006 2.

- 2.1 Details of NRF actual and anticipated expenditure as at 30th June, 2006 are shown at **Appendix 1.1.**
- 2.2 In overall terms actual expenditure amounts to £491,800, compared to anticipated expenditure of £737,800, resulting in a current favourable variance of £246,000. It is anticipated there will be no variance at outtum.
- 2.3 There are no major items to bring to Portfolio Holder's attention.

CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE, 2006 3.

- 3.1 Details of anticipated and actual capital expenditure as at 30th June, 2006, is summarised in **Appendix 1.2** and shows:
 - Column A Scheme Title
 - Column B Budget for Year
 - Column C Actual expenditure to 30th June. 2006
 - Expected remaining expenditure to be incurred in the Column D period July, 2006 to March, 2007
 - Expected total expenditure to be incurred by
 - Column E -31st March, 2007
 - Column F -Column E less Column B = expected slippage or
 - over/under spend Column G - Type of financing
- 3.2 Detailed analysis of these schemes are on deposit in the Member's Library.

3.3 Actual expenditure to date amounts to £381,300, compared to the approved budget of £4,754,100, with £4,372,800 of expenditure remaining. This is not unusual for this time of the year and it is expected that expenditure will be in line with budget at outturn.

3.4 North Central Hartlepool Housing Regeneration Nil Variance

Although there is expected to be no variance over the lifetime of the scheme, the expenditure profile is currently not in line with the resources allocated for 2006/2007. Officers are exploring options for addressing this issue with GONE and a further report will be presented to Members in the near future. There is a risk, as previously reported to Members that the Council may need to use Prudential Borrowing on a temporary basis to bridge any shortfall.

3.5 Minor Works (North, South, Central)

Owing to the varying nature of the expenditure on these budgets, it is proposed to finance the schemes by a combination of revenue and capital, as appropriate to reflect the type of spend. This will provide maximum flexibility for spending decisions by the Neighbourhood Forums.

3.6 There are no major items to bring to Portfolio Holder's attention.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report.

NEIGHBOURHOOD RENEWAL FUND

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
		Description of Best Value Unit Ex		(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
	£'000		£'000	£'000	£'000
1	10.0	Community Safety Small Grants Fund	2.5	1.5	(1.0)
2	66.1	Anti Social Behaviour Officer	16.5	6.7	(9.8)
3	150.0	Community Safety Wardens	37.5	60.1	22.6
4	0.0	Diversionary Activities Weekend Youth Clubs	0.0	1.2	1.2
5	180.0	Target Hardening-Security Improvement Initiative	45.0	6.6	(38.4)
6	125.0	Hartlepool Scheme for Prolific Offenders	31.3	0.4	(30.9)
7	22.5	Project Assistant Small Grants / Community Safety	5.6	6.8	1.2
8	61.6	Cool Project Out of School activities for children	15.4	15.0	(0.4)
9	222.7	Families Changing Communities	55.7	35.5	(20.2)
10	22.9	Advance Project drug user reintegration into community	5.7	0.0	(5.7)
11	0.0	Anti Social Behaviour Officer Analyst	0.0	5.0	5.0
12	14.5	Burglary Prevention	3.6	1.6	(2.0)
13	0.0	Community Co-ordination	0.0	0.4	0.4
14	10.0	Landlord Accreditation Scheme	2.5	0.0	(2.5)
15	33.0	Young Firefighters	8.3	0.0	(8.3)
16	23.0	PINS Parents in need of support dealing with drug abuse	5.8	0.0	(5.8)
17	273.0	Neighbourhood Policing	68.3	0.0	(68.3)
18	51.4	Management & Consultancy	12.9	0.6	(12.3)
19	36.9	Neighbourhood Renewal Officer	9.2	9.2	0.0
20	36.0	Neighbourhood Action Plan Development	9.0	0.0	(9.0)
21		Administration of LLP	1.0	0.0	(1.0)
22	79.0	Level 3 Progression - HCFE	19.8	0.0	(19.8)
23	25.0	Active Skills - West View Project	6.3	0.0	(6.3)
24		Hartlepool Deaf Centre	7.5	0.0	(7.5)
25	32.0	Career Coaching HVDA	8.0	10.7	2.7
26	45.0	Hartlepool On Track Project	11.3	0.0	(11.3)
27	46.0	Contingency	11.5	0.0	(11.5)
28	52.0	Targeted Training	13.0	17.8	4.8
29		Womens Opportunities	9.6	17.5	7.9
30	80.8	Jobsbuild	20.2	28.6	8.4
31	143.0	Intermediate Labour Market(ILM) Employment Assistand	35.8	45.0	9.2
32		Marketing Assistant	6.1	6.6	0.5
33	28.0	Enhancing Employability	7.0	0.0	(7.0)
34	45.0	Improving the Employment Offer	11.3	11.3	0.0
35		Employment Skills Officer	0.0	4.7	4.7
36	128.0	North Central Hartlepool Delivery Team Staff Cost	32.0	0.0	(32.0)
37		,	15.8	0.0	(15.8)
38		Assisting Local People into Work	25.0	13.5	(11.5)
39		Incubator System	43.8	62.7	18.9
40	76.3	Volunteering into Employment	19.1	76.3	57.2
41	2.0	Skills & Knowledge	0.5	0.0	(0.5)

NEIGHBOURHOOD RENEWAL FUND

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
	£'000		£'000	£'000	£'000
42	150.0	Community Employment Outreach	0.0	0.0	0.0
43		STEP Homelessness Project	0.0	0.0	0.0
44		Carers into Training & Education	0.0	0.0	0.0
45	35.0	Owton Manor West NWRA	8.8	8.8	0.0
46	30.0	West View Project	7.5	7.5	0.0
47	6.9	RESPECT	1.7	1.7	0.0
48	30.0	Grange Road Methodist Church	7.5	7.5	0.0
49	23.0	Burbank Neighbourhood Action Plan	5.8	2.9	(2.9)
50	40.5	Rift House/Burn Valley Neighbourhood Action Plan	10.1	0.0	(10.1)
51	51.5	Owton Neighbourhood Action Plan	12.9	1.9	(11.0)
52		Rossmere Neighbourhood Action Plan	5.8	16.2	10.4
53	153.0	North Hartlepool Neighbourhood Action Plan	38.3	0.0	(38.3)
54	100.0	Environment Team	10.8	10.8	0.0
55		Dyke House Neighbourhood Action Priorities	0.0	0.0	0.0
56	23.7	Environmental Education	0.0	0.0	0.0
57	3,178.6		737.8	491.8	(246.0)

CAPITAL MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

		EXPENDITURE IN CURRENT YEAR						
	A	В	С	D	E	F	G	
					C+D	E-B		
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007		
Code		Budget	Actual	Expenditure	Total	Variance	Type of	
			as at 30/06/06	Remaining	Expenditure	from budget	financing	
		£'000	£'000	£'000	£'000	£'000	imanom	
7205	ASBO Police Office Jutland Road	25.5		25.5	25.5	0.0	UC	
7208	CSS - Alleyway Stopping Up Programme	1.6	0.2	1.4	1.6	0.0	UC	
7233	Security Grants for Businesses	2.3	2.3	0.0	2.3	0.0	ı	
7368	Building Safer Communities Initiatives	45.4	9.2	36.2	45.4	0.0	GRA	
7416	Brougham Enterprise Centre Refurbishment	522.0	140.0	382.0	522.0	0.0	GR/	
7431	Community Safety Strategy	143.4	0.0	143.4	143.4	0.0	UC	
7436	CSS-CCTV Digital Recording	1.1	0.0	1.1	1.1	0.0	UC	
7510	Interreg Seaport Theme 1	7.3	0.0	7.3	7.3	0.0	GRA	
7525	HLF-Railing Restoration	34.7	0.0	34.7	34.7	0.0	GR/	
7579	Newburn Bridge Units-Elec Refit Works	13.1	0.0	13.1	13.1	0.0	ι	
7222	Minor Works - North	87.0	8.7	78.3	87.0	0.0		
7223	Minor Works - South	114.3	0.0	114.3	114.3	0.0		
7224	Minor Work - Central	76.2	0.0	76.2	76.2	0.0		
7272	Wheely Bin Purchase	86.5	0.0	86.5	86.5	0.0		
7398	Sand.Rd/Sheriff St Improvements	4.5	0.0	4.5	4.5	0.0	U	
7465	Recycling Scheme	609.7	0.0	609.7	609.7	0.0	UE	
NEW	Covert Cameras Fly Tipping	15.0	0.0	15.0	15.0	0.0	RC	
7591	Burbank Estate Gateway Improvements	0.7	0.7	0.0	0.7	0.0	RC	
7404	HRA Residual Expenditure	23.9	0.0	23.9	23.9	0.0	CORP F	
7218	Disabled Facility Grants	433.0	62.0	371.0	433.0	0.0		
7227/7230	North Central Hartlepool Housing Regeneration	1,539.9	109.6	1,430.3	1,539.9	0.0		
7226	Housing Regeneration Strategy Consultancy	6.0	5.8	0.2	6.0	0.0	S	
NEW	Tees Valley Empty Property Initiative	60.0	0.0	60.0	60.0	0.0	S	
7219	Home Plus Grants (provided by Endeavour HA)	140.0	19.4	120.6	140.0	0.0	S	
7231	Housing Thermal Efficiency	231.0	8.9	222.1	231.0	0.0	S	
7220	Private Sector Housing Grants	530.0	14.2	515.8	530.0	0.0	S	
7488	CPO of Private Dwelling	0.0	0.3	(0.3)	0.0	0.0	CAP F	
		4,754.1	381.3	4,372.8	4,754.1	0.0		

Key RCCO MIX Revenue Contribution towards Capital Combination of Funding Types Unsupported Corporate Prudential Borrowing Supported Capital Expenditure (Revenue) GRANT Grant Funded
CAP REC Capital Receipt
UDPB Unsupported Departmental Prudential Borrowing
SPB Supported Prudential Borrowing UCPB

SCE ®

Report of: Director of Regeneration & Planning,

Director of Neighbourhood Services,

Director of Adult & Community Services and

Chief Financial Officer

Subject: CULTURE, LEISURE AND TRANSPORTATION

PORTFOLIO CAPITAL MONITORING REPORT

2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress against the Capital budget for the Culture, Leisure and Transportation Portfolio for 2006/2007.

2. CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- 2.1 Details of anticipated and actual capital expenditure as at 30th June, 2006, is summarised in **Appendix 2.1** and shows:
 - Column A Scheme Title
 - Column B Budget for Year
 - Column C Actual expenditure to 30th June, 2006
 - Column D Expected remaining expenditure to be incurred in the

period July, 2006 to March, 2007

Column E - Expected total expenditure to be incurred by

31st March. 2007

Column F - Column Eless Column B = expected slippage or

over/under spend

- Column G Type of financing
- 2.2 Detailed analysis of these schemes are on deposit in the Member's Library.
- 2.3 Actual expenditure to date amounts to £688,700, compared to the approved budget of £7,734,900, with £7,046,200 of expenditure remaining. This is not unexpected as this time of year.
- 2.4 There are no major items to bring to Portfolio Holder's attention.

3. RECOMMENDATIONS

3.1 It is recommended that Members note the report.

CAPITAL MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

		EXPENDITURE IN CURRENT YEAR						
	A	В	С	D	E	F	G	
					C+D	E-B		
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007		
Code	Contine The		Actual		Total	Variance	Tuna of	
Code		Budget		Expenditure			Type of	
		01000	as at 30/06/06	Remaining	_ ·	from budget	financing	
7007	Community Cofety Con Dayl Consuity (CCT)	£'000	£'000	£'000	£'000 50.0	£'000	SPB	
7207 7235	Community Safety-Car Park Security/CCTV Low Floor Infrastructure	50.0 20.0	0.0	50.0 20.0	20.0	0.0 0.0	SPB	
7236	Bus Shelter Improvements	10.0	0.8	9.2	10.0	0.0	SPB	
7237	Cycle Routes General	85.0	2.7	82.3	85.0	0.0	SPB	
7238	Traffic Management-Minor Works	0.8	0.8	0.0	0.8	0.0	SCE	
7240	Hartlepool Transport Interchange	1,883.3	1.1	1,882.2	1,883.3	0.0	SPB	
7241	Dropped Crossings	30.0	10.6	19.4	30.0	0.0	SPB	
7242	Other Street Lighting	70.0	0.0	70.0	70.0	0.0	SPB	
7243	Highways Maintenance Other Schemes	0.1	0.1	0.0	0.1	0.0	SCE	
7244	Travel Plans Workplace	15.0	8.5	6.5	15.0	0.0	SPB	
7245	Cycle Parking	5.0	0.0	5.0	5.0	0.0	SPE	
7247	Bus Quality Corridor	20.4	20.4	0.0	20.4	0.0	SPE	
7250	Sustainable Travel Awareness	10.0	5.2	4.8	10.0	0.0	SPE	
7251	Public Transport CCTV	20.0	10.0	10.0	20.0	0.0	SPE	
7252	Safer Streets Initiative	20.0	0.0	20.0	20.0	0.0	SPB	
7255	Advanced Cycle Route Scheme Design	10.0	0.0	10.0	10.0	0.0	SPB	
7265	Coastal Protection Strategic Study	3.9	3.9	0.0	3.9	0.0	GRANT	
7267	Morrisons Supermarket-S 278	6.5	6.5	0.0	6.5	0.0	GRANT	
7269	Rural Bus Challenge Scheme	30.1	0.0	30.1	30.1	0.0	GRANT	
7408	Cycling Strategy	0.5	0.5	0.0	0.5	0.0	SCE	
7410	LTP2 Development	20.0	15.0	5.0	20.0	0.0	SPE	
7412	Basement Car Park	15.9	0.0	15.9	15.9	0.0	UDPB	
7415	Acquisition Improvement & Demolition of Housing Stock	40.0	15.0	25.0	40.0	0.0	GRANT	
7421	LTP-School Travel Plans	15.0	3.9	11.1	15.0	0.0	SPB	
7424	Pride in Hartlepool	3.3	0.0	3.3	3.3	0.0	UCPB	
7452	Local Safety Scheme	50.0	0.1	49.9	50.0	0.0	SPB	
7454	Murray Street LSS	63.0	0.5	62.5	63.0	0.0	SPE	
7455	Hart Lane Study	392.0	128.3	263.7	392.0	0.0	SPE	
7456	New Car Park York Road Flatlets	8.7	0.0	8.7	8.7	0.0	UDPE	
7457	Coronation Drive Coast Protection Works Phase 3	8.0	8.0	0.0	8.0	0.0	MIX	
7458	Marks & Spencer Car Park Refurbishment	38.2	0.0	38.2	38.2	0.0	UDPE	
7486	Station Lane Bridge Drainage	0.0	0.0	0.0	0.0	0.0	MΙΧ	
7487	Local Transportation Plan-Monitoring	5.0	0.0	5.0	5.0	0.0	SPE	
7494	Controlled Crossing Point	0.0	0.0	0.0	0.0	0.0	SCE	
7499	Lithgo Close - Contaminated Land	100.0	0.0	100.0	100.0	0.0	CAPREC	
7508	Anhydrite Mine	200.0	0.0	200.0	200.0	0.0	UCPE	
7538	LTP-Advance Traffic Management Design	10.0 15.0	0.0	10.0 0.0	10.0	0.0	SPE SPE	
7540 7541	Tees Valley Major Scheme Bid Safer Routes to School	70.0	15.0 0.0	70.0	15.0 70.0	0.0 0.0	SPE	
7541 7542	LTP-Parking Lay-bys	25.0	0.0	25.0	25.0	0.0	SPE	
7542 7543	LTP-School Safety Zones	20.0	0.0	20.0	20.0	0.0	SPE	
7544	LTP-Shop Mobility	10.0	10.0	0.0	10.0	0.0	SPE	
7545	LTP-Motorcycle Training	20.0	0.0	20.0	20.0	0.0	SPE	
7546	LTP-Road Safety Education & Training	20.0	0.0	20.0	20.0	0.0	SPE	
7547	LTP-Dial-a-Ride	92.0	0.0	92.0	92.0	0.0	SPE	
7548	LTP-Greatham Creek Bridge Repairs	80.0	0.0	80.0	80.0	0.0	SPE	
7549	LTP-Other Bridge Schemes	10.0	0.0	10.0	10.0	0.0	SPE	
7550	LTP-Hart Lane/Wiltshire Way	200.0	0.0	200.0	200.0	0.0	SPE	
7551	LTP-Murray Street	40.0	0.0	40.0	40.0	0.0	SPE	
7552	LTP-Owton Manor Lane	375.0	73.1	301.9	375.0	0.0	SPE	
7553	LTP-Arncliffe Gardens	26.0	0.0	26.0	26.0	0.0	SPE	
7554	LTP-Groves Street	14.0	0.0	14.0	14.0	0.0	SPE	
7555	LTP-York Road Footways	34.0	0.0	34.0	34.0	0.0	SPB	
7556	LTP-Victoria Road	56.0	0.0	56.0	56.0	0.0	SPB	
7557	LTP-Winterbottom Avenue	8.0	0.0	8.0	8.0	0.0	SPB	

CAPITAL MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

		EXPENDITURE IN CURRENT YEAR					
	A	В	С	D	Е	F	G
					C+D	E-B	
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007	
Code		Budget	Actual	Expenditure	Total	Variance	Type of
			as at 30/06/06	Remaining	Expenditure	from budget	financing
		£'000	£'000	£'000	£'000	£'000	_
7558	LTP-Nesbyt Road	12.0	0.0	12.0	12.0	0.0	SPB
7559	LTP-Ridlington Way	23.0	0.0	23.0	23.0	0.0	SPB
7560	LTP-North Hart Lane	2.0	0.0	2.0	2.0	0.0	SPB
7580	Highways Remedial Works - Hartlepool Marina	9.7	0.0	9.7	9.7	0.0	TDC
7581	Tees Valley Boundary Signs	5.4	0.0	5.4	5.4	0.0	GRANT
7582	Alleygates Capital Works	13.8	0.0	13.8	13.8	0.0	UCPB
7583	Greenland Creosote Works	16.7	0.0	16.7	16.7	0.0	SCE
7584	Open Market Resurfacing	43.4	0.0	43.4	43.4	0.0	UCPB
7355	Bowling Green Improvements	19.7	0.0	19.7	19.7	0.0	MIX
7214	Burn Valley Park Improvements	50.4	1.9	48.5	50.4	0.0	MIX
7375	Countryside Development Works	15.0	0.0	15.0	15.0	0.0	MIX
7212	Grayfields Bowling Env Imps	4.7	0.0	4.7	4.7	0.0	MIX
7213	Grayfields Sports Pavillion	897.7	353.4	544.3	897.7	0.0	MIX
7537	Grayfields Running Track	30.0	0.0	30.0	30.0	0.0	RCCO
7382	Greatham Play Area Equipment	40.0	0.0	40.0	40.0	0.0	MIX
7380	H2O Watersports Centre	1,998.7	0.0	1,998.7	1,998.7	0.0	MIX
7374	Historic Quay - Redecoration of frontages	1.0	0.0	1.0	1.0	0.0	RCCO
7414	Jutland Road Play Area Upgrade	20.0	0.0	20.0	20.0	0.0	GRANT
7392	NOF Playing Fields - Rift House	7.8	0.0	7.8	7.8	0.0	MIX
7271	Rossmere Lake/Green Wedge Improvements	1.3	0.0	1.3	1.3	0.0	MIX
7215	Seaton Carew Cricket Club Ground Imps	20.0	0.0	20.0	20.0	0.0	CAPR
7372	Seaton Play Area Improvements	2.3	0.0	2.3	2.3	0.0	MIX
7203	Sir William Gray House - DDA	1.4	(10.1)	11.5	1.4	0.0	CAPR
7364 & 7365	Summerhill Maintenance	18.0	0.0	18.0	18.0	0.0	MIX
7217	Throston Community Centre	7.1	3.5	3.6	7.1	0.0	MIX
7590	Ward Jackson Car Park - Tunstall Court	79.6	0.0	79.6	79.6	0.0	MIX
7354	Ward Jackson Fountain Repairs	8.0	0.0	8.0	8.0	0.0	MIX
7367	Ward Jackson Park Refurbishment- Green Spaces	11.5	0.0	11.5	11.5	0.0	MIX
	<u> </u>	7,734.9	688.7	7,046.2	7,734.9	0.0	

Key RCCO Revenue Contribution towards Capital GRANT Grant Funded Combination of Funding Types Unsupported Corporate Prudential Borrowing MIX CAP REC Capital Receipt

UCPB UDPB Unsupported Departmental Prudential Borrowing SCE ®

Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing Report of: Director of Children's Services and

Chief Financial Officer

CHILDREN'S SERVICES PORTFOLIO Subject:

NRF AND CAPITAL MONITORING REPORT

2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress against the NRF and Capital budgets for the Children's Services Portfolio for 2006/2007.

NRF MONITORING FOR PERIOD ENDING 30TH JUNE 2006 2.

- 2.1 Details of Children's Services NRF actual expenditure and anticipated expenditure as at 30th June, 2006, are shown at **Appendix 3.1.**
- 2.2 In overall terms actual expenditure amounts to £100, compared to anticipated expenditure of £100, resulting in a nil current variance.
- 2.3 The majority of expenditure will be incurred from September, 2006, onwards, coinciding with the start of the new academic year.
- 2.4 There are no major items to bring to the Portfolio Holder's attention.

CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE. 2006 3.

- Details of anticipated and actual capital expenditure as at 3.1 30th June, 2006, is summarised in **Appendix 3.2** and shows:
 - Column A Scheme Title
 - Column B Budget for Year
 - Column C Actual expenditure to 30th June, 2006
 - Column D Expected remaining expenditure to be incurred in the period July, 2006 to March, 2007
 - Expected total expenditure to be incurred by Column E -

 - 31st March. 2007
 - Column F -Column E less Column B = expected s lippage or
 - over/under spend
 - Column G Type of financing
- 3.2 Detailed analysis of these schemes are on deposit in the Member's Library.

- 3.3 Appendix 3.2 provides a detailed analysis of the Children's Service's Capital Programme, which includes schemes funded from specific capital allocations and schemes from the revenue budget which are managed as capital projects owing to the nature of the expenditure and the accounting regulations.
- 3.4 Actual expenditure to date amounts to £488,400, compared to the approved budget of £6,724,800, with £6,236,400 of expenditure remaining.
- 3.5 The level of expenditure remaining for the year is not unexpected at this stage and there are no major items to bring to Portfolio Holder's attention.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report.

NEIGHBOURHOOD RENEWAL FUND

REVENUE MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
	£'000		£'000	£'000	£'000
1	55.0	NRF - Education Business Links	0.0	0.0	0.0
2	6.0	NRF - Project Co-ordination	0.0	0.0	0.0
3	3.0	NRF - Contingency	0.1	0.1	0.0
4	35.0	NRF - New Initiatives (Boys Underachieving)	0.0	0.0	0.0
5	40.0	NRF - Occupational Care for Kids - Dyke House	0.0	0.0	0.0
6	109.7	NRF - Reducing Childhood Obesity	0.0	0.0	0.0
7	248.7		0.1	0.1	0.0

		EXPENDITURE IN CURRENT YEAR					
	A	В	С	D	E	F	G
					C+D	E-B	
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007	
Code		Budget	Actual	Expenditure	Total	Variance	Type of
		CIOOO	as at 30/06/06	Remaining	•	from budget	financing
7448	Barnard Grove - Replace Roofing/Windows (04/05)	£'000	£'000	£'000 0.5	£'000	£'000	MIX
7273	Barnard Grove - (04/05) Mod to Entrance	0.0		0.0	0.0	0.0	SCE (R)
7528	Barnard Grove - Install Kitchen Interlocks	0.0		0.0	0.0	0.0	MODERN
7534	Barnard Grove - Boiler Plant Replacement	67.3		67.3	67.3	0.0	MODERN
7274	Brierton - Roof Repair (Phase 2)	0.1	0.0	0.1	0.1	0.0	GRANT
7275	Brierton - Relocation to Single Site	6.7	0.0	6.7	6.7	0.0	MIX
7276	Brierton - Remove Boundary Fence	14.3	0.0	14.3	14.3	0.0	MIX
7277	Brierton - Convert Top Site to A2L	6.6		6.6	6.6	0.0	MIX
7478	Brierton - Re-Roof Craft Block	65.7	56.2	9.5	65.7	0.0	MODERN
7279	Brierton - Replace Boiler in Caretakers House	1.1	0.0	1.1	1.1	0.0	RCCO
7360	Brierton - Rent of Mobile Unit	1.9	0.0	1.9	1.9	0.0	MIX
7420	Brierton - Build Sports Hall & Sports Facilities	20.4	0.0	20.4	20.4	0.0	MIX
7451	Brierton - Internal Alterations & Purchase ICT	0.6	0.0	0.6	0.6	0.0	MIX
7501	Brougham - Install Nursery Toilet / Change Facility	45.0	0.0	45.0	45.0	0.0	ACCESS
7497	Brougham - Roof Repairs	10.7	0.0	10.7	10.7	0.0	MODERN
7357	Brougham - Develop Outside Play Area	4.9		4.9	4.9	0.0	GRANT
	Brougham - Develop Outside Play Area - Phase 2	20.0		20.0	20.0	0.0	GRANT
	Brougham - Improve Acoustics in Hall	10.0		10.0	10.0	0.0	RCCO
7281	Catcote - Install Shower/Changing/Toilet Facilities	3.2	0.0	3.2	3.2	0.0	GRANT
7535	Catcote - Window Replacement	37.8		37.4	37.8	0.0	MODERN
7282	Clavering - Replace Roof & Windows	0.0		0.0	0.0	0.0	GRANT
7283	Clavering - Install Kitchen Interlocks	0.3		0.3	0.3	0.0	MODERN
7539	Clavering - Replace Timber in Nursery	4.0		4.0	4.0	0.0	MODERN
7491	Clavering - Roof Repairs Phase 4 (06/07)	0.2	0.2	0.0	0.2	0.0	RCCO
7284	Clavering - Replace Boiler Control	0.0		0.0	0.0	0.0	MODERN
7285	Dyke House - Refurb Boys Toilet (04/05)	3.0	0.0	3.0	3.0	0.0	MIX
7286	Dyke House - Replace Boiler in Science Block	10.5		10.5	10.5	0.0	MODERN
7574 7575	Dyke House - Replace Boiler in Caretakers House	0.5		0.5	0.5	0.0	MODERN RCCO
7575 7562	Dyke House - ICT Equipment Purchase Dyke House - Sports Hall Floor Renewal	85.0 60.2		85.0 60.2	85.0 60.2	0.0 0.0	MODERN
7302	Dyke House - Replace Science Block Windows	16.5		1.0	16.5	0.0	RCCO
7489 7586	Dyke House - City Learning Centre Equipment Purchase	150.0		150.0	150.0	0.0	GRANT
7385	Dyke House - City Learning Centre Extension	19.1	0.0	19.1	19.1	0.0	MIX
7386	Dyke House - Extension to Blue Room	2.7	0.0	2.7	2.7	0.0	MIX
7288	English Martyrs - Build New Outdoor Pitch	20.6		18.0	20.6	0.0	MIX
7358	English Martyrs - Remodel School Site	172.1	0.0	172.1	172.1	0.0	MIX
7287	Eldon Grove - Improve Access	5.7	0.0	5.7	5.7	0.0	ACCESS
	Eldon Grove - Major Internal Works	100.0	0.0	100.0	100.0	0.0	RCCO
7289	Fens - Roof Repair (Main Hall)	1.6		1.6	1.6	0.0	GRANT
7290	Fens - Purchase Playground Equipment	1.0	0.0	1.0	1.0	0.0	GRANT
7291	Fens - Improve Access (04/05)	0.3	0.0	0.3	0.3	0.0	SCE (R)
7292	Fens - Rewire (Phase 2)	11.7	0.0	11.7	11.7	0.0	MODERN
7477	Fens - Replace Hall Windows	57.3	0.0	57.3	57.3	0.0	MODERN
7563	Fens - Boiler Replacement	17.5	0.0	17.5	17.5	0.0	MODERN
7564	Fens - Replace Fire Alarm System	25.6		25.6	25.6	0.0	MODERN
7293	Golden Flatts - Build Multi Use Games Area	0.5		0.5	0.5	0.0	MIX
7294	Golden Flatts - Classroom Alterations	1.2	0.0	1.2	1.2	0.0	GRANT
7295	Grange - Replace Classrooms (03/04)	26.4	0.0	26.4	26.4	0.0	GRANT
7297	Grange - Renew Annexe Timber Windows (04/05)	0.4	0.0	0.4	0.4	0.0	MIX
7298	Grange - Air Conditioning 04/05	0.5		0.5	0.5	0.0	MIX
	Grange - Internal Works to Kitchen	50.0		50.0	50.0	0.0	RCCO
7527	Greatham - Install Kitchen Interlocks	0.1	0.0	0.1	0.1	0.0	MODERN
7359	Greatham - Car Park Improvements	7.0		7.0	7.0	0.0	MIX
7300	Greatham - Boiler Replacement (04/05)	5.0		5.0	5.0	0.0	MIX
7302	High Tunstall - Build New Gym	0.1	0.0	0.1	0.1	0.0	MIX
7303	High Tunstall - (04/05) Toilets & Footpaths	0.2		0.2	0.2	0.0	SCE (R)
7561 7305	High Tunstall - Dining Hall Roof Repairs	35.6		35.6	35.6	0.0	MODERN
7305	High Tunstall - Install Step Lift	2.9		2.9	2.9	0.0	GRANT
7500 7533	High Tunstall - Refurb Classrooms (Specialist School Grant)	100.0		100.0	100.0	0.0	GRANT
7533 7408	Jesmond Rd - Internal Alterations & Cover Play Area	7.0		7.0	7.0	0.0	ACCESS
7498 7306	Jesmond Rd - Handrail on Staircase	13.1 3.3		0.0 3.3	13.1	0.0	ACCESS MIX
7306	Jesmond Rd - Build Multi-Use Games Area	3.3	0.0	3.3	3.3	0.0	IVII

	EXPENDITURE IN CURRENT YEAR						
	A	В	С	D	E	F	G
					C+D	E-B	
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007	
Code		Budget	Actual	Expenditure	Total	Variance	Type of
			as at 30/06/06	Remaining		from budget	financing
		£'000	£'000	£'000	£'000	£'000	
7307	Jesmond Rd - Resite Kitchen	6.6		6.6	6.6	0.0	MODERN
7576	Jesmond Rd - Roof Works	23.7	0.0	23.7	23.7	0.0	MODERN
	Jesmond Rd - Internal Works to Entrance & Nursery	285.0		285.0	285.0	0.0	MIX
7492	Kingsley - Roof Repairs	62.0	0.3	61.7	62.0	0.0	MODERN
7308	Kingsley - Modification to Entrance (05/06)	1.9	0.0	1.9	1.9	0.0	RCCO
7513	Kingsley - Install Kitchen Interlocks	2.8	0.0	2.8	2.8	0.0	MODERN
7210	Kingsley - Extension to School for Children's Centre	250.0	0.0	250.0	250.0	0.0	GRANT
7310	Lynnfield - Install Ramps	2.1	0.0	2.1	2.1	0.0	GRANT
7311 7493	Lynnfield - Roof Repairs (05/06)	12.9	0.0	12.9	12.9	0.0 0.0	MODERN
7493 7057	Lynnfield - Boiler Renewal (Caretakers House) Lynnfield - Build Community Facility	4.5 17.8	4.3 0.0	0.2 17.8	4.5 17.8	0.0	MIX GRANT
7312	Manor - Build New Science Lab	6.6	0.0	6.6	6.6	0.0	MIX
7312	Manor - Build New Tennis Courts	1.0	0.0	1.0	1.0	0.0	MIX
7313	Manor - Build E Learning Centre	31.4	0.0	31.4	31.4	0.0	MIX
7315	Manor - Replace Boiler to Drama Block	2.5	0.0	2.5	2.5	0.0	GRANT
7316	Manor - Replace Windows (05/06)	8.5	0.0	8.5	8.5	0.0	MODERN
7568	Manor - Develop New SEN/Resource Centre	90.0	0.0	90.0	90.0	0.0	MIX
7317	Owton Manor - Build New Sports Facility	12.6		12.6	12.6	0.0	MIX
7318	Owton Manor - Replace Boiler	13.0	0.0	13.0	13.0	0.0	MIX
7569	Owton Manor - Installation of Lift	20.0	0.0	20.0	20.0	0.0	ACCESS
, 000	Owton Manor - Relocate Entrance, Extend for Children's	20.0	0.0	20.0	20.0	0.0	7100200
	Centre & Relocate/Refurbish Library	150.0	0.0	150.0	150.0	0.0	MIX
7319	Rift House - Boiler Replacement (04/05)	3.3	3.4	(0.1)		0.0	MIX
7320	Rossmere - Improve Access (04/05)	0.7	0.0	0.7	0.7	0.0	SCE (R)
7529	Rossmere - Caretakers House Heating	4.6		0.0	4.6	0.0	MIX
7321	Sacred Heart - Hall Extension (05/06)	0.3	0.0	0.3	0.3	0.0	RCCO
7322	Springwell - Install Trim Trail & Ball Play Area	2.3		2.3	2.3	0.0	MIX
7323	Stranton - Build New Community Facility	27.1	0.0	27.1	27.1	0.0	MIX
7566	Stranton - Replace School Heating System	175.0	0.0	175.0	175.0	0.0	MODERN
	Stranton - Develop Outside Play Area	50.0	0.0	50.0	50.0	0.0	GRANT
7515	Stranton - Install Kitchen Interlocks	1.1	0.0	1.1	1.1	0.0	MODERN
7505	St Aidans - Extend Playground	49.5	0.0	49.5	49.5	0.0	MIX
7325	St Begas - Build Community Room/Toilets (Children's Centre)	2.8	0.0	2.8	2.8	0.0	GRANT
7326	St Helens - Health Extension (Children's Centre)	4.7	0.0	4.7	4.7	0.0	GRANT
7327	St Helens - Kitchen Refurbishment	7.0	0.0	7.0	7.0	0.0	MODERN
	St Helens - Develop Outside Play Area	20.0	0.0	20.0	20.0	0.0	GRANT
7328	St John Vianney - Build Children's Centre	6.3	0.0	6.3	6.3	0.0	GRANT
7023	St John Vianney - Build Early Years Centre	10.1	10.1	0.0	10.1	0.0	RCCO
7330	St Teresa's - Childrens Centre Extension	2.1	0.0	2.1	2.1	0.0	GRANT
7422	St Hilds - New School Build	45.8	0.0	45.8	45.8	0.0	MIX
	Throston - Extension to build Children's Centre	80.0	0.0	80.0	80.0	0.0	GRANT
7567	Ward Jackson - Replace Kitchen Windows	33.3	0.0	33.3	33.3	0.0	MODERN
7333	Ward Jackson - Create Storage Space	1.6		1.6	1.6	0.0	MIX
7334	Ward Jackson - Replace Windows Phase 2	0.9		0.9	0.9	0.0	GRANT
7335	Ward Jackson - Replace Windows Phase 3 (05/06)	1.8	1.8	0.0	1.8	0.0	GRANT
7336	West Park - Roof Repair - Phase 2 (03/04)	4.4	0.0	4.4	4.4	0.0	GRANT
7337	West Park - Develop Playground	2.4	0.0	2.4	2.4	0.0	GRANT
7338	West Park Primary Re-roof Phase 3 (04/05)	1.6		1.6	1.6	0.0	GRANT
7339	West Park - Roof Repairs Phase 5 (06/07)	26.8		26.5	26.8	0.0	MODERN
7573	West View - Replace Windows in Key Stage 1 Area	70.0	0.0	70.0	70.0	0.0	MODERN
7040	West View - Improve Refurbish Nursery & Reception	80.0	0.0	80.0	80.0	0.0	GRANT
7340	West View - Develop Football Facilities (03/04)	5.5		5.5	5.5	0.0	GRANT
7341	West View - Replace Hall Windows	2.9		2.9	2.9	0.0	MODERN
7342	Carlton Camp Redevelopment Phase 1 - New Accommodation Block; Create Meeting Room & Storage;	768.1	255.3	512.8	768.1	0.0	MIX
	Develop Challenge Course and other on-site adventure						
	opportunities;				1		
		20.0	0.0	20.0	20.0	0.0	MODERN
7504	Install Kitchen Interlocks - Various Schools Children's Control Capital Expanditure	30.0		30.0	30.0	0.0	MODERN GRANT
7521	Children's Centres - General Capital Expenditure	11.3 5.0	0.1 0.0	11.2 5.0	11.3 5.0	0.0	ACCESS
7428	Installation of Sound Systems - Various Schools Workforce Remodelling - Misc School Projects	209.9			209.9	0.0	MIX
7384	Devolved Capital - Various Individual School Projects	1,430.5		1,399.3	1,430.5	0.0	MIX

				EXPENDITUR	E IN CURREN	T YEAR	
	A	В	С	D	E	F	G
					C+D	E-B	
Project	Scheme Title	2006/2007	2006/2007	2006/2007	2006/2007	2006/2007	
Code		Budget	Actual	Expenditure	Total	Variance	Type of
			as at 30/06/06	Remaining	Expenditure	from budget	financing
		£'000	£'000	£'000	£'000	£'000	
	Construction Design Management Fee - Lump Sum	12.5	0.0	12.5	12.5	0.0	MODERN
	Youth Capital Fund - Spend to be Determined by Young						
7463	People	50.0	0.0	50.0	50.0	0.0	GRANT
7437	Playing for Success - Develop New Classroom	4.3	0.5	3.8	4.3	0.0	MIX
7502	A2L - Install Ramp & New Disabled Toilet	35.0	0.0	35.0	35.0	0.0	ACCESS
7421	School Travel Plans - Develop Cycle Storage	84.5	0.0	84.5	84.5	0.0	GRANT
7387	Rossmere Pool Demolition	13.0	0.0	13.0	13.0	0.0	RCCO
	Education Development Centre - Works to Dining Room &						
7348	Kitchen	2.7	0.0	2.7	2.7	0.0	RCCO
7520	Watercoolers Preparation Works	0.7	0.0	0.7	0.7	0.0	RCCO
7518	A2L - Mechanical & Engineering Works	13.7	0.0	13.7	13.7	0.0	RCCO
	Modernisation, Access, RCCO Unallocated Funding	314.6	0.0	314.6	314.6	0.0	MIX
7447	Purchase of Interactive Whiteboards	2.1	0.0	2.1	2.1	0.0	GRANT
7344	Brinkburn Pool - Reinstatement after Fire	4.1	0.0	4.1	4.1	0.0	MIX
7577	Boys Welfare Refurbishment/Redevelopment	149.6	35.2	114.4	149.6	0.0	RCCO
	Sure Start South - Rossmere Extension	5.3	0.0	5.3	5.3	0.0	GRANT
	Youth - Purchase of Mobile Youth Bus	0.0	0.0	0.0	0.0	0.0	RCCO
	Children's Social Services - General Capital Expenditure	34.0	0.0	34.0	34.0	0.0	SCE (R)
	Children's Centres Grant - Unallocated (2006/07)	410.1	0.0	410.1	410.1	0.0	GRANT
7345	Sure Start North - Refurbish Office at West View CC	2.5	0.0	2.5	2.5	0.0	GRANT
	Integrated Children's Services - Purchase & Install New ICT						
	System	62.4	0.0	62.4	62.4	0.0	GRANT
7210	Capital Grant Contribution towards building Rift House Neighbourhood Nursery	4.3	0.0	4.3	4.3	0.0	MIX
		6,724.8	488.4	6,236.4	6,724.8	0.0	

Key RCCO Revenue Contribution towards Capital GRANT **Grant Funded** CAP REC MIX Combination of Funding Types Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing UDPB Unsupported Departmental Prudential Borrowing

SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing **Report of:** Director of Adult & Community Services,

Director of Children's Services,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: ADULT & PUBLIC HEALTH SERVICE

PORTFOLIO NRF AND CAPITAL MONITORING REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress against the Capital budget for the Adult & Public Health Portfolio for 2006/2007.

2. NRF MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- 2.1 Details of NRF actual and anticipated expenditure as at 30th June, 2006 are shown at **Appendix 4.1.**
- 2.2 In overall terms actual expenditure amounts to £177,400, compared to anticipated expenditure of £191,100, resulting in a current favourable variance of £13,700. It is anticipated there will be no variance at outturn.
- 2.3 There are no major items to bring to Portfolio Holder's attention.

3. CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

3.1 Details of anticipated and actual capital expenditure as at 30th June, 2006, is summarised in **Appendix 4.2** and shows:

Column A - Scheme Title

Column B - Budget for Year

Column C - Actual expenditure to 30th June, 2006

Column D - Expected remaining expenditure to be incurred in the

period July, 2006 to March, 2007

Column E - Expected total expenditure to be incurred by

31st March, 2007

Column F - Column E less Column B = expected s lippage or

over/under spend

Column G - Type of financing

3.2 Detailed analysis of these schemes are on deposit in the Member's Library.

- 3.3 Capital expenditure to date amounts to £3,200 compared to the approved budget of £7,642,000, with £7,638,800 of expenditure remaining.
- 3.4 Of the total approved budget, £6,650,000 relates to the Joseph Rowntree Development, Extra Care Housing. The site preparation is complete and works are scheduled to start in August, 2006, with completion by December, 2008.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report.

NEIGHBOURHOOD RENEWAL FUND

REVENUE MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

Line	2006/7		Actua	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
	£'000		£'000	£'000	£'000
1	25.0	NRF - Cardiac Rehab through Exercise	6.3	0.0	(6.3)
2	62.9	NRF - Mental Health Development Project	15.7	0.0	(15.7)
3	9.0	NRF - Mobile Maintenance Worker	2.3	0.0	(2.3)
4	117.2	NRF - Connected Care / Health Trainers	29.3	0.0	(29.3)
5	31.2	NRF - Anchor Trust Community Development	7.8	7.8	0.0
6	25.0	NRF - Integrated Health & Social Care Teams	6.3	0.0	(6.3)
7	40.0	NRF - Owton Ross Health Dev Worker	10.0	57.2	47.2
8	72.5	NRF - Smoking Issues	18.1	0.0	(18.1)
9	61.9	NRF - Alzheimers Day Service	15.5	15.5	0.0
10	47.0	NRF - MIND Manager & NDC Support Network	11.8	0.0	(11.8)
11	20.6	NRF - Hartlepool Carers	5.2	0.0	(5.2)
12	20.8	NRF - Mental Health Carers Support	5.2	0.0	(5.2)
13	41.0	NRF - TNEY / MIND Common Mental Health Needs	10.3	0.0	(10.3)
14	30.0	NRF - Discharge Planning Post	7.5	0.0	(7.5)
15	121.2	NRF - VCS Core Costs	30.3	96.9	66.6
16	39.0	NRF - Belle Vue Sports Project	9.8	0.0	(9.8)
17	764.3		191.1	177.4	(13.7)

				EXPENDITUR	E IN CURREN	T YEAR	
	Α	В	С	D	E	F	G
Project	Scheme Title	2006/2007	2006/2007	2006/2007	C+D 2006/2007	E-B 2006/2007	
Code		Budget	Actual	Expenditure	Total	Variance	Type of
		01000	as at 30/06/06	Remaining	•	from budget	financing
		£'000	£'000	£'000	£'000	£'000	
7383	Adult Education - Disabled Adaptions	12.8	0.0	12.8	12.8	0.0	GRANT
	Kilmarnock Road Day Centre	2.5	0.0	2.5	2.5	0.0	GRANT
	Adult Education - Capital Equipment Replacement	13.2	0.0	13.2	13.2	0.0	GRANT
	Adult Education - NLDC	29.2	1.2	28.0	29.2	0.0	GRANT
	Adult Education - Additional ICT	3.2	0.0	3.2	3.2	0.0	GRANT
	Adult Education - Capital Equip Replacement	23.8	0.0	23.8	23.8	0.0	GRANT
	Capital Reserve (ERDF)	45.4	0.0	45.4	45.4	0.0	RCCO
	Adult Ed - ACL Underspend - DDA & Quality	10.0	0.0	10.0	10.0	0.0	RCCO
	Cemetery Flooding Works	37.8	0.0	37.8	37.8	0.0	UDPB
	Spion Kop Cem Environmental Project (INCA)	3.5	1.8	1.7	3.5	0.0	GRANT
	Brooklyn 'UK On-line' ICT Initiative	1.0	0.0	1.0	1.0	0.0	GRANT
	Chronically Sick & Disabled Persons Adaptations	108.1	-0.3	108.4	108.1	0.0	MIX
	Improving Information Management	101.9	-0.5	102.4	101.9	0.0	MIX
7356	Joseph Rowntree Development (Extra Care Housing	6,650.0	0.0	6,650.0	6,650.0	0.0	MIX
	Learning Disability (Extra Care Housing)	308.4	0.0	308.4	308.4	0.0	GRANT
7578	Lynne Street ATC Demolition	119.3	0.0	119.3	119.3	0.0	RCCO
AR40104	Mental Health - Sir William Gray House Toilets	17.8	0.0	17.8	17.8	0.0	SCE(R)
7473	Grant to 'Peoples Relief of Pressure' MH Initiative	1.0	1.0	0.0	1.0	0.0	SCE(R)
7389	Mental Health - to be allocated	153.1	0.0	153.1	153.1	0.0	SCE(R)
		7,642.0	3.2	7,638.8	7,642.0	0.0	

Key RCCO GRANT Revenue Contribution towards Capital **Grant Funded** Combination of Funding Types CAP REC MIX Capital Receipt **UCPB**

Unsupported Corporate Prudential Borrowing UDPB Unsupported Departmental Prudential Borrowing

SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing **Report of:** Chief Executive and

Chief Financial Officer

Subject: FINANCE PORTFOLIO CAPITAL AND

ACCOUNTABLE BODY PROGRAMME

REPORT 2006/2007

PURP OS E OF REPORT

1.1 To provide details of progress against the Capital budget for the Finance Portfolio for 2006/2007 and provide detail of progress against regeneration schemes for which the Council acts as Accountable Body.

2. ACCOUNTABLE BODY REVENUE MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

2.1 The Council acts as Accountable Body for the North Hartlepool, Hartlepool New Deal for Communities, Single Programme Partnerships and the Children's Fund. Details of progress against the approved revenue budgets are summarised at **Appendix 5.1**.

2.2 Table 1 – Single Regeneration Budget (SRB)

Details of progress against the approved revenue budgets are summarised at Table 1. Actual expenditure to date amounts to £99,400, compared to anticipated expenditure of £111,600, resulting in a current favourable variance of £12,200.

2.3 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

2.4 Table 2 – New Deal for Communities (NDC)

The management of NDC resources is subject to specific Government regulations where the Partnership is able to renegotiate the annual allocation during mid year review with Government Office for the North East. This provides the Partnership with a degree of flexibility in managing the overall programme. The programme is currently forecasting full year expenditure at £6,638,400 against a grant approval of £6,702,000. Actual expenditure towards that target as at 30th June, 2006, was £1,079,300. The forecast is very close to the allocation at this early stage in the year and will be closely monitored.

Details of progress against the approved revenue budgets are summarised at Table 2. Actual expenditure to date amounts to £840,200, compared to anticipated expenditure of £1,288,700, resulting in a current favourable variance of £448,500.

2.5 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

2.6 Table 3 – Single Programme

These monies are allocated to the Council by Tees Valley Single Programme Partnership. The Council has been allocated £921,400 to spend in 2006/2007 on revenue projects. Actual expenditure to date amounts to £156,200, compared to anticipated expenditure of £230,400 resulting in a favourable variance of £74,200.

2.7 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

2.8 Table 4 – Children's Fund Programme

The Children's Fund Programme is wholly funded by the Children and Young Person's Unit (CYPU).

The Children's Fund has been granted a budget of £410,600 for financial year 2006/2007. Actual expenditure to date amounts to £58,700, compared to expected spend to date of £61,300 as set out in Appendix 5.1, Table 4.

2.8 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

3. CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

3.1 Details of anticipated and actual capital expenditure as at 30th June, 2006, is summarised in **Appendix 5.2** and shows:

Column A - Scheme Title Column B - Budget for Year

Column C - Actual expenditure to 30th June, 2006

Column D - Expected remaining expenditure to be incurred in the period July, 2006 to March, 2007

Column E - Expected total expenditure to be incurred by 31st March. 2007

Column F - Column E less Column B = expected s lippage or

over/under spend

Column G - Type of financing

3.2 Detailed analysis of these schemes are on deposit in the Member's Library.

3.3 Table 1 - Resources

Actual expenditure to date amounts to £581,600, compared to the approved budget of £4,855,000, with £4,273,400 of expenditure remaining. This is not unusual for this time of year.

3.4 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

3.5 Table 2 - Single Regeneration Budget

Details of progress against the approved capital budgets are summarised at Table 2. Actual expenditure to date amounts to £168,600, compared to the approved budget of £2,471,600, with £2,303,000 of expenditure remaining.

There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

3.7 Table 3 - New Deal for Communities

The management of NDC resources is subject to specific Government regulations were the Partnership is able to renegotiate the annual allocation during mid year review with Government Office for the North East. This provides the Partnership with a degree of flexibility in managing the overall programme. The programme is currently forecasting full year expenditure at £6,638,400 against a grant approval of £6,702,000. Actual expenditure towards that target as at 30th June, 2006, was £1,079,300. The forecast is very close to the allocation at this early stage in the year and will be closely monitored.

Details of progress against the approved capital budgets are summarised at Table 3. Actual expenditure to date amounts to £913,300 compared to the approved budget of £3,559,900, with £2,646,600 of expenditure remaining.

There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

3.9 Table 4 - Single Programme

These monies are allocated to the Council by the Tees Valley Single Programme Partnership. The Council has been allocated £448,600 to spend in 2006/2007 on capital projects, including a contribution of £126,000 Council contribution. Actual expenditure to date amounts to £109,000.

3.10 There are no major items to bring to Portfolio Holder's attention and expenditure is expected to be on target at year-end.

4. RECOMMENDATIONS

4.1 It is recommended that Members note the report

PORTFOLIO: FINANCE Appendix 5.1

ACCOUNTABLE BODY REVENUE MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

TABLE 1 - SINGLE REGENERATION BUDGET

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
			£'000	£'000	£'000
1	201.5	Programme Administration	50.4	40.5	(9.9)
2	1.0	Abbey Street Project	1.0	1.0	0.0
3	1.1	Headland History Project	0.5	0.5	0.0
4	5.0	Headland Promenade CCTV	0.0	0.0	0.0
5	44.0	Jobsbuild	22.0	19.5	(2.5)
6	48.2	Targeted Training Project	9.5	9.7	0.2
7	84.5	Headland Tourism Marketing	10.0	11.1	1.1
8	36.4	Intermediate Labour Market	18.2	17.1	(1.1)
18	421.7		111.6	99.4	(12.2)

TABLE 2 - NEW DEAL FOR COMMUNITIES

Line	2006/7		Actu	al Position 30/	06/06
No	Budget		Expected	al Position 30/ Actual	Variance
	901	Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
0.1.4	0.1.0	0.1.0	0.1.5	0.1.5	0.1.5
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
			£'000	£'000	(F=E-D) £'000
19	39.3	Longhill - Site Manager	9.8	1.5	(8.3)
20		Longhill - Business Security Scheme	3.6	0.0	(3.6)
21		Longhill - ILM Scheme	16.3	30.4	14.2
22		Childcare Training	3.8	1.6	(2.2)
23 24		Employment Advice and Support: At Work	57.3	8.7	(48.6)
25		Enterprise Development Package Commercial Areas - Building Modernisation	34.9 10.3	0.0 1.6	(34.9) (8.7)
26		Commercial Areas - Bus Support Manager	11.7	9.1	(2.6)
27		Mental Health Support Workers	22.4	22.4	0.0
28		Complementary Therapies	1.8	0.0	(1.8)
29		Drop in for Health - Health Bus	6.3	6.3	(0.0)
30		Health Dev. Workers & Activity Block Fund	17.8	0.0	(17.8)
31 32		Sure Start Extension Practical Support to Individuals	66.2 41.4	0.4 43.6	(65.8) 2.2
33		Drug Outreach	15.2	0.0	(15.2)
34		Childrens Emotional Wellbeing	0.0	0.0	0.0
35		Football Development Officer	9.5	0.0	(9.5)
36		Community Wardens	81.0	50.4	(30.6)
37		Target Hardening - Phase 3	24.5	28.7	4.2
38		Community Safety Grants Pool	5.0	0.0	(5.0)
39 40		Good Citizenship Initiative Drug Enforcement Unit	6.5 12.5	6.5 0.0	0.0 (12.5)
41		Victim Support	7.0	7.0	(0.0)
42		Community Safety Premises	18.1	17.3	(0.9)
43	44.5	Domestic Violence	11.1	11.0	(0.2)
44		Dordrecht	9.9	0.2	(9.7)
45		CCTV Implementation	0.0	0.0	0.0
46 47		CCTV Implementation - Phase 2 Offendering / Mentoring Scheme	0.0 5.8	0.0 0.0	0.0 (5.8)
48		Anti-Social Behaviour	20.4	16.5	(3.9)
49		Community Learning Centre - Stranton	18.0	8.6	(9.4)
50		Community Learning Centre - Lynnfield	18.1	13.2	(4.9)
51		Social Inclusion	15.9	8.9	(7.0)
52		Continuing Education and Vocational Training	10.0	5.3	(4.7)
53 54		Bursary Fund	16.4 7.5	6.4	(10.0)
55		Hoop Dreams (Education) Educational Achievement Project	51.2	3.7 0.1	(3.7) (51.1)
56		Key Stage 2 & 3 Transition	14.1	0.0	(14.1)
57		Community Chest	6.3	9.0	2.8
58	0.0	Learn Through Play	0.0	0.0	0.0
59		Belle Vue Extension	4.6	4.6	0.0
60		Osbourne Road Hall	3.3	2.0	(1.3)
61 62		Ethnic Minorities Manay Adviso and Dobt Counselling Sorvice	27.5	30.5	3.0 0.0
63		Money Advice and Debt Counselling Service Money Wise Community Banking	8.2 24.1	8.2 24.1	0.0
64		Peoples Centre	17.0	15.4	(1.6)
65	26.8	Family Support	6.7	26.3	19.6
66		Voluntary Sector Premises Pool	1.5	0.0	(1.5)
67		Hartlepool Youth Project	43.6	43.6	(0.0)
68 60		Capacity Building Sunday Opening	26.7	26.7	(0.1)
69 70		Arts Development Initiative	1.3 4.5	0.0 5.1	(1.3) 0.6
71		Grange Road Methodist Church	2.4	4.9	2.4
72		Community Transport	3.1	1.4	(1.8)
73		Horizon Centre	10.9	15.4	4.5
74		Childrens Activities Project	26.4	26.3	(0.1)
75		Hartbeat	10.3	0.0	(10.3)
76 77		Housing Advice and Tenancy Support Service	11.0	10.9	(0.2)
77 78		Environmental Task Force Housing Regeneration Company	40.3 108.6	31.7 19.5	(8.6) (89.1)
79		Evaluation Project	29.7	19.1	(10.6)
80		Communications Project	16.3	21.1	4.8
81		Neighbourhood Management	29.5	11.1	(18.5)
82		Hartlepool Partners	0.0	3.5	3.5
83	573.6	Management and Administration	143.4	170.5	27.1
84	5,141.3		1,288.7	840.2	(448.5)
04	J, 1 4 1.3		1,200.7	040.2	(440.0)
			1		·

TABLE 3 - SINGLE PROGRAMME

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
			£'000	£'000	£'000
85	60.0	Management and Administration	15.0	11.6	(3.4)
86	753.0	Building Futures	188.3	136.8	(51.5)
87	38.9	Coastal Arc Coordinator	9.7	1.2	(8.5)
88	60.0	Coastal Arc Marketing	15.0	1.4	(13.6)
89	5.0	Coastal Arc Tourism (Events Hartlepool)	1.3	5.2	4.0
90	4.5	Coastal Arc Tourism (Events Redcar)	1.1	0.0	(1.1)
91	921.4		230.4	156.2	(74.2)

TABLE 4 - ACCOUNTABLE BODY PROGRAMME

Line	2006/7		Actu	al Position 30/0	06/06
No	Budget		Expected	Actual	Variance
		Description of Best Value Unit	Expenditure/	Expenditure/	Adverse/
			(Income)	(Income)	(Favourable)
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F
					(F=E-D)
			£'000	£'000	£'000
92	410.6	Children's Fund Partnership	61.3	58.7	(2.6)
93	410.6		61.3	58.7	(2.6)

PORTFOLIO: FINANCE Appendix 5.2

CAPITAL MONITORING REPORT PERIOD ENDING 30TH JUNE 2006

TABLE 1 - RESOURCES

				EXPENDITURE I	N CURRENT YE	AR	
	A	В	С	D	E	F	G
Project Code	Scheme Title	2006/2007 Budget	2006/2007 Actual as at 30/06/2006	2006/2007 Expenditure Remaining	C+D 2006/2007 Total Expenditure	E-B 2006/2007 Variance from budget	Type of financing
		£'000	£'000	£'000	£'000	£'000	
7256	Memorial for Lives Lost at Sea	4.8	0.0	4.8	4.8	0.0	CAP REC
7258	Improvements to Public Facilities	6.6	0.0	6.6	6.6	0.0	CAP REC
7259	Demolition of Stranton House	0.8	0.0	0.8	0.8	0.0	CAP REC
7260	Piazza and Slipway - Trincomalee Trust	0.3	0.0	0.3	0.3	0.0	GRANT
7261	Regeneration Office Accommodation	9.9	0.0	9.9	9.9	0.0	CAP REC
7262	Archive Store Refurbishment	7.9	0.0	7.9	7.9	0.0	CAP REC
7263	York Flatlets Demolition	7.7	0.0	7.7	7.7	0.0	CAP REC
7264	Mobile Benefits	135.7	1.6	134.1	135.7	0.0	RCCO
7464	Establishment of Contact Centre	947.3	49.0	898.3	947.3	0.0	UDPB
7467	War Memorials Refurbishment	98.0	0.0	98.0	98.0	0.0	UCPB
7090	City Challenge Architects TOS Costs	1.5	0.0	1.5	1.5	0.0	CAP REC
7091	City Challenge Clawback	228.8	0.0	228.8	228.8	0.0	GRANT
7445	Financial Management System Development	246.0	246.0	0.0	246.0	0.0	RCCO
7446	EDRMS and Workflow Development	188.9	188.9	0.0	188.9	0.0	RCCO
7418	St Benedicts/Barlows Building Work	34.8	0.1	34.7	34.8	0.0	CAP REC
7468	IT Strategy	500.0	0.0	500.0	500.0	0.0	UDPB
new	IT Projects	114.6	0.0	114.6	114.6	0.0	RCCO
7257	DDA Works / BVPI 156	77.7	-4.5	82.2	77.7	0.0	UCPB
7201	Corp Plan Maint - Civic Centre - PH4 Bal System	3.9	0.9	3.0	3.9	0.0	RCCO
7449	Corp Plan Maint - Rossmere YC - DDA Works	7.1	0.0	7.1	7.1	0.0	RCCO
NOT B/F	Corp Plan Maint - EDC PH2 Roofing - Conf Hall	0.7	0.0	0.7	0.7	0.0	RCCO
new	Corp Plan Maint - EDC PH3 Roofing - Conf Hall	60.0	0.0	60.0	60.0	0.0	RCCO
new	Corp Plan Maint - Throston Library - Roofing	30.0	0.0	30.0	30.0	0.0	RCCO
7503	Corp Plan Maint - Church St Offices - Boiler Repairs	30.0	0.2	29.8	30.0	0.0	RCCO
new	Corp Plan Maint - Civic Centre - Electrical Testing	20.0	0.0	20.0	20.0	0.0	RCCO
7585	Corp Plan Maint - A2I - Boiler Replacement	74.6	74.6	0.0	74.6	0.0	RCCO
7200	Civic Centre Capital Maintenance	1937.8	18.5	,	1,937.8	0.0	UCPB
7483	Civic Centre - HR Relocation	79.6	6.3	73.3	79.6	0.0	MIX
		4,855.0	581.6	4,273.4	4,855.0	0.0	

TABLE 2 - SINGLE REGENERATION BUDGET

				EXPENDITURE I	N CURRENT YE	AR	
	Α	В	С	D	E	F	G
Project Code	Scheme Title	2006/2007 Budget	2006/2007 Actual as at	2006/2007 Expenditure	C+D 2006/2007 Total	E-B 2006/2007 Variance	Type of
			30/06/2006	Remaining	Expenditure	from budget	financing
		£'000	£'000	£'000	£'000	£'000	
7000	Voluntary Sector Premises Pool	30.0	0.0	30.0	30.0	0.0	SRB
7001	Headland Community Resource Centre Ph 1 & 2	20.9	0.0	20.9	20.9	0.0	HBC
7002	Sports Improvement Scheme	75.6	71.1	4.5	75.6	0.0	MIX
7003	Carnegie Building Refurbishment	159.9	0.1	159.8	159.9	0.0	HBC
7004	Tackling Crime Together - Street Lighting Project	8.5	0.0	8.5	8.5	0.0	MIX
7007	Oakesway Industrial Improvement Area	7.0	0.0	7.0	7.0	0.0	SRB
7008	Commercial Improvement Area	207.6	0.0	207.6	207.6	0.0	MIX
7009	Developing Enterprise Scheme	13.4	0.0	13.4	13.4	0.0	SRB
7010	Heugh Battery Project	4.9	1.2	3.7	4.9	0.0	SRB
7021	Heugh Battery Project - Phase 2/2B	549.1	0.0	549.1	549.1	0.0	MIX
7011	Headland Key Buildings (Grants)	262.5	0.0	262.5	262.5	0.0	MIX
7012	Headland Regeneration Programme	316.8	3.1	313.7	316.8	0.0	MIX
7013	Headland Town Square	317.4	89.1	228.3	317.4	0.0	MIX
7015	Targeted Private Housing Improvements	267.0	2.9	264.1	267.0	0.0	MIX
7016	Environmental Improvements - Key Residential Areas	204.6	1.1	203.5	204.6	0.0	MIX
new	Friarage Environmental Scheme	26.4	0.0	26.4	26.4	0.0	MIX
		2,471.6	168.6	2,303.0	2,471.6	0.0	

TABLE 3 - NEW DEAL FOR COMMUNITIES

				EXPENDITURE I	N CURRENT YE	AR	
	Α	В	С	D	E	F	G
Project Code	Scheme Title	2006/2007 Budget	2006/2007 Actual as at	2006/2007 Expenditure	C+D 2006/2007 Total	E-B 2006/2007 Variance	Type of
		£'000	30/06/2006 £'000	Remaining £'000	Expenditure £'000	from budget £'000	financing
7058	Longhill Junction Improvements	129.4	0.0	129.4	129.4	0.0	MIX
7059/7060	Longhill Business Security and Environmental Imps	148.2	8.0	140.2	148.2	0.0	MIX
7061	Business Security Fund	85.2	38.0	47.2	85.2	0.0	NDC
7062	CIA Building Modernisation Grant	292.4	96.1	196.4	292.4	0.0	NDC
7063	CIA Environmental Improvements	526.6	78.4	448.2	526.6	0.0	NDC
7054	Crime Premises	10.0	0.7	9.3	10.0	0.0	NDC
7056	Target Hardening Phase 3	124.0	0.4	123.6	124.0	0.0	NDC
7051	Voluntary Sector Premises Pool	46.5	11.0	35.5	46.5	0.0	NDC
7052	Peoples Centre	65.6	0.0	65.6	65.6	0.0	NDC
7053	Hartlepool Youth Project	14.5	6.7	7.8	14.5	0.0	NDC
7071	Area Remodelling Project	1539.9	674.1	865.8	1,539.9	0.0	MIX
7065	Neighbourhood management	27.5	0.0	27.5	27.5	0.0	NDC
7076	Physical Improvements	550.0	0.0	550.0	550.0	0.0	NDC
		3,559.9	913.3	2,646.6	3,559.9	0.0	

TABLE 4 - SINGLE PROGRAMME

		EXPENDITURE IN CURRENT YEAR						
	A	В	С	D	E	F	G	
Project Code	Scheme Title	2006/2007 Budget £'000	2006/2007 Actual as at 30/06/2006 £'000	2006/2007 Expenditure Remaining £'000	C+D 2006/2007 Total Expenditure £'000	E-B 2006/2007 Variance from budget £'000	Type of financing	
7103	Coastal Arc CAA ~ Wingfield Castle	436.0	109.0	327.0	436.0	0.0	GRANT	
7102	Interreg Joint Costs Planning new Activities	12.6	0.0	12.6	12.6	0.0	GRANT	
		448.6	109.0	339.6	448.6	0.0		

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RCCO MIX UCPB SCE ® Revenue Contribution towards Capital GRANT Grant Funded Combination of Funding Types
Unsupported Corporate Prudential Borrowing
Supported Capital Expenditure (Revenue) CAP REC Capital Receipt

Unsupported Departmental Prudential Borrowing Supported Prudential Borrowing UDPB

SPB

Report of: Chief Executive,

Director of Neighbourhood Services and

Chief Financial Officer

Subject: PERFORMANCE MANAGEMENT PORTFOLIO

CAPITAL AND ACCOUNTABLE BODY PROGRAMME REPORT 2006/2007

1. PURP OS E OF REPORT

1.1 To provide details of progress against the Capital budget for the Performance Management Portfolio for 2005/2006.

2. CAPITAL MONITORING FOR PERIOD ENDING 30TH JUNE, 2006

- 2.1 Details of anticipated and actual capital expenditure as at 30th June, 2006, is summarised in **Appendix 6.1** and shows:
 - Column A Scheme Title
 - Column B Budget for Year
 - Column C Actual expenditure to 30th June, 2006
 - Column D Expected remaining expenditure to be incurred in the
 - period July, 2006 to March, 2007
 - Column E Expected total expenditure to be incurred by
 - 31st March, 2007
 - Column F Column E less Column B = expected slippage or
 - over/under spend
 - Column G Type of financing
- 2.2 Detailed analysis of these schemes are on deposit in the Member's Library.
- 2.3 Actual expenditure to date amounts to £269,000, compared to the approved budget of £1,130,000 with £861,000 of expenditure remaining.
- 2.4 There are no major items to bring to Portfolio Holder's attention.

3. RECOMMENDATIONS

3.1 It is recommended that Members note the report.

		EXPENDITURE IN CURRENT YEAR					
	A	В	С	D	E	F	G
Project Code	Scheme Title	2006/2007 Budget £'000	2006/2007 Actual as at 30/06/06 £'000	2006/2007 Expenditure Remaining £'000	C+D 2006/2007 Total Expenditure £'000	E-B 2006/2007 Variance from budget £'000	Type of financing
7466	DSO Vehicle Purchase	1,130.0	269.0	861.0	1,130.0	0.0	UDPB
		1,130.0	269.0	861.0	1,130.0	0.0	

Key RCCO Revenue Contribution towards Capital GRANT Grant Funded MIX Combination of Funding Types CAP REC Capital Receipt

UCPB Unsupported Corporate Prudential Borrowing UDPB Unsupported Departmental Prudential Borrowing

SCE ® Supported Capital Expenditure (Revenue) SPB Supported Prudential Borrowing

SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Assistant Chief Executive

Subject: ANALYSIS OF PERFORMANCE INDICATORS

2005/06

1 PURPOSE OF REPORT

1.1 To enable the Scrutiny Co-ordinating Committee to consider and comment on the performance indicator outturns for 2005/06.

2 BACKGROUND INFORMATION

- 2.1 Performance Indicators (PIs) are used to measure the Council's performance across the whole range of services that it provides. The outturn figures for 2005/06 were published in the Council's Corporate Plan, which was agreed at Council on 22 June 2006, and published on the Council's website by the statutory deadline of 30 June.
- 2.2 A number of the Pls are statutory Best Value Performance Indicators (BVPls), a set of national performance indicators and standards set by the Government. In specifying indicators and standards for local government, the Government has tried to ensure that they are a balanced set, reflecting the broad range of local services. It enables the authority and the public to examine how well the Council is performing.
- 2.3 In addition to the BVPIs the Council has developed a number of Local Performance Indicators (LPIs) that are used to measure performance in areas that are deemed important to the Council, but that are not covered in the list of BVPIs. As these LPIs are developed by the Council comparisons with other authorities are not possible.
- 2.4 There were a total of 190 Pls collected in 2005/06, and Hartlepool Borough Council's performance against these indicators was reported in the 2006/07 Corporate Plan. 135 of these indicators were BVPls and the other 55 were LPls.
- 2.5 Not all BVPIs can be compared with information from other local authorities with the main reason being as some indicators have been introduced in 2005/06 and information from other authorities is not yet available. Therefore only 84 BVPIs can be compared with information

from other local authorities. Each year the Audit Commission publish performance information from all other authorities in England and Wales. Information relating to 2004/05 performance w as received in January and a report detailing how Hartlepool compared w as presented to the Performance Management Portfolio Holder on 13 March 2006. Hartlepool Council's performance in 2005/06 can be compared w ith this information to give an indication of how this compares w ith other authorities.

2.6 The analysis, attached at **Appendix 1**, was presented to Cabinet for consideration on 11 September 2006. A verbal report of their comments will be presented to this meeting.

3. RECOMMENDATION

3.1 The Scrutiny Co-ordinating Committee is asked to consider and comment on the analysis of performance in 2005/06.

Contact Officer: - Andrew Atkin - Assistant Chief Executive

Chief Executives Department Hartlepool Borough Council

Tel: 01429 523003

Email: andrew .atkin@hartlepool.gov.uk

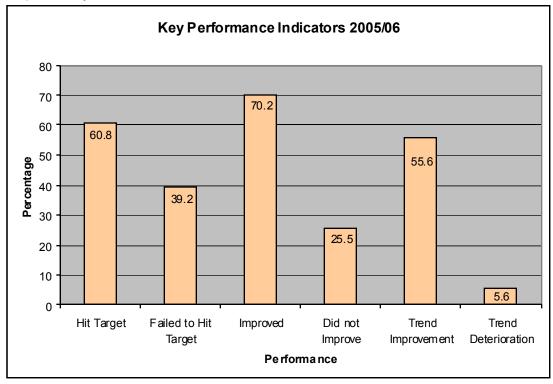
BACKGROUND PAPERS

No background papers were used in the preparation of this report.

Appendix 1

CURRENT PERFORM ANCE - KEY PERFORM ANCE INDICATORS

- A number of Key Performance Indicators (KPIs) were identified in the 2005/06 Corporate Plan as a key measure of whether the Council were being successful in implementing the Community Strategy Aims throughout the year.
- A number of the indicators that were identified do not have outturn information available for 2005/06. This is due to a number of reasons, such as the indicator has been deleted by the Audit Commission and is no longer collected, or the indicator is a survey indicator, with the next survey being conducted later in 2006.
- 3. The report has looked at how the KPIs have performed in relation to three criteria: -
 - Target Setting how many of the KPIs have achieved the target set in the 2005/06 Corporate Plan?
 - Improvement how many of the KPIs have improved in 2005/06 compared to 2004/05?
 - Trend how many of the KPIs have improved in each of the last two years, and how many have deteriorated?
- 4. Graph 1, below, summarises the findings, which are: -
 - Over 60% of the KPIs met or exceeded their target (31 of the 51 KPIs that could be compared)
 - Over 70% of the KPIs improved in 2005/06 when compared to 2004/05 (33 of the 47 KPIs that could be compared)
 - Over 55% of the KPIs have shown an improvement in each of the last two years. (20 of the 36 KPIs that could be compared)
 - Less than 6% of the KPIs have deteriorated in each of the last two years. (2 of the 36 KPIs that could be compared).



Graph 1 – Key Performance Indicators 2005/06

HOW DOES HARTLEPOOL'S PERFORM ANCE COM PARE WITH OTHER LOCAL AUTHORITIES?

- 5. One way of evaluating how well Hartlepool is currently delivering its services is to compare performance with that of other local authorities. For each BVPI, where comparisons can be made, the Audit Commission publish performance outturns from all other local authorities in England.
- 6. The information for 2005/06 will not be published by the Audit Commission until December 2006. Therefore accurate comparisons can not be made at this time. How ever, the 2004/05 information can be used as a useful guide to give an indication of how performance has improved in the last 12 months. A 'provisional' quartile can be given based on Hartlepool's 2005/06 outturn, in comparison to the published quartile information for 2004/05. Comparisons can be made with all other Local Authorities in England. This report will compare Hartlepool's performance against that of all other English authorities and all other Unitary authorities.
- 7. Tables 1a and 1b below summarise how Hartlepool's performance in 2005/06 compares with other authorities in 2004/05. It details how many BVPI's fall into each of the four quartiles. For example, where performance is in the top 25% of all English authorities Hartlepool is placed in the top quartile. Only those indicators that can be compared with other local authorities have been included in the analysis. Often different types of authority (e.g. Unitary,

London Borough, County, District etc.) have different issues and priorities, meaning that it can often be useful comparing performance with similar authorities.

Table 1a: All-England Quartile Information

Year	Total Number	All-England Quartile					
	of BVPIs	Тор	2 nd	3 rd	Bottom		
2004/05	110	42 (38.2%)	18 (16.4%)	21 (19.1%)	29 (26.4%)		
2005/06	84	35 (41.7%)	26 (31.0%)	13 (15.5%	10 (11.9%)		
Percentage Change		+3.5%	+14.6%	-3.6%	-14.5%		

Note: Not all percentages will total 100% due to rounding

Table 1b: Unitary Quartile Information

Year	Total Number	Unitary Quartile					
	of BVPIs	Тор	2 nd	3 rd	Bottom		
2004/05	110	40 (36.5%)	22 (20.0%)	16 (14.5%)	32 (29.1%)		
2005/06	84	38 (45.2%)	22 (26.2%)	16 (19.0%)	8 (9.5%)		
Percentage Change		+8.7%	+6.2%	+4.5%	-19.6%		

Note: Not all percentages will total 100% due to rounding

- 8. It can be seen that when compared with all other local authorities in England that a total of 61 BVPIs (72.6%) are above the national median of 2004/05, with 41.7 being in the top quartile a rise of 3.5% on 2004/05.
- 9. A total of 10 BVPIs, when looking at all other local authorities in England, 11.9% of the total, are in the bottom quartile. This compares favourably with the 26.4% that were in the bottom quartile in 2004/05.
- 10. When looking at the performance against all other Unitary local authorities the figures are even more impressive. Over 45% of the comparable BV Pls are in the top quartile, and only 9.5% are in the bottom quartile. These figures should be viewed with caution, as stated previously this is comparing Hartlepool's performance in 2005/06 with other authorities in 2004/05 a further report will be presented to Cabinet once the 2005/06 outturn figures are published by the Audit Commission later in the year.

CAPACITY TO IMPROVE - HARTLEPOOL'S PERFORM ANCE OVER TIME

11. This section examines in more detail how Hartlepool Council is performing. Specifically the section compares performance in 2005/06 with that in 2004/05, identifies trends developing from 2003/04 through to 2005/06, and looks at those indictors that were in the bottom quartile in 2004/05 to determine any areas of concern.

- 12. In this section, unless otherwise stated, both Local Performance Indicators and Best Value Performance Indicators are included.
- 13. In total there are 148 performance measures that can be compared between 2004/05 and 2005/06. Hartlepool is constantly seeking to improve its performance across all areas. Progress in achieving this is demonstrated by the fact that over 72% of performance measures improved or remained the same (64.2% improved, 8.1% remained the same) over the period 2004/05 and 2005/06. Table 2, shown below, summarises the improvement.

Table 2: Improvement in performance between 2004/05 and 2005/06.

Indicator Type	PI improvement 2004/05 to 2005/06						
marcator type	Improv ed	Same	Worse	Total			
Best Value	64 (64.6%)	9 (9.1%)	26 (26.3%)	99			
Local	31 (63.3%)	3 (6.1%)	15 (30.6%)	49			
Total	95 (64.2%)	12 (8.1%)	41 (27.7%)	148			

Note: Not all percentages will total 100% due to rounding

- 14. As can be seen in the table above, a total of 41 indicators have seen a deterioration in performance in 2005/06. These indicators can be seen at **Appendix 4**.
- 15. It is important not to look at these figures in isolation. Information for 120 performance indicators is comparable for the period 2003/04 through to 2005/06. Of these 120 indicators almost 40% (47 indicators) have improved in each of the last 2 years. Only 9, or 7.5%, have w orsened in each of the last 2 years. These indicators are shown in **Appendix 2**.

Table 3 - Trend information from 2003/04 to 2005/06

	PI Improveme		
Number of Indicators	2003/04 – 2004/05	2004/05 – 2005/06	Trend
47 (39.2%)	Improved	Improved	11
24 (20.0%)	Improved	Worse	1 J
28 (23.3%)	Worse	Improved	11

3 (2.5%)	Same	Improved	$\Longrightarrow^{\uparrow}$
1 (0.8%)	Same	Worse	
9 (7.5%)	Worse	Worse	1 1
8 (6.7%)	Same	Same	\Rightarrow

Bottom Quartile Indicators 2004/05

- 16. The report that was considered at the Finance and Performance Management Portfolio meeting on 13 March 2006 stated that there were 37 Best Value Performance Indicators in the bottom quartile of performers when comparing with either all other English Local Authorities or all other Unitary authorities. It is worth noting that most of these indicators were in the bottom quartile in both categories.
- 17. A number of these indicators are no longer collected, so only 29 of these indicators can be compared. Of these, over 86% (25 indicators) have shown an improvement, and only 4 (14%) have deteriorated, as shown in Appendix
 3. This compares extremely well with performance in 2004/05, as only 32% of those indicators (where comparisons could be made) had improved from 2003/04.

TARGET SETTING

18. An integral part of the performance management process is the ability to set accurate targets for the forthcoming year. For each BVPI it is the Council's long term aim to be in the top quartile of performers nationally. For this reason all targets should be challenging, but realistic to ensure that they are achievable. Table 4 below summarises how many of the 2005/06 targets were met, and is split by indicator type.

Table 4: Performance indicators target accuracy

		Target Achieved		Target no	Total Pls	
Performance Indicator Type	Total BVPIs	Total	Exceeded Target by 10% or more	Total	Failed to hit target by 10% or more	above or below target by 10% or more
Best Value Pls	100	60 (60.0%)	30 (50.0%)	40 (40.0%)	19 (47.5%)	49 (49.0%)
Local PIs	54	37 (68.5%)	14 (37.8%)	17 (31.5%)	14 (82.4%)	28 (51.9%)

*NOTE: Percentages in the "Exceeded target by 10% or more" and "Failed to hit target by 10% or more" columns are calculated with reference to the "total" figure in the preceding column, and not the total number of BVPIs for the indicator type.

- 19. In 2005/06 there were a total of 154 Performance Indicators where targets could be set. Almost 80% of all indicators either exceeded or were within 10% of their target.
- 20. Information relating to the BVPIs can be compared with 2004/05, and the percentage of indicators either exceeding or being within 10% of target has increased from just above 70% to 81%.
- 21. The number of the 2004/05 bottom quartile indicators hitting their target in 2005/06 rose to 54%, from 16% in 2004/05.

ACTION TO MONITOR AND IMPROVE PERFORMANCE INDICATORS

- 22. There are measures in place throughout the Council to regularly monitor performance throughout the year and ensure appropriate action where necessary to achieve improvements. The creation and implementation of the Corporate Performance Management database, in 2005/06 has ensured that at officer level, all departments have access to systems that include monitoring of performance indicators.
- 23. The Council has introduced quarterly reporting to Portfolio holders and this process is constantly being review ed to improve the level of information available to Councillors to ensure that any failing indicators can be identified as soon as possible, and the necessary remedial action taken to arrest any decline in performance.
- 24. A new unified approach to service planning across the Council has been introduced in 2006/07, which will further improve performance monitoring and reporting to Councillors and Officers. Quarterly progress will be reported to Cabinet (Corporate Plan) and Portfolio Holders (Departmental Plans) detailing up to date performance information, and any necessary recommendations for further improvements to drive performance forward.
- 25. Targets for 2006/07 were reviewed as part of the service planning process, and were published in the Council's 2006/07 Corporate Plan. As part of this process the Corporate Strategy division reviewed all targets and provided an internal challenge where targets are considered to be unrealistic or unchallenging.
- 26. The Management Development Programme contains a Performance Management module, part of which includes skills on target setting. To date 41 Officers throughout the Council have completed the module, and others

will continue to do so. It is envisaged that more accurate targets have been set for 2006/07 and will continue to be set in future years as a result.

Appendix 2 – All performance indicators that have declined between 2003/04 and 2004/05 AND 2004/05 and 2005/06

Ref	PI Description	Outturn 2003/04	Outturn 2004/05	% Decline	Outturn 2005/06	% decline	Comments
BVPI 102	Local bus services (passenger journeys per year).	6,527,705	6,046,274	7.38	5,592,1 76	7.51	This continues the trend of a 10% reduction over the past five years and is common with all other Tees Valley, and many other, local authorities. This reduction corresponds with increasing car ownership, increasing cost of bus travel, de-registering of commercial bus services and increasing demand for longer distance trips. These factors are largely outside of the Local Authority's direct control. Despite this decline, the number of bus journeys per person in Hartlepool is still one of the highest in the North East
BVPI 106	Percentage of new homes built on previously developed land.	56.00	55.00	1.79	54.96	0.07	
BVPI 161	Employment, education and training for care leavers	33.3	0.83	97.51	0	100.00	
BVPI 163	Adoptions of children looked after.	7.50	6.00	20.00	4.9	18.33	The lower figure in 05/06 represents only 5 children (this is a decrease of 1 from 04/05 and includes an increase in cohort size from 100 to 103).
BVPI 86	Cost of household waste collection per household	27.61	33.35	20.79	36.26	8.73	Alternate weekly collections have enabled residents to recycle cans, glass, paper, cardboard, plastic bottles and green waste in the home, which the council collects at the kerbside

Ref	PI Description	Outturn 2003/04	Outturn 2004/05	% Decline	Outturn 2005/06	% decline	Comments
LPI CS 13a	The number of voluntary/community groups supported by the Council	38	36	5.26	31	13.89	Outturn for 2005/6 reduced on outturn for 2004/5 as a result of change in criteria of Community Pool and due to demise of several organisations who have been previous beneficiaries
LPI RP 12	The youth unemployment rate as a proportion of the total unemployed	31.5	34.3	8.89	36.5	6.41	Unemployment has been increasing across the UK and there have been a number of significant job losses reported. Youth unemployment has increased although it is showing a reduction of 0.4% from February 2006.
LPI RP 6	The number of residents assisted into training	813	732	9.96	661	9.70	At present clients need more support and training opportunities to become job ready and the lower 05/06 figure reflects the extra effort now having to be put into each case. Extra resources are going into 2006/7 which will hopefully mean the performance indicator will be improved and be much doser to the target level.
LPI SS 3	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65	4.2	3.4	19.05	3	11.76	Figure is still in line with Department of Health top score performance for 05/06. The variation equates to a change of only 22 people. This is also snapshot figure taken on the last day of the year, which is therefore susceptible to variation

Appendix 3 - Bottom Quartile Indicators 2004/05 - Performance in 2005/06

Community Strategy Theme	Reference	BVPI Description	Performance in 2004/05	Performance in 2005/06	Target 2005/06	Improv ed	Hit Target
Corporate Performance	BVPI 11b	The percentage of top 5% of earners from black and minority ethnic communities	0.00	1.15	1.68	Yes	No
Corporate Performance	BVPI 12	The number of working days/shifts lost due to sickness absence.	11.32	12.34	10.29	No	No
Corporate Performance	BVPI 15	The percentage of employees retiring on grounds of ill health as a percentage of the total workforce.	0.33	0.13	0.21	Yes	Yes
Corporate Performance	BVPI 16x	16a/16b % of staff with disabilities, compared with % of working age population with disabilities	11.42	19.92	12.83	Yes	Yes
Corporate Performance	BVPI 17a	The percentage of local authority employees from minority ethnic communities.	0.60	0.8	0.7	Yes	Yes
Corporate Performanœ	BVPI 17x	17a/17b % of staff from the minority ethnic community compared with the % of working age population from ethnic minorities	54.55	72.73	63.64	Yes	Yes
Corporate Performance	BVPI 76d	The number of prosecutions and sanctions per 1000 caseload	1.30	3.16	2	Yes	Yes
Corporate Performance	BVPI 78b	Speed of processing: b) Average time in days for processing notifications of changes of circumstance.	18.90	7.2	9	Yes	Yes
Corporate Performance	BVPI 9	Percentage of Council Tax collected.	95.70	96.4	95.7	Yes	Yes
Community Safety	BVPI 126a	Domestic burglaries per 1,000 households	22.35	16.66	20.25	Yes	Yes
Community Violent offences committed by a stranger per Safety BVPI 127a 1000 population		10.26		Not Compa	able		
Community Safety	BVPI 127b	Violent offences committed in a public place per 1000 population	16.68	Not Comparable			
Community Safety	Community Violent offences committed in connection with 3,72		3.72	Not Comparable			

Community Strategy Theme	Reference	BVPI Description	Performance in 2004/05	Performance in 2005/06	Target 2005/06	Improv ed	Hit Target	
Community Safety	BVPI 127d	Violent offences committed under the influence per 1000 population	10.13	Not Comparable				
Community Safety	BVPI 127e	Robberies per 1000 population	1.28	1.12	1.36	Yes	Yes	
Lifelong Learning and Skills	BVPI 181d	Percentage of 14 year old pupils in schools maintained by the local education authority achieving Level 5 or above in the Key Stage 3 test in ICT Assessment	59.10	61.4	70	Yes	No	
Lifelong Learning and Skills	BVPI 194a	Percentage of pupils in schools maintained by the local education authority achieving level 5 or above in Key Stage 2: a) English	22.00	29	29	Yes	Yes	
Lifelong Learning and Skills	BVPI 39	Percentage of 15 year old pupils in schools maintained by the local education authority achieving five GCSEs or equivalent at grades A* - G including English and Maths	84.00	85.8	90.6	Yes	No	
Lifelong Learning and Skills	BVPI 44	Number of pupils permanently excluded during the year from all schools maintained by the local education authority per 1,000 pupils at all maintained schools.	2.70		Deleted			
Lifelong Learning and Skills	BVPI 48	Percentage of schools maintained by the local education authority subject to special measures.	2.56		Deleted	ı		
Environment and Housing	BVPI 102	Local bus services (passenger journeys per year).	6,046,274	5,592,176	6,592,000	No	No	
Environment and Housing	BVPI 203	% change in average number of families in temp accommodation compared with average from previous year	100.00		Not applica	able		
Environment and Housing	BVPI 64	The number of private sector vacant dwellings that are returned into occupation or demolished during 2002/03 as a direct result of action by the local authority	4.00	34	56	Yes	No	

Community Strategy Theme	Reference	BVPI Description	Performance in 2004/05	Performance in 2005/06	Target 2005/06	Improv ed	Hit Target	
Environment and Housing	BVPI 186b	Non principal roads not needing major repair- proportion of the non-principal road network where major structural treatment is not considered necessary divided by Average Structural Exp. per km of the non-principal road network over the past 3 years	173.00	Deleted				
Environment and Housing	BVPI 82a	Percentage of the total tonnage of household waste arisings which has been recycled.	12.43	13.84	15	Yes	No	
Environment and Housing	BVPI 224b	Condition of undassified non principal roads - percentage requiring repair	19.45	16.51	38	Yes	Yes	
Environment and Housing	BVPI 99d	Road accident casualties - % Change in number of casualties from previous year - all killed/seriously injured	133.33	-12.5	8.85	Yes	Yes	
Environment and Housing	BVPI 99e	Road accident casualties - % Change in number of casualties from previous year - children killed/seriously injured	123.07	-33.3	-5.25	Yes	Yes	
Environment and Housing	BVPI 99f	Road accident casualties - % Change in number of casualties from previous year - all slight injuries	102.00	-0.3	-0.87	Yes	No	
Environment and Housing	BVPI 99g	Road accident casualties - % difference in number of casualties from most current year and average between 1994 & 1998 - all killed/seriously injured	121.21	6.1	-20.0	Yes	No	
Environment and Housing	BVPI 99h	Road accident casualties - Average % change in number of casualties between 1994 & 1998 -children killed/seriously injured	27.1	-15.3	-25.0	Yes	No	
	BVPI 99I	Road accident casualties - Average % change in number of casualties between 1994 & 1998 - all slight injuries	-21.3	-21.6	-25.0	Yes	Yes	
Environment and Housing	BVPI 106	Percentage of new homes built on previously developed land.	55.00	54.96	Not Set	No	Not Set	

Community Strategy Theme	Reference	BVPI Description	Performance in 2004/05	Performance in 2005/06	Target 2005/06	Improv ed	Hit Target
Health and Care	BVPI 196	Acceptable waiting time for care packages	70.20	80.7	85	Yes	No
Health and Care	BVPI 50	Educational qualifications of children looked after by reference to the percentage of young people leaving care aged 16 or over with at least 1 GCSE at grades A*-G, or General National Vocational Qualification	15.40	43	60	Yes	No
Health and Care	BVPI 56	Percentage of items of equipment delivered within 7 working days.	73.50	76	80	Yes	No
Health and Care	BVPI 163	Adoptions of children looked after.	6.00	4.9	10	No	No

Notes

- All indicators in table above were in bottom quartile in at least one category (All England or Unitary) in 2004/05.
- Of the 29 indicators that can be compared 25 (86%) have shown improvement in 2005/06, and only 4 have deteriorated.
- Of the 28 indicators that targets were set, and can be compared, 14 met target (50%) and 14 have not.

Appendix 4 – Pls that deteriorated between 2004/05 and 2005/06

Ref	Definition	Outturn 2004/05	Outturn 2005/06	Change	Comments
BVPI 102	Passenger journeys on buses per year	6046274	5592176	-7.51%	This continues the trend of a 10% reduction over the past five years and is common with all other Tees Valley, and many other, local authorities. This reduction corresponds with increasing car ownership, increasing cost of bus travel, de-registering of commercial bus services and increasing demand for longer distance trips. These factors are largely outside of the Local Authority's direct control. Despite this dedine, the number of bus journeys per person in Hartlepool is still one of the highest in the North East
BVPI 106	Percentage of new homes on previously developed land	55	54.96	-0.07%	
BVPI 109a	Percentage of major planning applications within 13 weeks	78.8	70.59	-10.42%	Top quartile performance for top tier authorities.
BVPI 12	Number of working days lost due to sickness absence	11.32	12.34	9.01%	Legal difficulties were encountered in closure of long term sickness cases which, along with the disruption associated with the creation of new departments following the corporate restructure resulted in performance worsening.
BVPI 14	Percentage of early retirements	0.41	0.78	90.24%	
BVPI 161	Employment, education and training for care leavers	0.83	0	-100.00%	
BVPI 163	Adoptions of children looked after	6	4.9	-18.33%	The lower figure in 05/06 represents only 5 children (this is a decrease of 1 from 04/05 and includes an increase in cohort size from 100 to 103).
BVPI 165	Percentage of pedestrian crossings for disabled people	94.59	91.9	-2.84%	
BVPI 174	Racial incidents per 100000 population	40	58.82	47.05%	The Council improved support and services in relation to racial incidents, raising awareness and confidence in reporting incidents.

Ref	Definition	Outturn 2004/05	Outturn 2005/06	Change	Comments
BVPI 178	Percentage of footpaths and rights of way easy to use by public	91.1	89.1	-2.20%	
BVPI 183a	Average length of Stay in bed and breakfast accommodation	0	1.54	n/a	
BVPI 194b	Proportion of children level 5 or above, KS2 in Maths	34	32	-5.88%	
BVPI 197	Teenage Pregnancies	-9.1	-15.2	67.03%	
BVPI 199a	Local Street and Environmental Cleanliness – Litter & Detritus	5	17	240.00%	Development of inspection process (including taking of photos for each transect and timing of inspections against deansing rounds) and a reduction in vehicle availability due to age of cleansing vehicles has shown a decrease in the level of cleansing in the borough and resulted in the lower outturn achieved this year
BVPI 204	The % of appeals allowed against the authorities decision to refuse planning applications	12.5	33.3	166.40%	The total number of appeals is low (15). One decision either way can therefore have a significant effect on performance
BVPI 224a	Condition of Non-Principal Classified Roads	8.45	23.18	174.32%	Method of calculating BVPI outturn from SCANNER data changed thus results do not directly relate to previous years outturns. The extent of the survey was also changed from 50% of the network to 100% of the network, which will result in a more meaningful year-to-year outturn in future years. There is also an element of genuine deterioration of the network resulting from insufficient investment at government level for a number of years. It is not anticipated that current funding levels for highway maintenance are sufficient to prevent, at least, minor further deterioration of the network in the short term. Projected outturns are based on current funding levels.
BVPI 40	Percentage of pupil achieving Level 4 or above in KS2 Math tests	77.6	77.5	-0.13%	
BVPI 43b	Percentage of SEN statements (including)	100	90	-10.00%	

Ref	Definition	Outturn 2004/05	Outturn 2005/06	Change	Comments
BVPI 46	Percentage absence in primary schools	5.14	5.29	2.92%	
BVPI 76c	Housing Benefit Security - Number of investigations per 1000 caseload	44.5	40.52	-8.94%	
BVPI 79a	Accuracy of HB/CTB claims	99.4	98.8	-0.60%	Indicator is based on a very small sample size (only 500 determinations) and is therefore sensitive to any actual processing accuracy failures
BVPI 8	Percentage of invoices paid on time	96.13	94.71	-1.48%	Reduction in performance has arisen from monitoring resources being redirected to IT projects (e.g. replacement FMS and EDRMS systems) and departmental restructures impacting upon processing timescales.
BVPI 82c(i)	Percentage of the total tonnage of household waste arisings that have been used to recover heat, power and other energy sources	73.61	70.7	-3.95%	The planned maintenance shutdown of the energy from waste plant overran and prolonged periods of repair were required, during April/May, July, September/October, January and March resulting in more waste being diverted to landfill. An agreed protocol is set in place between the four authorities to ensure any diversions are shared equally between each authority area, to both provide efficiency of service and fair tonnage distribution. Service in top quartile.
BVPI 82d(i)	Percentage of household waste that has been land filled	7.28	7.65	5.08%	We have not reached this year's target as repeated shut down for planned maintenance and repair of the Energy from Waste plant during April/May, July, September/October, January and March have caused more than expected diversions resulting in additional waste being land filled. Service in top quartile.
BVPI 86	Cost of household waste collection per household	33.35	36.26	8.73%	Alternate weekly collections have enabled residents to recycle cans, glass, paper, cardboard, plastic bottles and green waste in the home, which the council collects at the kerbside
BVPI 87	Cost of waste disposal per tonne municipal waste	35.63	37.6	5.53%	
LPI ACS 3	Number of adults participating in basic skills classes	535	410	-23.36%	The service has been successful at recruiting additional learners onto Basic Skills provision.

Ref	Definition	Outturn 2004/05	Outturn 2005/06	Change	Comments
LPI ACS 6	Number of physical visits per 1000 population to public libraries	7128	6564	-7.91%	Restructure of staffing to improve delivery of reader development activities and wider audience participation for all ages.
LPI CS 12a	Number of housebound people receiving a home visit from the home library service once every three weeks, for as long as they require the service	514	508	-1.17%	
LPI CS 13a	The number of voluntary/community groups supported by the Council	36	31	-13.89%	Outturn for 2005/6 reduced on outturn for 2004/5 as a result of change in criteria of Community Pool and due to demise of several organisations who have been previous beneficiaries
LPI CS 15	Percentage of residents who feel safe outside after dark	39	29.3	-24.87%	Despite crime levels decreasing, nationally the British Crime survey shows that residents report feeling less safe. The 2005/06 result shows Hartlepool is mirroring the national picture.
LPI CS 2a	Overall average attendance at Eldon Grove and Mill House Leisure Centre	397579	338831	-14.78%	Previous year (2004/05) included a year long free swimming campaign for juniors which increased attendances by over 33% on 2003/04.
LPI ED 5	Percentage of adult learners who are male	31	28	-9.68%	At present, insufficient males are entering learning. Analysis is being carried out to determine reasons why in order to provide measures for improvement.
LPI RP 10	The gap between Hartlepool unemployment rate and the Great Britain rate	1.7	1.9	11.76%	The economy has shown signs of slowing activity and unemployment has risen nationally. The convergence with GB has improved since December 2004 from 181% to 170% and convergence with Tees Valley for the same period has improved from 117% to 115%
LPI RP 11	The long term unemployment rate as proportion of total unemployed	27.7	32.2	16.25%	There have been significant increases in unemployment across the UK with significant job losses reported in the last year. Although long term unemployment has risen over the past 12 months it has shown a reduction of 0.4% from February 2006.
LPI RP 12	The youth unemployment rate as a proportion of the total unemployed	34.3	36.5	6.41%	Unemployment has been increasing across the UK and there have been a number of significant job losses reported. Youth unemployment has increased although it is showing a reduction of 0.4% from February 2006.

Ref	Definition	Outturn 2004/05	Outturn 2005/06	Change	Comments
LPI RP 13	The number of new business start ups per year	135	120	-11.11%	The level of vat registrations has gone down mirroring the national trend. This is mainly due to slowing of the economy. However Hartlepool has seen a net gain of 15 vat stock in comparison to reductions in vat stock of in the other 3 former Cleveland districts.
LPI RP 6	The number of residents assisted into training	732	661	-9.70%	At present clients need more support and training opportunities to become job ready and the lower 05/06 figure reflects the extra effort now having to be put into each case. Extra resources are going into 2006/7 which will hopefully mean the performance indicator will be improved and be much doser to the target level.
LPI RP 8	The number of business start ups with council assi stance	116	91	-21.55%	The outturn is off target primarily due to the extensive Brougham Enterprise Centre enhancement programme. Due to late funding offers the Centre has had to be virtually fully voided to allow the construction works to take place at the appropriate speed. However the Innovation Centre at Queens Meadow has contributed 11 new starts. Performance is planned to recover in 2006/7.
LPI SS 1c	Admissions of supported residents aged 65 or over to residential/nursing care	21.1	57.2	171.09%	Definition was changed, by CSCI in August 2005. Outturn figure is based on new calculation - target was set using previous definition.
LPI SS 3	The number of adults under 65 with mental health problems whom the authority helps to live at home per 1000 adults under 65	3.4	3	-11.76%	Figure is still in line with Department of Health top score performance for 05/06. The variation equates to a change of only 22 people. This is also snapshot figure taken on the last day of the year, which is therefore susceptible to variation

SCRUTINY COORDINATING COMMITTEE 15th September 2006



Report of: Head of Community Strategy

Subject: COMMUNITY STRATEGY & NEIGHBOURHOOD

RENEWAL STRATEGY REVIEW 2006

SUMMARY

1. PURP OS E OF REPORT

1.1 To seek the view s of Scrutiny Co-ordinating Committee on the first consultation draft of the revised Community Strategy, *Hartlepool's Ambition*, (Appendix 1).

2. SUMMARY OF CONTENTS

2.1 The revised Community Strategy will, following adoption in April 2007, provide a new strategic framework for Hartlepool. The Strategy also incorporates a revised Neighbourhood Renewal Strategy and Sustainable Development (Local Agenda 21) Strategy. The Strategy recommends modifications to the existing Neighbourhood Renewal Strategy boundary (Appendix 2, Map 1).

3. RELEVANCE TO SCRUTINY COORDINATING COMMITTEE

3.1 The Community Strategy and the Local Agenda 21 Strategy form part of the policy framew ork.

4. TYPE OF DECISION

4.1 Budget and Policy Framew ork

5. **DECISION MAKING ROUTE**

1st Consultation Draft: Hartlepool Partnership 5th September 2006 * 11th September 2006 * Cabinet 15th September 2006 Scrutiny Co-ordinating Committee

2nd Draft:

19th January 2007 Hartlepool Partnership 22nd January 2007 Cabinet 9th February 2007 Scrutiny Co-ordinating Committee

Final Draft:

19th March 2007 Cabinet Hartlepool Partnership 23rd March 2007 19th April 2007 Council

6. **DECISION REQUIRED**

6.1 To seek the views of Scrutiny Co-ordinating Committee on the first consultation draft of the revised Community Strategy within the time table outlined above.

Footnote

In order to meet the committee deadlines, it has been necessary to prepare this report before the Hartlepool Partnership and Cabinet decisions have been made. An update and any amendments will be reported verbally at the meeting.

Report of: Head of Community Strategy

Subject: COMMUNITY STRATEGY & NEIGHBOURHOOD

RENEWAL STRATEGY REVIEW 2006

1. PURPOSE OF REPORT

1.1 To seek the views of Scrutiny Co-ordinating Committee on the first consultation draft of the revised Community Strategy, *Hartlepool's Ambition*, (Appendix 1).

2. BACKGROUND

- 2.1 Part 1 of the Local Government Act 2000 places on principal Local Authorities a duty to prepare Community Strategies for promoting or improving the economic, social and environmental well-being of their areas, and contributing to the achievement of sustainable development in the UK.
- 2.2 Government guidance issued in December 2000 stated that Community Strategies should meet four objectives. They must:
 - Allow local communities (based upon geography and/or interest) to articulate their as pirations, needs and priorities;
 - Co-ordinate the actions of the Council, and of the public, private, voluntary and community organisations that operate locally;
 - Focus and shape existing and future activity of those organisations so that they effectively meet community needs and aspirations; and
 - Contribute to the achievement of sustainable development both locally and more widely, with local goals and priorities relating, where appropriate, to regional, national and even global aims.
- 2.3 It also stated that a Community Strategy must have four key components:
 - A long-term vision for the area focusing on the outcomes that are to be achieved;
 - An action plan identifying shorter-term priorities and activities that will contribute to the achievement of long-term outcomes;
 - A shared commitment to implement the action plan and proposals for doing so;
 - Arrangements for monitoring the implementation plan, for periodically reviewing the Community Strategy and for reporting progress to local communities.

- 2.3 The Hartlepool Partnership, the tow n's Local Strategic Partnership, and the Council agreed a draft Community Strategy in April 2001 and adopted a final version in April 2002. Hartlepool's Community Strategy set out a timetable for review in five years.
- 2.4 In line with this agreement, the Community Strategy Review 2006 was launched on 5th May 2006 and a new Community Strategy will be in place in April 2007.

3. GOVERNMENT CONSULTATION ON REVISED GUIDANCE 2005

- 3.1 In December 2005 Government launched a consultation paper on the role of Local Strategic Partnerships and Sustainable Community Strategies. In it the Government set out its commitment to reshaping Community Strategies as Sustainable Community Strategies. This builds on recommendations from the Egan Review Skills for Sustainable Communities, ODPM, 2004 to re-emphasise the need for local leaders to take a more cross-disciplinary and integrated approach to social, economic and environmental issues. The paper establishes the components of a Sustainable Community Strategy as:
 - Active, inclusive and safe
 - Well-run
 - Environmentally sensitive
 - Well designed and built
 - Well connected
 - Thriving
 - Well served and
 - Fair for everyone
- 3.2 Following the central government reorganisation in May 2006 and the creation of the Department for Communities and Local Government the timetable for publication of the response to the consultation exercise is unclear. It anticipated that further policy guidance on Community Strategies will be published alongside the Local Government white paper scheduled for Autumn 2006.

4. NEIGHBOURHOOD RENEWAL STRATEGY REVIEW 2006

- 4.1 Although the current Neighbourhood Renewal Strategy is part of the Community Strategy it is published as a separate 70 page document. The Neighbourhood Renewal Strategy sets out the intention to prepare Neighbourhood Action Plans (NAPs) in the Borough's priority Neighbourhoods and provides a policy frameworkfor this development.
- 4.2 As these NAPs are now in place they provide a more detailed policy framew ork for improvements in the disadvantaged neighbourhoods than was available in 2002. As a result the first consultation draft includes

- Neighbourhood Renew all objectives alongside Community Strategy objectives in one document.
- 4.3 The Neighbourhood Renew al Strategy also sets out the boundaries of the disadvantaged neighbourhoods and these have been reconsidered as part of the review. Neighbourhood Renew alis about narrowing the gap between conditions in the disadvantaged communities and the rest of the town. It is therefore important that the Neighbourhood Renew al Area is kept as tightly defined as possible and is based upon the statistical level of disadvantage.
- 4.4 All Members were contacted and asked to highlight any areas that they thought may warrant inclusion within the revised Neighbourhood Renew al Strategy. It is recommended that the disadvantaged part of Throston ward is included in a revised NRS as for three of the key indicators, employment, health and community safety, the area is within the 10% most deprived areas in the country (IMD2004). It is also recommended to include Bright Street and Wilson Street in the Dyke House/Stranton/Grange NRS neighbourhood and include the 'I' and 'M' Blocks in the Ow ton NRS neighbourhood. (Appendix 2).

5. SUSTAINABLE DEVELOPMENT & LOCAL AGENDA 21

5.1 Hartlepool Borough Council agreed its Local Sustainable Development Strategy in January 2001. The Strategy aimed to:

"achieve improvements in the quality of our lives without causing irreversible damage to the environment or preventing our children from being able to enjoy the benefits we have today".

5.2 In 2005 the Government published Securing the Future - UK Government sustainable development strategy, updating the 1999 Strategy. The new Strategy outlines a pivotal role for local authorities and their partners, through Local Strategic Partnerships, in delivering sustainable communities. The Strategy states that:

Making the vision of sustainable communities a reality at the local level means sending the right signals to local Government about the importance of sustainable development, supporting strong local leadership and developing the right skills and knowledge. Government will work with its partners to develop toolkits and other materials to support Local Strategic Partnerships (LSPs) in developing and delivering Sustainable Community Strategies which help deliver sustainable development in the UK.

5.3 In response to this guidance, the revised Community Strategy, *Hartlepool's Ambition*, incorporates a revised local Sustainable Development Strategy.

6. HARTLEPOOL'S AM BITION

- 6.1 The revised Community Strategy builds on the 2002 Strategy and sets out a revised policy framew ork for Hartlepool. Key revisions include:
 - The Strategy now incorporates the previously separately published Neighbourhood Renewal Strategy (2002) and the Sustainable Development Strategy (2001);
 - Housing and Environment are established as Priority Aims in their own right and as a result the number of priority aims has increased from 7 to 8;
 - Changes to the Neighbourhood Renew al Strategy boundary, including the addition of the disadvantaged part of Throston ward as detailed in Appendix Map 1 attached;
 - Following over 1100 responses to the consultation, and a series of Theme Partnership w orkshops, the vision has been revised along with many of the Priority Aims and Objectives.

7. NEXT STEPS

- 7.1 Consultation on this first revision of the Community Strategy runs until the 17th November 2006. The consultation draft sets out a number of specific questions. These are repeated in paragraph 7.3. Members are requested to respond to them all, to some and not others, or to write about other issues that have not been covered. Responses to this consultation should be received by the Head of Community Strategy no later than 17th November 2006.
- 7.2 Further copies of the Strategy are available by telephoning 284147 alternatively, the consultation paper can be read online at:

 www.hartlepoolpartnership.co.uk by following the Review 2006 link.
- 7.3 Consultation questions
 - 1. Is the draft Strategy about right?
 - 2. What would you like to see changed?
 - 3. Does the Vision capture Hartlepool's ambition?
 - 4. Do you agree with the Priority Aims and related Objectives?
 - 5. Is there anything you would like to add to the Priority Aims?
 - 6. How could consultation on the Community Strategy and Neighbourhood Renewal Strategy be improved in future?
- 7.4 During the Consultation period, a number of appraisals of the draft Strategy will be carried out. These will highlight practical ways to enhance the positive aspects of the Strategy and to remove or minimise any negative impacts. These include:
 - The Integrated Regional Frameworkfor the North East
 - Health Impact Assessment
 - Section 17
 - Rural Proofing
 - Diversity Impact Assessment

More details on these individual assessments is contained in the Community Strategy.

8. RECOMMENDATIONS

8.1 The views of Scrutiny Co-ordinating Committee are sought on the first consultation draft of the revised Community Strategy within the timetable outlined above.



hartlepool partnership

Hartlepool's Ambition

Community Strategy & Neighbourhood Renewal Strategy

1st Consultation Draft Consultation Period: September 2006 – 17th November 2006

Subject to approval by the Hartlepool Partnership and Cabinet



Text extracts can be made available in Braille, talking tapes and large print, on request. If you would like information in another language or format, please ask us.

إذا أردت المعلومات بلغة أخرى أو بطريقة أخرى، نرجو أن تطلب ذلك منّا. (Arabic

যদি আপনি এই ডকুমেন্ট অন্য ভাষায় বা ফরমেটে চান, তাহলে দয়া করে আমাদেরকে বলুন। (Bengali)

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اگرآپ کومعلومات کسی دیگرزبان یادیگرشکل میں درکار ہوں تو برائے مہر بانی ہم سے پوچھئے۔ (Urdu)

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Jeżeli chcieliby Państwo uzyskać informacje w innym języku lub w innym formacie, prosimy dać nam znać.

(Polish)

如欲索取以另一語文印製或另一格式製作的資料,請與我們聯絡。 (Cantonese)

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Foreword lain Wright MP. Chair of the Hartlepool Partnership



This year marks the 200th anniversary of the birth of the founder of West Hartlepool, Ralph Ward Jackson. Ward Jackson had the ambition to create in the Victorian era a modern economic and commercial infrastructure; within twenty years the area of land between the Headland and Seaton Carew had been transformed from sand dunes to the fourth largest port in the country. Ambition had created wealth, prosperity and, from that, first-class public amenities.

In 2002 the Hartlepool Partnership drew up a Community Strategy for our town, following extensive consultation. This set out a vision that Hartlepool would be a prosperous, caring, confident and outward-looking community, in an attractive environment, in order to realise its potential. It also established seven priority aims to improve the economic, social and environmental well-being of the town.

The Community Strategy produced at that time has played a significant role in helping to improve Hartlepool. The Marina continues to prosper and be seen locally, regionally, nationally and internationally as a world-class facility. Educational achievement has been rising rapidly, so that children in Hartlepool for the first time exceed the national average in qualifications. More young people are going to university than ever before. Unemployment has fallen over the five years and more people are in work, helping to provide additional prosperity for themselves and their families.

But the town still faces real challenges, both locally and as part of the wider global economy. As a town the proportion of people who are older is getting larger, and this places added pressure on such services as the NHS, social care and housing. The number of people of working age is getting smaller, and those with the highest skills are leaving the town to take advantage of the opportunities available throughout the world. Life expectancy of people in Hartlepool, although improved in the last five years, remains markedly below the national average.

The pace of globalisation – the interconnectivity and free movement of trade, people, capital and information, will occur at a faster rate than ever before in the years to 2020. Globalisation means those people with the highest skills will be wanted throughout the world and, given the improvements in technology and communication, can be located anywhere in the world.

The challenge for cities and regions in the next fifteen years will be to ensure that the infrastructure and environment of their particular area – their sense of place – are conducive to creating a modern, creative and innovative place to live, work and relax. As the global economy is forecast to grow by 80 per cent by 2020, the rewards for adapting to these changes will be large. The greatest benefits of globalisation will accrue to those cities, regions and countries that can access and adopt new technologies. The manner in which those technologies can be integrated and applied will be crucial to an area's prospects for prosperity.

I believe we can adapt Ward Jackson's vision and ambition to allow Hartlepool to prosper in the 21st century. My vision for the town is that Hartlepool by 2020 is seen throughout the world as a symbol for ambition, high skills and enterprise in a diverse range of industries, from modern manufacturing, to computer-design companies, to tourist attractions. By 2020, I want the life expectancy of Hartlepool's citizens to at least match the national average. And I want crime and anti-social behaviour, which blight the lives of decent residents, to be eliminated as much as possible.

The town's organisations can intervene and shape their plans to address the long-term challenges. But the vision for the town will be better and more informed with your involvement.

This is only a first draft of the Community Strategy; I thank all those who have contributed so far, and would like to see a further healthy and vigorous debate in the next few months as to what sort of town we would like Hartlepool to be in 2020. Hartlepool ambition allowed us to be world-class in the era of Ward Jackson – I believe we need to demonstrate this ambition again to develop, grow and prosper in the world of 2020.

The Wester

August 2006

Preface Mayor Stuart Drummond Vice Chair of the Hartlepool Partnership



The first four years since I was elected as Mayor of Hartlepool in 2002 have passed quickly; it has been an exciting and challenging time. It was in April 2002 that the Hartlepool Partnership produced its first Community Strategy setting out a framework for innovation and improvement across the town.

Many of the Strategy's priority aims matched my concerns – the quality of the local environment, community safety and providing activities for young people. Taking on the role of Chair of the Safer Hartlepool Partnership meant I could take a hands-on role in driving forward these improvements.

Over the first phase of the Strategy's delivery there have been some impressive improvements. Since 2003/4 the number of burglaries has halved. In practical terms that means 654 fewer burglaries every year and very many families and vulnerable older people not suffering the effects of crime.

The quality of our local environment has also improved. Operation Clean Sweep has been the catalyst for dramatic improvements to the local environment and has given people a new sense of ownership of their local community.

The establishment of a Children and Young People's Strategic Partnership ensures that young people's voices will be heard in the preparation and delivery of services.

Four years on we have reviewed the Community Strategy and I'd like to thank all those who gave their time and effort to support the process. The new Strategy takes account of changes within Hartlepool and further afield. It is purposely not a detailed plan, but a renewed commitment for partnership working across Hartlepool at all levels. The Strategy builds on the practical achievements and lessons learned during the first years of implementation.

It also raises the bar. To make further improvement a large number of people need to support its delivery. Residents' Associations, community and voluntary groups as well as local businesses and large public organisations all need to work to influence the individual everyday choices we all make.

And we need to make the right choices to secure a future that is fairer for us all now and for future generations. I want Hartlepool to have a strong local economy. I want its residents to have decent homes in places with clean, safe public spaces, where people are able to lead healthy lives and enjoy their local environment.

Our task now is to deliver. The debate starts now. And I'd urge you to get involved.

August 2006

Introduction

Hartlepool's Ambition

2006 marks the 200th Anniversary of the birth of Ralph Ward Jackson. The founder of West Hartlepool lived in Greatham Village and was the man responsible for establishing the layout of the town and erecting the first public buildings. He improved education and welfare facilities for local residents and developed the town's railways and docks. In the early 1800s his vision and aspiration brought key individuals together to work in partnership to expand the town.

During 2006, the Hartlepool Partnership has worked to prepare this Community Strategy. The Partnership brings together all the town's partnerships delivering local services to improve the quality of life for people in Hartlepool.

Community Strategy 2006

This updated Community Strategy builds on the 2002 Strategy and provides a revised policy framework for Hartlepool. It describes a long-term vision – Hartlepool's ambition and aspirations for the future:

Hartlepool will be a thriving, respectful, inclusive, healthy, ambitious and outward-looking community, in an attractive and safe environment, where everyone is able to realise their potential.

The Vision is further articulated through priority aims and associated objectives grouped into eight themes:

- 1. Jobs and the Economy
- 2. Lifelong Learning & Skills
- 3. Health & Care
- 4. Community Safety
- 5. Environment
- 6. Housing
- 7. Culture & Leisure
- 8. Strengthening Communities

Housing and Environment are established as Themes in their own right acknowledging the increased drive to bring about Housing Market Renewal and the importance residents place on the quality of their local environment.

In 2002 a Neighbourhood Renewal Strategy was published alongside the Community Strategy. This identified 7 priority neighbourhoods where regeneration activities would be targeted and mainstream resources directed to accelerate improvements in quality of life.

The 2002 Neighbourhood Renewal Strategy set out Terms of Reference for Neighbourhood Action Plans (NAPs) to be developed for the 7 priority neighbourhoods. These NAPs are now in place and set out a detailed understanding of residents' priorities together with an analysis of current trends.

This updated Community Strategy incorporates and updates the 2002 Neighbourhood Renewal Strategy.

The Evidence Base

The Strategy is backed by rigorous evidence based analysis and underpinned by a rich understanding of local priorities and concerns. This clearly establishes key areas for improvement within the Jobs & the Economy, Community Safety and Health & Care Themes. Further information on the town's performance, and background reports can be found on the Hartlepool Partnership's website www.hartlepoolpartnership.co.uk

Hartlepool in Context

Hartlepool is located on the North East coast within the Tees Valley sub region. It is a compact town, which is linked to the rest of the region and country by road, rail and sea. The A19 passes through the western rural part of the Borough and the A1 (M) is close by. Trains travel along the east coast connecting Hartlepool to Newcastle, the rest of the Tees Valley, York and London. Hartlepool also has a significant port facility and a world-class marina.

Approximately 90,000 people live in the town of which 1.2% are from black and minority ethnic communities and almost a fifth are at or above retirement age. The town combines dense urban areas, an established marina and expanding suburbs with a number of distinct rural villages set in attractive countryside. It is a proud town steeped in history and maritime heritage and the people of the Borough have a strong sense of local identity.

A unitary local authority covers the town with a directly elected mayor and cabinet political structure. Other major service providers sharing the local authority boundary are the Hartlepool Primary Care Trust, the Police Basic Command Unit, the Probation Service and the local Team of the Learning and Skills Council. There is a strong tradition of partnership working in the Borough more recently through the work of the Hartlepool Partnership, which brings together the public, private, community and voluntary sectors.

The Borough has seen a major transformation over the past 20 years through regeneration programmes and public and private sector investment. The town now has major visitor facilities, a revitalised town centre with a wide range of retail facilities, sites of international nature conservation importance and significant business and investment opportunities. Hartlepool has become a successful, modern town equipped to meet the challenges of the 21st Century.

The Hartlepool Community Strategy: The First Five Years

The first draft of Hartlepool's Community Strategy was produced in June 2001. Major changes have taken place over the last five years in terms of improvements to the town and to how the Hartlepool Partnership and its partners are structured to deliver the Hartlepool Community Strategy.

Five Years on – what has been achieved?

Since the first Community Strategy was produced there are fewer people unemployed – down from 6.9% in 2002 to 4.6% in 2006. The number of young people and long-term unemployed has also reduced.

The opening of Queens Meadow, Hartlepool's flagship Business Park, together with upgraded units at Brougham Enterprise Centre now guarantees a strong provision of high-quality incubation units throughout the town. Exciting plans have emerged for the development of the Victoria Harbour site adjacent to the existing Marina.

Hartlepool College of Education now has three Centres of Vocational Excellence and the number of people achieving qualifications has increased.

Pupils achieving a grade A* to C at GCSE in Hartlepool has gone up by 3% per year, over the last three years, to 52% in 2005. This is an all-time high for the local authority. For the first time ever, the percentage of pupils achieving five A* to G grades at GCSE reached the national average.

Performance at Key Stage 3 (aged 14) in English, Maths and Science and at Key Stage 2 (aged 11) has improved so much that Hartlepool has been identified as one of the most improved local authorities in the country. Performance at many levels in English and Maths is now above the national average.

There have been significant reductions in crime. Domestic burglary and vehicle crime have reduced significantly since 2001.

While there is still a long way to go to reduce the health inequalities that exist between life expectancy in Hartlepool and the rest of the country great progress has been made in reducing smoking. There have also been marked improvements in reducing teenage pregnancy.

The transfer of the council housing stock to Housing Hartlepool has seen an acceleration of housing improvements. Progress has been made in the Housing Market Renewal areas with Hartlepool Revival leading the charge in remodelling large areas of town centre housing. More people across Hartlepool (95%) are now satisfied with their accommodation than from previous surveys.

An increasing number of people are satisfied with their area as a place to live – up to 83% in 2004 and more residents of Hartlepool now feel that there is a lot of community spirit in their area. Alongside these improvements steps have been taken to safeguard natural resources with recycling rates having increased by 20% in recent years.

Evolving Partnerships

Since its inception in 1999, and following the publication of its first Community Strategy, the Hartlepool Partnership Board has transformed to meet the challenge of providing high quality local services and improving local quality of life. It continues to responded to government requirements and has learnt from best practice, both within the North East and further afield.

The Hartlepool Community Network has established itself as a strong co-ordinating body for the town's community and voluntary sector. The Protocol the network signed with the Hartlepool Partnership in 2005 strengthened working relationships and ensured the sector remained central to the Partnership's work in delivering the Community Strategy.

Theme Partnerships including the Environment Partnership and the Culture & Leisure Partnership have developed into fully operational strategic partnerships driving forward improvements.

All service providers in Hartlepool have responded to the challenge set out in *Every Child Matters*. A Children & Young Peoples Strategic Partnership is now operational co-ordinating the delivery of *The Big Plan* – our Children and Young People's Strategic Plan.

The Hartlepool New Deal for Communities (NDC) Partnership is half way through its ten-year programme and significant improvements are being delivered. 44% of local residents are now in paid work compared to 38% in 2000.

There has been significant improvement in the educational achievement of young people in the area and over 370 over 16s have received bursaries to help them access training and education. The most marked improvements have occurred in Community Safety where the number of burglaries has decreased from 351 in 2001/02 to 115 in 2005/06.

As the current regeneration programme draws to an end in the north of the town, £25m of renewal activity will have been delivered to the Brus and St Hilda wards.

Neighbourhood Action Plans (NAPs) are now in place for the majority of the town's most deprived neighbourhoods; the NDC NAP is due for completion by the end of 2006. These NAPs set out community priorities and provide a tool for local residents, through NAP Forums, to monitor implementation. Improvements are resourced through mainstream and Neighbourhood Renewal funding allocated by the Hartlepool Partnership.

But it doesn't stop there. The Partnership has agreed ambitious plans for the future. Hartlepool's achievements are being recognised internationally reflected in the decision to award Hartlepool the prestigious finishing port in the Tall Ships' Race in 2010. A second phase of development at Queens Meadow and Wynard business parks will underpin our economic regeneration and work on the Tees Valley Coastal Arc, together with the ongoing revitalisation of the town centre housing, will continue the town's physical regeneration. In the last five years the Hartlepool Partnership has developed robust plans to take the 2002 vision forward and deliver Hartlepool's ambition.

Neighbourhood Renewal and Regeneration

Introduction

Regeneration is a process, which renews or revitalises the economic, social and environmental conditions of a community. Neighbourhood Renewal is the part of the process that concentrates on neighbourhoods.

Neighbourhood Renewal Strategies provide a broad policy framework for this activity over a 10-year period. Their purpose is to reduce inequalities in the most disadvantaged communities and to help tackle social and economic exclusion.

Within this Community Strategy are detailed objectives that form the Hartlepool Neighbourhood Renewal Strategy (NRS), along with individual Neighbourhood Action Plans (NAPs) that have been developed for each of the disadvantaged communities in Hartlepool.

The NRS is a key element in ensuring that the vision of the Community Strategy is realised.

Context

The context for the Neighbourhood Renewal Strategy is provided by 'A New Commitment to Neighbourhood Renewal – National Strategy Action Plan' (January 2001), which was part of the government' modernising agenda.

This National Action Plan sets out a new approach to renewing disadvantaged neighbourhoods by working towards creating a nation where 'within 10-20 years no-one should be seriously disadvantaged by where they live'.

This national vision is reflected in two long-term goals:

- In all the poorest neighbourhoods to have common goals of lower worklessness and crime, better health, skills, housing and physical environment.
- ii) To narrow the gap on these measures between the most deprived areas and the rest of the country.

Improved co-ordination of services within neighbourhoods, better use of existing mainstream resources and community empowerment are key elements of this strategy.



The most disadvantaged neighbourhoods: the Neighbourhood Renewal Strategy area

Hartlepool is the 14th most disadvantaged area in the country. The previous NRS area was made up of seven disadvantaged neighbourhoods:

- North Hartlepool (Brus & St Hilda wards)
- Dyke House/Stranton/Grange
- Burbank
- Rift House/Burn Valley
- Owton
- Rossmere
- West Central Hartlepool NDC

The rationale for inclusion in the NRS was that they were within wards within the most 10% disadvantaged in the country, as set out in the Index of Multiple Deprivation from 2000.

The Index of Multiple Deprivation was revised by the Office of National Statistics (ONS) in 2004. Rather than wards being the geographical unit of deprivation ONS now use Super Output Areas (SOAs) that are standardised at around 1500 population in size.

The revised index of deprivation shows that some areas are now no longer in the 10% most disadvantaged. This may be because conditions have improved, but it may also be due to using SOAs instead of wards and the fact that different indicators were used to make up the Index of Deprivation in 2004 than were used previously in 2000.

On this basis, and the fact that the initial NRS was a ten year strategy - those areas that were in the Neighbourhood Renewal Strategy (NRS) previously will remain in the NRS for the next five years.

During the consultation on the NRS review a number of other streets are to be added into the NRS area to reflect more natural neighbourhoods. This includes the addition of Bright Street and Wilson Street to the Dyke House/Stranton/Grange neighbourhood. During 2005 the Hartlepool Partnership agreed to extend the boundary of the Owton NAP to include the 'I' and 'M' Blocks to reflect the natural neighbourhood of Owton Manor.

The main change to the boundary from the previous NRS is the inclusion of the Throston neighbourhood. The ward based Index of Multiple Deprivation from 2000 that was used to inform the previous NRS did not have the Throston neighbourhood within a ward that was in the most 10% disadvantaged in the country, and as such did not qualify for inclusion in the previous NRS. While the 2004 IMD does not place Throston in the bottom 10% of disadvantaged area overall, for the IMD individual domains (there are seven that make up the overall ranking) of Employment, Health & Disability and Crime it is within the bottom 10% nationally. These domains are key priorities for the Hartlepool Partnership. In addition the Tees Valley Joint Strategy Unit have undertaken research as to the relative deprivation on small geographic areas throughout the town and this demonstrates that the Throston neighbourhood is as disadvantaged as several other NRS neighbourhoods.

The addition of Throston means that 55% of the Hartlepool population live in disadvantaged neighbourhoods – an increase from 54% in the previous NRS. While in principle this leads to a further diluting of the regeneration funding available, such as NRF, is does provide Theme Partnerships and individual service providers the flexibility to target a greater number of disadvantaged neighbourhoods. Service providers will increasingly have to consider in greater detail whether services they provide need to be targeted at the whole NRS area or be more focussed on specific neighbourhoods where the problems are more acute.

Many services and opportunities, particularly for education and employment lie outside the NRS area. It will, therefore, also be the aim of the NRS to support such opportunities and develop links to ensure they are accessible to the NRS area communities. Such opportunities could arise at Seaton Carew, on industrial estates on the southern fringes of the Borough, Wynyard Business Park and other strategic sites in the Tees Valley and on the A19 corridor.

Neighbourhood Action Plans

The Government's National Strategy for Neighbourhood Renewal set out that all neighbourhoods that need priority status at the local level should be identified in the NRS, and that NAPs for each of these neighbourhoods should be prepared.

NAPs are structured around the seven key themes of the Hartlepool Community Strategy therefore integrating economic, social and environmental issues. These 'golden threads' have enabled the NAPs to be taken on board by each of the Theme Partnerships delivering each theme of the Community Strategy.

NAPs have been developed in each of the NRS priority neighbourhoods (note NDC NAP due for completion later in 2006). They are already beginning to shape mainstream service delivery and act as a framework for how additional new resources are prioritised locally.

The NAPs together form the geographical element of the Hartlepool Neighbourhood Renewal Strategy, setting out in detail:

- Key statistics of the neighbourhood;
- · Strengths and Weaknesses;
- · Resources and Programmes; and
- Gaps in service delivery linked to priority concerns and actions.

Individual NAPs are available to view on the Partnership's website www.hartlepoolpartnership.co.uk

The Consultation Process

What did we do?

Consultation on the revision of the Community Strategy was formally launched on the 5th May 2006 at the Hartlepool Partnership Annual Event. The first phase of consultation ran for 3 months until the 31st July. The aim of the first phase of consultation was to engage residents, local groups and organisations in the review process by asking them to consider the Vision and Aims of the existing Strategy. To enable greater involvement in the review a Consultation Toolkit was developed to provide local groups and organisations with the key resources that they would need to undertake their own consultation activities. The outcomes of their consultation and individual responses have been considered in the development of the first draft. A range of consultation activity has taken place across the Borough including:

- 1. Household questionnaire
- 2. On-line questionnaire
- 3. Viewpoint 1000 questionnaire (Hartlepool's Citizens' Panel)
- 4. Theme Partnership consultation events
- 5. Key organisation and group consultation events

To raise awareness there has been active promotion of the Review including:

- 1. Presentation to the Hartlepool Partnership
- 2. Presentation to the Council's Cabinet
- 3. Provision of a seminar for Councillors
- 4. Presentations to the North, Central & South Neighbourhood Consultative Forums
- 5. Presentations to Theme Partnerships and the Hartlepool Community Network
- 6. Meeting with the Neighbourhood Forum Resident Representatives
- 7. A week long promotion in Middleton Grange Shopping Centre
- 8. Publicity through Hartbeat, the Hartlepool Mail and Radio Cleveland.

Further detail on the consultation undertaken in the development of this new Community Strategy is set out in the 'Hartlepool Partnership Community Strategy Review 2006 Activity Log'. This can be viewed on the Hartlepool Partnership Website www.hartlepoolpartnership.co.uk

What did it tell us?

A total of over 1100 people responded to our request for feedback on the 2002 Community Strategy and priorities for future improvement. The comments received have shaped a new vision for this strategy and revisions to its aims and objectives.

The Vision

Over 70% of respondents agreed with the Vision set out in the 2002 Community Strategy. Where suggestions for improvement were provided these included comments relating to crime and community safety, quality of the street scene and wider environment, health, regeneration, skills and skilled jobs, and respect for one another and for the history of the town.

The original vision has changed from: 'Hartlepool will be a prosperous, caring, confident and outward looking community in an attractive environment, realising its potential' to:

'Hartlepool will be a thriving, respectful, inclusive, healthy, ambitious and outward looking community, in an attractive and safe environment, where everyone is able to realise their potential.'

The Priority Aims

Community Strategy 2002 set out 7 Priority Aims:

- 1. Jobs and the economy
- 2. Lifelong learning and skills
- 3. Health and care
- 4. Community safety
- 5. Environment and housing
- 6. Culture and leisure and
- 7. Strengthening communities

Respondents were asked which of these aims should be tackled first and there was a clear consensus that Jobs and the Economy should be the top priority for action. Community Safety and Health & Care were the second and third priorities, with Environment and Housing slightly further down the list.

Around a third of respondents suggested changes to the aims. Many of these related to adult education and job creation, higher levels of policing and reduced crime and greater health education, healthy living and provision of health care facilities. People also wanted to be consulted more and to feel more involved.

When asked what changes in service provision would improve their quality of life improved policing/reduced crime and more public transport were the two top service areas. Tidying local neighbourhoods and reducing the amount of litter were also factors which many highlighted as improving quality of life.

Our Vision

"Hartlepool will be a thriving, respectful, inclusive, healthy, ambitious and outward-looking community, in an attractive and safe environment, where everyone is able to realise their potential"



Our Principles

In delivering the Community Strategy all members of the Hartlepool Partnership will strive to apply the following nine principles:

Effective partnership working

Working together as equals to deliver sustainable communities within Hartlepool and having a clear understanding of shared decision-making, risks, responsibilities and accountabilities.

Efficient partnership working

Increasing efficiency and achieving value for money through improved procurement, financial reporting and management. Delivering high quality local services and making the most of the resources available including people, money, property, data and information.

Skills and knowledge

Developing our own capacity and skills to improve performance, whilst providing opportunities for the community to improve their skills, capacity and life chances.

Decision making and communication

Communicating openly and honestly with the community in Hartlepool making the Partnership publicly accountable for its decisions. Decision-making will be rigorous and transparent and decisions will be based upon the best information available at the time.

Involvement and inclusion

All parts of the community regardless of their gender, race, ethnicity, colour, disability, religion, sexual orientation, family and other circumstances, language, national or social origins, age or any other status, are encouraged to be involved at all stages in the development, delivery and monitoring of this strategy.

Integrity

Acting with honesty, selflessness, objectivity and trust, declaring interests and dealing with truth and completeness.

Sustainable development

Considering economic, social and environmental goals equally and in an integrated way ensuring the long term and global aspects of strategy and decision making are considered.

Performance management

Actively managing the delivery of the Strategy and, where information for monitoring purposes is not forthcoming, striving to address this.

Leadership and influence

Leading by example in delivering the Strategy by applying these principles and using influence to encourage other partners and providers locally, regionally and nationally to do the same

The Renewal of Hartlepool's Neighbourhoods

In achieving the Community Strategy Vision it is essential that improvements are made across the Borough. This equality of opportunity is reflected in the Neighbourhood Renewal Strategy aim:

Our Aim

Continue the regeneration of Hartlepool and ensure that local people, organisations and service providers to work together to narrow the gap between the most deprived neighbourhoods and the rest of the town, so that in the future, no-one is seriously disadvantaged by where they live.

Our Objectives

- 1. To improve methods of consultation and working with communities in disadvantaged neighbourhoods.
- 2. To maximise the skills and knowledge of all those involved in the Partnership, including the community network, decision makers and service staff in all sectors.
- 3. To contribute jointly to achieving the national Public Service Agreement floor targets within Hartlepool and its most disadvantaged neighbourhoods.
- 4. To seek resources for renewal and regeneration on the basis of need.

- 5. To target neighbourhood renewal resources to benefit residents of the NRS neighbourhoods.
- 6. To better focus other special initiatives and mainstream services on NRS neighbourhoods, reducing the gaps between the conditions in these areas and the borough-wide, regional and national average.
- 7. To support the development of neighbourhood management and link this to the Partnership.
- 8. To build upon recent improvements and good practice, identifying and realising opportunities for continued regeneration and investment through flagship projects including Victoria Harbour, Hartlepool Quays, Queens Meadow Business Park, Wynyard and established business areas such as Brenda Road.
- 9. To ensure that the NRS neighbourhoods benefits from opportunities that exist outside the NRS Area.
- 10. To effectively link into sub-regional and regional partners and partnerships including the Tees Valley Partnership, Tees Valley Regeneration, Tees Valley Living and One North East.
- 11. To work towards a better understanding of the key issues and improve baseline information and the analysis of resources.
- 12. To ensure that the main programmes, partners and partnerships reflect the aims of this Strategy.

Children and Young People

Children and Young People in Hartlepool face great opportunities and pressures. By working together we can improve their lives both now and into the future.

Hartlepool Borough Council is required to prepare and publish a Children and Young People's Plan by the Children Act 2004. It has a duty to "promote co-operation" between itself and its key partners. There has been agreement nationally on the five outcomes that really matter to the lives of children and young people and these are now law in the Children's Act 2004. The five outcomes are:

- Be Healthy
- Stay Safe
- Enjoy and Achieve
- Make a Positive Contribution
- Achieve Economic Well-being

Be Healthy refers to physical, mental, emotional and sexual health, with an emphasis on healthy lifestyles and making positive choices not to take drugs.

Stay Safe refers to being safe from maltreatment, neglect, sexual exploitation, accidental injury and death, bullying and discrimination, crime and anti-social behaviour.

Enjoy and Achieve refers to being ready for school, attending and enjoying school, achieving high standards at primary and secondary stages of education, personal and social development and recreation.

Make a Positive Contribution refers to the engagement of children and young people in decision-making and community support activities, positive and law-abiding behaviour, developing positive relationships and self-confidence and dealing with change and enterprise.

Achieve Economic Well-being refers to engagement in further education, employment or training, being ready for employment, living in decent homes and communities, being free from low income and having access to transport and material goods.

Hartlepool's Children and Young People's Plan – *The Big Plan* was published in April 2006 and aims to improve the lives of all children and young people in Hartlepool. The involvement of children and young people in the development of the plan has enriched the process and has ensured the Plan remains focussed on positive outcomes for each of them.

In the following sections, Hartlepool's vision for each of the five outcomes for children and young people is shown together with key objectives.

In the preparation of this Plan, Hartlepool partners have begun to work even more closely together and will continue to do so as this three-year rolling Plan is reviewed and refreshed.

Our Eight Priority Aims

1. Jobs and the Economy

Develop a more enterprising, vigorous and diverse local economy that will attract new investment, enable local enterprises and entrepreneurs to be globally competitive and create more employment opportunities for local people.

2. Lifelong Learning and Skills

All children, young people, individuals, groups and organisations are enabled to achieve their full potential through equal access to the highest quality education, lifelong learning and training opportunities.

3. Health and Care

Work in partnership with the people of Hartlepool to promote and ensure the best possible health and well-being.

4. Community Safety

Make Hartlepool a safer place by reducing crime and anti-social behaviour, and tackling drugs and alcohol misuse.

5. Environment

Secure and enhance an attractive and sustainable environment that is clean, green, safe and valued by the community.

6. Housing

Ensure that there is access to good quality and affordable housing in sustainable neighbourhoods and communities where people want to live

7. Culture and Leisure

Create a cultural identity for Hartlepool which attracts people to Hartlepool and makes us proud to live and work here.

8. Strengthening Communities

Empower individuals, groups and communities, and increase the involvement of citizens in all decisions that affect their lives.

Jobs and the Economy

Introduction

The transformation of Hartlepool over the last 15 years has in many ways been remarkable with major changes to the built environment, massive reduction in unemployment and diversification of the town's economic base.

The proportion of all jobs in Hartlepool in the manufacturing sector has fallen from 23.2% in 1994 to only 17.4% in 2003. The infrastructure of Hartlepool's economy in now dominated by the public sector, which provides 33% of all employment, whilst the private sector is dominated by a few large employers.

About 75% of the Borough's jobs are in the NRS area and they are therefore physically convenient for many NRS area residents. Though the economy of the surrounding subregion is not strong, it provides a significant pool of potential jobs.

Aim

Develop a more enterprising, vigorous and diverse local economy that will attract new investment, enable local enterprises and entrepreneurs to be globally competitive and create more employment opportunities for local people.

Objectives

Attract Investment

- To improve the local transport infrastructure to encourage business investment and productivity and enable local people to access employment opportunities.
- 2. To encourage the implementation of improvements and developments in the town centre and other key industrial sites such as Victoria Harbour, Longhill Industrial Estate, Oakesway Industrial Estate, Queens Meadow Business Park and Wynyard Business Park.
- 3. To promote Hartlepool as a destination of choice for inward investors.
- 4. To develop Hartlepool's leisure and tourism offer to further increase the town's importance as a visitor destination.
- 5. To encourage and support on-going investment by the indigenous business community.
- 6. To invest in environmental improvements in industrial and commercial areas that encourage additional private investment in infrastructure improvements.

Be Globally Competitive

- 7. To encourage business to access new market opportunities thereby generating additional wealth for the local economy.
- 8. To encourage the use of Information Technology within the small and medium enterprise sector to promote e-commerce.
- 9. To improve business productivity through knowledge transfer programmes and environmental management systems.
- To increase skill levels amongst the town's workforce ensuring that Hartlepool can compete in a global economy.
- 11. To establish an enterprise culture that helps to create high value business start-ups and sustain business survival and growth.
- 12. To continue to establish a strong and robust social enterprise sector that provides high quality service provision and employment opportunities in local neighbourhoods.

Create more employment opportunities for local people

13. To encourage and promote social and financial inclusion, ensuring that all local residents are provided with opportunities to achieve their personal, social and economic goals.

- 14. To improve skills for life and key skills and promote workforce development in industrial sectors with growth potential such as construction, leisure and culture and health and social care.
- 15. To promote good recruitment and employment practices amongst the local business community, encouraging diversity so that all residents, irrespective of gender, ethnicity, age, disability or sexual orientation have equal access to employment opportunities.
- 16. To encourage the development of links between education and business that create employment and training opportunities for young people.
- 17. To support the Voluntary Sector to continue its important role as a provider of employment and deliverer of services to the local community.
- 18. To integrate Employment and Training Charters within major capital programmes that enables job creation to be targeted at economically inactive residents.
- 19. To target employment, training and enterprise provision such as New Deal, Work Based Learning and Pathways to Work at neighbourhoods with the worst labour market position and disadvantaged groups such as residents with disabilities, young people and carers in order to reduce worklessness, deprivation and poverty.

Neighbourhood Renewal Strategy: Key Jobs & Economy Issues

Unemployment: There has been a significant reduction in the unemployment rate, dropping from 6.9% in June 2002 to 4.6% in March 2006, halving the gap between the Hartlepool rate and the national rate. The gap between the NRS area unemployment rate and the Hartlepool rate has reduced by 20% since 2002.

Long Term Unemployment: The proportion of the unemployed suffering long-term unemployment has reduced over the last few years but a third of all unemployed people have been unemployed for 6 months or longer. Since 2002 significant progress has been made in narrowing the gap between the NRS neighbourhood rate and the Hartlepool rate.

Employment Rates: The Hartlepool employment rate has increased to around 68% over the last year but there remains a stubborn gap between the NRS and the Hartlepool rate and the Hartlepool rate and the national rate.

Business Start Ups – Over the past few years there has been an increase in the average number of annual VAT Registrations, but there is still a long way to go to narrow the gap to the regional rate.

Business Support: Continued support is needed particularly for small business and community businesses

Key Skills: Relatively low skills, aspirations and entrepreneurship are major issues in the NRS area (see

Lifelong Learning and Skills). Key Skills and Skills for Life are a priority and need to be raised in line with the needs of employers (see Lifelong Learning and Skills).

Incapacity Benefit Claimants: The proportion of the NRS neighbourhoods working age population not working through incapacity is significantly higher than in the Borough rate particularly in Burbank (28.2% of working age population claiming Incapacity Benefit/Severe Disablement Allowance) and NDC (23.9% IB/SDA).

Manufacturing: In Hartlepool there is a relatively high proportion of jobs in manufacturing which is sensitive to economic downturns and the service sector is relatively small though it has seen recent growth.

Perceptions of Jobs and Potential Employees: Awareness and understanding need be improved amongst potential employers and employees.

Image: The image of the Borough, NRS neighbourhood, and especially the town centre, tourism areas and older business areas need to be further improved.

Neighbourhood Renewal Strategy Priorities

Developing further employability initiatives that provide support and link residents of the NRS area to jobs and training e.g. targeted employment interventions for young people and residents with disabilities and encouraging growth in community enterprises.

Develop the skills, qualifications and adaptability of the workforce both in and out of work, to meet the needs of the labour market. (See Lifelong Learning and Skills).

Providing accessible and relevant advice and support including childcare.

Investigating and removing barriers to employment and training including those related to benefits, aspirations, mobility, incapacity rates and discrimination issues.

Children and Young People's Plan

Achieve Economic Well Being

Our vision for this outcome in Hartlepool is that children and young people will achieve the qualifications, develop the skills and be given the necessary life experiences to enable them to lead full and active adult lives. Also that all services will work collaboratively to ensure children and young people will have opportunities to succeed in their chosen career and live in households free from poverty.

Key objectives:

- Ensure education and training is planned in a co-ordinated manner involving all partners and the needs of vulnerable groups are addressed.
- Ensure that all young people are prepared for working life by:
 - Ensuring all Key Stage 4 pupils have opportunities for vocational studies and work experience;
 - Ensuring that all young people aged 13 19 have impartial careers advice and guidance.
- Continue to support regeneration initiatives that support the needs of children and young people.

Lifelong Learning and Skills

Introduction

The Lifelong Learning and Skills theme of this Community Strategy covers early years, school, further education and adult education.

Significant progress has been made in schools improving attainment rates towards, and in some case at and above national rates.

In terms of skills and qualifications there have traditionally been issues related to the attainment at the basic and intermediate levels, as well as developing the higher value skills needed to foster innovation.

The key problems relating to lifelong learning and skills within the NRS area are similar but more marked to other areas in the town and regionally. These are, primarily, low Key Skills levels in adults and lower attainment levels at the Key Stages of education for young people.

There remains a shortage of vocational skills within the NRS area. Whilst there has been significant investment in education and lifelong learning in recent years, the NRS neighbourhoods remain the most disadvantaged in terms of education and skills.

Aim

All children, young people, individuals, groups and organisations are enabled to achieve their full potential through equal access to the highest quality education, lifelong learning and training opportunities.

Objectives

Enjoy and Achieve

- To raise aspirations and help all children achieve their potential by developing Children's Centres and Extended Schools, monitoring school performance and challenging and supporting schools to improve the quality of provision, and paying particular attention to the needs of vulnerable and under-achieving groups.
- 2. To ensure all children and young people can access a range of recreational activities including play and voluntary learning.
- 3. To work with the voluntary sector and other agencies to improve the range and quality of recreational learning opportunities for children and young people.

Increased skills and academic achievement

- To create a culture of lifelong learning by raising expectation and promoting individual achievement, aspiration and self-esteem and encouraging entrepreneurship.
- 5. To improve skills for life and key skills and promote workforce development in industrial sectors with growth potential such as construction, culture & leisure and health & social care.
- 6. To increase the opportunities for skilled and educated people to remain in Hartlepool by encouraging an enterprise culture, helping create high value business start-ups and sustain business survival and growth.
- 7. To develop the employers of the future through enterprise education

Service Providers and Facilities

- 8. To ensure the highest quality providers and provision, develop new delivery models, encourage innovation and extend the good practice
- 9. To support the development and delivery of Centres of Vocational Excellence and locally based Further Education provision.
- 9. To develop and support new and emerging approaches such as the adult apprenticeship pilot, the general diploma and specialised diplomas

11. To improve the provision and dissemination of labour market information and strengthen the capacity of service providers to carryout effective and timely monitoring so that changes in provision and access can be made proactively.

Support and Access

- 12. To improve the provision of effective information, advice, guidance and counselling to pupils, students, families, and the community as a whole, including voluntary groups.
- 13. To develop progression routes enabling people to progress from one level of achievement to the next, and completing courses, remain in education and training after the age of 16
- 14. To improve personal, social and emotional development, confidence building, citizenship and health awareness and the opportunity to learn in disadvantaged neighbourhood
- 15. To promote improved access to all types of education and training for all members of the community, promoting inclusion, breaking down barriers to learning including affordability, convenience, physical access and care, providing flexibility and new learning methods where practicable and widening participation for all

Neighbourhood Renewal Strategy: Key Lifelong Learning & Skills Issues

Early Years – Participation by 3 year olds in nursery education is 100%, exceeding the national definition of universal participation that is 85%.

Communication, Social and Emotional Development: It is now a government Floor Target to improve children's communication, social and emotional development so that by 2008, 50% of children reach a good level of development and the end of the foundation stage and reduce inequalities between the level of development achieved by children in the 20% most disadvantaged areas and the rest of England. The 2005 baseline rates were 36.1% in Hartlepool and 23.5% in the NRS neighbourhood.

Key Stage 1: In Reading, Writing and Maths the Hartlepool attainment rate is 84%, 81% and 90% respectively (2005) – all 1% below the respective national rates. Owton, NDC and Dyke House/Stranton/Grange were the lowest performing neighbourhoods.

Key Stage 2: English, Maths and Science Level 4 attainment are above the national average, but in certain neighbourhoods – Burbank, Owton, NDC and Dyke House/Stranton/Grange - attainment is well below the Hartlepool rate of attainment. Overall the gap is continuing to narrow between the NRS area and Hartlepool (2005).

Key Stage 3: Maths Level 5 attainment in Hartlepool is above the national rate whereas attainment in English and Science is below that of the rest of the country. Pupils from the Owton, North Hartlepool (Brus & St Hilda) and NDC neighbourhoods perform well below the Hartlepool rate of attainment.

Key Stage 4: The GCSE 5A*-C attainment rate for Hartlepool is below the national rate, despite Hartlepool continuing to drive up performance over a number of years. The gap is narrowing but pupils from Burbank, NDC and North Hartlepool (Brus & St Hilda) neighbourhoods performed least well in 2005.

Skills for Life and Key Skills: The proportion of adults and children in Hartlepool with low basic skills remains high and rates within the NRS neighbourhoods are lower than the Borough rate. The number of Skills for Life qualifications rose significantly from 520 in 2003/04 to 1071 in 2004/05. Importantly, a greater proportion of residents achieving this qualification are from NRS neighbourhoods.

Level 1 Qualifications: The number of residents achieving qualifications has reduced from previous years, although this is offset by increases in the Skills for Life and Level 2 qualifications.

Level 2 Qualifications: In 2005 the number of Level 2 qualifications increased by 27% from the previous year. The proportion achieved by NRS residents remained static.

Level 3 Qualifications: In 2005 the number of Level 3 qualifications achieved increased. Importantly a greater

proportion of those qualifications were achieved by residents of NRS neighbourhoods.

Level 4 Qualifications: In 2005 the number of Level 4 qualifications increased by 40% on the previous year, and a higher proportion were achieved by NRS residents than in 2004.

Low IT skills and job specific skills: Employers indicate problems with the attitude, motivation and low skill levels of applicants to jobs. Improved access to vocational ICT training and encourage familiarity with new technologies is required.

Juvenile offenders: Form a significant group within those 'Not in Employment, Education or Training' in the Tees Valley.

Neighbourhood Renewal Strategy Priorities

Raise achievement of all NRS pupils, students and learners to meet the relevant standards and targets.

Target initiatives at looked after children, children with special needs and disabilities and children in foster placements to improve attainment.

Improve levels of Skills for Life and Key Skills, including literacy, numeracy and Information Communication Technology (ICT) of NRS residents of all ages.

Develop the skills, qualifications and adaptability of the workforce both in and out of work, to meet the needs of the labour market. Improve access to training including informal education and activities within neighbourhoods.

Children and Young People's Plan

Enjoy and Achieve

Our vision for this outcome in Hartlepool is that children are given the best start in life through high quality early years provision and support for parents and carers. This will ensure that they are well prepared and ready for school, where they will enjoy their education and have opportunities to achieve their potential. We want children and young people, especially those who are vulnerable, to develop personally and socially and for them to safely enjoy recreation and leisure time away from school.

Key objectives:

- Raise aspirations and help all children achieve their potential by:
 - Developing Children's Centres and Extended Schools:
 - Monitoring school performance and challenging and supporting schools to improve the quality of provision;
 - Paying particular attention to the needs of vulnerable and under-achieving groups.
- Ensure all children and young people can access a range of recreational activities including play and voluntary learning.
- Work with the voluntary sector and other agencies to improve the range and quality of recreational learning opportunities for children and young people.

Health and Care

Introduction

The health of Hartlepool residents is improving; on average they are living healthier and longer lives. However, they still suffer from more ill health and disability, higher death rates from diseases such as cancer, heart disease and respiratory disease and live shorter lives than in most other parts of the country. There is evidence to indicate that this 'health gap' is widening. There are also inequalities in the 'health experience' of communities within Hartlepool; the most deprived communities suffering significantly poorer health than the more affluent areas.

It is recognised that there are many factors that influence the health of our population including the lifestyle choices that individuals make, the environment within which they live and work, the quality of their housing, their income and their level of educational achievement.

A number of key strategies are in place to deliver services including the Hartlepool Vision for Care, Children and Young People's Plan, Public Health Strategy, Older People's Strategy and the Mental Health Social Inclusion Strategy.

Aim

Work in partnership with the people of Hartlepool to promote and ensure the best possible health and wellbeing.

Objectives

- 1. To work together to provide high quality, convenient and co-ordinated services when people need them.
- 2. To support the people of Hartlepool in choosing a healthy lifestyle.
- 3. To reduce early death and ill health caused by heart disease, strokes and cancers.
- 4. To ensure people are in control of decisions relating to their own health and wellbeing and can get the support and care they require when they need it
- 5. To reduce drug, alcohol abuse and smoking and to enable people with related problems to overcome them.
- 6. To promote mental well-being, reduce suicide rates and support people with mental health problems.
- 7. To provide real choice for people, so that they can make decisions about their own care and support.
- 8. To strengthen and support communities with specific needs to improve their health, well-being and social inclusion.

Neighbourhood Renewal Strategy: Key Health & Care Issues

Cancer: Cancer is the largest single cause of death in Hartlepool. The mortality rate for cancer in the NRS area is significantly higher than the Hartlepool rate.

Coronary Heart Disease, Strokes and Respiratory
Disease: Standardised mortality ratios for heart disease,
strokes and respiratory disease are significantly higher in
Hartlepool than nationally. Although, death rates from
circulatory diseases are declining both nationally and locally,
Hartlepool continues to experience worse rates than the
national average.

Smoking: Approximately 44% of residents in the NRS area smoke compared to 34% in Hartlepool as a whole (MORI 2004). Smoking rates are highest in Dyke House/Stranton/ Grange (55%) and Owton (53%)

Drugs: Of the Tees Valley Boroughs Hartlepool has the highest rate of residents accessing drug referral schemes (see Community Safety). Approximately 83% of all drug related litter was located in the NRS neighbourhoods.

Physical Inactivity: Hartlepool shows one of the highest levels of physical inactivity in the Tees Valley. Physical inactivity is also greater in the NRS neighbourhoods.

Obesity Levels: The proportion of people who are obese has increased in all Boroughs in the Tees Valley, particularly in Hartlepool. Obesity rates in England have trebled since the 1980s.

Teenage Pregnancy and Sexual Health: Significant progress has been made since 1997 but Hartlepool still has an under 18-conception rate well above the regional and national average. The teenage conception rate remains significantly higher in the NRS neighbourhoods. Diagnoses of Sexually Transmitted Infections (STIs) have more than doubled between 1995 and 2000.

People Incapable of Work: Within the Tees Valley Hartlepool has the highest percentage of the working age population incapable of work due to illness or disability. The NRS neighbourhood has a significantly higher rate of people incapable of work that the Borough as a whole. The proportion of residents with a limiting long-term illness is highest in Burbank (34.2%) and Rift House/Burn Valley (29.8%) compared to Hartlepool (24.4%) and nationally (17.9%).

People Requiring Care: The percentage of people in need of personal care in the NRS neighbourhood is slightly higher than the Hartlepool average. Burbank shows particularly high rates - almost double the Hartlepool average.

Mental Health: The proportion of people in the NRS neighbourhood experiencing mental health problems is higher than the Borough rate.

Neighbourhood Renewal Strategy Priorities

Protect and improve health, reduce health inequalities in the NRS neighbourhoods and increase life expectancy.

Encourage NRS residents to adopt active and healthy lifestyles by providing additional support in local communities.

Reduce smoking, alcohol, drugs and solvent abuse especially amongst young people.

Target NRS neighbourhoods with screening and support services for heart disease, strokes and cancers.

Improve the health, emotional development and well-being of all children, young people, and their families, and particularly to prepare "looked after children" for life and bringing stability into their lives.

Focus resources on the NRS neighbourhood to reduce the rate of teenage conceptions and improve sexual health.

Improve mental well-being, raise awareness, reduce isolation, challenge discrimination and promote opportunities for people with mental health problems in the NRS neighbourhoods.

Improve the well-being and independence of older people, people with learning or physical disabilities, and those with sensory support needs.

Children and Young People's Plan

Be Healthy

Our vision for this outcome in Hartlepool is that children and young people will be physically, mentally, emotionally and sexually healthy, lead healthy lifestyles and choose not to take illegal drugs.

Key objectives:

- Ensure that health inequalities are reduced by improving the targeting of vulnerable infants, children and young people.
- Improve sexual health and ensure that the conception rates for teenagers continue to reduce.
- Promote healthy lifestyles by initiatives such as the National Healthy Schools Award.

Community Safety

Introduction

Community Safety is one of the highest community priorities. Whilst there have been recent improvements in reducing crimes such as domestic burglary and vehicle crime, reducing fear of crime and the need for public reassurance remains a clear priority.

The crime and disorder problems are associated with the socio-economic factors of the population such as high unemployment and low educational attainment. Crime and disorder is greater in the NRS neighbourhood due to socio-economic factors and the town centre that acts as a magnet for business crime, vehicle crime and alcohol related disorder.

Aim

Make Hartlepool a safer place by reducing crime and antisocial behaviour, and tackling drugs and alcohol misuse.

Objectives

Anti-social behaviour

1. To reduce anti-social behaviour across the town, with particular focus on 'hot-spot' areas.

Crime

2. To reduce acquisitive crime (burglary and theft), with particular focus on high crime areas.

- 3. To reduce alcohol related social nuisance, disorder and violence associated with the night-time economy.
- 4. To reduce incidents of repeat victimisation associated with domestic violence and improve joint working between services.
- 5. To ensure that community safety is considered in all decision making and service delivery of public bodies.

Drugs and alcohol misuse

- 6. To tackle drugs misuse with treatment programmes which encourage harm minimisation, rigorous enforcement and education and awareness programmes.
- 7. To develop local services for those who misuse alcohol
- 8. To tackle under-age drinking by education and enforcement.

Fires

9. To reduce deliberate fires.

Offending behaviour

10. To prevent and reduce offending and re-offending.

Reassurance

- 11. To involve local communities in tackling crime and antisocial behaviour and the causes of crime and antisocial behaviour.
- 12. To introduce measures to promote reassurance and improve public confidence in all sections of the community.

Young People

13. To work with young people and their parents/guardians and families to prevent youth offending.

Neighbourhood Renewal Strategy Key Community Safety Issues

Overall Crime: Reduced in previous years but Hartlepool still has relatively high crime levels. The gap between Hartlepool's overall crime rate and the national average has reduced from 41% to 23% between 2003/04 and 2005/06.

Domestic Burglary: The number of domestic burglaries has reduced dramatically since 2003/04 from 1276 crimes to 622 in 2005/06 across the town and from 908 to 454 in the NRS neighbourhood. Again the gap between the Hartlepool rate and the national average has narrowed from 87% above in 2003/04 to just 27% above in 2005/06, but the proportion of burglaries occurring in the NRS neighbourhoods over these two years has remained static at just over 70% of the Hartlepool total.

Anti-social Behaviour: The proportion of incidents from NRS neighbourhoods reported to Police over the last few years has

remained static at around 70%. Mush anti-social behaviour is alcohol related and a significant problem has emerged with under-age drinking.

Many privately rented houses are located in NRS neighbourhoods and some tenants' behaviour is an increasing concern in some streets

While issues of youth related anti-social behaviour is generally perceived as more prevalent in the NRS neighbourhoods there are some other neighbourhoods, such as at Clavering and Fens shops, where youth anti-social behaviour is causing problems for residents. It seems a reasonable approach to allow for flexibility within this NRS for areas such as Clavering and Fens, and other localities to be prioritised on their merits alongside NRS neighbourhoods when tackling youth related anti-social behaviour, particularly as we know that young people who live in NRS neighbourhoods chose to associate with friends outside of their local area.

Reassurance: The proportion of people who feel safe walking alone at night in their local area is lower in NRS neighbourhoods than Hartlepool as a whole. Residents of Dyke House/Stranton/Grange are most likely to feel unsafe about walking alone in or around their area after dark (51%). It is also a problem in NDC (50%) and Owton (44%).

Drugs: Drug dealing and use was identified as a serious problem in the NDC neighbourhood by nearly half of residents (47%). It was also highlighted as a serious problem in Dyke House/Stranton/Grange (44%) and Owton (38%).

The majority of all drug related litter was located in NRS area. The areas with the highest pick-ups are in Stranton and Owton wards.

Deliberate Fires: In Hartlepool in 2005/06 there were 851 deliberate fires, a reduction of 38% from 2003/04. This is still too many and the proportion of deliberate fires occurring in the NRS neighbourhoods has remained the same since 2004.

Local Violence (common assault and wounding): Since 2004 the number of incidents has risen by 25% in Hartlepool and the proportion incidents being within NRS neighbourhoods has also increased.

It is estimated that up to 70% of town centre violence is alcohol related. Local Violence includes incidents of domestic violence, many of which are also alcohol related. The NRS neighbourhoods will benefit from town wide interventions to tackle alcohol.

Vandalism, graffiti and other deliberate damage to property: Identified as a serious problem most in Dyke House/Stranton/Grange (30%), NDC (24%) and Owton (24%) compared to Hartlepool rate (13%). Since 2004 criminal damage in Hartlepool has increased by 6%. This is a priority for the Safer Hartlepool Partnership.

Business Crime: Hartlepool has a significant problem with shop theft and the majority of this type of crime occurs in the town centre that is within the NRS neighbourhood.

Neighbourhood Renewal Strategy Priorities

Seek to maintain and if practicable increase the number and visibility of a uniformed presence on the streets, especially additional police on patrol in the NRS neighbourhoods.

Work with young people and their parents/guardians and families to prevent youth offending.

Provide an increased range of accessible diversionary activities and facilities for young people.

Reduce disorder in the town centre associated with alcohol.

Reduce anti-social behaviour, with particular emphasis on behaviour associated with alcohol consumption generally and more specifically underage drinking.

Develop further target-hardening measures in the NRS neighbourhoods to increase the security of homes and businesses, with particular emphasis on repeat victims.

Improve communications with residents, to receive information (intelligence) and provide feedback on actions undertaken.

Tackle the problem of drug misuse, particularly in respect of the under 30-age group, by education, enforcement and a harm reduction programme.

Target those who deal in and supply illegal drugs.

Reduce commercial crime, particularly commercial burglary and shop theft.

Tackle environmental issues such as vandalism, graffiti and fly-tipping to improve the general appearance of the NRS neighbourhoods.

Children and Young People's Plan

Stay Safe

Our vision for this outcome in Hartlepool is that children and young people will live, grow and learn in safety, where parents, carers and all adults take responsibility for their safety and well being and they are free from harm, discrimination, harassment and exploitation.

Key objectives:

- Ensure that children and young people are provided with a safe environment by activities such as staff training and the development of partnership working to address bullying.
- Improve the efficiency and effectiveness of child protection services.
- Ensure that where children need to be looked after, they are placed in family settings and changes in placements are minimised.

Environment

Introduction

Environment, transport and housing are all important in their contribution to complex quality of life issues.

The environment affects both quality of life and the perception of the neighbourhood as a place to live and invest in. The impact of the environment on underlying deprivation causes is hard to analyse and control but is often high on community agendas.

Accessibility and transport are critical issues affecting residents' ability to obtain employment and services. Analysis is complex as transport systems cater for users travelling to many areas, and do not necessarily focus on the needs of one community.

The impacts of pollution, energy efficiency and waste management can have particular adverse impacts on the quality of life.

Aim:

Secure and enhance an attractive and sustainable environment that is clean, green, safe and valued by the community.

Objectives:

- 1. To protect and enhance the natural environment and biodiversity, including urban and brown field sites
- 2. To increase awareness, understanding of and access to the natural environment
- 3. To enhance the built environment and promote good urban design, while conserving areas of townscape, coast and assets with archaeological, architectural or historic significance
- 4. To protect and enhance the quality of rivers, open water and the sea (coastal waters?) and minimise the risk of flooding
- 5. To record, protect, enhance and raise awareness of the towns' heritage.
- 6. Improve the quality of the local environment by having cleaner, greener and safer public spaces.
- 7. To promote community involvement in positive action for the local and global environment.
- 8. To provide and promote a safe, sustainable and integrated transport system that enables equal accessibility and facilitates the use of public and alternative modes of transport.
- 9. To make better use of natural resources, reduce the generation of waste, and maximise recycling.

- 10. To reduce and adapt to the effects of climate change by minimising energy use and increasing the use of alternative and renewable energy sources.
- 11. To minimise all forms of pollution
- 12. Promote global sustainability

Neighbourhood Renewal Strategy Key Environment Issues

Satisfaction with local area: Generally the majority of residents are satisfied with their local area as a place to live. 75% of NRS residents are satisfied with their local area as a place to live compared to 83% for Hartlepool. Dyke House/Stranton/Grange has the lowest level of satisfaction (65%) followed by NDC (67%).

Litter & Rubbish – 40% of residents of Dyke House/Stranton/Grange think that litter and rubbish is a serious problem in their area compared to 27% in the NRS area and 19% across Hartlepool.

Vacant Land and Buildings: Positive end uses for vacant buildings and land is being encouraged through the Local Plan and regeneration schemes. However, many of the schemes need to be augmented. Priority issues vary between the NRS areas. North Hartlepool, particularly the Headland has a particular problem with vacant buildings while the Central area has a high level of derelict land and vacant dwellings.

Public Transport Accessibility: Satisfaction with public transport is lower in the NRS neighbourhoods than Hartlepool as a whole. Poor public transport was identified as a serious problem in Rift House/Burn Valley by 17% of residents compared to the Borough rate of 5%.

Public Transport: 66% of Hartlepool residents are satisfied with bus services, and 8% satisfied with rail services (2000). Public Transport – Poor public transport was identified as a serious problem in Rift House/Burn Valley (17%) compared to Hartlepool (5%)

Road Danger: Accidents at the worst junctions / roads in the NRS area need to be reduced. Speed and volume of road traffic is classed a more serious problem in NDC, Owton and Dyke House/Stranton/Grange than other neighbourhoods.

Neighbourhood Renewal Strategy Priorities

Develop local initiatives to identity ways of improving the local environment.

Continue a process to improve, maintain and keep clean the highways, roads, buildings, rights of way and other public areas.

Find new uses for redundant buildings in NRS neighbourhoods through the use of grant aid from regeneration schemes and the use of positive planning.

Reduce the amount of derelict land within the NRS neighbourhoods by using it for appropriate development or quality amenity areas

Ensure that a safe and effective transport system is provided which ensures that NRS neighbourhoods have good access to public transport throughout the week.

Provide safe and convenient access for pedestrians and cyclists in the NRS neighbourhoods, particularly to improve access to employment and facilities.

Reduce accidents at the most dangerous junctions and roads in the NRS neighbourhoods.

Housing

Introduction

Balancing the supply and demand of housing to meet the aspirations of the population is a key strand of the Housing Strategy for Hartlepool and tackling existing and future problems in the private sector is the key housing regeneration challenge for the town. With changing housing markets there is significantly increased demand for social housing. The rising costs of renting privately is affecting affordability as rents rise above housing benefit levels.

New housing completions remain high and housing costs remain lower than average for the region, particularly for terraced dwellings.

Housing that does not meet recognised decency standards and problems associated with management of private rented properties can often be a root cause of disadvantage.

There is increasing need for support and appropriate housing for vulnerable people and with an increasingly elderly population there is increased need for a range of accommodation including extra care

Aim

Ensure that there is access to good quality and affordable housing in sustainable neighbourhoods and communities where people want to live

Objectives

Balancing Housing Supply and Demand

- To ensure that there is access to a choice of good quality housing in sustainable communities across tenures to meet the aspirations of residents and to encourage investment.
- 2. To secure adequate provision of new housing and maximise the proportion that is built on previously developed land; while seeking to secure a improved mix in the size, type and location of housing, including the development of sufficient housing at an affordable level and appropriate provision of larger, higher value, low density dwellings
- 3. To achieve a better balance between housing demand and supply
- 4. To enhance the standard of management of social and private rented housing

Meeting the Decent Homes Standard

5. To encourage improvements to homes to meet and exceed 'decent homes standards'

Meeting the Housing Needs of Vulnerable People

- 6. To increase the opportunities and to encourage residents to live independently in the community as appropriate
- 7. To provide accommodation and support for vulnerable people to live independently

Neighbourhood Renewal Strategy Key Housing Issues

Unbalanced Housing Tenure: Hartlepool has become affected by low and changing demand. There is an over supply of smaller, older, terraced properties evidenced by concentrations of vacancy and abandonment. 41% of the stock is terraced compared to regional and national levels of 31% and 26% respectively.

Much of the poorer housing is concentrated in NRS neighbourhoods where major remodelling is necessary, along with other social and environmental projects.

Parts of the NRS area, particularly NDC and Dyke House/Stranton/Grange have seen a rapid increase in the growth of the private rented sector in recent years and there are concerns regarding the impact of poor management.

Housing Mix: There is a need to balance communities in the NRS area by encouraging a greater mix of housing types. There is a need to continue the selective removal of council properties in low demand areas. To balance housing supply and demand Hartlepool Revival will be leading on managing the Housing Market Renewal process in NDC and North Central Hartlepool.

Housing Vacancies: There are particular problems of vacant dwellings, predominately in the NRS area. There are 2315 vacant properties in Hartlepool (March 2006), of which 1513 were in the private sector and 545 have been empty for over 6

months. Given the 3-3.5% vacancy rate that might be expected in an ordinarily functioning private sector housing market, this 4.8% represents and excess of 411-568 vacant dwellings at 2006.

Housing Hartlepool's stock (over 7000 properties) had a total void rate of 1.46% (March 2005), of which 0.8% were ready to let, a situation reflected within other RSL stock.

Housing conditions: There remains a need to ensure that all social housing in the NRS area meets set standards of decency by 2012. In April 57% of Housing Hartlepool homes and 80% of other RSL's homes met the decent homes standard.

Satisfaction with Accommodation: The majority of residents Hartlepool are satisfied with their accommodation (95%) although satisfaction is slightly lower in the NRS neighbourhoods (91%). Looking across individual neighbourhoods Burbank (74%)has the lowest rate of satisfaction. While satisfaction with accommodation is generally high there remains a minority of vulnerable people with housing issues

Vulnerable People: The NRS neighbourhoods have a greater proportion of vulnerable households. It is important that the housing needs of vulnerable people continue to be met by assisting residents to live safely in their own homes, offering a choice of suitable accommodation, improving the thermal insulation of homes and preventing fuel poverty, and preventing homelessness.

Neighbourhood Renewal Strategy Priorities

Seek to balance demand and supply for housing in the NRS neighbourhood by reducing the number of vacant dwellings and ensuring housing is of the right size and tenure and is within sustainable locations.

Ensure housing regeneration activity in the NRS neighbourhoods is successful and secures follow on investment.

Deliver empty homes initiatives to reduce blight and halt the decline of areas

Implement selective licensing in areas with low demand or anti-social behaviour

Achieve the Government's Decent Homes targets for social housing and private housing occupied by vulnerable groups

Improve access to social housing for vulnerable people

Address issues of fuel poverty in the NRS Neighbourhoods

Increased joint working between the Anti-Social Behaviour Unit and housing providers

Continue to prevent incidents of rough sleeping

Enable people with physical disabilities to live safely in, or return to, there homes where they wish to.

Children and Young People's Plan

Vision

Our vision for this outcome in Hartlepool is that children and young people will have safe and accessible places to play, socialise and pursue leisure activities.'

Key objectives:

 Action is taken in Hartlepool to maximise the proportion of children and young people living in homes that meet the decent homes standard.

Culture and Leisure

Introduction

Hartlepool's current rejuvenation has been dramatic, changing the face of the town and attracting more and more regional attention. It is important that this continues, to create a sustainable economy and further enhance our growing reputation as a town with a distinct identity within the region.

Culture and Leisure are key elements to successful regeneration. Associated activities can provide positive local identity, helping to develop individual pride and confidence in a community. Resulting increases in community spirit and capacity can make a valuable contribution to delivering key outcomes in other theme areas. Barriers to culture and leisure opportunities are strongly linked to poverty and disadvantage.

Culture & Leisure complements lifelong learning and training, contributes to health and care and can provide diversionary activities that reduce antisocial behaviour and crime. The theme contributes towards encouraging economic investment and tourism, creating jobs and improving the local economy and supports and enhances a vibrant voluntary and community sector.

Aim

Create a cultural identity for Hartlepool which attracts people to Hartlepool and makes us proud to live and work here.

Objectives

- 1. To create a strong cultural identity for Hartlepool within the region.
- 2. To celebrate Hartlepool and express that local identity.
- 3. To develop a sustainable cultural economy.
- 4. Increase participation, opportunity for access and diversity.
- 5. Advocate the value of culture in meeting the expressed needs and aspirations of the community.

Neighbourhood Renewal Strategy Key Culture & Leisure Issues

Libraries: Visitor numbers have fallen over the past few years especially from secondary school pupils, mirroring the national trend linked to changing culture and lifestyles. While satisfaction is generally high across Hartlepool at 77% in some neighbourhoods, such as North Hartlepool (Brus & St Hilda) satisfaction is significantly lower at 58%.

Children's and Youth Facilities: Low usage of youth and community centres linked to affordability and accessibility. Consultation with young people highlights a lack of informal meeting places, lack of organised activities, and the poor state of existing sports pitches and facilities. Satisfaction with Youth & Community Centres is lowest in Burbank (16%) and Dyke House/Stranton/Grange (17%) compared to the Hartlepool rate of 27%.

Open Space: Satisfaction with open spaces in Hartlepool (65%) is higher than in the NRS neighbourhoods (50%). Satisfaction with public parks/open spaces is lowest in Burbank (22%) and Dyke House/Stranton/Grange (37%). Satisfaction with play areas is lowest in Burbank with only 8% of people satisfied compared to the Hartlepool rate of 38%.

Sport and Recreation: There have been recent improvements in the proportion of overall leisure centre attendance from the NRS neighbourhoods – up from 48% in 2001 to 54% in 2004. Some existing facilities do not have a universal appeal to the whole community with disadvantaged groups (unemployed and disabled) being significantly underrepresented. Satisfaction with sport clubs/facilities is lowest in Burbank with only 24% of people satisfied compared to the Hartlepool rate of 49%.

Arts and Museums: There is a need to increase the usage of arts, museums and cultural events, although user satisfaction with cultural facilities is high.

Neighbourhood Renewal Strategy Priorities

Target pro-active arts and sport development in conjunction with concessionary schemes. Greater marketing of sports/recreation activities to increase participation from disadvantaged groups and NRS neighbourhoods. Specific activities for the elderly, the young, the disabled and better child care facilities for parents wishing to participate in sport and recreation are required.

Extend services to housebound residents and hard to reach groups.

Encourage partnership working with local schools and adult education, Libraries, community sports facilities and arts development.

Develop youth provision, meeting places and outreach work in the NRS neighbourhood.

Protect and enhance children's play facilities/open space and parks in the NRS neighbourhood.

Support and promote the role of the library in the activity of lifelong learning, access to job opportunities and safe/equal access to the library services.

Build on good practice, engage the community in cultural and leisure projects that encourage lifelong learning, diversionary and creative activity, positive cultural identity and give a sense of ownership in the NRS neighbourhood.

Strengthening Communities

Introduction

Hartlepool has a strong and vibrant Community and Voluntary Sector.

There are a large number of community and voluntary sector groups in the town including over 400 on the Hartlepool Voluntary Development Agency (HVDA) register. In addition to existing groups a number of new residents associations have been formed through the development of the New Deal for Communities programme, Hartlepool Community Network and other capacity building initiatives and the development of NAPs.

Strengthening and valuing communities is at the heart of the NRS. Empowering individuals and groups and increasing the involvement of citizens in all decisions that affect their lives is fundamental to the process of reducing the gaps between the conditions in the NRS area and Borough and national averages.

Aim

Empower individuals, groups and communities, and increase the involvement of citizens in all decisions that affect their lives.

Objectives

- 1. To enhance the democratic process by using existing structures more effectively and increase understanding and involvement in the democratic process.
- 2. To fully value the voluntary and community sector and to support them to secure their long-term future through contracted service delivery and the agreement of longer term funding settlements.
- 3. To empower local people to take a greater role in the determining, planning and delivery of services and strategies that affect their individual lives, their local neighbourhood and the wider community.
- 4. To increase opportunities for everyone to participate in consultation, especially "hard to reach" groups and those communities affected.
- 5. To ensure that appropriate feedback is given to individuals and communities when they have been involved in consultation or decision making processes.
- To improve the accessibility of services and information to residents and businesses through a variety of means including the use of information communications technology (ICT) in the public, private, community and voluntary sectors.
- 7. To ensure Hartlepool is a cohesive community where there is a sense of belonging for all and where people of different backgrounds, circumstances and generations are able to get along.

Neighbourhood Renewal Strategy: Key Strengthening Communities Issues

Community Spirit: Significant numbers of people still feel there is little community spirit in their neighbourhood, especially where there is a significant transient population. Only 23% of Burbank residents would say there is a lot of community spirit in their area. This is low compared to the NRS neighbourhoods together (44%) and Hartlepool (48%).

Community Involvement/Apathy: Feelings of involvement in the local community are relatively low, especially amongst those on lower incomes. This is demonstrated by low and falling turnout rates at general election, low turnout rates at local elections and low levels of formal volunteering. Residents in the NRS area are less likely to feel part of their community that those in the rest of the town. People living in Rift House/Burn Valley, Rossmere and Burbank are least likely to feel part of the community.

Voluntary/Community Sector issues: Despite a generally well-developed voluntary/ community sector in the NRS neighbourhood stability is difficult to establish and some groups may face serious problems in being able to deliver services to the community. The introduction of NAPs has increased resident involvement but there is still progress to be made in developing further active residents associations.

Influencing Decisions: The involvement of local communities in taking an active role in improving their area is an underlying principle of neighbourhood renewal. There is still much work to do in Hartlepool. For example, only 14% of

residents from North Hartlepool (Brus & St Hilda) feel they can influence decisions that affect their area, compared to 27% for the NRS area and 26% across Hartlepool.

Access to Services: More needs to be done to improve access to information and communications between residents and service providers. The need to improve access for special needs groups, people on low incomes, and hard to reach groups, are also key.

Satisfaction with Local Area: See Environment Theme

Neighbourhood Renewal Strategy Priorities

Investigate barriers to engagement including those related to income deprivation, special needs, and hard to reach groups.

Develop and support residents associations across the NRS neighbourhood from the grass roots level, to enable local people to make their views and aspirations known.

Develop networks and structures from the neighbourhood level to feed into strategic partnerships/policy makers to give a voice to specific communities of interest.

Provide community development and capacity building support in key areas of need including targeted support for hard to reach and special needs groups.

Ensure effective communications and access to information

Ensure effective communications and access to information through networks and structures both to and from residents.

Consider the voluntary/community sector as a service provider.

Provide and develop long-term support including finance, infrastructure, premises, management, and skills development.

Children and Young People's Plan

Make a Positive Contribution

Our vision for this outcome is to provide all children and young people who live in Hartlepool with the opportunity to participate fully in the life of their community. We will work with children, young people and their families to ensure that they are central to our planning and that, through their involvement, we meet the national and local priorities set out in the Children and Young People's Plan.

Key objectives:

- Develop clear links between participation processes for children and young people, service providers, the Children and Young People's Strategic Partnership and the local political process.
- Continue to divert children and young people away from anti-social behaviour and crime, through further development of preventative services.
- Ensure that all children and young people have access to services that support the development of self-confidence, self-worth and emotional resilience that enables them to face significant life changes and challenges with appropriate support.
- Further develop the process for involving children in the planning and review of services designed to meet their needs. In particular we will ensure that Looked After Children and those with disabilities are fully involved in planning for their future.

Sustainable Development

In 2000 Hartlepool Borough Council produced its first Sustainable Development Strategy. Current Government Guidance recommends that Community Strategies should be developed into Sustainable Community Strategies. This revised Community Strategy reaffirms Sustainable Development as one of the nine principles that govern the Strategy's implementation and as a result, a separate sustainable development strategy is no longer required.

The Community Strategy sets a framework for the development of sustainable communities, the components of which can be defined as follows:

- **Governance**: Effective and inclusive participation, representation and leadership
- Transport and connectivity: Good transport services and communication linking people to jobs, schools, health and other services
- **Services**: A full range of appropriate, accessible public, private, and community and voluntary services
- Environmental: Providing places for people to live in an environmentally friendly way
- Economy: A flourishing and diverse local economy
- Housing and the built environment: A quality built and natural environment
- Social and cultural: Vibrant, harmonious and inclusive communities

Source: Egan Review of Skills for Sustainable Communities

Building sustainable communities is one part of stainable development. Equally important is enabling economic, social and environmental gain to be considered equally and in an integrated way. No one aspect of sustainable development is given priority over another. In implementing the Community Strategy it will not be enough to make progress on one priority aim at the expense of another.

If we are to fulfil our ambition we must be fully aware of the possible effects our decisions today might have on the lives of others and their ability to maintain and enhance their quality of life in the future. We must learn from the mistakes of previous generations which have left us with the legacy of both local and global challenges.

And in a world with an ever increasing connectivity between developed and developing nations, Hartlepool must ensure that its ambition is built not just on local equity between its most deprived and affluent neighbourhoods but on a global equity and responsibility that our success is not at the expense of progress in developing nations.

Skills and knowledge

Bringing about long term improvements to the quality of life in Hartlepool requires organisations and people to adapt and develop at every level. A high degree of skills and knowledge is needed to successfully deliver the Community Strategy and Neighbourhood Renewal Strategy and it will be important to continue to identify good practice, learn from others and encourage a culture of learning.

Establishing clear governance roles and responsibilities for partners delivering the Strategy is challenging and it is important that partners have the right skills for their roles. These skills need to evolve as members' roles change to deal with new challenges they face. Realising the skills and knowledge potential of residents, other decision makers, professionals, front line staff and business people is also critical.

The following list provides details of the types of skills and experience we would expect members of the Partnership Board to possess.

1. Leading the Future of the Partnership

- Developing the vision and values
- Entrepreneurial
- Influencing the future
- Communicating
- Managing change
- Cross sector working

2. Managing the current performance of the partnership

- · Critical decision making
- Political shrewdness
- Building robust relationships
- Developing and monitoring local strategy
- Negotiating effective and agreed outcomes

3. Developing the personal skill base of the partnership

- Strategic thinking and decision making
- Political understanding
- Leadership
- Personal effectiveness
- Self development

Neighbourhood Renewal

Implementing Hartlepool's Neighbourhood Renewal Strategy requires additional skills and knowledge to effectively address the particular aspects of deprivation.

Skills and Knowledge is established as one of the nine principles that govern the Community Strategy and Neighbourhood Renewal Strategy's implementation, underlining the Partnership's support for this important area of work and its commitment to equip everyone involved in neighbourhood renewal with the skills and knowledge they need.

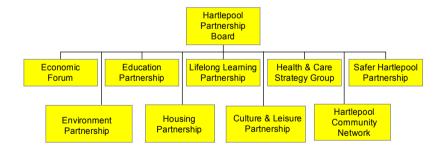
Holding each other to account

The implementation of the Community Strategy and the Neighbourhood Renewal Strategy will be overseen by the Hartlepool Partnership and will be dependent on the concerted actions of a range of agencies and organisations across the public, private, community and voluntary sectors.

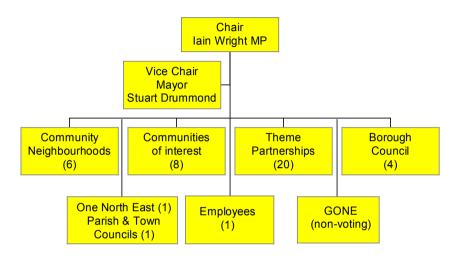
The Hartlepool Partnership

The Hartlepool Partnership is the town's Local Strategic Partnership (LSP) and brings together all of the town's partnerships delivering local services. The Partnership is a network of partnerships providing opportunities for involvement by a wide range of organisation and individuals in the development and implementation of policy.

The Partnership is made up of a Board and a series of Theme Partnerships.



The Hartlepool Partnership Board has 42 members and is chaired by the local MP. The Elected Mayor is the Vice Chair.



The role of the Board is to provide strategic co-ordination and agree policy on major issues of strategic importance to Hartlepool.

Theme Partnerships are responsible for the delivery of the Community Strategy's Priority Aims and Objectives, ensuring that these feed directly into the content of more detailed specialist plans. Co-ordination and alignment of plans and programmes is one of the main ways in which the Community Strategy will be implemented

Through an agreed Performance Management Framework, the Board holds Theme Partnerships accountable for delivery.

Accountability

Successful implementation of the Community Strategy relies on strong internal accountability between partners and good external accountability to local residents and service users. This can be summarised:

- Giving an account
- Being held to account
- Taking account
- Redress

Giving an account

Theme Partnerships will prepare quarterly performance reports that paint a clear picture of performance trends. These will be published on the Partnership's Website. Performance and financial reports will also be prepared for Government reviews as required.

Being held to account

In addition to its own accountability arrangements, the Partnership's performance is reviewed by the Department for Communities and Local Government (DCLG) and the Government Office for the North East. Updates on performance will also be provided through Hartbeat, the Partnership's magazine and online.

Taking account

The Partnership will ensure a strong evidence base drives the implementation of the Community Strategy and Neighbourhood Renewal Strategy. In the review of Neighbourhood Action Plans the views of local people and organisations will be particularly important.

Redress

The Partnership will work to ensure that where there are complaints or expressions of dissatisfaction, however made, about the standards of service, actions or lack of action by the Partnership affecting an individual or group that it works quickly and effectively to address the issues.

Mainstreaming

Nationally and locally increasing importance is being placed on 'mainstreaming' as a means of implementing Community Strategies and Neighbourhood Renewal Strategies. In response to this the Hartlepool Partnership undertook a review of 'mainstreaming' within the Borough in 2005. All key partner organisations were represented in the review, which established the current approach to mainstreaming in Hartlepool. There are many different interpretations of mainstreaming, however for the purpose of the review, the Partnership defined mainstreaming to include:

- Re-directing resources/budgets into those areas regarded as deprived;
- Making deprived areas the focus for policy;
- Reshaping services to reflect local needs;
- Joining together services, programmes and targets to reduce duplication and contradiction;
- Learning from good practice examples and using pilots as a means to inform future policy decisions.

From the findings it is evident that mainstreaming is high on the agenda of partner organisations. Of those interviewed, 79% felt that mainstreaming was a high or very high priority and 68% felt that it had increased in priority for their organisation from 3 years ago.

The review identified many good examples for each of the five definitions of mainstreaming, some of which have been noted as national best practice. However, a number of significant barriers were identified to taking forward the mainstreaming agenda. Some of these barriers can be tackled at the local level but others will require changes in central government and national agencies to enable change to be implemented in Hartlepool.

The area of mainstreaming that partners in Hartlepool were least able to provide evidence was 'bending mainstream' resources'. Many organisations identified significant barriers in relation to re-directing financial and other resources into deprived areas. In some cases partners were aware that mainstreaming was taking place, but unable to provide evidence to substantiate the statements. In others, the need to deliver a universal service to all areas and residents meant that targeting deprived areas would need justifying to key decision-makers. The most frequently quoted barrier to this form of mainstreaming was the lack of discretionary mainstream funding that is available to be 'bent'. With over 50% of Hartlepool's population living in neighbourhoods that are the 10% most deprived in England, there is not enough flexibility in mainstream budgets to be able to take forward this type of mainstreaming. This is compounded by increased demands for efficiency and cost cutting in the public sector.

Hartlepool's Local Area Agreement

Hartlepool's first Local Area Agreement was agreed in March 2006 and includes 36 priority outcomes structured around the Community Strategy priority themes. The LAA clearly sets out priorities and indicators to monitor progress towards targets to assess performance. The agreement covers the period April 2006 – March 2009 and has been signed between the Hartlepool Partnership, Hartlepool Borough Council and Central Government.

It is through this agreement that the implementation of the Community Strategy and the Neighbourhood Renewal Strategy will take place.

Local Area Agreements aim to build a more flexible and responsive relationship between central government and Hartlepool on the priority outcomes that need to be achieved locally. There is also a drive to streamline bureaucracy and reporting requirements between central government and local delivers to improve service outcomes.

Annual delivery plans are prepared and performance is measured quarterly against this. The Local Area Agreement provides a robust performance management framework to oversee the implementation of actual changes both across Hartlepool and within disadvantaged communities.

Delivering Sustainable Development

In the preparation of the Local Area Agreement an outline Sustainability appraisal was carried out. This ensured that the principles of sustainable development were been embedded in the Agreement. Annual progress towards sustainable development will be monitored through the LAA performance management arrangements.

The community strategy provides the high level framework from which a sustainable development checklist is being developed. The checklist can be used by anyone drafting policies, strategies and projects to ensure their activities contribute to sustainable development.

Delivering Skills and Knowledge

The Hartlepool Partnership has decided to incorporate the skills and knowledge agenda by developing a Local Action on Learning Plan and has taken this plan forward as an integral part of the partnerships Performance Management Framework (PMF).

Evaluation

The Partnership recognises that broad evaluation is essential to assess and improve the impact of the Community Strategy and Neighbourhood Renewal Strategy. The Partnership will undertake independent evaluation of its major funding programs and work with partners to carry out qualitative household surveys.

Timetable for future reviews

It is essential that the Community Strategy and Neighbourhood Renewal Strategy are reviewed in the future to ensure that:

- there is continued support for the vision, priority aims and objectives;
- local communities are able to express their needs;
- the process is open and accountable;
- the strategy is responsive to risks and opportunities;
- the strategy is relevant and accurate.

The Strategy will be reviewed again in five years.

Thought the next five years of the Community Strategy's implementation, all services must be challenged and reviewed by all partners to ensure that progress is made towards achieving the vision and aims of the Community Strategy. Their impact on inequality should also be considered to ensure that progress is made to reduce disadvantage and contribute to achieving the Neighbourhood Renewal Strategy aim. This review should identify where more resources or early and effective adjustment is necessary to secure progress.

The revised Priority Aims provide the basis for future decision making on how resources should be used, as well as for assessing whether best value is being achieved from current activities. It will also be necessary to target resources, to encourage greater social inclusion, and overcome some of the barriers that prevent people from playing a full part in society in line with the NRS.

Next Steps

The Consultation Exercise

Consultation on this first revision of the Community Strategy and Neighbourhood Renewal Strategy runs until the 17th November 2006

Set out below are a number of specific questions. You are welcome to respond to them all, to some and not others, or to write about other issues that have not been covered. Responses to this consultation paper should be received no later than 17th November 2006 to:

Freepost RRAE-CATT-SXAL Hartlepool Partnership Bryan Hanson House Hanson Square Hartlepool TS24 7BT

or email your contribution to: hartlepool.gov.uk

Further copies of the Strategy are available from the above address or by telephoning 01429 284147.

Alternatively, you can read this consultation paper online at: www.hartlepoolpartnership.co.uk by following the Review 2006 link.

Consultation questions

- 1. Is the draft Strategy about right?
- 2. What would you like to see changed?
- 3. Does the Vision capture Hartlepool's ambition?
- 4. Do you agree with the Priority Aims and related Objectives?
- 5. Is there anything you would like to add to the Priority Aims?
- 6. How could consultation on the Community Strategy and Neighbourhood Renewal Strategy be improved in future?

Disclosure

A summary of responses to this consultation will be published. Information provided in response to this consultation, including personal information, may be published or disclosed in accordance with the access to information regimes (these are primarily the Freedom of Information Act 2000 (FOIA), the Data Protection Act 1998 (DPA) and the Environmental Information Regulations 2004).

If you want the information that you provide to be treated as confidential, please be aware that, under the FOIA, there is a statutory Code of Practice with which public authorities must comply and which deals, amongst other things, with obligations of confidence. In view of this, it would be helpful if you could explain to us why you regard the information you have provided as confidential. If we receive a request for disclosure of the information we will take full account of your explanation, but we cannot give an assurance that confidentiality can be maintained in all circumstances.

Strategy Appraisal

During the Consultation period, a number of appraisals of the draft Strategy will be carried out. These will highlight practical ways to enhance the positive aspects of the Strategy and to remove or minimise any negative impacts.

The Integrated Regional Framework for the North East

The Framework, published by Sustainability North East, provides guiding principles for integrating sustainable development within mainstream policy and decision making. The purpose of sustainability appraisal is to promote sustainable development through the integration of social, environmental and economic considerations into the preparation of revisions of Strategies.

Strategic Environmental Assessment

The European Directive 2001/42/EC requires assessments for plans which determine the use of small areas at a local level" or which "are minor modifications to plans only where they are determined to be likely to have a significant environmental effects". It is currently not clear if a SEA is required for this Community Strategy revision and further advice will be sought as to compliance with the Directive.

Health Impact Assessment

This assessment can help identify and consider the health and inequalities impacts of the Strategy on Hartlepool people. The primary output is a set of evidence-based recommendations that inform the decision-making process associated with the Strategy.

Section 17

Section 17 of the Crime and Disorder Act 1998 requires local and police authorities, plus other agencies, to consider crime and disorder reduction and community safety when undertaking all of their duties and responsibilities.

Rural Proofing

Rural Proofing ensures that strategies take account of rural circumstances and needs (Rural White Paper, 2000). It is a mandatory and means that, as the Community Strategy is developed, policy makers should systematically:

- Consider whether their policy is likely to have a different impact in rural areas, because of particular rural circumstances or needs;
- make proper assessment of those impacts, if these are likely to be significant;
- adjust the policy, where appropriate, with solutions to meet rural needs and circumstances

Diversity Impact Assessment

The main function of the assessment is to determine the extent of differential impact upon the relevant groups i.e. race, gender, disability, age, sexual orientation and religious beliefs and whether that impact is adverse. The aim is the promotion of equality of opportunity, the elimination of discrimination and the promotion of good race relations.

Setting the Strategy in Context

Nationally

Preparing Community Strategies: Government Guidance To Local Authorities: (Cabinet Office, 2001)

Part I of the Local Government Act 2000 placed on principal local authorities a duty to prepare 'Community Strategies' for promoting or improving the economic, social and environmental well-being of their areas, and contributing to the achievement of sustainable development in the UK. It also gave authorities broad new powers to improve and promote local well-being as a means of helping them to implement those strategies. Part I of the Act came into force on 18 October 2000.

A New Commitment to Neighbourhood Renewal: National Strategy Action Plan (Cabinet Office, 2001)

This strategy sets out the Government's policy to narrow the gap between deprived neighbourhoods and the rest of the country so 'that within 10-20 years, no-one should be seriously disadvantaged by where they live.' The Government identified that a key task in achieving this was for LSPs to prepare Neighbourhood Renewal Strategies (NRS). The Government also indicated that all neighbourhoods that need priority status at the local level should be identified in the NRS, and that local action plans (or neighbourhood action plans – NAPs) for each of these neighbourhoods should be prepared.

Local residents and community groups were identified as key in turning their neighbourhoods around and the importance of using the NAP preparation as a means of encouraging local people and organisations to work together to integrate policies at the local level and improve the way that services are provided was underlined

Sustainable Communities Building for the Future (ODPM, 2005)

This programme of action tackles the pressing problems in communities in England: homes are unaffordable in some areas, but are being abandoned in others. Decent homes and good quality local environments are required in all regions. This document sets out the Government's determination to reverse, over the next 15-20 years, some damaging, deepseated trends. It is part of the Government's wider drive to raise the quality of life in communities through increasing prosperity, reducing inequalities, more employment, better public services, better health and education, tackling crime and anti-social behaviour, and much more. It reflects key principles for public service reform: raising standards, devolving and delegating decision-making, providing greater flexibility over use of resources and choice for customers. Although a long term programme, it sets out the intent to increase and refocus investment in the next three years to accelerate change and address the most acute needs. It builds on existing policies and actions notably those in the Urban and Rural White Papers, (Our Towns and Cities: the Future and Our Countryside: the Future - November 2000), and policies for devolving power to regions, and modernisation of local government.

Regionally

Sustainable Communities in the North East (ODPM, 2003)
Sustainable communities: Building for the future (a national plan of action) marks a step change in building and maintaining sustainable communities in all our regions. In the North East, it complements and builds on the key strategic aims and objectives of the National Strategy for Neighbourhood Renewal, One NorthEast's Regional Economic Strategy (RES), ODPM's Regional Planning Guidance for the North East (RPG1) and the Regional Housing Strategy. It is an action plan to build successful, thriving and inclusive communities where people want to live. We need to create sustainable communities which:

- ◆ are economically prosperous;
- ♦ have decent homes at a price people can afford;
- ♦ safeguard the countryside;
- ♦ enjoy a well-designed, accessible and pleasant living and working environment;
- ♦ are effectively and fairly governed with a strong sense of community.

This regional plan sets out proposals for implementing the national plan of action in the North East. It does not attempt to cover all the issues of importance to communities. It highlights actions to address housing, planning and neighbourhood renewal issues.

Regional Spatial Strategy for the North East: Submission Draft (North East Assembly, 2005)

The Draft Regional Spatial Strategy sets out a long term strategy for the spatial development of the North East and contains an overall vision, strategy and associated policies to quide development towards 2021 and beyond. It provides the spatial context for the delivery of other regional strategies, in particular the Regional Economic Strategy, Regional Housing Strategy (RHS) and the Integrated Regional Framework. The RSS is part of the statutory development plan under the Planning & Compulsory Purchase Act 2004. Local planning authorities such as Hartlepool will prepare the other components of the Development Plan through their Local Development Frameworks, which need to be in general conformity with the RSS. In terms of overall vision, the common theme of the RSS and these other related strategies is the need to reduce the economic and social disparities between the North east and other regions whilst protecting and enhancing the region's environment. This approach has been endorsed by the Government and forms the basis for "Moving Forward: The Northern Way A Strategy for Growth". It requires accelerated economic activity and a renaissance throughout the region. The RSS also recognises that there are parts of the North East currently experiencing high levels of socio-economic deprivation and dereliction and that both urban and rural areas are characterised by pockets of poor quality housing exhibiting low demand and abandonment. It also recognises that the economic, social and environmental regeneration of these areas is essential to the region's continued growth and quality of life.

Regional Economic Strategy (RES) - July 2006

The RES sets out how One NorthEast are going deliver greater and sustainable prosperity to all people of the North East over the period to 2016. This document both sits within the context of, and seeks to influence, a number of European, national, pan regional, regional and sub regional frameworks and strategies. The RES also sets out the relative strengths and weaknesses of the North East England's economy over recent decades and how this links into growth potential for the future.

Moving Forward: The Northern Way (Northern Way Steering Group, 2004)

The Northern Way vision is to seek the transformation of the North to become an area of exceptional opportunity, combining a world-class economy with a superb quality of life. The Northern Way has made considerable progress and received substantial support from Government, public agencies and business leaders. The strategy, Moving Forward: The Northern Way (2004) sets out how, over a 20 year period, it seeks to bridge the output gap of around £30bn between the North and the average for England.

Tees Valley Vision (TV JSU, 2003)

The Tees Valley Vision sets out a long-term strategic vision for the Tees Valley and provides the policy context in which Tees Valley Regeneration, the Urban Regeneration Company for the Tees Valley, should operate.

The purpose of the strategic framework is to provide a long-term response to job losses, to argue the case for public sector expenditure on economic development and the regeneration of the sub region, and to provide a coherent, long term programme for the development of the area.

Key areas the Tees Valley Vision covers include:

- Housing Market Renewal
- Environmental improvement
- Knowledge-based economy
- Enterprise culture
- Lifelong learning culture
- Integrated transport system
- Coastal Arc from Hartlepool to Redcar
- Health inequalities
- · Quality of life

The Vision sets out that "by 2020, Hartlepool is fully developed as a business and commercial centre, a major waterfront location and a focus for shared service centres and short holiday breaks. It is a prosperous, confident and outward-looking community. The ports of Tees and Hartlepool have continued to grow and Teesport is now a major container terminal serving both the north of England and Scotland.

Locally

Local Area Agreement (Hartlepool Partnership, 2006/09)
Local Area Agreements (LAAs) are a Government initiative, launched in 2004. LAAs are aimed at delivering a better quality of life for people through improving performance on a range of national and local priorities and introduced a new way of working to build a more flexible and responsive relationship between central government and a locality on the priority outcomes that need to be achieved at a local level. The Hartlepool LAA is structured around the aims and themes of the Community Strategy and forms the strategic framework for monitoring progress. Hartlepool's LAA was agreed by the Partnership Board in February 2006 and was signed off by Government in March 2006.

Local Plan (2005-2006) Hartlepool Local Plan (HBC, 2006) The Local Plan, which is the development plan for the borough, sets out each of the policies and proposals for the development and use of land in the area

Theme Policy Framework:

In additional to these national, regional, sub-regional and Borough Wide Strategies, the Hartlepool Partnership work with key partners and partnerships to prepare specialised Strategies.

The Hartlepool Partnership's policy framework consists of:

- Economic Forum Protocol (2005)
- Crime, Disorder and Drugs Strategy (2005)
- Children & Young People's Plan (2006-2009)
- Skills Strategy (in early preparation)
- Housing Strategy (2006-2011)
- Vision for Care (2003)
- Culture Strategy (2003-2008)
- Public Health Strategy (2006-2010)
- Older People's Strategy (2004)

Timeline

1999

Hartlepool Partnership established in July and chaired by the town's MP, Peter Mandelson.

2000

Local Government Act introduced the responsibility for Local Authorities to develop Community Strategies.

'Preparing Community Strategies. Government guidance to local authorities' published by the Department of Environment, Transport and the Regions (DETR) in December.

2001

'A New Commitment to Neighbourhood Renewal: A National Strategy Action Plan' published by the Social Exclusion Unit in January. This introduced the requirement for LSPs in the 88 local authorities in receipt of Neighbourhood Renewal Funding to produce Neighbourhood Renewal Strategies.

'Local Strategic Partnerships. Government guidance' published by the Department of Environment, Transport and the Regions (DETR) in March. This gave guidance on the role of LSPs in developing Community Strategies.

A draft Community Strategy was produced by the Partnership in June and put out to consultation.

The Partnership agreed their Terms of Reference in October.

2002

Community Strategy and Neighbourhood Renewal Strategy agreed in April.

Mayor and Cabinet structure introduced and Stuart Drummond becomes the first directly elected Mayor of Hartlepool and Vice Chair of the Partnership.

Performance management of the Community Strategy and Neighbourhood Renewal Strategy introduced for the Hartlepool Partnership in September.

2003

Revised Performance Management Framework and Action Plan developed in May.

2004

Green LSP status awarded by Government Office North East. Iain Wright elected as Member of Parliament for Hartlepool and takes on the role of Chair of the Partnership in October.

2005

Protocol between Hartlepool Partnership and the Hartlepool Community Network agreed in January.

Hartlepool accepted to take part in the second round of Local Area Agreements in June.

Green LSP status retained in the summer.

2006

Local Area Agreement signed in March.

Community Strategy Review launched in May.

Jargon Buster

Accountable body - the legal body that will handle government grants on behalf of a Partnership

Accredited LSP- the Hartlepool Partnership is the accredited Local Strategic Partnership. To gain accreditation the Partnership had to demonstrate it met a set of Government standards that covered the operation of the Partnership, and its plans for improvement

Action Plan - short-term plan of action with activities and targets and milestones

Audit Commission - the national body overseeing auditing of public bodies

Baseline Figure/Information - a description of the current local conditions against which planned changes will be measured

Benchmark - something by which to measure or compare **Best Value** - means by which public bodies are required to continuously review and improve services

Brownfield land - land previously developed upon **Children's Trusts** - partnerships that provide a mechanism to lead the way in delivering a step change in services for children and young people

Children and Young People's Plan - The Big Plan - a plan to improve the lives of children and young people in Hartlepool

Children Claimant count - unemployed claiming benefits **Community Enterprise** - economic activity based in a community

Community Network - the network of voluntary and community sector groups and organisations operating in Hartlepool

Community Sector - see voluntary sector - but usually more dependent on volunteers and no paid staff

Community Strategy - the plan that has to be produced by law to promote and improve the economic, social and environmental well-being of the community and sustainable development

Compact – formal understanding between voluntary sector and other organisations

Co-ordination - getting organisations working together to improve services

Consultation - involvement of the community in decision-making process

Curriculum - matters to be covered in education for each age group

Deprived, Deprivation & Disadvantage - communities or groups where several factors reduce the life chances and opportunities of people (see Index of Multiple Deprivation)

Disability Discrimination Act – legislation that aims to end the discrimination faced by many disabled people

Disaffection - describing a child who chooses not to be a part of the education system or society as a whole

Diversionary activities - activities to attract people away from crime

Diversity - wide range of types often bio-diversity of wildlife and vegetation

Drugs Action Team (DAT) - special team to address drugs related issues

Economic Exclusion – people of working age who are unable to take up employment opportunities. Disabled people are one of the largest groups of people who can suffer economic exclusion.

Economic Forum - partnership leading work on the Jobs and the Economy Theme.

Empowerment – enabling people to take responsibility for themselves and helping them to make decisions about their own lives

Environment Partnership – partnership leading work on the Environment Theme

Ethnic Minority - people from a different culture, religion or language to the main one in a particular place

Evaluation - to judge or assess the success of something, which has taken place

Feasibility Study - an exercise before implementation to assess whether an action is likely to achieve its objective **Feedback** - reporting back information on something that has been done

Forward Strategy - arrangements to continue the process once a regeneration programme is complete

Goal - long-term broad objective

Governance – how a body or organisation is managed Government Office for the North East is the regional office for the government departments. They co-ordinate main programmes, including New Deal for Communities and Single Regeneration Budget and accredit Local Strategic Partnerships (i.e. Hartlepool Partnership)

Greenfield land - land not previously developed on **Hartlepool Partnership** - Hartlepool's 'Local Strategic Partnership' including the key service providers, business and community interests working together to improve the quality of life in the town

Health Improvement Plan (HImP) - improvement plan for the Health Authority and Primary Care Trust Implementation - carrying out a plan or strategy

Housing Partnership – partnership leading work on the Housing Theme

Inclusion - giving all people equal opportunity to be part of society and the economy

Index of Multiple Deprivation 2004 (IMD) - a national measure of disadvantage

Indicators - headline and others - measures of conditions **Inequalities** - gaps between the most advantaged and the most disadvantaged

Information and Communications Technology (ICT) - modern technology such as computers and the Internet Joint Investment Plans (JIPs) - joint plans between Social Services, Health and other partners for joint use of resources Key Stages - in education stages when progress is measured Learning and Skills Council - organisation responsible for the co-ordination of post 16 years training and education in the Tees Valley

Lifelong Learning - learning throughout life, children and adults, in work and out of work or in retirement

Local action on learning plan – Part of the Neighbourhood Renewal Strategy that sets out measures to improve the skills, knowledge and training needed to successfully deliver Neighbourhood Renewal

Local Agenda 21 - the local sustainability strategy
Local Area Agreement – Agreement between Hartlepool
Borough Council, the Hartlepool Partnership and Central
Government that sets out the priorities for Hartlepool along
with indicators and three year targets.

Local Plan – sets out the Council's policies for guiding and controlling the way that buildings and land are used and developed

Local Strategic Partnership - the Hartlepool Partnership - the strategic partnership in the town, which prepares the Community Strategy

Mainstreaming – directing public sector resources to target the most deprived areas and joining up programmes Milestone - important stages or events with date - used to indicate the progress a partnership is making toward its aims Monitor - regular measure of the progress of projects National Vocational Qualification (NVQ) - national standard qualifications

Neighbourhood Action Plan (NAPs)— document produced to set out the vision and objectives of the community for their neighbourhood and which details the actions and initiatives which will help to achieve them

Neighbourhood Consultative Forum – forums at which the public can become involved in issues which affect their area Neighbourhood Management - management of services recognising local needs

Neighbourhood Renewal - improvement and revitalising of the quality of life in neighbourhoods

Neighbourhood Renewal Fund - special funding initiative to help Councils point main programme activity to neighbourhoods most in need

Neighbourhood Renewal Strategy - strategy for improvement of most disadvantaged neighbourhoods - part of the Community Strategy

Neighbourhood Renewal Unit - special team set up in central government

Neighbourhood Support Fund – funding aimed at working with disaffected young people

New Deal for Communities (NDC) - a Government initiative that provides money for a 10-year programme of regeneration in the West Central Hartlepool area

Objectives - short or medium term aims that can usually be measured

One North East - the Regional Development Agency (RDA) for the North East of England responsible for delivery of an economic strategy and regeneration

Outcome - something that follows from an action e.g. as a result of an initiative, the unemployment rate is reduced by 15%. The long-term effects you want to see created by a strategy or programme

Output - something produced directly as a result of an action and usually more easily counted e.g. as a result of an initiative 10 jobs were created and 6 people gained qualifications - tells you about the immediate results of a project, programme or strategy

Participation - a two-way process involving the sharing of information and ideas, where residents are able to influence decisions and take part in what is happening

Partnership - a group of organisations and individuals working together with a common purpose

Performance Management Framework/Indicators – a measurable target applied to find out if something is meeting its aims

Pilot Project - a small-scale study or trial of a larger project **Primary Care** - health care given outside hospital often in the community

Primary Care Trust - Hartlepool based trust responsible for primary care

Principles - applied by all partners in all their activities - the basis of a code of conduct

Private Sector - businesses and other non-public agencies such as trusts and charities

Programme - group of projects with similar aims that support each other

Projects - an individual activity or action

Public Sector - organisations run or paid for with public money

Public Service Agreement (PSA) – contracts of agreement with government to work towards certain targets with various strategies

Qualitative - information, which shows the quality of something

Quantitative - information, which shows the numbers of something

Registered Social Landlords (RSLs) – the name given to housing associations/organisations and landlords that are registered with the local authority

Regeneration - improving an area and community
Renewal – improving or reviving an area or community
Resources - money, time, property, people, information and infrastructure

Resources analysis - looking at the use of resources in an area and how it relates to the aims and priorities

Review - scrutinise, evaluate and change plans or services
Safer Hartlepool Partnership - main partnership promoting
community safety and the reduction of crime and disorder
Single Pot – funding allocated by the Tees Valley Sub
Regional Partnership

Single Regeneration Budget (SRB) - special regeneration programmes currently operating in North Hartlepool.

Social Exclusion – people or areas that suffer from a combination of factors that include unemployment, high crime, low income and poor housing

Standardised Mortality Ratios - death rates taking into account age structures

Standards of attainment - levels achieved in education and training

Strategy - a plan with aims and steps to their achievement **Strategy Group (Health and Care)** - key partnership for Health and Care

Super Output Areas (SOAs) – standardised areas at around 1500 population in size

SureStart Programme - special programme for young children and their families

Sustainable Development - can continue to take place without harm to the interests of future generations Sustainable Communities - meet the diverse needs of existing and future residents, their children and other users, contribute to a high quality of life and provide opportunity and choice.

Target Hardening - physical measures to make areas or properties more secure

Targets - measurable level being aimed for, usually within a set time period

Tees Valley Joint Strategy Unit – responsible for strategic planning on local services and issues in the Tees Valley Area Tees Valley Partnership - a partnership for the Tees Valley Tees Valley Vision - a vision being prepared by the above Tenure - degree of ownership of a property or home e.g. owner-occupier, privately rented, Council Housing, Housing Association

Truancy & unauthorised absences - school absence without permission

Viability - in relation to the town centre - businesses can make enough money to continue to operate and invest Viewpoint 1000 - regular sample survey of a panel of residents

Vision - a view of what a community will be like in the long term

Vitality - in relation to the town centre - liveliness and level of activity and investment

Voluntary Organisation - groups whose activities are not carried out for profit, and are not public bodies or a local authority. They rely on a high proportion of their activity being done by volunteers

Voluntary Sector - a name to describe all the voluntary organisations in a town. In Hartlepool 400 organisations make up the voluntary sector

Welfare to Work - a Central Government Programme, which aims to deliver wide-ranging job, training and local employment opportunities

White Paper – statement of policy intent issued by the Government

Youth Offending Service - team established to address youth offending

List of Abbreviations

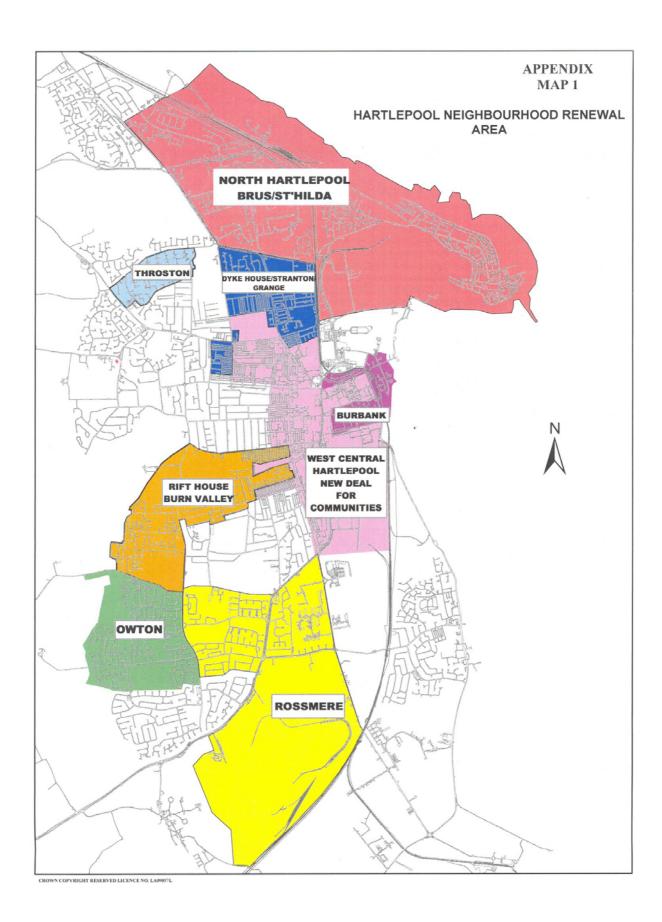
CCF Community Chest Fund NAP Neighbourhood Action Plan CEF Community Empowerment Fund NCF Neighbourhood Consultative Forum CS Community Strategy NDC New Deal for Communities DCLG Department for Communities and Local Government NHP North Hartlepool Partnership DEFRA Department of Environment, Food and Rural Affairs NRF Neighbourhood Renewal Fund	
DCLG Department for Communities and Local Government NHP North Hartlepool Partnership	
DCLG Department for Communities and Local Government NHP North Hartlepool Partnership	
·	
DEFINAL DOPARTHON, OF Environment, Food and Natal Alland	
DDA Disability Discrimination Act NRS Neighbourhood Renewal Strategy	
DETR Department of Environment, Transport and the Regions NRU Neighbourhood Renewal Unit	
DFES Department for Education and Skills NSF Neighbourhood Support Fund	
GCSE General Certificate of Secondary Education ORCEL Owton Rossmere Community Enterprise L	td
GDP Gross Domestic Product OFSTED Office for Standards in Education	
GIS Geographical Information Systems ONE One North East	
GONE Government Office for the North East ONS Office for National Statistics	
GP General Practitioner PAT Policy Action Team	
HImP Health Improvement Programme PCT Primary Care Trust	
IB Incapacity Benefit PI Performance Indicator	
ICT Information & Communication Technology PMF Performance Management Framework	
ILM Intermediate Labour Market PSA Public Service Agreement	
IMD Index of Multiple Deprivation RDA Regional Development Agency	
JSA Job Seeker's Allowance RSL Registered Social Landlord	
LA Local Authority SDA Severe Disablement Allowance	
LAA Local Area Agreement SMR Standard Mortality Ratio	
LEA Local Education Authority SOA Super Output Areas	
LPSA Public Service Agreement SRB Single Regeneration Budget	
LSC Learning & Skills Council SWAN South West Area Network (Hartlepool)	
LSP Local Strategic Partnership TVJSU Tees Valley Joint Strategy Unit	
MORI Market & Opinion Research International TVP Tees Valley Partnership	
MRUK Market Research UK URC Urban Regeneration Company	

Endnotes

This Strategy was compiled by Joanne Smithson (Team Leader), Chris Barlow, John Potts, Catherine Frank and Dawn Clennett with contributions from colleagues across the Hartlepool Partnership, and over 1100 submissions received during the public consultation that ran from May to July 2006.



Published August 2006.



SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Chief Personnel Services Officer / Scrutiny Manager

Subject: DRAFT PEOPLE STRATEGY

1. PURP OS E OF REPORT

1.1 To consider the Authority's Draft People Strategy, which has been considered during its compilation by the HR Working Group (a sub-group of this Committee).

2. BACKGROUND INFORMATION

- 2.1 Local Authorities need to have the visionary leadership, organisational flexibility and people capacity to deliver improved services; greater efficiency and better customer focus in front line services.
- 2.2 In embracing the challenge of organisational transformation, Local Authorities need the right people, working in the right way and within the right culture. A People Strategy assists the development of this culture by focusing resources on complementary and consistent people management practices to improve the effectiveness and efficiency of the People function and the Council.
- 2.3 At the meeting of the Finance and Performance Management Portfolio held on 28 November 2005 (Minute 2 refers), the revision of the Authority's current People Strategy was referred to Scrutiny Co-ordinating Committee which on the 20 January 2006 approved the establishment of a HR Working Group. Councillors James, A Marshall and J Marshall were appointed to serve on the Working Group.
- 2.6 The HR Working Group met formally from 9 February 2006 to 17 August 2006 to discuss and receive evidence relating to this referral. Following consideration of the Authority's second draft People Strategy on the 24 May 2006 Members of the Working Group approved the content of the draft Strategy and outlined their support for the involvement of key stakeholders within Elected Member, Employee, General Public and Partner groups.

- 2.7 Subsequently a consultation programme was undertaken over a two month period by the Chief Personnel Services Officer with the Authority's Corporate Management Team, Departmental Management Teams. Trade Unions. Elected Members, Council staff and external partners.
- 2.8 Upon completion of the Consultation Programme Members considered the final draft of the Authority's People Strategy and endorsed its content. The working group also concluded that:-
 - (a) The Authority's People Strategy should be a Strategy that constantly evolves in light of organisational changes and challenges;
 - (b) The Authority's People Strategy should be reflective of the needs of Hartlepool's communities, responsive to the aspirations of Council Staff; and have achievable aims and objectives that are appreciative of Council resources/capability; and
 - (c) That the HR Working Group should remain in place in order to facilitate future discussions with regard to Single Status Agreement / Arrangements and be renamed the Single Status Working Group.
- 2.9 A copy of the Final Draft People Strategy is attached at Appendix A for consideration by Members with a view to its endorsement prior to its submission to the Performance Management Portfolio Meeting and Council.

3. RECOMM ENDATIONS

- 3.1 That Member of the Scrutiny Co-ordinating Committee are requested to:-
 - Endors e the Authority's Draft People Strategy prior to its submission to Cabinet and Council; and
 - Support the conclusions of the HR Working Group as outlined in paragraph 2.8 of this report, with particular reference to paragraph 2.8 (c).

Contact Officer: -Joanne Machers - Chief Personnel Services Officer

Charlotte Burnham - Scrutiny Manager

Chief Executive's Department Hartlepool Borough Council Tel: 01429 523 003 / 523 087

Email: joanne.machers@hartlepod.gov.uk charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

The following background papers were used in the preparation of this report:-

- (i) Report of the Chief Personnel Services Officer entitled 'People Strategy Development' presented to the Finance and Performance Management Portfolio Meeting held on 28 November 2005.
- (ii) Minutes of the Finance and Performance Management Portfolio held on 28 November 2005.
- (iii) Minutes of the Scrutiny Co-ordinating Committee held on 20 January 2006.
- (iv) Notes of the HR Working Group held on 9 February 2006, 23 March 2006, 20 April 2006, 24 May 2006 and 17 August 2006.

PEOPLE STRATEGY 2006-2009

For eward

Photograph of Peter Jackson

I have great pleasure in introducing the Council's People Strategy. It shows what can be achieved when everyone in the Council has the opportunity and the interest to participate in long-term planning.

The Strategy is the product of members w orking with officers, talking about the big issues facing the Council and how they will affect our workforce; key stakeholders reshaping early drafts so that it reflects a broad range of views and reflects an organisation taking responsibility for its people.

You will find the Strategy is in three parts:

- · Setting the scene
- Details about what we aim to do, how we will do it and how we will measure our success
- Some facts and figures about the Council's w orkforce and other issues

I'd like to emphasise that this Strategy covers both the employees of the Council and also elected members which I think recognises the fact that everyone is working to achieve the same objectives, within the same environment: The similarities far outweigh the differences.

I want to make this Strategy well known and used on a regular basis. A shorter version will be made available, setting out the main priorities and actions, in an easy-to-read-and-use format and will answer the 'What's in it for me' question.

I'd like to take this opportunity to express my thanks to the joint member/officer working group who have discussed, debated, designed and drafted this Strategy and worked hard to ensure the whole process has been as inclusive as possible.

I hope you find the Strategy informative and interesting and I would welcome any comments or suggestions you might have. I can be contacted on 01429 523702.

Councillor Peter Jackson Performance Management Portfolio Holder October 2006

PART 1

Introduction

- Hartlepool BC exists to give best service to the people of the town. The Council recognises the essential link between people and performance and a committed, skilled and capable workforce is key to delivering high-quality services to our local communities.
- This People Strategy (the strategy) supports the delivery of the Council's corporate plan, departmental service plans, operational activities and improvement initiatives. The strategy sets out the long-term vision for the Council's style and culture as an employer, with personal and organisational improvement at its very heart.
- As the second smallest unitary council in England resources are scarce and maximum benefit from investment is essential. It is vital that our people resources are effectively managed. We want them to provide value for money and be planned in a structured way. They also need to be fully integrated with the service planning arrangements for the Council, in the short, medium and long term. This strategy influences the people aspects of organisational development and will enhance the effectiveness of improvement interventions.
- We want to provide the most economic, efficient and effective services as determined by the needs of the people of Hartlepool. This strategy directly supports the Council's aims and its contribution to the Local Strategic Partnership and Local Area Agreement. It also attempts to meet the needs and as pirations of people whow ork for the Council in a paid or unpaid capacity, Elected Members, employees and volunteers of partner organisations and those who work as they leam.

The Council in context

- Hartlepool Borough Council has been classified as excellent, now four star, since the introduction of the Comprehensive Performance Assessment. We have ensured that we maintained that rating with a very strong base of high performing services and a clear focus on further improving both these, and the corporate governance and development of the authority,
- A clear focus on local priorities combined with highly effective development and operational management arrangements, both within the Council and in relation to the Council's close working with external partners, ensures we have a strong core of services through which we work. The alignment of the priorities within the Community Strategy and those of the Council provides a streamlined framework within which to plan, deliver and manage performance.
- 7 This strategy has been developed at the same time as the Children's Workforce Strategy for Hartlepool. Close working between the two development teams has ensured complementary and supportive priorities;

objectives and activities are in place at this stage. On-going consultation and monitoring will strengthen the linkages between the two strategies.

Mission/Vision

This strategy aims to ensure that Hartlepool Council is a great place to work. Our people who serve Hartlepool's communities deserve to be healthy and happy, properly skilled, supported and valued to ensure the Council's priorities are delivered and have their aspirations successfully met.

Values / underpinning principles

- This strategy is designed to deliver on a range of objectives blended to meet Hartlepool's needs. We know that one-off initiatives in a specific priority area will not be sufficient to address challenging people issues as the organisation progresses. People need to see, hear and feel that they are valued every day if they are to make improved service delivery a reality.
- People working together is the basis of Hartlepool's success. This strategy is the result of Members, employees and their representatives and partners working together. Together they will monitor and review how effective the strategy is.
- Our values of inclusion, recognition, personal growth, wellbeing and performance accountability will provide a benchmark for all activities.
- The Council is committed to equalities and aims to make Hartlepool and the Council as an organisation, as inclusive as possible. Working together to get things done and building on our similarities is how we achieve more than many expect. Embracing and learning from our differences will strengthen our ability to become a fully inclusive society.

Strategic goals

- Within the overarching concept of organisational and people development we have identified six elements that bring together the various aspects of managing and developing people within the organisation. Each strategic goal is explained, has objectives and details of the activities and success measures involved. The six strategic goals are:
 - Active, visible and effective political and senior management leadership
 - Improve w hat w e do
 - Developskills and talent
 - Healthy w orking
 - Recognition, engagement and rewards
 - Resourcing

Priorities

- The objectives and outcomes of the Community Strategy, Local Area Agreement and Corporate Plan have directly influenced the shape of this strategy. The key themes of supporting jobs and the economy, lifelong learning & skills and health and care are appropriately embedded within the strategic aims. When the current review of the Community Strategy is completed this strategy will be re-considered.
- The Council's Efficiency Strategy and IT Strategy will have key impacts on the development of the Council's budget over the next few years and how our organisation develops: our people priorities therefore reflect the changes that will be required.
- Each year the Corporate Plan will confirm the organisational development priorities, which in turn will determine objectives and actions for the People Strategy and the Human Resources Division service plan. The priorities for the future are:
 - Deliver a clear vision through a recognisable and talented political and officer leadership team.
 - 16.2 Meet personal member development needs through a focused programme that also supports Council's needs.
 - 16.3 Ensure senior management capacity needs are planned and delivered.
 - 16.4 Cascade a coaching culture from senior managers and Members throughout the organisation
 - 16.5 Build on an established culture of improvement, innovation, ideas and learning
 - 16.6 Effectively appraise, plan and manage individual, team and organisational performance so it is linked to organisational objectives, competency framew orks and development needs
 - 16.7 Integrate corporate w orkforce planning arrangements into departmental service plans
 - 16.8 Improve the work-life balance and health of the workforce
 - 16.9 Skill and resource managers to protect the workforce from any harm to their health that work can cause and to have a positive influence on the wellbeing of their team members
 - 16.10 Develop a workforce that can promote the health of others
 - 16.11 Operate a fair pay, grading and rew ard strategy
 - 16.12 Increase employee satisfaction levels
 - 16.13 Retain and recruit talent effectively to ensure excellent service delivery
 - 16.14 Monitor and develop people based strategies and policies on accurate and relevant workforce information
 - 16.15 Reflect the profile of local communities in the Council's workforce.

Responsibilities for the People Strategy

17 The Executive via the Cabinet and the Portfolio Holder for Performance Management will provide leadership and direction to the strategy.

- The Corporate Management Team will provide complementary leadership, direction and support to develop and implement the strategy. They will ensure the spirit and promises of this Strategy are delivered through their management teams.
- The Scrutiny Co-ordinating Committee will monitor the implementation of the strategy primarily through its People Strategy Group. The Group will monitor the progress and impact of the strategy in partnership with employees, trade union representatives and senior managers. (N.B. Any HR / industrial relations issues, arising from this Group, or in other circumstances will be referred to existing negotiation / consultation arrangements.)
- All Elected Members are expected to reflect the corporate values and spirit of this strategy in their capacity as employers.
- All employees are expected to acknow ledge their rights and responsibilities within the context of the strategy.
- 22. The Chief Personnel Officer and Human Resources Division will co-ordinate the implementation of action points, deliver services to an agreed standard, monitor the strategy and report progress to Members, senior managers and employees on a regular basis.

Risk - barriers to success

- The risks associated with delivering on the key objectives in each strategic aim have been assessed as:
 - 23.1 Lack of skilled officer support within the HR Division Control measures include training and development, a retention strategy for HR Division; joint officer leads for key projects.
 - 23.2 Lack of financial resources or flexibility to implement innovative solutions

 Control measures include a business case approach to proposal assessment.
 - 23.3 The pace of change within this strategy is not compatible with the cultural change needed to succeed

 Control measures include use of consultation and communication; corporate management team ownership, leadership and management development programme to underpin ability to change
 - 23.4 The organisational development and people management approach within this strategy is not shared by partner organisations Control measures include consultation and communication with partners, use of Community Strategy themes to build on similarities rather than focus on differences

23.5 The political environment within which the organisation operates may undermine the morale of the workforce.

Control measures include member/officer aw areness training, Chief Executive / Monitoring Officer interventions, People Strategy Group.

Performance management

- 24. Each strategic aim within this strategy has an action plan and success measures defined which will be monitored and evaluated by the People Strategy Group on a regular basis.
- The Chief Executive's / HR Service Plan will include all actions arising from this strategy and progress will be reported to the Performance Management Portfolio Holder within corporate service plan reporting arrangements.
- Best Value Performance Indicators (BVPIs) will measure performance in specific areas and provide benchmarking data.
- The performance management arrangements within the Human Resources Division will ensure detailed action plans for projects and service improvements.

PART 2

Strategic Goal 1:

Active, visible and effective political and senior management leadership

- The Council wants to have a positive culture delivered through leadership skills at political and senior management level. We aim to challenge existing practices and ensure continuous performance improvements, modernise the council's structure and systems and identify strategic goals and long-term direction.
- The leadership team needs to epitomise the Council's purpose and spirit. The organisation wants leaders that bring out the best in the Council's employees. Members and senior managers (i.e. chief officers) must be able to manage and develop themselves and the organisation to meet the continuing challenge of change.
- Members and senior managers are needed to champion the development of management capacity and capability and to encourage and promote a learning culture. They will lead by example by taking up and providing learning opportunities.

Objectives:

- Deliver a clear vision through a recognisable and talented political and officer leaders hip team.
- Meet personal member development needs through a focused programme that also supports Council's needs.
- 33 Ensure senior management capacity needs are planned and delivered.
- Cascade a coaching culture from senior managers and Members throughout the organisation

Table 1.1

What this will involve	Currently in place	Further improvement / review needed	New development needed	2006	2007	2008 /09
Member competency framework	Υes					
Member training needs analysis process	Yes	Yes				
Member induction programme	Υes			Anr	nualupo	date
Member training and development programme	Υes	Yes		Anr	ualupo	date
Code of conduct for Members	Yes					
Senior management competency framework	Yes	Yes				

Senior management development programme	Υes	Yes				
Member accountability statements / job descriptions			Yes			
Member performance management process			Yes			
Member / senior management coaching programme			Yes			
Member mentoring scheme			Yes			
Member handbook	Υes	Yes		Anr	nualupo	date
Senior management recruitment processes	Υes	Yes				
Senior management performance agreements			Yes			
Senior management induction programme			Yes			
Senior management workforce planning				(On-goin	g

Table 1.2

Success can be measured by	Measurement method	Mæs ur ement Period
Em ploy ee s atisf action improves	Em ploy ee s urv ey	Em ploy ee s urv ey cycle
Em ploy ee c onfidence in management improves	Em ploy ee s urv ey	Em ploy ee s urv ey cycle
Increased employee perception of	Em ploy ee s urv ey	Em ploy ee s urv ey
improv ement		cycle
Mem ber skills level improves	Annual member skills audit	Annual member development report
Senior management competency levels improve	Senior management skills audit	Every two years
Complaints against Members reduced	Statistics	Annually
Complaints upheld against Senior Managers reduced	Statistics	Annually

Strategic Goal 2: Improve w hat we do

- The Government modernisation agendas require the Council to develop and deliver high quality, cost effectives ervices.
- Business process re-engineering, partners hip working, technology initiatives, workforce remodelling, efficiency targets, shifts in service demands, increasing customer expectations, etc. place a continual pressure on the people in the organisation to plan, implement and review change in a never ending cycle. It is a form of continual transformation.
- The Council w ants a healthy culture of improvement sustained by an investment in organisational development. Service improvement is achieved when individual, team and corporate performance is well managed. The Council will be a place where everyone knows what is expected of them and is managed and developed to perform effectively and encouraged to learn from their mistakes. Performance management, regular and appropriate communication, smooth structures and change management strategies are all important elements of improving what we do.
- We aim to develop effective partnerships with clear objectives and responsibilities to share resources, avoid duplication and provide service users with an improved service wherever we can.

Object ive

Build on an established culture of improvement, innovation, ideas and learning

Table 2.1

What this will involve	Currently in place	Further improvement / review needed	New development needed	2006 /07	2007 /08	2008 /09
Communication strategies	Yes	Yes		Ann	nual upo	dat e
Probationary periods for new employees	Yes					
Job descriptions	Yes			On-g	jaing re	view
Appraisals	Yes	Yes				
Robust performance management arrangements	Yes	Yes				
Develop meaningful and effective partnerships across all sectors		Yes				
Performance management culture	Yes					
Ensure the Council fulfils its social responsibility as a community leader	Yes	Yes				
Accredited quality control systems						

Balanced scorecard for HR performance			Yes		
External benchmarking of HR services	Yes	Yes	Yes		
External challenge – critical friends network			Yes		
Enhance employee empowerment			Yes		
Business improvement skills	Yes	Yes			
Departmental suggestions schemes	Yes				
Corporate suggestion scheme			Yes		
Integrate revised Investors in People Standard to Strategy			Yes		

Table 2.2

Success can be measured by	Measurement method	Measureme nt Period
Reduced staff turnover	Statistics	Annually
Reduced absence levels	Statistics / BVPIs	Annually
Reduced capability cases	Statistics	Annually
Reduced occupational health referrals	Statistics	Annually
Increæsed number of staff suggestions	Statistics	Annually
Increased % of employees know how to make	Em ploy ee s urv ey	Em ploy ee
suggestions Increased % of employees view that change has been well managed	Em ploy ee s urv ey	survey cycle Employee survey cycle

Strategic Goal 3: Developskills and talent

- How the Council intends to recruit and retain talented employees is set out in Strategic Goal 6. It is important however to confirm how the Council will help employees raise their as pirations, develop their skills and talents and realise their potential to ensure excellent performance and encourage employees to remain with Hartlepool BC. Maximising individual capacity to increase organisational capacity requires on-going investment in the personal and technical skills of employees, a positive learning climate and a commitment to succession planning. The Council supports the national agreements for local government employees, which place responsibilities on the organisation to provide development opportunities for our employees
- The Council's Workforce Development Plansets out the organisational, departmental and specialist requirements for the period 2005-10. It is important to integrate the main elements into this People Strategy to ensure strong links are maintained.
- The Council wants managers who can make decisions when they are needed, work in accordance with corporate values and can align people to a shared vision and sustain them through the challenges of change. Line managers are key agents of change because they translate corporate and unit objectives into day-to-day working realities for employees.
- We want all employees to understand how their performance is assessed and how core and management competency framew orks apply to them. Individual development needs and opportunities to succeed will be identified and implemented both by employees and managers. We want our staff to inspire confidence in every customer, partner and colleague that they are well trained, able to understand the customer's needs and deliver on promises. People who are properly consulted on their development needs within a professional context will feel energised and empowered. All Council departments have investors in People accreditation, or are working towards the new standard for their newly created department, and undertake regular appraisal and personal development plan reviews—the effectiveness of these activities will be continue to improve to encourage positive employees attitudes to learning.
- Managers of people at every level should be recognised as leaders and change agents. They influence employees to perform efficiently in their job, realise their potential and contribute to excellent services for Hartlepool's communities. Actions will linkwith other work undertaken elsewhere under the Community Strategy themes of lifelong learning & skills and jobs & the economy.

Objectives:

- 45 Effectively appraise, plan and manage individual, team and organisational performance so it is linked to organisational objectives, competency framew orks and development needs
- Corporate workforce planning arrangements are integrated into departmental service plans

Table 3.1

lable 3.1						
What this will involve	Currently in place	Further improvement / review needed	New development needed	2006 /07	2007 /08	2008 /09
Management development programme for all levels of managers and supervisors	Yes	Yes				
Management / core	Yes					
competency frameworks						
Trade Union Learning Reps	Υes				On-goin	
Together Project	Yes			(On-goin	9
Compet ency payments	Yes	Yes				
Retention payments	Yes	Yes				
Development activities approval / budget system	Υes	Yes				
Improved manager appraisal skills			Yes			
Specialist induction for			Yes			
man agers						
Induction strategy and activities	Yes	Yes				
Performance agreements for managers			Yes			
Managers electronic 'handbook'			Yes			
Retention / recruitment / succession planning strategy			Yes			
Code of conduct for employees	Υes	Yes				
Links with Learning & Skills Councils	Υes	Yes				
Fast track scheme for high achievers			Yes			
Financial support for securing professional qualifications relating to career/role	Υes	Yes				
Competency based recruitment			Yes			
Ev aluation a naly sis	Υes	Yes			On-goin	
Basic skills programme	Yes	Yes		(On-goin	9

Table 3.2

Success can be measured by	Meas urement method	Measureme nt Period
Corporate employee skills level improves	Employee skills audit	Annually
Reduced turnover	Statistics	As required
Increased internal appointments	Statistics	Annually

Reduced recruitment costs	Statistics	Annually
Increased volunteers for internal groups	Statistics	As required /
		an nually
Increased % of employees have personal	Em ploy ee s urv ey	Em ploy œ
dev elopment plan	Statistics	survey cycle
Increased % of employees know what training	Em ploy ee s urv ey	Em ploy ee
is available to them	Statistics	survey cycle
Retain Investor in People status	External accreditation	Determined
		by IiP
		standard
Increased resources allocated to development	Budget and time allocated	Annually
activities		
Evaluation of effectiveness	Various	As required
Av erage NVQ lev el incre as es	Skills audit / Statistics	Annually

Strategic Goal 4: Healthy working

- The Council will take a proactive approach to the mental, emotional, spiritual and physical health, safety and general well being of all employees and members. This Council wants to provide everyone with a safe working environment. The workforce should feel supported in their attempts to live a healthy, dignified and well-balanced lifestyle and where a culture of personal and inter-personal aw areness is encouraged.
- The personal well being of our people is a priority and wherever possible arrangements will be made to protect the dignity and health of people and support a work/life balance that is conducive to optimum performance. We want our people to have high self-esteem, wide smiles and a depth of feeling about the job that they do.
- The physical and mental well being of our people, and others affected by their work activities, is promoted and secured through pro-active professional advice and clear management responsibilities. We will continue to address safe working methods and healthy lifestyles through occupational benefits, policies and working environments, through the use of technology and new ways of working. Our health improvement programmes are developed and linked to local, regional and national public health strategies e.g. Choosing Health, and reflect local lifestyle risk factors. Actions link with other work undertaken elsewhere under the Community Strategy theme of health and care. Attendance management systems aim to be transparent and supportive to employees who want to be at work and robust for those who do not. We will adjust working arrangements to support individual needs wherever we can.

Objectives:

- Improve the work-life balance and health of the workforce
- Skill and resource managers to protect the workforce from any harm to their health that work can cause and to have a positive influence on the wellbeing of their team members
- Develop a workforce that can promote the health of others

Table 4.1

What this will involve	Currently in place	Further improvement / review needed	Dev elo pment need ed	2006 /70	2007 /08	2008 /09
Man aging attendance policies and arrangements	Υes			C	On-goin	9
Em ploy ee s upport services	Υes	Yes				

	1			1
Employment protection	V			On mains
policies e.g. stress, dignity,	Yes			On-going
anti-bully ing/ ha rassment,				
equality, age				
Occupational health to				
prevent and address	Yes			On-going
work place related ill-health				
and contribute to addressing				
ill-health which impacts upon				
the capacity to work				
Health promotion programme	Yes	Yes		
to encourage lifestyle				
changes				
Health and safety policies	Yes			On-going
and arrangements				
Flexible working policies	Yes	Yes		
Welfare facilities	Yes	Yes		
Holistic well-being strategies			Yes	
aligned to corporate				
objectives				
Em ploy ee s upport for ex-			Yes	
employees and dependents				
Career breaks / sabbaticals			Yes	
Programme of local, regional	Yes	Yes		
and national health initiatives				
promoted to the workforce in				
partnership with other				
part ners				
Properly equipped workforce	Yes	Yes		On-going
Good working conditions	Yes	Yes		On-going
Management competency in	Υes	Yes		On-going
absence management				
arrangements				

Table 4.2

Success can be measured by	Measurement method	Measurement Period	
Abs ence levels reduced	Statistics / Best Value Performance Indicators	Annually	
Accident levels reduced	Statistics	Annually	
Em ploy ee s atisf action lev els improv e	Statistics / Employee survey	Employee survey cycle	
Em ploy ee gri ev anc es / comp laints reduce	Statistics	Annually	
Increased employee awareness of employee support facilities	Em ploy ee s urv ey	Employee survey cycle	
	Take up statistics	Statistics	
Reduced % of employees who feel unduly pressured	Em ploy ee s urv ey	Employee survey cycle	
Increased % of employees who feel their health and safety is well provided for	Em ploy ee s urv ey	Employee survey cycle	
Reduced incidents of violence and aggression	Em ploy ee s urv ey Statistics	Employee survey cycle	
Reduced substantiated occurrences of discrimination, harassment and bullying	Em ploy ee s urv ey Statistics	Employee survey cycle	
Increase awareness of employee support facilities	Em ploy ee s urv ey	Employee survey cycle	
Reduced cost of health-related litigation			

Strategic Goal 5

Recognition, engagement and rewards

- Positive staff attitudes to the organisation's values and objectives are nurtured through positive recognition, engagement and rewards strategies.
- A key element of the Council's People Strategy mission statement is to ensure that employees feel valued. The Council is committed to the principle of equalities and diversity. Managers, Elected Members and colleagues all contribute to an employee's 'feel-good' level through the things they say and do directly or through other channels. Feedback should always be delivered personally, privately and constructively, errors and performance that is lower than expected should be used as an opportunity to learn and improve. Negative comments, which undermine the confidence of a person, the image of the Council or the successes already achieved, will be addressed. Formal and informal processes will enable and encourage internal and external compliments. A culture of recognising excellent performance, commitment and effort will be encouraged at all levels of the organisation and across all departments.
- We want employees to collaborate and participate fully in the Council's business, share their views and understand the wider context of where their job/role fits in through regular consultation and communication. To meet different a choice of involvement opportunities will be offered through formal consultation processes, team activities, suggestion schemes, employee survey, focus groups, etc. Communication strategies will encourage vertical and horizontal exchanges, with feedback loops to ensure it isn't "one-way".
- The formal mechanisms for trade union liaison aims to ensure constructive and effective consultation, negotiation and representation. It is welcomed and encouraged by the Council as an effective means of understanding employees' views and reaching agreements.
- Pay and other financial benefits will be 'equality proof' through a pay and grading structure which links elements of pay to personal development, contribution and competence and implements the Single Status agreement and is subject to regular pay audits.
- As we compete for talented people, the "w hole offer" package needs to be defined and improved. The Council's rew ards package for employees and others will seek to incorporate elements other than just pay and other financial benefits. Creativity and flexibility is the key to designing an employment offer. It needs to be responsive to local and regional labour markets, whilst being underpinned by the stability of national pay bargaining and equal pay considerations. In the long-term, the Council will also consider the appropriateness of Total Reward Packages where employees can 'flex' their packages to suit them at different stages of their life.

Specific attention will be paid to looking at how to address different treatment, which might occur between different job types, particularly in respect of lower paid jobs historically occupied by women and people from ethnic minorities.

Objectives:

- Operate a fair pay, grading and rew ard strategy
- 61 Increase employee satisfaction levels

Table 5.1

What this will involve	Currently in place	Further improvement / review ne eded	Development needed	2006/ 07	2007/	2008/ 09
Revised pay & grading structure			Yes			
Equal Pay audits			Yes			
Compliments, comments and complaints	Yes					
Harmonisation of terms and conditions			Yes			
Long s ervice awards	Yes			(On-gaing	3
Motivational training for managers			Yes			
Staff newsletters	Yes			(On-gaing	9
Team briefings/meeting by team leaders, departmental managers and corporate management team	Yes			(On-gainç	9
Employee engagement options	Yes	Yes				
Celebrating success event			Yes			
Total rewards pack age strategy Corporate compliments scheme			Yes Yes			
360 degree fædback			Yes			

Table 5.2

Success can be measured by	Meas urement method	Measureme nt Period
Increased employee satisfaction that the	Em ploy ee s urv ey	Em ploy ee
Council is a good employer		survey cycle
Turnov er reduces	Statistics	Annually
A new pay & grading structure is implemented	Pay and grading structure	1.4.07
with the support of TUs and ACAS	implement ed	
Equal Pay claims successfully defended	Em ploy ment Tribunal claims	Annually
Terms and conditions for Local Government	Terms and conditions are	1.4.07
Employees are harmonised	har monis ed	
% of successful recruitment campaigns	Statistics	Annually
increas es		
Increased % of employees feel well informed	Em ploy ee s urv ey	Em ploy ee
		survey cycle
Increased employee en gagement / feedback	Em ploy ee s urv ey	Em ploy ee
		survey cycle

Strategic Goal 6

Resourcing

- The Council's ability to recruit and retain a motivated, skilled and flexible workforce depends on a broad range of factors. We want the Council to be considered an employer of choice i.e. a place where people actively choose to work. How the Council then plans, manages and deploys the workforce determines whether customers are satisfied and objectives achieved.
- The Council wants to recruit and retain skilled and talented staff. The Council's recruitment and retention strategy sets out a positive and constructive approach to attracting and retaining employees
- Planning for the short, medium and long term requires clear and well constructed corporate and service plans which acknow ledge and include workforce needs. The Council's Workforce Development Plan sets out the organisational, departmental and specialist workforce needs for the period 2005-10 and the people policies needed are included in this Strategy.
- Workforce trends and future requirements rely upon accurate and timely data about the national, regional and local employment situation. The analysis of future changes arising from the use of technology, business process reengineering or demands for services is also important. High reliance will be placed upon sophisticated and accurate management and employee information. A high specification HR/ Payroll system, with self-service facilities, will ensure improved information and satisfy most data and Data Protection requirements.
- A climate will be encouraged where the positive contribution of applicants, Members and employees with diverse backgrounds and talents is recognised and reflects the wider communities of Hartlepool.
- The Council will promote local government, and the public sector generally, as a career with prospects and satisfaction. External and internal communications must enhance the image of the Council as positive and modern so that we can attract and retain the best people. National, regional and sub-regional co-operation is needed to develop solutions to 's kills shortages' and the Council will join in partners hip arrangements and data sharing wherever relevant.
- Retaining skilled employees during change is important to the Council. The Council's approach and arrangements have been agreed within a number of documents that will be kept under review e.g. Efficiency Strategy, Change Protocol, etc.

Objectives:

69 Retain and recruit talent effectively to ensure excellent service delivery

- Monitor and develop people based strategies and policies on accurate and relevant workforce information
- Reflect the profile of local communities in the Council's workforce.

Table 6.1

In place	Further improvement / review ne eded	Development needed	20 <i>0</i> 6 /07	2007 /08	2008 /09
Yes			(On-gain	9
Yes			On-gaing		
				An nual update	
Yes			(On-goinç	9
Yes					
		Yes			
Yes	Yes	Yes	(On-gain	9
		Yes	(On-gain	3
		Υes			
		V			
		Y es			
		Yes			
		. 33			
		Υes			
		Yes			
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Yes	Væ		()n-a dina	<u> </u>
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162	1 53			on-gune	4
		Yes			
	Yes Yes Yes Yes Yes	improvement / review ne eded Yes Yes Yes Yes Yes Yes Yes	improvement / review ne eded Yes Yes Yes Yes Yes Yes Yes	Improvement	Improvement

Table 6.2

Success can be measured by	Meas urement method	Measurement Period
How closely the workforce reflects local communities	Statistics	Annually
Exit interview analysis	Questionnaire	Annually
Labour turnover / Stability analysis	Statistics Exit interviews	Annually
Key posts are filled quickly with the right people	Statistics	Annually
New people policies have a positive impact	Policy evaluation / review	Ad hoc
Joint recruitment initiatives undertaken with partners	Recruitment exercises	1.4.07
Increased % of employees feel committed to principles of equalities and diversity	Em ploy ee s urv ey	Em ploy ee survey oy cle
Increased % of employees feel the Council values equalities and diversity	Em ploy ee s urv ey	Employee survey cycle

PART 3

Workforce analysis to be added

Number of employees – full-time / part-time/ agency workers
Diversity profile
Local / nationals kills shortages
Sickness rates
Grievance / disciplinary rates
Vacancies / turnover analysis
Recruitment statistics
Training and development statistics
Health and safety statistics
Employee support statistics
liP updates

Salaries info Requests for

Requests for flexible working / employee support policies Hartlepool health profile from PCT

Etc.

References:

CIPD
PPMA
Audit Commission
Wellkom / The Work Foundation
Employers' Organisation
Statistics

- Employee survey results 2003/2005
- HBC Workforce profile

HBC Corporate Plan

HBC Workforce Development Plan 2005-10

Hartlepool Local Area Agreement

Hartlepool Community Strategy

Local Government Pay and Workforce Strategy 2005,

Children's Workforce Strategy

Social Care Workforce Strategy.

Acknowledgements

HR Strategy Working Group
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John Leach, Children's Services Department
Andrew Atkin, Assistant Chief Executive

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Neil Harrison, Disability Inclusion Manager, Adult & Community Services
Liberal Democratic Members
Administration Group Members
Labour Group Members

SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Neighbourhood Services Scrutiny Forum

Subject: FINAL REPORT – PUBLIC CONVENIENCE

PROVISION IN HARTLEPOOL

PURP OS E OF REPORT

1.1 To present the findings of the Neighbourhood Services Scrutiny Forum in relation to the Public Convenience Provision Scrutiny Referral.

2. BACKGROUND INFORMATION

- 2.1 Cabinet at its meeting on the 12 April 2006 was asked to consider options and proposals for the development of a policy for the provision of public conveniences in Hartlepool. Prior to making a decision Cabinet referred consideration of the various options and proposals to the Overview and Scrutiny Function, with a prescribed timescale for submission of a formal response by September 2006.
- 2.2 Subsequently, at a meeting of the Neighbourhood Services Scrutiny Forum held on the 12 July 2006, the Overall Aim and Terms of Reference and Timetable for the undertaking of the Scrutiny referral were agreed, as outlined in paragraphs 4 and 5 of this report.

3. SETTING THE SCENE

- 3.1 The provision of public conveniences by Local Authorities is one of the longest established discretionary (non statutory) municipal services in England and Wales.
- 3.2 With most public conveniences in towns and cities between 50 and 100 years old rising maintenance costs have become a real issue for Local Authorities. This coupled with poor hygiene, vandalism, drug abuse or other inappropriate behaviour has resulted in a reduction in the overall number of public conveniences from 10,000 ten years ago to in the region of 5,500 today.

- 3.3 Over the years Hartlepool has experienced similar maintenance, budget and anti-social behaviour issues as other Local Authorities. Budget restrictions in Hartlepool have on a regular basis resulted in the provision of funding that is insufficient to ensure the maintenance of buildings and equipment to an appropriate standard. The subsequent deterioration of buildings and equipment, coupled with ever-increasing vandalism, has resulted in a situation where this year's maintenance budget is insufficient to meet maintenance costs.
- 3.4 The shortfall in the maintenance budget and the poor condition of conveniences led to an examination of how the service is provided and how this might change in the future. Whilst in the past public conveniences have been provided without the benefit of a sustainable operation or maintenance policy the benefits of the formulation of such a policy are now clear in terms of the effective operation of the service and levels of future provision. With this in mind, options and proposals have been developed to form the basis of a policy for the future and consideration of these options and proposals forms the basis of the scrutiny referral.
- 3.5 Details of the options and proposals referred by Cabinet to the Neighbourhood Services Scrutiny Forum are outlined in **Appendix A**.

4. OVERALL AIM OF THE SCRUTINY INVESTIGATION

4.1 The overall aim of the Scrutiny investigation was to examine public convenience provision in Hartlepool and express, within the prescribed timescale for the referral, a view on the options and proposals presented to Cabinet for the formulation of a sustainable operation and maintenance policy.

5. TERM S OF REFERENCE FOR THE SCRUTINY INVESTIGATION

- 5.1 The Terms of Reference for the Scrutiny investigation were as outlined below:-
 - (a) To express a view on the options and proposals outlined in the report considered by Cabinet on the 12 April 2006;
 - (b) To look at where public conveniences are needed across the town to enable Cabinet to make an informed decision; and
 - (c) To identify the estimated cost of replacing all public conveniences with new facilities along with the cost of bringing existing conveniences up to an acceptable standard to enable a comparison to be made by Cabinet; in time for the 2007/08 budget setting process.

- To assist with the formulation of a response to the Cabinet Referral, additional Terms of Reference were agreed as follows:-
 - (d) To gain an understanding of Government policy in relation to the provision of public conveniences and the position nationally;
 - (e) To gain an understanding public convenience provision in Hartlepool, i.e. demand, condition, location and costs;
 - (f) To examine the condition and location of public conveniences in Hartlepool and compare;
 - (g) To compare Hartlepool's service provision with that of another Local Authority and where examples of good practice exist examine how they could be used to improve provision in Hartlepool;
 - (h) To seek the views of residents and representatives from Parish Councils, Residents Associations and the Access Group on issues including:
 - (i) The quality of existing provision;
 - (ii) Suggestions for how they would like to see it improve in the future; and
 - (iii) Where public conveniences are needed across the town.
 - To consider public health, safety and equality issues relevant to the provision of public conveniences, including the impact of the Disability Discrimination Act.

6. MEMBERSHIP OF THE NEIGHBOURHOOD SERVICES SCRUTINY FORUM

6.1 The membership of the Scrutiny Forum was as detailed below:-

Councillors S Allison, Brash, Clouth, R Cook, Cranney, Gibbon, Hall, Henery, Lilley, Rayner, Rogan and D Waller.

Resident Representative: Alan Lloyd and Linda Shields.

7. METHODS OF INVESTIGATION

7.1 Members of the Neighbourhood Services Scrutiny Forum met formally from 12 July 2006 to 9 August 2006 to discuss and receive evidence relating to this investigation. A detailed record of the issues raised during these meetings is available from the Council's Democratic Services.

- 7.2 A brief summary of the methods of investigation are outlined below:-
 - (a) Detailed Officer reports supplemented by verbal evidence;
 - (b) Verbal evidence from the Authority's Elected Mayor;
 - (c) Examination of good practice within, and experience gained by, other neighbouring Local Authorities in relation to the provision of public conveniences;
 - (d) A site visit to a selection of public conveniences within Hartlepcol on 20 July 2006;
 - (e) Presentation from the Head of Street Scene Services, Scarborough Borough Council on 8 August 2006;
 - (f) The views of local residents and representatives from interested groups (Hartlepool Carers, Hartlepool Access Group and Hartlepool's 50+ Forum); and
 - (g) Feedback from each of Hartlepool's Neighbourhood Consultative Forums on the proposals and their wishes for future of public convenience provision in the town.

FINDINGS

8. GOVERNMENT POLICY IN RELATION TO THE PROVISION OF PUBLIC CONVENIENCES

- 8.1 Evidence presented to the Forum confirmed that there was no statutory requirement for Local Authorities to provide public conveniences and that the Government did not see the introduction of legislation to require the provision of public conveniences as the way forward.
- 8.2 Government did, however, recognise the value of a national strategy for public convenience provision and the negative effect which a lack of provision, and poor maintenance, has on tourism. As a result of this a national strategy was to be developed by Government and emphasis placed upon the need to identified alternative measures to increase provision. Such alternative measures included the possible introduction of charging, the involvement of the private sector (by increasing access to commercial premises) and the inclusion of public toilets in planning applications.
- 8.3 In the absence of legislation specifically relating to the provision of conveniences there are, however, pieces of legislation that Local Authorities need to consider in providing the service. These are:-
- 8.4 **The Disability Discrim ination Act 1995.** The Disability Discrimination Act 1995 required that the Council makes the public conveniences it provides accessible. Where this does not occur the Council will in the future leave its self open to challenge.

- 8.5 **The Public Health Act 1936.** The Public Health Act merely gives the Local Authority the power to provide public conveniences. This Act also applies to Parish Councils.
- 8.6 Consideration is given to the implications of these pieces of legislation later within this report.

9. PUBLIC CONVENIENCE PROVISION IN HARTLEPOOL

- 9.1 There are currently seventeen public conveniences provided by the Council, the condition, location and age of which vary greatly. In addition to these facilities public conveniences are also provided across the town in premises including public houses, shops and cafes. There is, however, no formal agreement at this time to allow access to these facilities for those not entering as customers. The Council also has no control over the quality of provision and cannot require the provision of disabled facilities. These are issues which the Forum felt should be pursued.
- 9.2 As with other Local Authorities rising maintenance costs, budget restraints, anti-social behaviour and vandalism have resulted in the closure of conveniences in Hartlepool over recent years. In order to enable the Forum to realistically assess the level and condition of conveniences in Hartlepool visits were undertaken to the following sites on 20 July 2006:-
 - (i) Thorpe Street;
 - (ii) Pilot Pier;
 - (iii) The Lighthouse;
 - (iv) Ward Jackson Park;
 - (v) Stockton Street;
 - (vi) Seaton Baths: and
 - (vii) The Clock Tower.
- 9.3 Examples of the conditions observed are shown in detail below along with a summary of the comments made:
 - a) Thorpe Street and Pilot Pier Support was expressed for the closure of the facilities in view of their poor condition and the inability to update the buildings to meet Disability Discrimination Act standards.



An illustration of the deteriorating condition of the Thorpe Street facility.

b) **Disabled facilities** - Members highlighted problems with disabled access at some sites and the inability for some facilities to be adapted to improve access.

Some of the towns better disabled facilities (Lighthouse - Heugh Battery).





The absence of disabled facilities/access at the Pilot Pier facility.

c) Partnership working — The Forum discussed the value of partnership working and suggested that this should be looked into in relation to the Seaton Baths site, and the adjacent Wine Bar development, and the proposed facility on the old Rocket House site.

Conditions at the former Seaton Baths site.



d) Ward Jackson Park and the Clock Tower — The contentious nature of the proposals for the demolition of the Ward Jackson Park convenience and closure of the Clock Tower site were acknowledged. It was, however, felt that demolition of the Ward Jackson Park public convenience would be justified in view of its poor condition and the inability to bring the building up to Disability Discrimination Act standards. It was also felt in relation to the Clock Tower facility that although it is not a bad facility the cost of improving and maintaining the building would be too great to support its continued use as a public convenience.

10. WHERE PUBLIC CONVENIENCES ARE NEEDED ACROSS THE TOWN?

- 10.1 During the evidence gathering process it was highlighted that the management of the public convenience service is currently undertaken without a defined policy against which the need or location of conveniences is assessed. In considering options for the provision of conveniences there was a need to consider the possible provision of fewer, better quality, conveniences in more carefully selected locations including for example tourist areas and parks.
- 10.2 It is recognised that in order for Hartlepool to be promoted as a tourist attraction there is a need to provide facilities in tourist areas. These include Seaton, the Headland and the Marina. In relation to facilities on the Marina improved signage is needed to direct visitor towards conveniences in the Maritime Experience. In the longer term a study is also needed to assess the most appropriate locations before any new facilities are provided.
- In terms of the provision of public conveniences in Parks, the Forum appreciated the level of feeling in support of the existing Ward Jackson facility. In consideration of the proposal for the closure and demolition of the facility the Forum concluded that this would be the appropriate course of action with the proviso that the opening hours of the café on the site be extended to mirror the opening hours of the Park
- 10.4 Regarding the proposals for the conveniences in the Burn Valley the Forum also felt that the demolition of the Upper Burn Valley convenience was justified. There were, how ever, concerns regarding the level of provision in the park and it was suggested that this needed to be given further consideration.

11. ESTABLISHMENT OF ESTIMATED COSTS OF REPLACING ALL PUBLIC CONVENIENCES WITH NEW FACILITIES AND BRINGING EXISTING CONVENIENCES UP TO AN ACCEPTABLE STANDARD.

- 11.1 The Forum was advised that it would cost approximately £500,000 to bring existing public conveniences up to an acceptable standard and approximately £4 million to replace all conveniences with new facilities. The Forum noted these figures and gave full consideration to the proposals for the provision of conveniences as suggested to Cabinet.
- 11.2 In relation to the cost of the proposals upon which the Forum is being ask to comment it is suggested that the prudential borrowing arrangement should be continued in the future to assist in funding public convenience provision in the longer term. It is also suggested that any savings identified from the revenue budget as a result of changes to public convenience provision be utilised to contribute to future provision.

12. COMPARISION OF HARTLEPOOL'S PUBLIC CONVENIENCE PROVISION WITH THAT OF ANOTHER LOCAL AUTHORITY.

- 12.1 In order to gain an understanding of the level and type of provision of other Local Authorities a comparison was undertaken against the other Tees Valley Local Authorities (Middles brough, Stockton, Darlington and Redcar and Cleveland). A presentation was also received from a Scarborough Borough Council representative on his Authority's experiences in providing public conveniences as a coastal tourist resort.
- 12.2 **Tees Valley Comparison** The comparison (**Appendix B** refers) show ed that the number of conveniences provided had reduced year on year and that improvements to the quality of facilities has in most cases been funded through capital bids. In most cases facilities were provided with no partnership working or funding, with the exception of Middlesbrough Council which relies on the provision of facilities by shops and other such facilities.
- 12.3 Whilst attendants appear to be the option that most authorities see as the best deterrent against anti-social behaviour and vandalism the cost associated with their employment means that only two out of the four remaining Tees Valley authorities provide them, and only on a part time basis in a limited number of locations. Other options utilised to address anti-social behaviour problems include the development of a close working relationship with the Police and Community Wardens and the use of anti-vandal finishes such as stainless steel.
- 12.4 Scarb orough Borough Council Comparison In terms of a Local Authority with similar tourism issues and past experience of reducing the number of convenience the presentation from Scarborough Borough Council provided the Forum with a good comparison. During the course of discussion it became apparent that Hartlepool could learn from Scarborough's experience in terms of:
 - (a) The use of attendants and charging arrangements, although facilities were still heavily subsidised;
 - (b) The intention that all of their conveniences comply with the requirements of the Disability Discrimination Act within the next five years;
 - (c) The provision of the opportunity for Parish Councils to take over the provision of facilities in instances where the Council cannot continue to do so and the use of other forms of partnership i.e. sponsorship;
 - (d) Efforts made to encourage commercial sector involvement in the provision of conveniences. Although there has been little success at this as of yet;
 - (e) A requirement as part of the planning process for the provision of access and facilities; and

(f) The use of small annex facilities, one or two cubicles, attached to larger public conveniences that can be left open when the main facility closes.

13. THE VIEWS OF RESIDENTS AND REPRESENTATIVES FROM RELEVANT GROUPS INCLUDING PUBLIC HEALTH, SAFETY AND EQUALITYISSUES.

- During the course of the Forum's investigation residents and representatives from Hartlepool Carers, Hartlepool Access Group and the 50+ Forum participated in discussions and expressed their views in relation to the quality of existing provision and how /where they would like to see provision in the future, a summarised below:-
 - (a) Concern was expressed regarding current condition of public conveniences in Hartlepool and indeed the whole of the country. Particular attention was drawn to the failure of the majority of public conveniences in Hartlepool to meet the requirements of the Disabled Discrimination Act and the longer implications of the Authority in that it could be challenged in the future if it should fail to provide the appropriate facilities. Attention was also drawn to the absence of any form of facilities to assist those who care for disabled adults and it was suggested that the introduction of lifting facilities in conveniences to assist carers should be looked into.
 - (b) Representatives from the various groups highlighted the importance of dignity for all and emphasised the role appropriate public convenience provision could have in providing this. The Forum was also advised that representatives from the 50+ Forum had indicated that they would prefer to pay for the use of conveniences if they could be guaranteed clean and safe facilities.
 - (c) Request were also put forward for the full involvement of the Hartlepool Access Group and the Councils Access Officer in proposals for improvements to, or installation of, disabled facilities and the need to provide over and above the minimum requirements of the Disability Discrimination Act in terms of size and layout of facilities.
 - (d) The views of residents were also fed back to the Forum via the Neighbourhood Consultative Forums on 14, 15 and 16 June 2006 and the Chair of the Neighbourhood Services Scrutiny Forum on 9, 10 and 11 August 2006. Comments made included support for the retention of the Ward Jackson Park and Clock Tower facilities, the need to explore partnership working through the use of facilities in commercial premises, planning requirements and the provision of disabled facilities.

14. CONCLUSIONS

14.1 In considering the Cabinet referral it was found that in addition to budgetary issues there is a real concern regarding the level and condition of public conveniences. The Forum is of the view:-

- (a) That w hilst there is no statutory requirement for the provision of public conveniences they should continue to be provided by the Local Authority. Careful consideration would, however, be necessary in the future in terms of the location of facilities;
- (b) That the Council should look at innovative ways of delivering the service with higher quality facilities. The Forum supported the closure where necessary of some older, less accessible, facilities to make this possible;
- (c) That the closure of some older facilities is justified in terms of their condition and inability to update/improve to comply with the requirements of the Disability Discrimination Act;
- (d) That the provision of public conveniences should be focused within tourist areas and that a policy should be developed to formalise arrangements for the identification of locations in the future;
- (e) That there is a need for the development of a policy for the future to ensure that all public conveniences provided by Hartlepool Borough Council comply with the requirements of the Disability Discrimination Act;
- (f) That Parish Councils should be given the opportunity to take over the provision of public conveniences for which closure is the proposed course of action, with a requirement that they meet the conditions of the Disability Discrimination Act:
- (g) That alternative ways of ensuring public convenience provision should be explored. i.e. partnership working with local shops and businesses;
- (h) That there should be a requirement as part of the planning process (Section 106 Agreements) for the provision of, or provision of access to, public conveniences that meet the conditions of the Disability Discrimination Act:
- (i) That the use of small 'annex' facilities which can be attached to larger public conveniences and left open when the main facility closes be explored (para. 12.4 (a) refers);
- (j) That the location of public conveniences, and their opening times, be better advertised, in particular with improved signage on the Marina;
- (k) That the requirements of the Disability Discrimination Act must be fully considered and the implications/effect of proposed closures on the elderly, disabled and children taken into serious consideration; and
- (I) That the prudential borrowing arrangement proposed be continued in the future to assist in funding public convenience provision in the longer term and that any savings identified from the revenue budget as a result of changes to public convenience provision be reinvested in the service.

15. RECOMM ENDATIONS

- 15.1 The Neighbourhood Services Scrutiny Forum has taken evidence from a wide range of sources to assist in the formulation of a balanced range of recommendations.
- 15.2 That in relation to each of the options and proposals put forward as part of the Cabinet Referral (as outlined in the report considered by Cabinet on the 12 April 2006) the Forum:-
 - (a) Supports the proposals for the:-
 - (i) Closure of the Thorpe Street, Pilot Pier and Rocket House facilities and their securing with aesthetic materials;
 - (ii) Building of a new facility adjacent to the old Rocket House site and closure of the Clock Tower site;
 - (iii) Undertaking of only essential maintenance to Clock Tower facility to keep them functioning until the new facilities are up and running;
 - (iv) Refurbishment and upgrade the Lighthouse (Heugh Battery) facilities;
 - (v) Undertaking of no work to the Albert Street facility;
 - (vi) Taking no action in respect of the Seaton Park facilities other than essential maintenance;
 - (vii) Demolition and making good of the site at the Ward Jackson Park facilities. The toilets at the café to be made available to all public during the opening hours of the park,
 - (viii) Maintenance and improvements to the facilities at Rossmere Park;
 - (ix) Demolition and making good the site in the Upper Burn Valley, with the development of a policy for the provision of public conveniences in the Burn Valley to be looked into;
 - (x) Maintenance of the Lower Burn Valley facility;
 - (xi) Introduction of adequate heating, together with routine and planned maintenance to the Stranton Cemetery main facility;
 - (xii) Maintenance of existing facilities at West View Cemetery; and
 - (xiii) Demolition of the Hartlepool Maritime Experience facility and the marketing of the site with any capital receipt to be reinvested for the improvement of public convenience provision.

- (b) Disagrees with the proposed course of action for the former Seaton Baths site and recommends that the facility be improved in terms of its general condition and more specifically its disabled access externally and disabled facilities:
- (c) Agrees that all Council ow ned buildings should provide, wherever possible. toilet facilities for the public and that town centre landlords and other businesses need to be encouraged to make their facilities available to the public during normal, and extended opening hours.
- 15.3 In addition to providing recommendations as outlined above the Forum also recommends to Cabinet:-
 - (d) That a policy be established for the future provision of public conveniences requiring:-
 - (i) The location of public conveniences in Hartlepool be concentrated in tourist areas, i.e. the Headland, Seaton and the Marina;
 - (ii) That all public conveniences provided by Hartlepool Borough Council comply with the requirements of the Disability Discrimination Act and where this is not possible facilities be closured and/or replaced;
 - (e) That the location of public conveniences, and their opening times, be better advertised, in particular with improved signage on the Marina giving directions to the conveniences in Hartlepool Maritime Experience;
 - (f) That in relation to future provision on the Marina a study be undertaken to assess the most appropriate locations before any new facilities are provided;
 - (g) That options for the provision of public conveniences in the Burn Valley be explored further;
 - (h) That the feasibility of the provision of facilities through partnership working and the identification of resources through sponsors hip funding, advertising in facilities, and charging be explored;
 - (i) That any capital receipts that may result from the disposal of a public convenience be re-invested for improvements to the service;
 - That the Hartlepool Access Group and the Councils Access Officer be fully involved in proposals for the adaptation/improvement of older, and building of new, facilities to ensure compliance with the requirements of the Disability Discrimination Act
 - (m) That as part of the Civic Centre Refurbishments Programme the feasibility of the installation of a hoist for disabled adults within the Civic Centre's public conveniences be explored;

- (n) That there be a requirement as part of the planning process (Section 106 Agreements) for the provision of, or access to, public conveniences that meet the conditions of the Disability Discrimination Act;
- (o) That Parish Councils should be given the opportunity to take over the provision of public conveniences for which closure is the proposed course of action, with a requirement that they meet the conditions of the Disability Discrimination Act
- (p) That the use of small 'annex' facilities which can be attached to larger public conveniences and left open when the main facility closes be explored (para. 12.4 (a) refers);
- (q) That where public conveniences are closed and not demolished alternative uses for the buildings be explored;
- (r) That the Council should look at innovative w ays of delivering the service w ith higher quality facilities. The Forum supported the closure w here necessary of some older, less accessible, facilities to make this possible; and
- (s) That the prudential borrowing arrangement proposed be continued in the future to assist in funding public convenience provision in the longer term and that any savings identified from the revenue budget as a result of changes to public convenience provision be reinvested in the service.

16. ACKNOWLEDGEMENTS

16.1 The Forum is grateful to all those who have presented evidence during the course of our investigation. We would like to place on record our appreciation, in particular of the willingness and co-operation we have received from the below named:-

Hartlepool Borough Council:

Stuart Drummond, Elected Mayor and Portfolio Holder for Regeneration, Housing and Liveability

Dave Stubbs, Director of Neighbourhood Services

Colin Ogden, Waste Management Manager

Albert Cope, Environment Manager

External Representatives:

Barry Scott, Head of Street Scene Services, Scarborough Borough Council

Mary Diver, Hartlepool Carers

Mrs Remmer, Hartlepool Access Group

Joan Scrafton, 50+ Forum

Phil Lee, Redcar and Cleveland Borough Council

Sylvia Hague, Darlington Borough Council

Robert Clough, Stockton Borough Council

Julie Hoff, South Tyneside Council

COUNCILLOR GERARD HALL CHAIR OF THE NEIGHBOURHOOD SERVICES SCRUTINY FORUM

August 2006

Contact Officer:- Joan Wilkins - Scrutiny Support Officer

Chief Executive's Department - Corporate Strategy

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BACKGROUND PAPERS

The following background papers were used in the preparation of this report:-

- (i) Report of the Scrutiny Support Officer entitled 'Scrutiny Referral Hartlepool's Public Convenience Provision – Scoping Report presented to the Neighbourhood Services Scrutiny Forum held on 12 July 2006.
- (ii) Report of the Director of Neighbourhood Services entitled 'Public Conveniences' to Cabinet on the 12 April 2006.
- (iii) Minute number 230 of Cabinet held on the 12 April 2006.
- (iv) Phil Woolas MP speech to the 'Public Toilet Provision The Way Forward' Seminar 19 July 2006.
- (v) Minutes of the Neighbourhood Consultative Forums on the 14 June 2006 (North), 15 June 2006 (Central) and 16 June 2006 (South).
- (vi) Public Conveniences Condition Surveys Report 2004.
- (vi) Public Conveniences Condition Surveys Report Rocket House.
- (vii) Parks Public Conveniences Report

- (ix) Fifth View point 1000 Survey Results Public Conveniences (2001)
- British Toilet Association News Spring 2006 (x)
- (xi) London Assembly An Urgent Need The State of London's Public Toilets -March 2006
- (xi) Scarborough Borough Council Cabinet reports (31 January 2005, 22 February 2005, 26 July 2006) - Public Convenience - Improvements
- (xii) Public Health Act 1936
- (xiv) The Disability Discrimination Act 1995

PROPOSALS SUBMITTED TO CABINET

APPENDIX A

- i) Closure of the Thorpe Street, Pilot Pier and Rocket House facilities.
- ii) Build a new facility adjacent to the old Rocket House site and close the Clock Tow er site.
- iii) Carry out only essential maintenance to Clock Tower facility to keep them functioning until the new facilities are up and running.
- iv) Refurbish and upgrade the Lighthouse (Heugh Battery) facilities.
- v) Consider what, if any, maintenance ought to take place to the Albert Street facility or whether it ought to be closed prior to any future land sale.
- vi) Consider the building of a new facility at the former Seaton Baths site, with closure and demolition of the existing facility.
- vii) Take no action in respect of the Seaton Park facilities other than essential maintenance. The new facilities at the Rocket House are in close proximity.
- viii) Demolish and make good the site at the Ward Jackson Park facilities. The toilets at the café to be made available to all public during opening hours. Consider extending the café opening hours to accommodate need.
- ix) Maintain and improve the facilities at Rossmere Park
- x) Demolish and make good the site in the Upper Burn Valley.
- xi) Maintain the Low er Burn Valley facility.
- xii) Introduce adequate heating, together with routine and planned maintenance to the Stranton Cemetery main facility.
- xiii) Maintain existing facilities at West View Cemetery.
- xiv) Consider the options in respect of the Hartlepool Maritime Experience. (Either completely refurbished to make it as anti-vandal proof as possible, closed and marketed or continue with its current limited use).
- xv) That all Council owned buildings should provide, wherever possible, toilet facilities for the public. In addition, town centre landlords need to be encouraged to make their facilities available to the public during normal, now extended, opening hours.

OVERALL COST OF PROPOSALS

£565,000 + £30,000 provisional sum, together w ith:

Hartlepool Maritime Experience options £15,000 (Capital)

or £100,000 - £200,000 (Capital)

plus added revenue costs of £50,000

TEES VALLEY COMPARISON

APPENDIX B

	STOCKTON BC	DARLINGTON BC	REDCAR AND CLEVELAND BC	M'BORO BC
i) Number of convenien ces. Has the number reduæd?	Seven. Has reduced by four over the last ten years, with one new convenience provided.	Seven (One manned and six unmanned). Has reduced by two over recent years.	14 (Up to 2004 reduced - reopened 2 since 2005 and close another)	None. Relies on Shopping Centres and other such facilities.
ii) Have facilities been im proved recently?	Yes, with the aid of a Capital bid.	Yes, with the aid of a Capital bid.	Yes, with the aid of a Capital bid.	N/A
iii) Maintenance budget. Is it sufficient to cover maintenance & staffing costs?	Figure not provided. Yes	Figure not provided. Yes.	£9,300. No (always overspent)	N/A
iv) Are any partnership arrangements in place in terms of provision of facilities and funding?	No. All facilities are funded by the Local Authority.	No. All facilities are funded by the Local Authority.	No. Whilst good idea Councils need to look at their own buildings as well as. Need to advertise.	N/A
v) Are attendants employed?	Yes but only the facility in the town centre facility is permanently staffed.	Yes	No.	N/A
vi) Do you charge for the use of any of your conveniences?	Yes Have a coin operated facility.	No.	No.	N/A
vii) What has been the most significant factor in reducing ASB and vandalism?	Use of: - attendants; - a good wo rking relation ship with the Police.	Use of: - attendants; - anti vandal finishesi.e. stainless steel; - A good working relation ship with the police and Community Wardens.	Use of: - devi sed notice saying under CCTV (even though not)	N/A

SCRUTINY CO-ORDINATING COMMITTEE

15 September 2006



Report of: Scrutiny Manager

Subject: TIMELINE OF EVENTS LEADING TO THE CLOSURE

OF ROSSMERE POOL / INVOLVEMENT OF

SCRUTINY TO DATE

1. PURPOSE OF THE REPORT

1.1 To provide Members with a background to the events leading to the closure of Rossmere Pool and into the involvement of Scrutiny in this issue.

2. BACKGROUND INFORMATION

- 2.1 Members will be aw are, following the 'Scoping Report Rossmere Learner Pool' on 4 August 2006, that the Scrutiny Investigation into Rossmere Pool has been undertaken across a number of stages.
- 2.2 Consequently, this report contains a summary of the evidence obtained by the Committee so far to aid Members in gaining an understanding of the circumstances leading to the closure of Rossmere Pool.
- 2.3 In addition to the information included below further evidence will be provided in relation to this issue under items 9.5 and 9.6 on the agenda of today's meeting.

3. PROCESS TO DATE

- 3.1 **Novem ber 2004:** Health and Safety Investigation determines that Rossmere Pool did not meet the required standards.
- 3.2 **13 December 2004:** Meeting of the Joint Liveability and Children's Services Portfolio. A joint report by the Director of Education and Director of Community Services on the Reorganisation of Swimming Pools was presented to the Portfolio Holder. In the absence of the Children's Services Portfolio Holder the Mayor exercised his executive decision making powers and agreed to the closure of Rossmere Pool. The justification for the closure of this pool included that there was a successful learn to swim programme

operating in the town using other pools and the cost of bringing Rossmere Pool up to the standard required by the Health and Safety report was not viable. The (then) Director of Community Services also indicated at this meeting that a number of bids to external funding sources (including the lottery) to improve Rossmere Pool had been turned down on the basis that sufficient swimming provision was provided within the town.

- 3.3 15 March 2005: At the meeting of the Resources Scrutiny Forum Members received a presentation from the Authority's Chief Financial Officer outlining the Authority's financial reserves. Members agreed that Cabinet should be asked to identify monies from the unearmarked General Fund balances to fund the rebuilding of the Rossmere Pool.
- 3.4 Council - 24 March 2005 - At the meeting of Council the Elected Mayor confirmed that, in accordance with the wishes of Council, he had reconsidered his original decision regarding the future of the pool and took the decision that:-
 - (a) In light of the significant health and safety concerns in relation to the operation of Rossmere Pool, the pool should remain closed;
 - (b) The pool should not be demolished but be retained in its present condition;
 - (c) Expenditure from the Council's Capital Programme could not be funded until an increase occurred in the level of capital receipts;
 - (d) Alternatives for funding the works may be sought through Prudential Borrow ing;
 - (e) The use of the General Fund Balance was a possible source of funding and that each issue would be considered by the Elected Mayor on its ow n merits:
 - (f) An investigation of what possible external avenues of funding were available to either refurbish or rebuild the pool be undertaken:
 - (g) The condition of the school swimming pools in the town be examined to ensure that a similar situation to that which has arisen at Rossmere pool was not occurring elsew here; and
 - be requested to seek appropriate information from (h) Scrutiny representatives from Hartlepool Swimming Club in its investigations.
- 3.5 8 April 2005: At the meeting of Scrutiny Co-ordinating Committee Members received a scoping report for the inquiry and agreed:-
 - (a) That a letter be sent to Cabinet from the Scrutiny Co-ordinating Committee supporting the recommendations made by the Resources

Scrutiny Forum, on 15 March 2005, regarding the use of General Fund Reserves:

- (b) That as part of the next stage of the inquiry, signed copies of the last three years Health and Safety reports relating to Rossmere Pool be presented to Scrutiny Co-ordinating Committee; and
- (c) That the condition of the Council sport facilities, including school sw imming pools, be examined in the future to prevent a recurrence of the current situation at Rossmere.
- 3.6 18 April 2005: At the meeting of Cabinet it was agreed that it should not be recommended to Council that £500,000 be allocated from Unearmarked General Fund Balances to be used for the building of a new Trainer Pool on the current Rossmere site.
- 22 April 2005: At the meeting of Scrutiny Co-ordinating Committee the 3.7 Director of Education and Chief Personnel Services Officer submitted a joint report providing information on health and safety inspections of swimming pools in the town. Particular attention was drawn to the outcomes of inspections of Rossmere Pool with indications that action had been taken on the majority of recommendations from the Health and Safety Unit inspection report in 2002. Rossmere Pool had, how ever, deterior ated further by the time of the next inspection in November 2004, prompting the decision to close the pool. Copies of the inspection reports for 2002 and 2004 were circulated, including copies containing inspector's handwritten notes.
- Members were advised that following the inspection in 2002 it had been felt 3.8 that the pool could remain open with careful monitoring and reduced swim numbers. It was not until the 2004 report that it became clear that health and safety issues were such that the pool had to be closed. The Acting Assistant Director of Education also emphasised that in taking the decision to close the pool full consideration had been given to the viability of the building in addition to the Health and Safety issues identified.
- 3.9 Members questioned why there had been no Health and Safety Inspection in 2003. The Health and Safety Adviser indicated that it might simply have been overlooked and took responsibility for the inspection not being carried out

Following a lengthy discussion it was agreed that:

- i) Members requested that details of the processes now in place to ensure that the situation at Rossmere Pool does not occur again elsewhere be presented to them.
- ii) That pending completion of the Swimming Strategy the Chairman be asked to write, as a matter of urgency, to the Mayor outlining the Committees recommendation that.

No decision be taken on the installation of a moveable floor in the Brinkburn pool until the Swimming Strategy is completed, at which time the proposal could be considered within the context of the strategy.

- 3.10 **10 March 2006:** At the meeting of Scrutiny Co-ordinating Committee Members considered an update on the progress of the Scrutiny referrals. Members agreed to postpone the investigation until this current Municipal Year.
- 3.11 **4 August 2006:** At this meeting of Scrutiny Co-ordinating Committee the following revised Terms of Reference for the review were agreed:-
 - (a) To gain an understanding of the circumstances leading to the closure of Rossmere Pool?
 - (b) To determine the Council's policy around health and safety in relation to the maintenance of Rossmere Pool?; and
 - (c) To establish the current and future proposals in relation to the Rossmere Poolsite?

4. RECOMMENDATIONS

4.1 That Members note the contents of the report.

Contact:- Charlotte Burnham – Scrutiny Manager

Chief Executive's Department - Corporate Strategy

Hartlepool Borough Council

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BACKGROUND PAPERS

The following background papers were used in the preparation of this report:-

- (i) Decision Record of the Joint Liveability and Children's Services Portfolio held on13 December 2004 and 24 February 2005.
- (ii) Minutes of the proceedings of Extraordinary Council held on 3 February 2005.
- (iii) Minutes of Proceedings of Council held on 24 February 2005, 24 March 2005 and 28 April 2005.
- (iv) Minutes of the Resources Scrutiny Forum held on 15 March 2005.

- (v) Minutes of Scrutiny Co-ordinating Committee held on 8 April 2005, 22 April 2005, 20 May 2005, 10 March 2006 and 4 August 2006.
- (vi) Minutes and Decision Record of Cabinet held on 18 April 2005.
- (vi) Scrutiny Topic Referral 'Rossmere Pool' Progress Progress Report, Scrutiny Co-ordinating Committee 10 March Scrutiny Support Officer / Research Assistant
- (vii) Scoping Report Rossmere Leaner Pool (Council and Portfolio Holder Referral), Scrutiny Co-ordinating Committee 4 August 2006 Scrutiny Manager.

SCRUTINY CO-ORDINATING COMMITTEE



15 September 2006

Report of: Chief Personnel Services Officer / Scrutiny Manager

Subject HEALTH AND SAFETY ISSUES RELATED TO

SWIMMING POOL PROVISION

1. PURPOSE OF THE REPORT

1.1 To provide Members with an introduction to the Health and Safety issues related to swimming pool provision.

2. BACKGROUND INFORMATION

- 2.1 At the meeting of this Committee on 4 August 2006 it was agreed that further information would be presented to Members around health and safety issues in relation to the maintenance of Rossmere Pool.
- 2.2 In particular, when the initial stage of the Scrutiny investigation was concluded on 22 April 2005 it was agreed by the Committee that, "details of the processes which are in place to ensure that the situation at Rossmere Pool does not occur again be presented to Members of this Committee."
- 2.3 Consequently, **Appendix A** contains an 'Investigation Report: Health and Safety Arrangements in Community and School Pools in Hartlepool' from May 2005 and **Appendix B** includes 'Health and Safety in Community Pools' from the Finance and Performance Management (Health and Safety Consultative Group) Portfolio on 13 March 2006.
- 2.4 In addition, the Chief Personnel Services Officer will be in attendance to answer any questions Members may have in relation to the information contained in the appendices.

3. RECOMMENDATIONS

3.1 That Members note the content of the report.

Contact:- Joanne Machers - Chief Personnel Services Officer

Charlotte Bumham - Scrutiny Manager

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BACKGROUND PAPERS

There were no background papers referred to in the preparation of this report.

APPENDIX A

INVESTIGATION REPORT

Health & Safety Arrangements in Community & School Pools in Hartlepool

Joanne Machers Chief Personnel Services Officer 9th May 2005

INVESTIGATION REPORT

Contents

- > Introduction: terms of reference
- > SECTION 1
 Res ponse to health and safety reports
- > SECTION 2
 Legal compliance
- SECTION 3 Advice and information to Members
- > SECTION 4
 Recommendations

<u>Introduction</u>

This report was commissioned by Councillor Peter Jackson, Portfolio Holder for Performance Management on Friday 29th April 2005 following a debate at a full Council meeting the evening before.

The following terms of reference were agreed by Councillor Jackson and Paul Walker, Chief Executive on Tuesday 3rd May.

Terms of Reference

In relation to community and school pools in Hartlepool (excluding Mill House Leisure Centre):

- Assess what action was taken in response to health and safety reports and determine any failures to respond appropriately since the ISRM report in 2002 – see Section 1.
- Identify the Council's legal health and safety obligations and assess compliance and risk management arrangements including audit all relevant documentation and paperwork—see Section 2.
- Clarify the advice and information given to elected members during the Scrutiny process – see Section 3.
- Make recommendations which will protect both the well-being of staff and service users of pools and the Council's legal position and image – see Section 4.

In compiling this report the following were interviewed, examined and/or assessed:

- Health and safety reports.
- Accident statistics.
- Formal committee reports and minutes.
- Correspondence and file notes.
- Well-being team staff.
- Health and Safety Advisor.
- Education Department staff.
- Health and Safety Executive / Commission documents.
- Corporate and departmental health and safety policies.

A portfolio of supporting documents is available if specific detail or evidence is required.

SECTION 1

"Assess what action was taken in response to health and safety reports and determine any failures to respond appropriately since the ISRM report in 2002".

The IRS M was requested to inspect all community and school pools at the end of 2001. The final report was received in June 2002. Routine health and safety inspections were also undertaken in 2002 and 2004 by the Council's health and safety officers.

Reports to the Scrutiny Co-ordinating Committee on 8 April and 22 April 2005 detail the contents of health and safety reports and summarise the actions taken on receipt of the reports. It is not intended to repeat the contents of the reports here but to assess what action was taken and determine any failures to respond.

<u>Commentary</u>

There is no evidence to suggest that the working group of officers involved in commissioning the IRSM report continued to meet after the report was received. The group comprised Education, Community Services, Neighbourhood Services (maintenance) and Health and Safety Officers and, from files accessed, appeared to meet regularly, with written records of meetings during 2001. The group would have been ideal for drafting an action plan, agreeing and allocating responsibilities and monitoring progress.

There is no evidence of an action plan being drafted or monitored by anyone following receipt of the IRSM report in June 2002. There is a document on a computer file 'Review of ISRM Consultants Report and Proposed Action Plan' prepared by a member of the Health & Safety Team (who has since left) but the document is incomplete and there are no further developed versions or working copies' included in any files.

There is evidence that two Assistant Directors from Education and Community Services did meet to discuss progress in implementing the report's recommendations but the written record does not describe discussions or progress in any great detail. It is clear how ever that both officers considered significant progress to have been made with the recommendations by September 2002.

When annual health and safety reports are issued by the Well-being Team / Health and Safety Unit responsibility for implementing recommendations passes to the Headteacher in the case of school pools and the LEA for community pools. Current procedures do not require follow up by the inspection report author nor a response from the responsible manager. No other monitoring activity is undertaken unless specifically identified in the report as a recommendation.

Recommendations

- 1. A follow up procedure is developed which ensures that health and safety annual inspection report recommendations are implemented within agreed timescales.
- 2. A formal procedure for considering and implementing independent health and safety reports is produced by the Health and Safety Advisor.

SECTION 2

Identify the Council's legal health and safety obligations and assess compliance and risk management arrangements including audit all relevant documentation and paperwork.

Health and Safety Obligations

The Council's legal health and safety obligations are significant in relation to swimming pools. A list of the most significant legislation is attached as Appendix 1. It is supplemented by Health and Safety Commission and Executive guidance, which although is not compulsory, does mean that if followed and applied will normally mean enough is done to comply with the law.

Health and Safety Responsibilities

Responsibility for safety in the six secondary school pools lies primarily with the Headteacher. The pool facility is part of the school site and is managed by each individual school. Health and safety arrangements are encompassed within those for the school generally. All schools, with the exception of Dyke House, fund the salary of a fully qualified pool plant operator employed by High Tunstall. Dyke House employ their own qualified pool plant operator. Rossmere and Brinkburn are managed by the LEA and also 'buy' the services of the pool plant operator from High Tunstall. The pool plant operator undertakes daily checks and routine activities required to ensure the pool is ready and safe to use.

When in use the Swimming Instructor has responsibility for pool users. Swimming instructors are employed by the LEA and individual schools. Full qualification, reference and criminal record checks are undertaken on employees. School children are accompanied by a teacher and sometimes parent helpers, to travel to the pool, whilst changing and moving about the premises.

General maintenance of the pool, plant, equipment and premises is provided by Neighbourhood Services as specified by a schedule of works or as requested by the pool plant operator. Schools have their own delegated budget for maintenance works. Rossmere and Brinkburn budgets are managed by the LEA.

Hartlepool Borough Council undertakes corporate responsibilities in terms of supporting health and safety in pools in terms of:

- the Council's Health and Safety Policy determines the management arrangements for the Council and is supplemented by the Education Department Health & Safety Policy. Policy statements identify that from Director to operative there are delegated responsibilities for safety
- responding to national issues and providing advice and guidance

- co-ordinating maintenance and short, medium and long term facilities requirements
- the LEA and the Health & Safety Advisor provide advice and guidance on policy, procedure and record keeping.

Legal Situation Regarding Alleged Past Risks

There is no possibility whatever of enforcement action being taken by the HSE in relation to any allegations of past risks. The Council has evidence of considerable efforts being made by the Education Department and the Health & Safety Unit (now the Well-being Team) to maintain and improve safety standards in pools over the period in question, including specialised training for officers.

Claims from pupils and former pupils are unlikely because they will not have been sufficiently exposed to any health hazards to provide the basis of claims and there are no traumatic incidents known to have occurred. There is one current occupational ill-health claim from a swimming teacher and it is possible that one or two other could emerge but that would be the limit of it.

This matter could be referred for further risk assessment in liaison with Legal Services and the Insurance Section to ensure some element of certainty.

Management of Risk

Clearly the aim of undertaking assessments for pools is to make sure that no one gets hurt or becomes ill. As part of the risk assessment, pool operators need to consider all the hazards and risks associated with the pool. (A hazard is anything that may cause harm. A risk is a chance, great or small, that someone will be harmed by a hazard.)

A five step plan for undertaking a risk assessment is provided by the HSE

- Step 1 Look for the hazards.
- Step 2 Decide w ho might be harmed and how.
- Step 3 Assess the risks and take appropriate action.
- Step 4 Record the findings.
- Step 5 Review the assessment from time to time and revise it if necessary.

Schools are responsible for undertaking risk assessments using the Council's approach which is based on the five steps outlined above. Risk assessment documents are usually seen during an inspection and currency observed but they are not examined or assessed for accuracy.

A comprehensive risk assessment for Rossmere Pool was completed on 10 February 2005.

Audit all relevant document and paperwork

Within the time constraints of this investigation a desk-top audit was undertaken of relevant documentation and paperwork reported as being held and available. An analysis of all twenty-two annual health and safety inspection reports available shows variation in both the content and level of detail between reports. I do not believe that the audit results are reliable for the following reasons:

- Some reports clearly state that general policies, risk assessments and records exist but there is no evidence from the reports that the specific requirements for swimming pools are met;
- Some reports refer to specific documentation one year but not the next: it is not clear whether they were not checked, not available or did not exist.
- The Education Department confirm that all school pools 'inherited' Cleveland County Council normal operating procedures and emergency actions plans. Unless individual schools have introduced revised procedures and plans they are unlikely to be compliant with current HSE quidance.
- The Education Department have drafted best practice procedures and plans but will not publish them until June 2005.
- The format of inspection reports requires some flexibility in format to reflect individual circumstances but there is no inspection 'checklist' which indicates compliance or non-compliance.

It should be noted that annual inspections are supplementary to regular and routine checks by qualified pool plant operators and facilities managers. The risk to health and safety is controlled therefore to a greater extent than may be suggested by the frequency and result of inspection reports.

Commentary

- There are clear health and safety requirements set out for the management of pools but without a detailed review of arrangements in each school for each pool a 'full compliance guarantee' cannot be given. In the context of the Council's general health and safety arrangements and the higher risk to pool users and staff it would be misleading to say that the pools are unsafe how ever.
- There is no legal requirement to carry out safety inspections in the way that we do or with any particular frequency. Neither is there any requirement for inspections to be done by safety officers rather than line managers. What is required is an appropriate system for monitoring the effectiveness of our safety management arrangements..
- Pool plant operators are fully qualified to undertake their duties
- Pool plant operators training records are kept and maintained by the LEA
- Daily checks of the pool, plant and building are undertaken and as a result if the pool plant operator allows the pool to be used, the pool must be considered to satisfy minimum requirements.

- The officer working group to progress swimming pool management issues, including health and safety, has not met since 2002.
- No risk assessment of past and on-going liabilities has been undertaken.
- Since October 2004 the Well-Being Team no longer has any specialists trained in swimming pool health and safety.

Recommendations

- 1. A 'compliance checklist' is used during health and safety inspections.
- 2. Well-Being Team members are trained in swimming pool health and safety.
- 3. Normal operating procedures and emergency action plans guidance will be published by the Education Department by June 2005.
- 4. A comprehensive audit of documentation and paperwork within schools and corporately will be undertaken to determine compliance and identify weaknesses.
- 5. The Health and Safety Advisor will co-ordinate a risk assessment of past and on-going liabilities.

SECTION 3

Clarify the advice and information given to elected members during the Scrutiny process.

The Scrutiny process examined various as pects leading to the decision to close Ross mere Pool. The involvement and advice provided by the Wellbeing Team (previously the Health and Safety Unit) was one specific line of enquiry for scrutiny. Issues raised were:

Why an inspection report was not available for 2003?

A health and safety inspection report for 2003 could not be found for Rossmere Pool. The Well-being Team's record system did not show that an inspection had been done. The Council's Health & Safety Advisor, who managed the team at the time, has accepted responsibility for no inspection being undertaken and did this openly at a Scrutiny meeting.

It has been identified by the Health & Safety Advisor that a reason for the inspection not being done might be due to the long-term sickness absence of the team's administrator. The 2002 inspection took place on 29 August and should have been repeated twelve months later. The administrator's sick leave started in July 2003, when inspection bookings would normally have been made for August, and ran through until early September. In the absence of the administrator safety officers endeavoured to keep the inspections booking process going. It might also be significant that Health & Safety Advisor himself was absent at the end of July and beginning of August due to sickness.

Whether all pools are completely safe?

The Health & Safety Advisor was pressed to say whether all of the pools are completely safe and recalls answering by confirming first that he would have to give a safety officer's answer. The essence of his answer was that nothing is completely safe but that there are regulations and guidance, which should be regarded as minimum requirements and exceeded when possible. The Health & Safety Advisor recalls that one Councillor seemed to understand what he meant and used the term 'as far as reasonably practicable' to indicate her understanding and another Councillor also showed that she understood, saying that even walking along the street is not completely safe.

It would seem at Council that the Health & Safety Advisor was reported, by a Councillor, as admitting responsibility for the IRS M report recommendations not being enacted and failing to carry out health and safety checks. The Health & Safety Advisor is quite definite that he did not.

A statement has been released to the Hartlepool Mail which summarises the Health & Safety Advisor position:

"The Health and Safety Officer concerned did not say the pools were unsafe. He was pressed to give a categorical assurance that the pools are 100% safe and, understandably, replied that no-one can ever guarantee that anything, anywhere is 100% safe.

Indeed he points out that all activities involve varying degrees of risk and that this would be his response if asked the same question on any safety issue."

A suggestion of a conspiracy amongst officers to suppress information with the intention the pool would have to be closed on safety grounds

The Health & Safety Advisor did not respond to this suggestion at the time but has since commented that he was instrumental in the IRSM report being commissioned. If there had been such a conspiracy to conceal continuing deterioration at Rossmere Pool the report would never have been asked for.

Commentary

- As the manager of the Health and Safety Unit at the time, Health & Safety Advisor has accepted responsibility for failing to ensure a health and safety inspection was undertaken at Rossmere Pool in 2003.
- ➤ It was quite reasonable for the Health & Safety Advisor to have responded in the way he did when asked to give a 100% guarantee that all pools are safe.
- ➤ Booking systems are now automated and do not rely upon individual members of staff.
- ➤ The inspection programme and Well-being Team performance is now monitored independently by the Health and Safety Advisor.
- Monthly performance meetings are now held between the Well-being Team Leader, HR Operations Manager and the Health and Safety Advisor.

<u>Recommendations</u>

1. That the Portfolio Holder for Performance Management release a statement confirming that an investigation has been undertaken, gives an assurance regarding current health and safety arrangements in pools and confirms that action will be taken where appropriate.

SECTION 4

Make recommendations which will protect both the well-being of staff and service users of pools and the Council's legal position and image.

Recommendations.

- A follow up procedure is developed which ensures that health and safety annual inspection report recommendations are implemented within agreed timescales.
- 2. A formal procedure for considering and implementing independent health and safety reports is produced by the Health and Safety Advisor.
- 3. A 'compliance checklist' is used during health and safety inspections.
- 4. Well-Being Team members are trained in swimming pool health and safety.
- 5. Normal operating procedures and emergency action plans guidance will be published by the Education Department by June 2005.
- 6. A comprehensive audit of documentation and paperwork within schools and corporately will be undertaken to determine compliance and identify weaknesses.
- 7. The Health & Safety Advisor will co-ordinate a risk assessment of past and on-going liabilities.
- 8. That the Portfolio Holder for Performance Management release a statement confirming that an investigation has been undertaken, gives an assurance regarding current health and safety arrangements in pools and confirms that action that will be taken where appropriate.

APPENDIX 1

'Information from Managing Health and Safety in Swimming Pools' HSE Books (HSG179).,

Following the guidance is not compulsory and organisations are free to take other action. But if an organisation does follow the guidance they will normally be doing enough to comply with the law. Health and safety inspectors seek to secure compliance with the law and may refer to the guide as illustrating good practice.

A third and current edition has been published because technology, the law and general thinking on managing health and safety have all moved forward since the second edition.

"The guidance focuses on the need for pool operations to make provisions for health and safety based on risk, taking into account the circumstances that apply to each individual pool. It also emphasises the need, when addressing the hazards associated with running a swimming pool for pool operators to consider both the pool users and employees."

The phrase 'reasonably practicable' is used throughout the publication and is defined as considering the degree of risk in a particular job or workplace balanced against the time, trouble, cost, benefit and physical difficulty of taking measures to avoid or reduce the risk.

It should be noted that the HSE is the enforcing authority in pools occupied by local authorities and in educational establishments.

Relevant legislation

- Health & Safety at Work Act 1974 Places duties on employers, employees and self-employed people. The general requirements are that equipment and plant are safe, the workplace is safe, there are safe systems of work and there is the provision of information, instruction, training and supervision needed to ensure safety.
- Management of Health & Safety at Work Regulations 1999. Pool
 operators must carry an assessment of the risk which may affect
 employees and others, as a result of the work activity. Appropriate
 action needs to be taken to eliminate or reduce these risks as far as is
 reasonably practicable.
- Workplace (Health, Safety and Welfare) Regulations 1992 Expands on the general duties under the HSW Act.

- Provision and Use of Work Equipment Regulations 1998 Requires that work equipment approved to employees is suitable, used safely and properly maintained.
- <u>Electricity and Work Regulations 1989</u> Requires that electrical installations and equipment are properly constructed, maintained and fit for the purpose and environment in which they are used. This is particularly important in the humid or wet conditions associated with swimming pools.
- Manual Handling Operations Regulation 1992 If risks exists from the transporting or supporting of loads by hand or by bodily force pool operators are responsible for assessing and reducing risks.
- Control of Substances Hazardous to Health Regulations 2004 A
 COS HH assessment must be carried out to protect the workforce and
 visitors against health risk from hazardous substances used at work
 and precautions identified to prevent or control exposure. Records and
 monitoring arrangements should be kept and shared with employees.
- Health & Safety (Safety Signs & Signals) Regulations 1996 Employers
 are required to provide specific signs whenever there is a risk that has
 not been avoided or controlled by other means e.g. by safe systems of
 work.
- Employers' Liability (Compulsory Insurance) Act 1969 Pool operators
 must ensure they have a minimum level of insurance cover against
 compensation claims for injury or disease of their employees arising
 out of their employment.
- <u>Fire Precautions (Workplace) Regulations 1997</u> Provide minimum fire safety standards in places where people work.
- Confined Spaces Regulations 1997

Managing Health & Safety

HSE guidance for managing health and safety is as follows:

Set a policy which is adequate for pools, meets the circumstances of the particular pool and includes safe operating procedures and an emergency action plan. The policy should be shared with organisations who hire the pools and should compare HSE Guidance.

- Organise staff and ensure clear lines of responsibility, skill levels, communication and procedures e.g. reporting accidents procedures, first aid provision, personal protective equipment, etc.
- Plan and set standards & objectives.
- Measure your performance through active and reactive monitoring.
- > Learn from experience by audit and review.

There are four specific areas of activity within the pool environment described by the HSE with advice and guidance as to how they should be managed.

- ➤ Physical environment in respect of the layout of the pool hall, layout of ancillary areas, structural elements, materials, finishes and details.
- ➤ Supervision arrangements to safeguard pool users prevention by encouraging users to act responsibly, through supervision controlling access.
- ➤ General maintenance plan and equipment regular and correct maintenance of buildings, plant and equipment is important manufacturers instructions should preferably specify the preventative maintenance procedures and intervals. They should also indicate the competence and/or qualifications for those carrying out the work.
- ➤ Pool water treatment system many of the systems and processes involved in the disinfection and other treatment systems, filtration and circulation of pool water involve potentially dangerous chemicals. Specific guidance is published by the Pool Water Treatment Advisory Group. Hand dosing is not recommended. It is rarely justified and only after all relevant health and safety issues have been settled.

APPENDIX 2

<u>Health and Safety Inspections - Examples of the variety of report contents</u>

Annual inspection reports

Corporate health and safety policy available

Site health and safety policy

Risk assessments – general

pool specific

Normal operating procedures - pool

Emergency action plan

COS HH assessments – general

pool

Pool dosing instructions

Pool dosing records

Pool dosing training records

Maintenance levels

Chemical storage

Plant room

Lighting

Water clarity

Personal protective equipment

Manual handling

First aid

Fire arrangements

Pool fittings

Site asbestos checking officer inspection

APPENDIX 3

Annual Inspections

	Rossmere	Brierton	Brinkburn	Dyke House	English Martyrs	High Tun stall	Manor College
2001	Х	V	\checkmark	Х	\checkmark	Х	V
2002	\checkmark	V	\checkmark	\checkmark	\checkmark	\checkmark	$\sqrt{}$
2003	Х	Х	V	$\sqrt{}$	\checkmark		V
2004	\checkmark	√	\checkmark	$\sqrt{}$	Х	\checkmark	Х
2005	CLOSED	DUE JUNE 2005	DUE NOVEMBER 2005	DUE NOVEMBER 2005	DUE MAY 2005	DUE JUNE 2005	√

 $[\]sqrt{\text{Completed}}$

x Not completed

FINANCE AND PERFORMANCE MANAGEMENT (HEALTH AND SAFETY CONSULTATIVE GROUP) PORTFOLIO

Report to Portfolio Holder 13th March 2006



Report of: Chief Personnel Services Officer

Subject: HEALTH AND SAFETY IN COMMUNITY AND SCHOOL

SWIMMING POOLS

SUMMARY

1. PURPOSE OF REPORT

To confirm that the actions required to fulfil recommendations made in the Chief Personnel Services Officer's Investigation Report on Health and Safety Arrangements in Community and School Swimming Pools, dated 9th May 2005, have been fully carried out.

2. SUMMARY OF CONTENTS

The report outlines the origin and purpose of the Chief Personnel Services Officer's Investigation Report and indicates the actions that have been taken on the recommendations made by that report.

3. RELEVANCE TO PORTFOLIO HOLDER

Corporate issues.

4. TYPE OF DECISION

Non-key decision.

5. DECISION MAKING ROUTE

Portfolio Holder only

6. DECISION(S) REQUIRED

To note the report.

Report of: Chief Personnel Services Officer

Subject: HEALTH AND SAFETY IN COMMUNITY AND SCHOOL

SWIMMING POOLS

1.0 PURPOSE OF REPORT

1.1 To confirm that the actions required to fulfil recommendations made in the Chief Personnel Services Officer's Investigation Report on Health and Safety Arrangements in Community and School Swimming Pools, dated 9th May 2005, have been fully carried out.

2.0 BACKGROUND

- 2.1 The Chief Personnel Services Officer's Investigation Report was commissioned by the Portfolio Holder for Performance Management on Friday 29th April 2005, following a debate at a full Council meeting the evening before.
- 2.2 The terms of reference for the report, in relation to community and school pools in Hartlepool (excluding Mill House Leisure Centre) were to be:
 - Assess what action was taken in response to health and safety reports and determine any failures to respond appropriately since the IRSM report in 2002;
 - Identify the Council's legal and health and safety obligations and assess compliance and risk management arrangements including audit of all a relevant paperwork;
 - Clarify the advice and information given to elected members during the scrutiny process;
 - Make recommendations which will protect both the well-being of staff and service users of pools and the Council's legal position and image.

3.0 THE RECOMMENDATIONS OF THE CHIEF PERSONNEL SERVICES OFFICER'S REPORT AND THE ACTIONS TAKEN ON THESE

3.1 A follow up procedure is developed which ensures that health and safety annual inspection report recommendations are implemented within agreed timescales.

This was achieved and implemented early in July 2005.

APPENDIX B

3.2 A formal procedure for considering and implementing independent health and safety reports is produced by the Health and Safety Adviser

The Health and Safety Adviser completed the briefing of departmental management teams on the details of the required procedure early in July 2005.

3.3 A 'compliance checklist' is used during health and safety inspections.

A compliance checklist was completed and came into use during September 2005 and this remains under review, in the light of further experience gained by its use.

3.4 Well-Being Team members are trained in swimming pool health and safety.

Two safety officer members of the Employee Well-being Team attended training that is specific to the management of and safety in sw imming pools, the first during August and the second during November of 2005.

3.5 Normal operating procedures and emergency action plans guidance will be published by the Education Department by June 2005.

Normal operating procedures were issued during June and emergency actions plans during October 2005. Although now in use, these documents remain open for consultation and review, in the light of further experience gained by their use.

3.6 A comprehensive audit of documentation and paperw ork within schools and corporately will be undertaken to determine compliance and identify weaknesses.

Inspection and audit of pools is now carried out with increased frequency and separately from the inspection of the schools or other premises of which the pools form a part. This monitoring is undertaken by the two members of the Employee Well-being Team that have received additional specialist training in this respect. These new arrangements remain under review, as part of a comprehensive review of all health and safety monitoring procedures.

3.7 The Health and Safety Adviser will co-ordinate a risk assessment of past and on-going liabilities.

During August 2005 Health and Safety Adviser reported on this matter, concluding that there appeared to be no past or on-going liabilities relating to health and safety in the pools, in terms of interms of either civil or statute law.

3.8 That the Portfolio Holder for Performance Management release a statement confirming that an investigation has been undertaken, gives an assurance regarding current health and safety arrangements in pools and confirms that action will be taken where appropriate.

The Portfolio Holder released a statement to this effect shortly after the receiving the Chief Personnel Services Officer's Report.

4.0 RECOMMENDATION

To note the report.

SCRUTINY CO-ORDINATING COMMITTEE



15 September 2006

Report of: Scrutiny Manager

Subject: ROSSMERE POOL: EVIDENCE FROM THE

AUTHORITY'S CHILDREN'S SERVICES INTERIM ASSISTANT DIRECTOR – COVERING REPORT

1. PURPOSE OF THE REPORT

1.1 To provide Members with an introduction to the verbal evidence, which will be provided at today's meeting by the Children's Services Interim Assistant Director (Resources and Support Services).

2. BACKGROUND INFORMATION

- 2.1 The Children's Services Interim Assistant Director (Resources and Support Services) will be in attendance at today's meeting to provide verbal evidence in relation to the following issues:-
 - (a) The current condition of the Rossmere Pool site; and
 - (b) Financial as pects in relation sw imming provision within the local authority.
- 2.2 In addition, the Head of Procurement and Property Services/or a representative on his behalf will also be in attendance at today's meeting to provide further assistance in responding to Members questioning.

3. RECOMMENDATIONS

3.1 That Members note the content of the report and question the Children's Services Interim Assistant Director (Resources and Support Services) accordingly.

Contact:- Charlotte Burnham – Scrutiny Manager

Chief Executive's Department - Corporate Strategy

Hartlepool Borough Council

Tel: 01429 523 087

Email: charlotte.burnham@hartlepool.gov.uk

BACKGROUND PAPERS

There were no background papers referred to in the preparation of this report.

SCRUTINY CO-ORDINATING COMMITTEE



15 September 2006

Report of: Scrutiny Manager

Subject: REQUEST FOR ITEMS FOR DISCUSSION –

JOINT CABINET / SCRUTINY EVENT OF

21 SEPTEMBER 2006

1. PURPOSE OF REPORT

1.1 To request items for discussion at the next Joint Cabinet / Scrutiny Event to be held on 21 September 2006.

2. BACKGROUND INFORMATION

- 2.1 As Members will recall arrangements have been made to hold the next Joint/Cabinet Scrutiny Event on 21 September 2006 at the earlier time of 5.00pm buffet, with a 5.30 pm prompt start (originally 5.30 pm).
- 2.2 As such items for discussion are sought from Members of this Committee, which will then be used to form the basis of the Joint Agenda in conjunction with the issues received from the Cabinet.

RECOMMENDATION

3.1 That agenda items be sought from Members of the Scrutiny Coordinating Committee for the Joint Cabinet/Scrutiny Event to be held on 21 September 2006.

Contact Officer:- Charlotte Burnham – Scrutiny Manager

Chief Executive's Department - Corporate Strategy

Hartlepool Borough Council

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BACKGROUND PAPERS

No background papers were used in the preparation of this report.