

CHILDREN'S STRATEGIC PARTNERSHIP AGENDA



Tuesday 27 September, 2016

at 4.15 pm

**in the Committee Room B,
Civic Centre, Hartlepool**

MEMBERS: CHILDREN'S STRATEGIC PARTNERSHIP

Councillor Alan Clark, Chair of Children's Services Committee and Lead Member for Children's Services (Chair);
Councillor Carl Richardson, Chair of South and Central Neighbourhood Forum;
Councillor Sylvia Tempest, Chair of North and Coastal Neighbourhood Forum;
Sally Robinson, Director of Child and Adult Services, Hartlepool Borough Council;
Danielle Swainston, Assistant Director, Children's Services, Hartlepool Borough Council;
Mark Patton, Assistant Director, Education, Hartlepool Borough Council;
Louise Wallace, Director of Public Health, Hartlepool Borough Council;
Chief Superintendent Gordon Lang, Cleveland Police;
Barbara Gill, Head of Offender Management, Durham Tees Valley Probation Trust;
Ali Wilson, Chief Officer, NHS Hartlepool and Stockton-on-Tees Clinical Commissioning Group;
Representative, NHS Hartlepool and Stockton-on-Tees Clinical Commissioning Group;
Lindsey Robertson, Professional Lead Nurse, Out of Hospital Care, Hartlepool and North Tees NHS Foundation Trust;
Chris Davies, Head of Service, CAMHS, Tees, Esk and Wear Valleys NHS Trust;
Chris Rooney, Head of Service, North Locality, Hartlepool Borough Council;
Jane Young, Head of Service, South Locality, Hartlepool Borough Council;
Helen White, Participation Manager, Hartlepool Borough Council;
Dave Wise, West View Project, Voluntary and Community Sector;
Kay Glew, Housing Hartlepool, Thirteen Group;
John Hardy, Head Teacher St John Vianney Primary School, Hartlepool Primary Schools;
Head Teacher, Hartlepool Secondary Schools;
Head Teacher, Hartlepool Special Schools;
Darren Hankey, Principal Hartlepool College of Further Education, Hartlepool Post 16 Colleges;
Claire Naylor, Hartlepool Partnership and Social Justice Manager, Job Centre Plus;
Karen Gibson, Hartlepool Carers, HealthWatch
Children and Young People Representatives
Adoptive / Foster Parent Representatives



1. **APOLOGIES FOR ABSENCE**

2. **TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS**

3. **MINUTES**

3.1 To confirm the minutes of the meeting of the Partnership held on 28 June 2016.

4. **ITEMS FOR CONSIDERATION**

4.1 Better Childhood Programme – Governance – Presentation – *Assistant Director, Children's Services*

4.2 Better Childhood Programme – Development of Phase 2 – Presentation – *Assistant Director, Children's Services*

Dates of future meetings –

Tuesday 13 December, 2016 at 4.15 pm.

Tuesday 14 March, 2017 at 4.15 pm.



CHILDREN'S STRATEGIC PARTNERSHIP

MINUTES AND DECISION RECORD

28 JUNE 2016

The meeting commenced at 4.15 pm in the Civic Centre, Hartlepool

Present:

Councillor Alan Clark (In the Chair)

Also present: Councillor Lesley Hamilton
Danielle Swainston, Assistant Director, Children's Services
Louise Wallace, Director of Public Health
Ali Wilson, Chief Officer, Hartlepool and Stockton Clinical
Commissioning Group
Dave Wise, Voluntary and Community Sector (WVARC)
John Hardy, Headteacher Representative Primary Sector
Claire Naylor, Job Centre Plus
Dave Pickard, Joint Chair, Hartlepool Safeguarding Children Board
Jack Palmer, Young Peoples Representative
Abby Wallace, Young Peoples Representative
Callum Reed, Young Peoples Representative
Lauren Howells, Young Peoples Representative

Officers: Helen White, Participation Manager
Lindsay Hildreth, 8-19 Activities Contract Manager
David Cosgrove, Democratic Services Board

1. Apologies for Absence

Sally Robinson, Director of Child and Adult Services
Mark Patton, Assistant Director, Education
Barbara Gill, Durham Tees Valley Probation Trust
Chris Davies, CAMHS, Tees, Esk and Wear Valleys NHS Trust
Kay Glew, Housing Hartlepool
Darren Hankey, Headteacher Representative, Post 16 Education

2. Declarations of Interest

None.

3. Appointment of Vice-Chair

The appointment of a vice-chair was deferred to the next meeting.

4. Minutes of the meeting held on 23 February, 2016

Confirmed.

5. Delivering Differently (*Assistant Director, Children's Services*)

The Assistant Director, Children's Services gave a presentation to the Partnership updating members on the progress of Delivering Differently, the government's programme for local authorities to rethink the way services were provided to young people aged 13 to 19.

Hartlepool had been successful in gaining funding from the Cabinet Office to support this work and subsequently Metavalue were appointed as consultants to undertake an independent options appraisal. Metavalue were asked by the Children and Young People's entitlement group to develop a recommendation on a preferred model, taking into account current provision and with acknowledgement of associated risk and opportunities for all partners.

The report from Metavalue recognised that within the Consortium and the council youth service team there was a diversity of services, strong links with the local community and the opportunity for collaboration. However, despite the desire to develop co-working, apply for new funding opportunities together and develop a network to share information and resources, there was not much evidence of this being achieved. There was recognition of common challenges with reducing public funding, however, there was no clear strategy to mitigate against the impact. It was also noted that a lack of trust was a key barrier to collaborative working.

The basic principles of collaboration were agreed in a joint workshop and these were; equitable, financially stable, needs based, integrated, clearly defined roles and scope of service delivery and autonomy. The options considered for the future service were –

- A Traditional Council Youth Service without commissioned services, though on a reduced budget due to the financial pressures facing the local authority.
- A Public Sector Mutual – this has been used in other areas but does require a lot of up front funding.
- A 'back the winner' approach – the group that gets the most financial support from external sources effectively gets all the services.
- Develop the current consortium – similar to the back the winner approach as there would need to be a 'lead' group.
- An independent Young People's Foundation.

The favoured approach was to establish a Young People's Foundation which would operate as a charity and would be a membership based organisation. There was the potential of support from the John Lyon's Foundation for the development of the Young People's Foundation. The

John Lyon's Foundation was currently funding foundations in London and had developed a network of funders. The Assistant Director stressed that any proposed new approach would need to go through the appropriate decision making processes and would need to be sustainable; it would be insufficient to have a one-year plan for funding.

In looking at the strengths of the proposed model, those present made the following comments –

- Being independent of statutory organisations would give access to new funding streams.
- The organisations strength would come through its membership but that membership had to work closely.
- It probably wouldn't cost independent / voluntary organisations anywhere near as much to provide the same levels of services the local authority provided.
- There were a lot of people in the community with experience of running / being involved with youth services. At one point in time there had been over 460 separate organisations working with children in Hartlepool.
- One 'foundation' would bring focus to the services and groups in the town.
- 'Backing the winner' as an opening approach to developing the foundation may be valuable. The sharing of the expertise in bringing in funds would be key to others taking part.
- There was an opportunity to bring new groups and external bodies into Hartlepool.
- There were great opportunities for training and getting young people involved in volunteering and/or running groups.
- With local authority support the current consortium could be developed to provide the basis of a future foundation.

In examining the weaknesses, those present highlighted the following issues –

- Having to raise funds to initially keep the organisations staff in place did not seem to be a good starting point.
- The local authority would not be there to pick up any shortfall; there simply would not be funds available.
- There were lots of groups out there working with children and young people; there would need to be some rationalisation / amalgamations and not all organisations would want to be involved.
- Trust issues could be a significant hurdle.
- The timetable was extremely tight.
- Decisions needed to be taken swiftly, particularly relating to the age range of young people the foundation would be aimed at. If 13-19 that would rule out the participation of a number of groups. The Cabinet Office specified 13-19 but there were a number of groups that worked right across the age range of children and young people.
- The Council may have to provide some 'kick start' funding to get the

foundation going. That would have to taper quickly both to allow the foundation to stand on its own two feet but also to remove the local authority's 'limiting' factor from some external bodies.

- If the foundation collapsed, Hartlepool could be left without any organised or coordinated services to young people aged 13-19.
- If one group was chosen over others to be the initial 'front runner' there could be jealousy issues with other groups.

The Assistant Director stated that Metavalue were meeting with children and young people's groups across the town to discuss the potential of a foundation and how they would see it working. A report would be submitted to the next meeting of the partnership.

The Chair thanked everyone for an interesting debate on the potential of the foundation and considered that in going forward any proposals had to be supported by those groups out there already providing some of these services as they could be asked to 'step up' considerably under any new arrangement.

Decision

That the discussions be noted.

6. Better Childhood Programme (*Assistant Director, Children's Services*)

The Assistant Director, Children's Services gave a presentation to the Partnership updating members on the Better Childhood Programme.

The multi-agency Children's Hub was now live and involved dedicated staff from Hartlepool and Stockton Councils, Cleveland Police, North Tees and Hartlepool NHS Foundation Trust and Tees, Esk and Wear Valleys NHS Trust. It was early days but the Hub had been visited by Ofsted when they were inspecting Stockton's Children's Services and the feedback had been positive. All children's safeguarding issues now went through the Hub.

Following the award of the Transformation Challenge Award iMPower had been appointed to support the development of a programme and had completed the research and design phases and were now in the implementation phase. The agreed option was four locality teams made up initially of health visitors, social workers, community nursery nurses, staff nurses, school nurses, family support workers and PCSOs. The Assistant Director commented that the involvement of the PCSOs was a very welcome addition. PCSOs would be on secondment to the team for two days each week.

Two localities would be managed by health managers and two localities would be managed by social work managers. The implementation date was 1st August 2016.

The Assistant Director outlined the visions and obsessions for the new service and how the approach would be implemented and measured. There would be an intervention based practice 'owned' by the workforce in the teams that would look to supporting families through providing the help they needed and assistance in developing their own resilience to future events.

In discussion it was commented that there were lots of good services in place already with statistical support to verify their effectiveness; the wheel didn't need reinventing. There were also issues that did need to be addressed. CAMHS had a great track record but it took a long time to get referred into the service. The new service would need indicators that tracked the improvements it aimed to achieve. There was already a lot of data gathered but the effectiveness of some of it had to be questioned; was it fit for purpose.

The Chief Officer of the CCG commented that what impact the new approach would have had to be measured. There were lots of measures already gathered but the 'additionality' the new approach brought would have to be filtered out from that. The Assistant Director commented that the new approach would look to families being allocated one key worker who would coordinate all the service into that family. This could mean a health worker being lead on the direction of social services. This would be new to all involved and how the individual silos were broken down would be key to the long term success of this approach. In terms of some of the data gathering it was hoped that there would be a reduction in duplication.

The Chair welcomed the update report and commended the officers involved in the implementation of the new working practices.

Decision

That the discussions be noted.

7. Any Other Items which the Chairman Considers are Urgent

There were no items of business the Chairman considered urgent.

8. Future Meeting Dates

The Partnership noted that the future meeting dates would be –

Tuesday 27 September 2016

Tuesday 13 December 2016

Tuesday 14 March 2017.

The Chair commented that future meetings would commence at 4.15 pm to allow time for school representatives to attend. The Chair also indicated that future meetings would be held at other venues around the town.

The meeting concluded at 5.15 pm.

CHAIR