



SAFER HARTLEPOOL PARTNERSHIP AGENDA



Friday 16 June 2017

at 10.00 am

**in Committee Room, B,
Civic Centre, Hartlepool**

MEMBERS: SAFER HARTLEPOOL PARTNERSHIP

Councillor Christopher Akers-Belcher, Elected Member, Hartlepool Borough Council
Councillor Steve Thomas, Elected Member, Hartlepool Borough Council
Gill Alexander, Chief Executive, Hartlepool Borough Council
Denise Ogden, Director of Regeneration and Neighbourhoods, Hartlepool Borough Council
Clare Clark, Head of Community Safety and Engagement, Hartlepool Borough Council
Paul Edmondson-Jones, Interim Director of Public Health, Hartlepool Borough Council
Chief Superintendent Alastair Simpson, Neighbourhood Partnership and Policing Command, Cleveland Police
Barry Copping, Office of Police and Crime Commissioner for Cleveland
Chief Inspector Lynn Beeston, Chair of Youth Offending Board
Julie Allan, Head of Area, Cleveland National Probation Service
John Graham, Director of Operations, Durham Tees Valley Community Rehabilitation Co
Steve Johnson, District Manager, Cleveland Fire Authority
John Bentley, Voluntary and Community Sector Representative, Chief Executive, Safe in Tees Valley
Kay Glew, Head of of Housing, Thirteen Group
Jean Golightly, Representative of Hartlepool and Stockton on Tees Clinical Commissioning Group
Sally Robinson, Director of Child and Adult Services Hartlepool Borough Council
Hartlepool Magistrates Court, Chair of Bench (vacant)

- 1. APOLOGIES FOR ABSENCE**
- 2. TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS**



3. MINUTES

- 3.1 Minutes of the meeting held on 10 March 2017

4. PRESENTATIONS

- 4.1 Review of Police Control Room Presentation – *Representatives from Cleveland Police*

5. ITEMS FOR CONSIDERATION

- 5.1 Safer Hartlepool Partnership Development Day - *Director of Regeneration and Neighbourhoods*
- 5.2 Draft Community Safety Strategy 2017-2020 - *Director of Regeneration and Neighbourhoods*

6. ANY OTHER BUSINESS WHICH THE CHAIR CONSIDERS URGENT

7. LOCAL GOVERNMENT (ACCESS TO INFORMATION) (VARIATION) ORDER 2006

EXEMPT ITEMS

Under Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in the paragraphs referred to below of Part 1 of Schedule 12A of the Local Government Act 1972, as amended by the Local Government (Access to Information) (Variation) Order 2006

8. EXEMPT PRESENTATIONS

- 8.1 Serious and Organised Crime Presentation – *Representatives from Cleveland Police* (Para 7)

ITEMS FOR INFORMATION

Date of next meeting – Friday 11 August 2017 at 10.00 am in the Civic Centre, Hartlepool



SAFER HARTLEPOOL PARTNERSHIP MINUTES AND DECISION RECORD

10 March 2017

The meeting commenced at 10.00 am in the Civic Centre, Hartlepool

Present:

Councillor: Christopher Akers-Belcher (In the Chair)
Councillor Marjorie James
Clare Clark, Head of Community Safety and Engagement
Paul Edmondson-Jones, Interim Director of Public Health
Chief Superintendent Alastair Simpson, Cleveland Police
John Bentley, Safe in Tees Valley
Steve Johnson, Cleveland Fire Authority
Stewart Tagg, Housing Hartlepool
Karen Hawkins, Hartlepool and Stockton on Tees Clinical
Commissioning Group

Rachelle Kipling was in attendance as substitute for Barry
Coppinger, John Bagley as substitute for Julie Allan and Danielle
Swainston as substitute for Sally Robinson

Also present:

Gilly Marshall, Housing Hartlepool

Officers: Lisa Oldroyd, Community Safety Research and Development
Co-ordinator
Penny Thompson, Head of Service, The Children's Hub and
Partnerships
Denise Wimpenny, Principal Democratic Services Officer

40. Apologies for Absence

Apologies for absence were submitted on behalf of Denise Ogden, Director of Regeneration and Neighbourhoods, Hartlepool Borough Council, Barry Coppinger, Police and Crime Commissioner for Cleveland, Chief Inspector Lynn Beeston, Chair of Youth Offending Board, Julie Allan, National Probation Service, John Graham, Durham Tees Valley Community Rehabilitation Company and Sally Robinson, Director of Child and Adult Services, Hartlepool Borough Council

41. Declarations of Interest

None.

42. Minutes of the meeting held on 20 January 2017

Confirmed.

43. Matters Arising from the Minutes

With regard to Minute 33 and in response to clarification sought in relation to the accuracy of the statistics relating to the number of men who were a victim of domestic abuse in Hartlepool, the Partnership was advised that the figures had been revisited and were accurate as reported.

Decision

That the information given be noted.

44. Operation Encompass Evaluation/Presentation *(Police and Crime Commissioner)*

Issue(s) for consideration

A representative from the Office of the Police and Crime Commissioner for Cleveland, who was in attendance at the meeting, provided the Partnership with a presentation in relation to the Operation Encompass Evaluation. The presentation focussed on the following:-

- Definition of Operation Encompass
- Background to the development and launch of Operation Encompass
- PCC committed to fund the roll-out throughout Cleveland by April 2016 and completed by January 2016
- Terms of Reference:-

To produce a detailed evaluation of effectiveness of Operation Encompass including examining domestic abuse data trends, speaking to stakeholders, literature review of causes of domestic abuse and successful interventions, identify factors contributing to domestic abuse, present a report to Cleveland PCC and Cleveland Police detailing findings and recommendations for the future of this initiative.

- Research Approach
- Recommendations:-
 - Training and Support

- A framework to support active interventions
- Risk assessments and safety protocols
- Positive Police Action
- Monitoring and data collection
- Working Together
- Formulation of a strategic and operational framework

Partnership Members welcomed the initiative and commented on the benefits as a result. Emphasis was placed upon the need to encourage the programme as widely as possible and the key role for schools in terms of taking this forward was highlighted. It was suggested that Operation Encompass training be provided to Elected Members and should form part of the school governor training programme. In response to clarification sought as to how the programme had been rolled out in schools, it was reported that following discussions at the Safeguarding Board meetings some schools had taken responsibility for this issue particularly well. It was noted that the representative for secondary schools on the Safeguarding Board was currently looking towards a more consistent approach across schools in terms of taking the programme forward.

The Chair thanked the representative for an informative presentation.

Decision

- (i) The contents of the presentation and comments of Members were noted.
- (ii) That Operation Encompass training be provided to Elected Members and should form part of the School Governor Training Programme.

45. Safer Hartlepool Partnership Development Day (*Director of Regeneration and Neighbourhoods*)

Purpose of report

To consider the scope of the Safer Hartlepool Partnership development day.

Issue(s) for consideration

The Head of Community Safety and Engagement reported on the background to the Partnership's agreement at the last meeting in relation to the proposed process for developing a new three year Community Safety Strategy and the benefits of holding a development day to develop the strategy. The development day would enable partners to reflect upon performance over the last year.

It was proposed that the Community Safety Team would circulate a pro-forma, attached at Appendix A, for Partnership Members to complete and return prior to the development day. It was proposed that the Development Day would be held on Monday 8 May 2017 from 9.00 am to 1.00 pm at Cleveland Fire Brigade Headquarters.

In relation to who should be invited to the development day, Members views were sought on the inclusion of strategic leads from other key local strategic partnerships such as the Health and Wellbeing Board, Hartlepool Safeguarding Children's Board and the Tees Adults Safeguarding Board. It had also been suggested that Policy Chairs of Hartlepool Borough Council be also invited. Members were also asked to consider whether they would like to use an independent facilitator to manage discussions on the day.

The Chief Superintendent commented on the prominent issues around Children's Safeguarding and the opportunities for closer working across the various boards and it was suggested that the development day be used as an opportunity to review the functionality of the Partnership's task groups.

Decision

- (i) That the proposals in relation to the development day, as outlined in the report, be agreed.
- (ii) That invitees to the development day should include strategic leads from other key local strategic partnerships and the Council's Policy Chairs.
- (iii) That an independent facilitator be utilised to manage discussions on the day.
- (iv) That the development day be used to review and discuss current task group arrangements.

46. The Children's Hub – Progress Update (*Director of Child and Adult Services*)

Purpose of report

To provide the Partnership with a six month progress report on the Children's Hub.

Issue(s) for consideration

The Head of Service, Children's Hub and Partnerships, presented the report together with a detailed presentation, in support of the report, which provided background information in relation to the development of the

service. The purpose of the Children's Hub was to provide a single point of access across North Tees offering multi agency triage and assessment of enquiries about children and young people. The Children's Hub went live on 1 June 2016.

The report included an overview of progress made over the last six months. In summary, for the period 1 June 2016 to 31 December 2016 the Hub:-

- Answered on average 750 phone calls a month
- Dealt with on average 1154 referrals per month
- Sent approximately 31% of referrals for social care assessment
- Chaired at least 32 strategy meetings a month

The split of work across the two local authorities was 60% Stockton and 40% Hartlepool, as predicated. A performance management framework had been developed and agreed by partners and was currently being populated. Quarters 1 and 2 showed positive progress, details of which were set out in the report.

Members were advised that the Children's Hub had been subject to rigorous audits in order for partners to be confident that thresholds were appropriate and that children were kept safe from harm, the outcome of which was provided. Regular audits would continue and arrangements had been made with North Yorkshire District Council to undertake a two day review of the Hub to provide recommendations for business improvement. A full review of demand and resource requirements was underway including budget implications for all partners. This would be part of the 12 month review.

Partnership Members debated issues arising from the presentation and the Head of Service provided clarification on aspects of the data presented. The Chair commented on the high volume of work managed by the Hub and details of how performance management information was monitored and reported was outlined. Reference was made to the out of hours arrangements and a query was raised as to whether this issue had been considered in line with the pressures on the service. The Partnership was advised that whilst the possibility of extending the Hub's office hours had been discussed, this needed to be considered in the broader context given the need to consider how this would interact with the role of the Emergency Duty Team.

A Member was pleased to note the decision to integrate two local authorities and the improvements in the process. Clarification was sought as to whether there was any information available to confirm children were safer as a result of these new arrangements. The Head of Service indicated that there was still a lot of work to be done around understanding this issue and this would need to be further explored as part of the audit process.

The Chair acknowledged the hard work that had gone into the development

of the Children's Hub and welcomed progress to date and current performance. The Chair requested that the Partnership's thanks be conveyed to the Children's Hub Team. The Partnership was keen to receive feedback in relation to the outcome of the review and requested that a report be submitted to a future meeting of the Partnership to include any trends or changes to the business model.

Decision

- (i) The Partnership noted the progress of the Children's Hub and associated performance management information.
- (ii) That a report be presented to a future meeting of the Partnership in relation to the outcome of the review to include any trends or changes to the business model.

47. Safer Hartlepool Partnership Performance *(Director of Regeneration and Neighbourhoods)*

Purpose of report

To provide an overview of Safer Hartlepool Partnership performance for Quarter 3 – October 2016 to December 2016 (inclusive).

Issue(s) for consideration

The report provided an overview of the Partnership's performance during Quarter 3, as set out in an appendix to the report. Information as a comparator with performance in the previous year was also provided. In presenting the report, the Community Safety Research and Development Co-ordinator highlighted salient positive and negative data.

In the discussion that followed presentation of the report, the Community Safety Research and Development Co-ordinator responded to queries raised in relation to crime figures by type.

Reference was made to the potential cause of crime and the impact of welfare reform on crime figures generally. The need to monitor trends over the last three years to establish any links was suggested. The Partnership was advised that this issue would be explored and details of trends would be provided for consideration at the Partnership's development day.

The Chief Superintendent added that the force had seen an 8% increase in burglaries and, experienced higher than average rates of domestic abuse incidents in comparison to other forces in the country. Theft from vehicles was also an area of concern. The importance of continuing to promote crime prevention messages was emphasised. The representative from the

Fire Service commented on the latest statistics in relation to fire related crime highlighting an increase in deliberate fires.

Partnership Members debated the recent media coverage around improving safety for drug users that had recently been introduced by Durham Constabulary. The Interim Director of Public Health reported that the evidence to support such arrangements was mostly Scandinavian. In response to concerns regarding the increase in hate crime related incidents, the Chief Superintendent advised on the potential reasons for an increase and highlighted that this had followed the national trend of an increase following Brexit.

Decision

- (i) That the Quarter 3 Performance figures and comments of Members be noted and actioned as appropriate.
- (ii) That the trends over the last 3 years in relation to the links between crime figures and welfare reform be explored and considered at the Partnership's forthcoming development day.

48. Local Government (Access to Information) (Variation Order) 2006

Under Section 100(A)(4) of the Local Government Act 1972, the press and public were excluded from the meeting for the following item of business on the grounds that it involved the likely disclosure of exempt information as defined in the paragraphs referred to below of Part 1 of Schedule 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006.

Minute 49 – Prevent Update – This item contained exempt information under Schedule 12A Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006 namely information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime. (para 7).

49. Prevent Update (*Director of Regeneration and Neighbourhoods*)

This item contained exempt information under Schedule 12A Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) Order 2006 namely information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime. (para 7)

Purpose of report

To update the Safer Hartlepool Partnership on the Tees Silver Prevent Group Action Plan.

To consider the development of a local operational Prevent Group.

Issue(s) for consideration

The Partnership considered the proposal to establish a local operational group to ensure SHP Members' statutory responsibilities under the Counter Terrorism and Security Act were effectively discharged in line with the Act.

Further details were set out in the exempt section of the minutes.

Decision

- (i) That the progress against the Silver Prevent Group Action Plan be noted.
- (ii) That the development of a local operational group to co-ordinate activity around the Prevent Duty be agreed.

50. Communities Against Violence in Cleveland (*Cleveland Police*)**Issue(s) for consideration**

The Chair reported that this item would be deferred to a future meeting.

Decision

That the item be deferred to a future meeting.

51. Any Other Items which the Chairman Considers are Urgent

The Chairman ruled that the following item of business should be considered by the Committee as a matter of urgency in accordance with the provisions of Section 100(B) (4)(b) of the Local Government Act 1972 in order that the matter could be dealt with without delay.

52. Any Other Business – Adoption of the International Holocaust Remembrance Working Definition of Anti-Semitism

The Chair tabled a copy of a letter from the Department for Communities and Local Government, in relation to the Government's formal adoption of the International Holocaust Remembrance Alliance Working Definition of Anti-Semitism for information purposes.

Decision

That the information given be noted.

53. Date and Time of Next Meeting

The Chair reported that the date of next meeting would be scheduled in due course and requested that Members note their diaries in relation to the Development Day to be held on Monday 8 May 2017 9.00 am to 1.00 pm.

The meeting concluded at 11.00 am.

CHAIR



SAFER HARTLEPOOL PARTNERSHIP

16th June 2017



Report of: Director of Regeneration and Neighbourhoods

Subject: SAFER HARTLEPOOL PARTNERSHIP
DEVELOPMENT DAY

1. PURPOSE OF REPORT

- 1.1 To provide an overview of discussions at the Safer Hartlepool Development Day held on 8 May 2017.
- 1.2 To consider the development of a Task and Finish Group to progress issues identified at the development day to ensure the Partnership is in a position to effectively address community safety issues in Hartlepool in the future.

2. BACKGROUND

- 2.1 At the meeting of the Safer Hartlepool Partnership on 10th March 2017 members received and agreed a report outlining a proposal to hold a Partnership Development Day it being anticipated that in advance of agreeing the new 3 year Community Safety Strategy that this would provide partners the opportunity to reflect on performance over the last year, along with some of the initiatives that had taken place on a local level, and what may be on the horizon in the future that may impact on the ability of the Partnership to keep Hartlepool safe.
- 2.2 A brief overview of the above was presented on the day to provide the context for discussions, and in an attempt to gather some initial views and aid discussions on the day a survey containing questions around the 6 Hallmarks of Effective Partnership working was sent to SHP members.
- 2.3 The development day was independently facilitated, with the following organisations and partnership boards being represented:
 - Hartlepool Borough Council (Public Health; Regeneration and Neighbourhoods; Childrens Services; Chair Finance and Policy and Neighbourhood Services)
 - Cleveland Police
 - Office of the Police and Crime Commissioner

- Hartlepool and Stockton North Tees Clinical Commissioning Group
- Durham Tees Valley Community Rehabilitation Company
- Hartlepool Safeguarding Childrens Board
- Hartlepool Health and Well Being Board
- Tees Adult Safeguarding Board

3 SUMMARY OF DISCUSSION

- 3.1 Introduced by the Home Office, the six Hallmarks of Effective Partnerships shown in **Table 1** represent the key aspects of partnership work and summarise the core elements of effective partnership working in the community safety setting. They provide a way for Community Safety Partnerships to check if they are delivering effectively or if there are areas where they should target improvements.

| Table 1: Hallmarks of Partnership Working |
|--|
| Hallmark 1: Empowered & Effective Leadership |
| Hallmark 2: Intelligence-led Business Process |
| Hallmark 3: Effective and Responsive Delivery Structures |
| Hallmark 4: Engaged Communities |
| Hallmark 5: Visible and Constructive Accountability |
| Hallmark 6: Appropriate Skills and Knowledge |

- 3.3 In relation to each of the above hallmarks members were asked to identify what is working well; what isn't working so well, and what is important in the future to ensure effective delivery of community safety priorities. Responses to these questions and discussions at the Safer Hartlepool Partnership development day are summarized at **Appendix A**.
- 3.4 From discussions it was evident that whilst partnership working in Hartlepool has been effective in delivering safer communities since community safety partnerships were introduced in 1998, and that there continues to be a clear commitment from partners to making Hartlepool safe, with some elements of the partnership being identified as working well, there were also some key challenges identified by members summarised as follows:
- Duplication with other boards
 - Limited resources (financial and staffing)
 - Inconsistent attendance and contribution at SHP meetings including task groups (possibly linked to reduced resources)
 - Lack of clarity in relation to how the strategic assessment is being used to inform service delivery
 - Information sharing
 - Lack of visibility and understanding about the collective efforts of the partnership
 - Some possible gaps in reaching all communities
 - The need to improve understanding of responsibilities and challenges faced by organisations.

3.5 To address these issues the following were identified as being important areas for development in the future:

- Concentrate on doing a few things well and focus on fewer and more targeted priorities (possible focus on prevention, and drugs and alcohol)
- Establish clear links and ownership across strategic partnerships – have a clear TOR
- Add value to the most difficult issues by working collaboratively on wider strategic issues – possibly partnering with other Tees CSPs / Teeswide Groups (mapping working groups to each of the local and Tees wide partnerships/groups would assist)
- Have a more joined up approach to understanding the problems (eg establish one high quality JSNA)
- Improve information sharing (eg ECINS/update ISP)
- Progress new community safety integrated working model – emphasis on vulnerable localities and individuals (map how the new model will work with locality teams – children and adults - and community hubs)
- Ensure we are engaged with all communities and review Face the Public Event

4. FINANCIAL CONSIDERATIONS

4.1 There are no financial considerations associated with this report.

5. STAFF CONSIDERATIONS

5.1 There are no staff considerations associated with this report.

6. SECTION 17 CONSIDERATIONS

6.1 Safer Hartlepool Partnerships has a statutory responsibility to reduce crime and disorder, substance misuse, and re-offending in Hartlepool. In line with these responsibilities it is incumbent upon the partnership to consider whether its existing arrangements are fit for purpose and meeting local need.

7. LEGAL CONSIDERATIONS

7.1 There are no legal considerations associated with this report.

8. EQUALITY AND DIVERSITY CONSIDERATIONS

8.1 There are no equality and diversity considerations associated with this report.

9. CHILD POVERTY CONSIDERATIONS

- 9.1 There are no child poverty implications associated with this report.

10. RECOMMENDATION

- 10.1 That the Safer Hartlepool Partnership reflects on development day discussions, and identifies developments for the future that it wishes to progress.
- 10.2 That the SHP considers the development of a Task and Finish Group to progress the priorities identified.

11. CONTACT OFFICER

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Empowered and Effective Leadership**What Works well in this area:**

Good range of agencies attend and good relationships between partners. Strong leadership from the Council. Meetings are run efficiently with concise reporting and are well Chaired.

What is not working so well in this area:

Duplication of activity with other Boards and insufficient recognition of limited staffing and resource, including financial resources.
Attendance/contribution from some partners is inconsistent and limited with eg no agencies other than the Council/Police request items on the agenda or provide reports on what they are doing to improve safety in Hartlepool.

What is important in the future:

There needs to be clear links and ownership across strategic partnerships (H&WBB, CSP, LCSB; CYP).
We need to concentrate on doing a few things well and consider partnering with other CSPs or work Teeswide.). Need to add value to the most difficult issues – work collaboratively on wider strategic issues, and locally on key Hartlepool issues ie Tees Valley/LSCB/TSAB/H&WBB
Tees Strategy – look at delivery – long term focus on long term issues and short term focus on short term issues – clarity between strategic and tactical.
Improve attendance / agency representation needs to be at the right level
Agree simple straightforward performance and accountability measures
What is the role of politicians – Leadership or Scrutiny?
Should ask 2 questions
What are you worried about and what does the analysis tell us

EFFECTIVE AND RESPONSIVE DELIVERY STRUCTURES**What Works well in this area:**

General agency commitment to cross border working and task groups
The Partnership actively participates in a number of Teeswide Groups including Prevent; Contest; SOC; OPCCs Victims Group; Reducing Reoffending; Local CSPs across Tees have also developed joint funding bids some of which the SHP has led on
Structures are in place for task groups to report back to the board

What is not working so well in this area:

Visibility
Inconsistency in commitment to task groups which could be linked to demand on members –
Financial and resource constraints - question needs to be asked if current arrangements are sustainable
Structures in place but not all task groups are reporting back to the Executive

What is important in the future:

Good representation and clear terms of reference
More streamlined structure with fewer task groups
Right meetings; right membership; right frequency
Change the way we work in tackling the root cause of substance misuse
Continued use of ECINS
Cross Border Working and Task Groups
Use learning from others

Discussion at development day

Reoffending to be aligned to Teeswide Plan
Co-ordination between partnerships to avoid duplication and increase effectiveness
Broader range of partners to Chair task groups
Rationalisation of number of meetings based on priorities (changed integration)
Look elsewhere at best practice eg strategic VEMT group.
Action: Map groups working to Health and Well Being Board; SHP; Childrens
Safeguarding and Adult Safeguarding – route out duplication
Integrated delivery model – implement – get on and do it.

Map locality teams (childrens, adults, hubs, CS new model); Implement ECINS across all agencies; Focus on preventative measures and early intervention

INTELLIGENCE LED BUSINESS PROCESS

What Works well in this area:

Community Safety Analyst working with police analyst colleagues
High quality Strategic Assessment; good problem solving and regular performance reporting
Sharing of information by agencies

What is not working so well in this area:

Does the Strategic Assessment justify the effort put into producing it?
Not clear how the information is used to inform service delivery by agencies around the table
Increase involvement from all agencies in reviewing cases and be proactive in responding to trends
Issue of trust between partners re information sharing

What is important in the future:

A high quality JSNA (need to all be working to same objectives and more joined up working)
Understanding local problems and effective problem solving including embedding learning
Target resources more effectively in light of reduced resource
Need to be able to say it as it is and challenge even if detrimental to own organisation

Discussion at development day

Suggestion should focus on fewer and more targeted priorities with an emphasis on prevention
Need to evidence asb committed by young people; challenge perceptions that it is always about young people
Information sharing and pathways/thresholds to be reviewed

VISIBLE AND CONSTRUCTIVE DELIVERY STRUCTURES

What Works well in this area:

Led by locally elected representative (Leader of the Council) and strong efforts made to feedback to community to get good news stories out.
Council and Police are proactive in feeding back to communities on a range of partnership issues
Hearbeat; annual face the public event and press releases used to raise profile of the Partnership and a good start has been made using social media.

What is not working so well in this area:

Public only tend to get involved when crime/asb impacts negatively on them
Lack of understanding about the collective efforts of the partnership
Better use of social media; low attendance at face the public; some possible gaps in reaching all communities.
HBC communicates the message but not sure what other partners do

What is important in the future:

Engagement and communication across all communities; managing expectations in light of what can be achieved against a backdrop of reduced resources.
Greater use of social media/technical approaches to community engagement
Involvement of all agencies in an effective range of communications, and improve local representation of agencies on the board or task groups
Face the public event should run to suit the community not the partnership
Shared vision requires shared responsibility and consistent message

ENGAGED COMMUNITIES**What Works well in this area:**

Good engagement mechanisms in place and good understanding of the make of Hartlepool communities by the Council and Police who are engaged with communities on a day to day basis. Good efforts are made to engage with hard to reach groups.

What is not working so well in this area:

Engagement with seldom heard groups over sensitive issues (DA: Hate; HBV; Modern Day Slavery; CSE). Face the public event (survey works well).
Engagement with large number of organisations working with adults that we don't know about. Reductions in budgets has resulted in reduced communications.
Hearing the voice of the silent majority

What is important in the future:

More engagement with hard to reach groups;
Identifying an issue of community concern and demonstrating the SHP has made a difference (you said we did)
Involve a range of agencies working with adults to ensure a joined up approach
More communications to promote confidence using social media/other methods
Focus on need not financial benefits

APPROPRIATE SKILLS AND KNOWLEDGE**What Works well in this area:**

Well established CSP; clear priorities; good representation from agencies
Clear understanding CSP is there to address crime and asb but less understanding about substance misuse and reoffending responsibilities
Development day and on-line learning
Understand statutory function
Clear understanding of all partners
Clear appreciation of purpose and aims of partnership
Attendance at meetings and personal relationships

What is not working so well in this area:

Constrained by statutory requirements in what we have to comply with but fresh look at how we make best use of time and resources is overdue
Lack of contribution to meeting agendas eg partners rarely bring requests or present reports
One summary platform where all training/learning is located to ensure all staff know what training should be completed
Active participation from partners in delivering change across Hartlepool
Better understanding of partnership challenges
Austerity measures introduced changes – not sure we have the right people around the table
Fully translating practice and procedures into practice on the ground

What is important in the future:

Clear priorities – bring in other specialist skills and knowledge where required
Being able to demonstrate CSP is making a difference – do we need to work to a meeting format – could more be done electronically – do we need to focus on what we can achieve as opposed to hiding our failures behind cutbacks and funding problems
Need members to actively begin to participate otherwise no clear accountability for organisations they are representing
Teeswide training plan like childrens safeguarding
Much more active/co-ordinated action plan with commitment from stakeholders
Agencies keep working together
Induction for new members and refreshers for existing
Fully translating practice and procedures into practice on the ground



SAFER HARTLEPOOL PARTNERSHIP

16th June 2017



Report of: Director of Regeneration and Neighbourhoods

Subject: DRAFT COMMUNITY SAFETY STRATEGY 2017-2020

1. PURPOSE OF REPORT

- 1.1 To consider and agree a draft Community Safety Strategy 2017-20.
- 1.2 To agree the Partnerships Sub Groups, the Chairs of Sub Groups, and reporting arrangements to the Partnership.
- 1.3 To consider any specific areas that the Safer Hartlepool Partnership would like the sub-groups to investigate.

2. BACKGROUND

- 2.1 Introduced by the Crime and Disorder Act 1998, Community Safety Partnerships (CSPs) have a statutory responsibility to develop and implement a three year Community Safety Strategy setting out how it intends to address crime and disorder, substance misuse, and re-offending issues in Hartlepool.
- 2.2 CSP's are made up of representatives from the six 'responsible authorities'. These include the Local Authority, Police, Fire Brigade, National Probation Service, Community Rehabilitation Company and Clinical Commissioning Group. CSP's have a number of statutory duties which includes:
 - Producing a **Community Safety Strategy** that details how the CSP will tackle the crime, disorder, anti-social behaviour, substance misuse and re-offending priorities in its local area;
 - Producing an annual partnership **strategic assessment** to help identify and better understand local community safety priorities;
 - **Consulting** with local residents and organisations on community safety priorities.

- 2.3 Proposals for developing the community safety strategy were presented to the SHP in January 2017. Based upon the Safer Hartlepool Partnership Strategic Assessment 2016, the draft strategy, at **Appendix 1**, has been developed using a wide range of data sources including Police, Fire, Council and NHS data. Public perception information gathered from over 250 residents as part of the Safer Hartlepool Partnership 'Face the Public' activities held during October /November 2016, and discussions with partners at the Safer Hartlepool Partnership development day have also been used to inform the development of the 3 year strategic objectives and year one priorities.

3. DRAFT COMMUNITY SAFETY STRATEGY 2017-20

- 3.1 The Community Safety Strategy 2017-20 provides an overview of some of the recent activities undertaken to improve community safety in Hartlepool, and key findings from the Partnerships Strategic Assessment and public consultation as outlined above, Partnerships proposed strategic objectives 2017-20, along with year one priorities and some of the key activities it will take forward over the next year are also outlined.
- 3.2 The proposed strategic objectives and annual priorities as recommended in the annual strategic assessment are as follows:

| Strategic Objectives 2017 - 2020 | |
|---|---|
| Reduce crime and repeat victimisation | Reduce the harm caused by drug and alcohol misuse |
| Create confident, cohesive and safe communities | Reduce offending and re-offending |

| Annual Priorities 2017-2018 | |
|---|---|
| Re-offending - reduce re-offending through a combination of prevention, diversion and enforcement activity. | Acquisitive Crime – reduce acquisitive crime through raising awareness and encouraging preventative activity with a particular focus on domestic burglary. |
| Domestic Violence and Abuse – safeguard individuals and their families from violence and abuse and implement programmes to tackle those identified as 'high risk'. | Anti-social behaviour –. reduce anti-social behaviour through a combination of diversionary, educational, and enforcement action and increase restorative interventions. |
| Substance misuse – reduce the harm caused to individuals, their family and the community, by drug and alcohol misuse and alcohol related violence. | Vulnerable Victims - work together to identify and support vulnerable victims and communities experiencing crime and anti-social behavior. |

4. CONSULTATION

- 4.1 Subject to approval by the Safer Hartlepool Partnership, the draft Community Safety Strategy will be subject to an eight week consultation period with the consultation exercise comprising of the following:
- An online consultation survey – with links published on the Safer Hartlepool Partnership website, Hartlepool Borough Council website, Hartlepool Borough Council Facebook page and Hartlepool Borough Council Twitter page. The use of local media mechanisms including but not limited to Hartlepool Mail.
 - Targeted emails will be sent to a wide range of public, private, community and voluntary sector representatives and groups containing a link to the online consultation survey.
 - Officers will link into and share the draft strategy with community and residents groups.
 - The draft strategy will be presented to the Finance & Policy Committee, Audit & Governance Committee, and the Councils Community Forums.
- 4.2 It is anticipated that the final strategy will be presented to the Partnership in September 2017, and subject to approval by the Partnership will be considered by the Councils Finance and Policy Committee prior to being adopted by full Council in October 2017.

5. PERFORMANCE MONITORING

- 5.1 Progress made against the Community Safety Plan will be managed and monitored by the Safer Hartlepool Partnership, through quarterly performance reports and monitoring of Partnership Sub Group Action Plans.
- 5.2 The Community Safety Plan incorporates performance indicators for 2017-18, along with a proposed delivery structure. The structure reflects discussions at the SHP Development Day with fewer task groups focused on doing a few things well, and taking advantage of existing groups, such as the Tees Reducing Re-offending Group to address the Partnerships reducing offending and re-offending priority. The Partnership may also wish to consider a time limited task and finish group to address priorities around collaboration identified at the SHP development day. For information the existing Partnership delivery structure is attached as **Appendix 2**.
- 5.3 The following Safer Hartlepool Partnership Sub Groups and a Task and Finish Group to take forward collaborative working are proposed, along with reporting timetable:

| Task Group | Chair | Safer Hartlepool Partnership Report |
|---------------------------------------|-------|-------------------------------------|
| Substance Misuse | TBC | September 2017 |
| Collaboration Working Task and Finish | TBC | October 2017 |
| Safer Neighbourhoods | TBC | December 2017 |
| Domestic Violence and Abuse | TBC | January 2018 |

6. FINANCIAL CONSIDERATIONS

- 6.1 There are no financial considerations associated with this report.

7. STAFF CONSIDERATIONS

- 7.1 There are no staff considerations associated with this report.

8. SECTION 17 CONSIDERATIONS

- 8.1 Failure to develop a Community Safety Strategy would undermine the Safer Hartlepool Partnerships ability to fulfil its statutory responsibilities around reducing crime and disorder, substance misuse, and re-offending in Hartlepool.

9. LEGAL CONSIDERATIONS

- 9.1 In accordance with the Crime and Disorder Act 1998 and the Crime and Disorder Regulations 2007 the Safer Hartlepool Partnership is required to produce a three year Community Safety Strategy to set out how it intends to address crime and disorder, substance misuse, and re-offending issues.

10. EQUALITY AND DIVERSITY CONSIDERATIONS

- 10.1 The strategic assessment and consultation process with an annual refresh will ensure that the needs of all sections of the community are considered when formulating and implementing the Community Safety Strategy 2017-2020.

11. CHILD POVERTY CONSIDERATIONS

- 11.1 There are no child poverty implications associated with this report.

12. RECOMMENDATION

- 12.1 That the Safer Hartlepool Partnership consider, discuss and agree any amendments to the proposed draft strategy prior to the 8 week consultation period.
- 12.2 That the Safer Hartlepool Partnership consider and agree the sub group /task group delivery structure and agree a Chair for each of these groups.
- 12.3 Consider any specific areas that the Safer Hartlepool Partnership would like to task the sub-groups to add to their work programme over the next year.

13. REASON FOR RECOMMENDATION

- 13.1 The Safer Hartlepool Partnership has a statutory duty to develop a three year strategy aimed at reducing crime and disorder, substance misuse, and re-offending behaviour.
- 13.2 The Safer Hartlepool Partnership needs to ensure that the priorities identified in the community safety strategy are delivered through an effective sub group structure with the ability to monitor performance of sub group action plans.

14. CONTACT OFFICER

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Safer Hartlepool Partnership

Community Safety Plan 2017 - 2020



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5.2 17.06.16 Draft Community Safety Strat



HARTLE

Foreword

I am delighted to introduce Hartlepool's Community Safety Strategy for the next three years. It sets out our bold vision for maintaining and improving community safety in Hartlepool and identifies our priorities to help us achieve this which are to:

- Reduce crime and repeat victimisation
- Reduce the harm caused by drug and alcohol misuse
- Create confident, cohesive and safe communities
- Reduce offending and re-offending



Councillor Christopher Akers-Belcher
Chair of the Safer Hartlepool
Partnership

During the lifetime of the last Community Safety Strategy which was introduced in 2014 there have been a number of changes to the community safety landscape, and a number of contextual factors that have presented significant challenges to making Hartlepool safer. These include a challenging economic climate, the impact of Welfare Reform, and changes to the way offenders are managed in the community following the introduction of the National Probation Service, and Community Rehabilitation Companies.

Despite these challenges incidents of anti-social behaviour are lower than they were when the previous strategy was introduced in 2014. The rate of repeat victimisation in relation to our high risk domestic abuse cases has also reduced and the number of first time entrants into the youth justice system has decreased. But the number of crimes reported to the Police increased by 7% during 2016, and although we know this is likely to be due to national changes in recording standards the Partnership will continue to work hard to ensure Hartlepool remains a safe, welcoming and attractive place to live work and visit.

We know we continue to be faced with significant budgetary challenges whilst demand for services is rising. We are fully committed to collaborative working both locally and at a Cleveland wide level with the Police and Crime Commissioner. We recognise both fighting crime and tackling the underlying causes of it is key to our success, and in true Hartlepool spirit, we will do it together in Partnership.

Introduction

The Safer Hartlepool Partnership is Hartlepool's statutory Community Safety Partnership as defined by the Crime and Disorder Act 1998. The Partnership comprises of a core group of statutory partners, Elected Members and a range of other stakeholders from the public and voluntary sectors. Their main aim and purpose is to reduce crime and disorder, substance misuse and re-offending in Hartlepool. The full current membership is detailed in **Appendix A**.

It is a statutory requirement of all Community Safety Partnerships that they regularly prepare and publish a Plan that shows how they will work together to address community safety issues in the local area. The aim of this Plan is to inform people about the work of the Partnership, its priorities for the next three years and how these will be achieved.

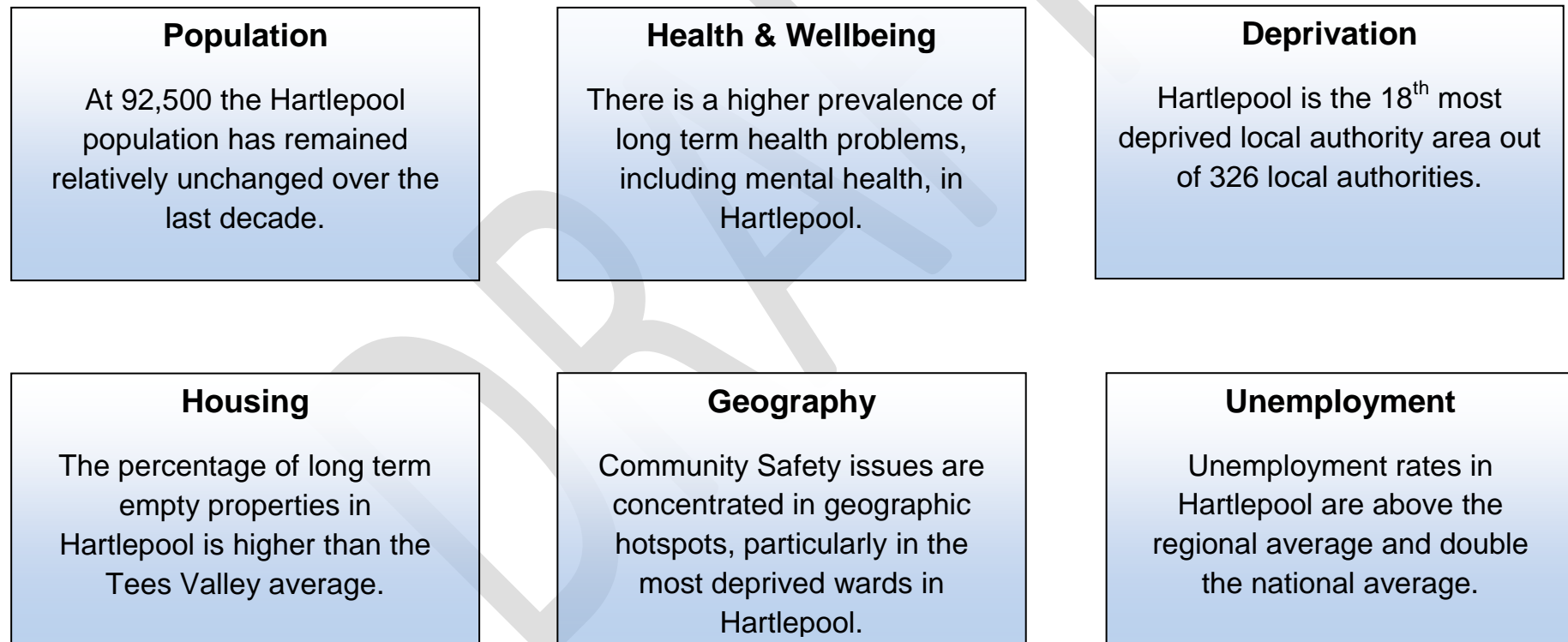
Our priorities continue to be informed through analysis of crime and community safety data, and by listening to the views of those living and working in Hartlepool through surveys and events such as our annual Face the Public event, the Safer Hartlepool Partnership annual on-line survey, and Cleveland Police Public Confidence Survey.



The Partnerships vision is that 'Hartlepool will be a safe place to live, work and visit'. Our approach for achieving this vision will be to focus on 'prevention'. We want to stop problems from happening in the first place by tackling root causes, and where problems do exist we want to stop them from escalating by intervening early and focusing our resources where they are most needed. We also remain committed to safeguarding and protecting vulnerable people from harm, and exploitation in the community. To do this we will work collaboratively and flexibly to deliver integrated models of service delivery, in conjunction with other Boards and Partnerships such as the Safeguarding Children's Board, Tees-wide Safeguarding Adults Board, Health and Wellbeing Board and Local Criminal Justice Board.

Local Context

Hartlepool is the smallest unitary authority in the North East region and the third smallest in the country comprising of some of the most disadvantaged areas in England. Issues around community safety can be understood by a number of contextual factors:



Partnership Activity 2016/17

Over the last year, the Partnership has delivered a number of activities against its strategic priorities to make Hartlepool safer some of which are outlined below:

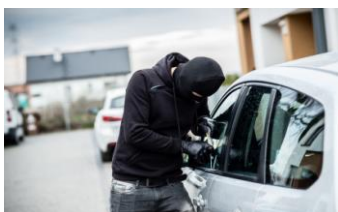
Strategic Objective 1: Reduce crime and repeat victimisation

Continued to offer crime prevention advice and awareness raising campaigns.

Provided support to more than 500 victims of crime and anti-social behaviour and improved security to 450 homes.

Developed a new strategy for tackling domestic abuse and commissioned a new domestic abuse service to support families and children affected by domestic abuse.

Delivered a healthy relationships programme to over 3,000 children.



Strategic Objective 2: Reduce the harm caused by drugs and alcohol

Launched a new Substance Misuse Strategy .

Continued to work with national organisations such as Balance and delivered a series of awareness raising campaigns linked to topics such as FSD at a variety of locations, including schools and colleges.

Improved access to early and preventative treatment.

Provided training to license holders and staff to encourage responsible trading and reduce instances of underage sales.



Strategic Objective 3: Create confident, cohesive and safe communities

Delivered our annual Anti-Social Behaviour Awareness Day to 1,500 pupils.

Introduced a new case management system (E-CINS) to improve information sharing and responses to vulnerable victims.

Introduced a community resolution service using restorative approaches to anti-social behaviour and low level crime.

Made more than 2,500 contacts with young people through assertive outreach activity .



Strategic Objective 4: Reduce re-offending

We have continued to implement the Troubled Families programme supporting more than 170 to successfully turn their lives around.

The multi-agency Integrated Offender Management team has successfully worked with repeat offenders to address their accommodation and employment needs and reduce their offending behaviour.

The youth offending triage programme has continued to reduced the number of young people entering the justice system.



Strategic Assessment 2016 – Key Findings (January – December 2016)

The Safer Hartlepool Partnership Strategic Assessment was completed in January 2017 and contains information to aid the Partnership's understanding of the priority community safety issues in Hartlepool. The Assessment forms part of an intelligence-led approach to community safety which enables a more focused, resource-effective and partnership-oriented delivery of options.

Strategic Objective 1: Reduce crime & repeat victimisation

- 7% increase in crime
- 3% reduction in domestic burglary
- 15% increase in violent crime
- Domestic related violent crime increased by 20.3% however, the number of high risk repeat cases of domestic violence referred to the Hartlepool Multi-agency Risk Assessment Conference (MARAC) reduced by 7%
- 24% of crimes in Hartlepool detected – the highest rate in the Cleveland Police Force area

Strategic Objective 2: Reduce the harm caused by drugs & alcohol

- 58% of people in Hartlepool drink alcohol at risky levels
- The cost of alcohol misuse equates to £343 per head of population
- Number of people dependant on drugs is more than double the national average
- Two thirds of the estimated drug dependant population in Hartlepool are receiving treatment
- Heroin is the main drug used by adults who are receiving treatment
- Young people in drug treatment primarily use alcohol and cannabis

Strategic Objective 3: Create confident, cohesive & safe communities

- 3% increase in anti-social behaviour
- Perceptions of crime and anti-social behaviour are higher in disadvantaged communities
- Correlation between anti-social behaviour and criminal damage hotspots
- 13.5% increase in hate crime

Strategic Objective 4: Reduce offending and re-offending

- Almost 800 offenders charged with offences
- More than 350 offenders committed two or more offences
- 10% of detected crime was committed by less than 10 individuals
- The number of young people entering the criminal justice system is following a decreasing trend

Public Consultation

To ensure that the Partnership is focusing on the issues that residents consider to be a priority, findings from local community consultations have been taken into consideration when setting strategic objectives and priorities.

In the autumn of 2016, members of the public were invited to complete the Partnership's on-line survey. Accessed via the Safer Hartlepool website, more than 250 people responded with more than 40% stating that reducing crime and repeat victimisation should be the first priority.

From a community cohesion perspective almost two thirds of respondents said that they feel part of the local community, with almost one quarter feeling able to Influence local decisions. Whilst more than three quarters of respondents said they feel safe or fairly safe while out in their local area during the day, this reduces to 51% when outside after dark.

Respondents continue to identify litter, speeding traffic, groups of young people hanging around the streets, alcohol related anti-social behaviour and drug misuse as problems. When asked how the Partnership could improve safety in Hartlepool responses overwhelmingly included more police/police presence on the streets, more council enforcement officers, the need for the Police and Council to work together and the need to take a proactive rather than a responsive approach.



| Priority | % of respondents |
|---|------------------|
| Reduce crime and victimisation | 42% |
| Create confident, strong and safe communities | 32% |
| Reduce the harm caused by drug and alcohol misuse | 16% |
| Reduce offending and re-offending | 10% |

Partnership Strategic Objectives 2017 - 2020

Based on the findings in the annual Strategic Assessment and consultation with the local community, the Partnership will retain the following four strategic objectives during the lifetime of the three year plan:

| Strategic Objectives 2017 - 2020 | |
|---|---|
| Reduce crime and repeat victimisation | Reduce the harm caused by drug and alcohol misuse |
| Create confident, cohesive and safe communities | Reduce offending and re-offending |

Partnership Priorities 2017-2018

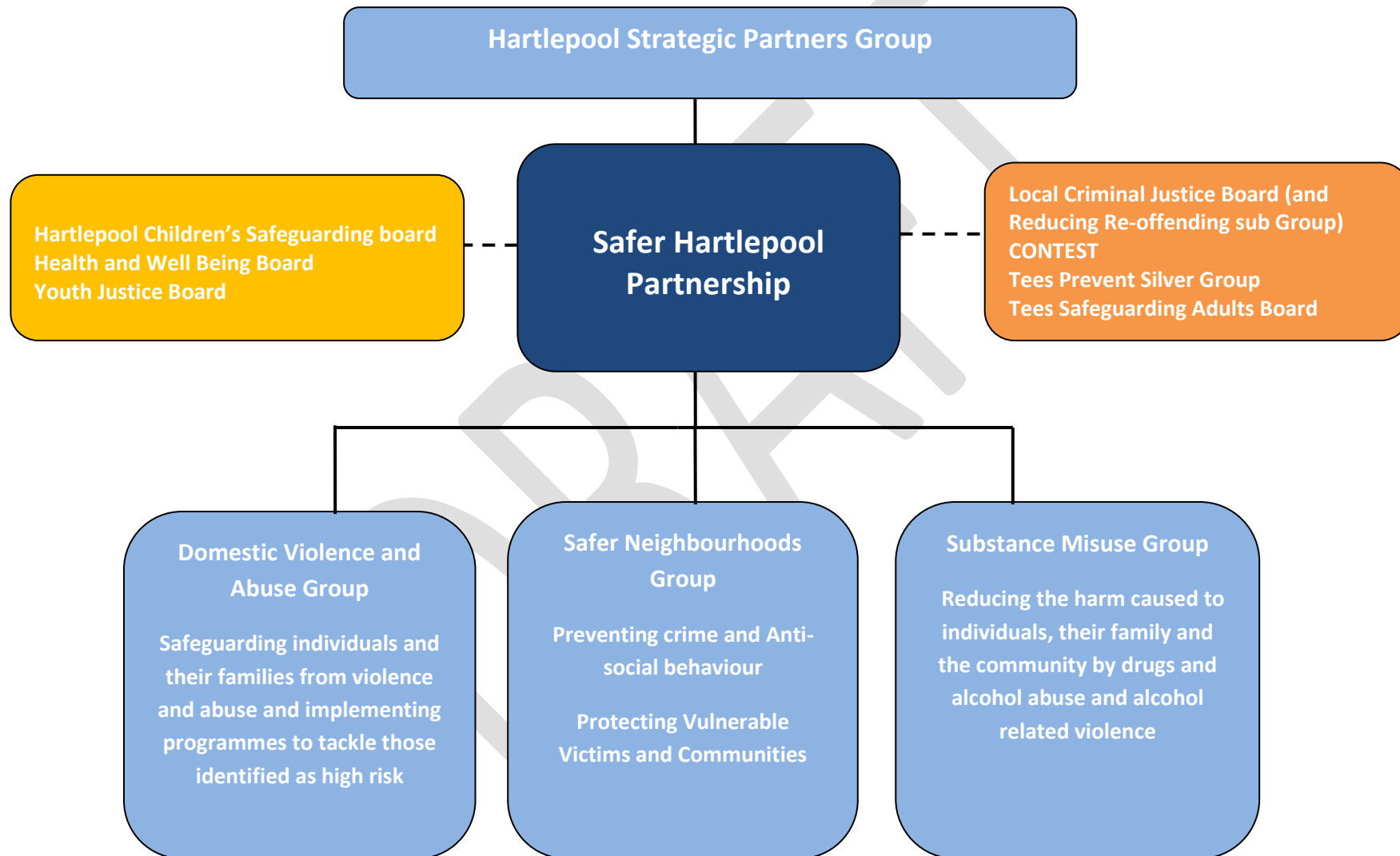
| Annual Priorities 2017 - 2018 | |
|---|---|
| Re-offending - reduce re-offending through a combination of prevention, diversion and enforcement activity. | Acquisitive Crime – reduce acquisitive crime through raising awareness and encouraging preventative activity with a particular focus on domestic burglary. |
| Domestic Violence and Abuse – safeguard individuals and their families from violence and abuse and implement programmes to tackle those identified as 'high risk'. | Anti-social behaviour – reduce anti-social behaviour through a combination of diversionary, educational, and enforcement action and restorative interventions. |
| Substance misuse – reduce the harm caused to individuals, their family and the community, by drug and alcohol misuse and alcohol related violence. | Vulnerable Victims - work together to identify and support vulnerable victims and communities experiencing crime and anti-social behavior. |

Key Activities 2017 - 2018

| Partnerships | Crime Prevention | Anti-Social Behaviour | Vulnerable Victims |
|--|---|--|---|
| Improving partnership working through the creation of an integrated Community Protection Team that will bring together Council Community Safety and Enforcement officers with Neighbourhood Police to tackle local issues with a focus on our most vulnerable neighbourhoods | We will increase the use of social media to promote crime prevention advice and key community safety messages, and continue to deliver our home and personal security service to reduce the opportunity of crime. | Alongside education and diversionary activity we will also make effective use of enforcement tools and powers to protect the community and environment, including Injunctions, Dispersal, and Public Space Protection Orders. | We will introduce a multi-agency “Team around the Individual” approach for adults living in our community identified as having complex needs and vulnerable to exploitation. |
| Domestic Violence & Abuse | Substance Misuse | Offenders | Community Engagement |
| Implement our Domestic Abuse Plan and develop training for practitioners to ensure risk is adequately assessed with timely interventions put in place to reduce risk of serious harm to domestic abuse victims and their families. | We will continue to provide range of specialist drug and alcohol treatment services and interventions for children, young people, and adults affected by substance misuse, and implement a new ‘psychosocial and recovery support service’ based on behaviour change to give substance misusers the best chance of recovery | Working with the Tees Reducing Re-offending group we will continue the work of the multi-agency Integrated Offender Management Team to target and support persistent offenders, with a focus on those committing acquisitive crime, and domestic abuse | We will help strengthen the neighbourhoods and communities of Hartlepool by involving and supporting residents, listening to what action they think will help their area, and improving their confidence to take action themselves. |

Delivering and Monitoring Performance

This chart outlines the Partnership delivery structure. Performance monitoring will be undertaken on a quarterly basis to assess progress against key priorities drawn from the strategic assessment and identify any emerging issues. Partnership performance will be monitored over the next 12 months using the indicators outlined in **Appendix B**



Safer Hartlepool Partnership Plan 2017-2018

| | | | | |
|-------------------------|---|--|---|---|
| SHP Vision | “Hartlepool is a safe place to live, work and visit” | | | |
| Landscape | Increased crime in Hartlepool | Fewer resources | Organisational Change | Rise in complex cases impacting on demand |
| Statutory Functions | Crime and Disorder | Anti Social Behaviour | Substance Misuse | Reducing re-offending |
| Strategic Objectives | Reduce crime and repeat victimisation | Create confident, cohesive and safe communities | Reduce the harm caused by drug and alcohol misuse | Reduce re-offending |
| Priorities | Reduce Acquisitive Crime with a focus on domestic burglary Safeguard individuals and their families from domestic abuse | Reduce Anti Social Behaviour and support Vulnerable Victims and Communities | Reduce the harm to individuals, and the community by drug and alcohol misuse and alcohol related violence | Reducing offending and re-offending by a combination of education, diversion and enforcement |
| Cross Cutting Themes | Early intervention & prevention | Vulnerable individuals with complex needs | Substance misuse | Domestic abuse Child sexual Exploitation |
| Supporting Partnerships | Health & Wellbeing Board | Hartlepool Safeguarding Childrens Board | Tees Adult Safeguarding Board | Local Criminal Justice Board Youth Justice Board |
| Performance Measures | Reduce crime and repeat victimisation | Create confident, cohesive And safe communities | Reduce the harm caused by drugs and alcohol misuse | Reduce re-offending |
| | Total recorded crime rate per 1,000 population % of violent crime that is domestic related % of repeat cases of domestic abuse (MARAC) Domestic Burglary Rate per 1,000 households | Anti-social behaviour rate per 1,000 population Number of reported hate crimes and incidents % of people who think the Police & Local Authority are dealing with crime & ASB issues that matter locally % of people who feel that they belong to their local area | % of opiate users successfully completing treatment % of non opiate users that have successfully completed treatment Rate of alcohol related hospital admissions per 10,000 population Number of young people known to substance misuse services | Number of first time entrants into the criminal justice system Re-offending rate of prolific and priority offenders % of offenders that re-offend Average number of re-offences per offender |

Appendix A

Membership of the Safer Hartlepool Partnership

Membership of the Partnership reflects the statutory requirements and consists of senior representatives from the five responsible authorities¹ plus additional stakeholders as follows:

| Responsible Authorities | Other Members |
|--|--|
| <p>Hartlepool Borough Council – Two Elected Members including Leader of the Council</p> <p>Hartlepool Borough Council – Chief Executive</p> <p>Hartlepool Borough Council - Director of Regeneration and Neighbourhoods</p> <p>Hartlepool Borough Council – Head of Community Safety and Engagement</p> <p>Cleveland Police – Chief Superintendent – Neighbourhoods and Partnerships</p> <p>Cleveland Fire and Rescue Authority – District Manager</p> <p>Durham Tees Valley Community Rehabilitation Company - Director of Operations</p> <p>Cleveland National Probation Service – Head of Area</p> <p>Representative of Hartlepool and Stockton on Tees Clinical Commissioning Group</p> <p>Youth Justice Board - Chair</p> | <p>Hartlepool Borough Council – Director of Public Health</p> <p>Office of Police and Crime Commissioner for Cleveland</p> <p>Hartlepool Borough Council – Head of Youth Services</p> <p>Representative of Voluntary & Community Sector – Chief Executive, Safe in Tees Valley</p> <p>Thirteen – Head of Housing Services</p> <p>Hartlepool Magistrates Board – Chair of the Bench</p> |

This group is the ‘strategy group’ for the purposes of the statutory Regulations. New members may be added to the Partnership by agreement of existing members. There is also the potential for co-opting members onto the Partnership to undertake specific pieces of work or for specialist knowledge and skills as and when required.

¹ Responsible Authorities – Police, Local Authority, Fire and Rescue Authority, Clinical Commissioning Group, National Probation Service, Durham Tees Valley Community Rehabilitation Company

Appendix B

| Strategic Objective | Performance Indicators |
|---|--|
| Reduce crime and repeat victimisation | Total recorded crime rate per 1,000 population |
| | Domestic burglary rate per 1,000 household |
| | Vehicle crime rate per 1,000 population |
| | Robbery rate per 1,000 population |
| | Shoplifting rate per 1,000 population |
| | Violent crime (including sexual violence) rate per 1,000 population* |
| | % of violent crime (including sexual violence) that is domestic related |
| | % of repeat cases of domestic violence (MARAC) |
| | Violent crime (including sexual violence) hospital admissions for violence per 100,000 population* |
| Reduce the harm caused by drug and alcohol misuse | Drug offences per 1,000 population |
| | % of people who think drug use or dealing is a problem |
| | % of opiate drug users that have successfully completed drug treatment* |
| | % of non-opiate drug users that have successfully completed drug treatment* |
| | % of alcohol users that have successfully completed alcohol treatment |
| | Alcohol related hospital admissions rate per 100,000 population* |
| | Number of young people known to substance misuse services |

*Indicators link to the Public Health Outcome Framework

| Strategic Objective | Performance Indicators |
|---|--|
| Create confident, cohesive & safe communities | Anti-social behaviour incidents per 1,000 population |
| | Public order offences per 1,000 population |
| | Criminal damage rate per 1,000 population |
| | Deliberate fires rate per 1,000 population |
| | Number of reported hate crimes & incidents |
| | % of the population affected by noise - number of complaints about noise |
| | % of people who feel safe during the day |
| | % of people who feel safe after dark |
| | % of people who think rubbish or litter lying around is a problem |
| | % of people who think groups hanging around the streets is a problem |
| | % of people who think people being drunk or rowdy in a public place is a problem |
| | % of people who think vandalism, graffiti and other deliberate damage to property is a problem |
| | % of people who think noisy neighbours or loud parties is a problem |
| | % of people who think abandoned or burnt out cars are a problem |
| | % of people who think that they belong to their local area |
| | % of people who feel that they can influence decisions that affect their local area |
| | % of people who believe that people from different back grounds get on well together |
| | % of people who think that people in the area pull together to improve the local area |
| Reduce offending & re-offending | Rate of first-time entrants to the Youth Justice System per 100,000 population* |
| | Re-offending levels - percentage of offenders who re-offend* |
| | Re-offending levels - average number of re-offences per offender* |
| | Re-offending rate of Prolific & Priority Offenders |
| | Re-offending rate of High Crime Causers |
| | % of Troubled Families who have reduced their offending behaviour |

*Indicators link to the Public Health Outcome Framework



Delivering the 2016/17 Priorities – Delivery Structure

Appendix 2

The responsibility for delivery of each of the priorities has been allocated to a dedicated theme group of the Safer Hartlepool Executive Group.

