

CHILDREN'S STRATEGIC PARTNERSHIP AGENDA



Tuesday 18 July

at 10.00am

**in the Training Room,
Centre for Independent Living, Havelock Street,
Hartlepool, TS24 7LT**

MEMBERS: CHILDREN'S STRATEGIC PARTNERSHIP

Councillor Alan Clark, Chair of Children's Services Committee and Lead Member for Children's Services (Chair);
Sally Robinson, Director of Child and Adult Services, Hartlepool Borough Council;
Danielle Swainston, Assistant Director, Children's Services, Hartlepool Borough Council;
Mark Patton, Assistant Director, Education, Hartlepool Borough Council;
Paul Edmondson-Jones, Interim Director of Public Health, Hartlepool Borough Council;
Chief Superintendent Gordon Lang, Cleveland Police;
Barbara Gill, Head of Offender Management, Durham Tees Valley Probation Trust;
Ali Wilson, Chief Officer, NHS Hartlepool and Stockton-on-Tees Clinical Commissioning Group;
Representative, NHS Hartlepool and Stockton-on-Tees Clinical Commissioning Group;
Lindsey Robertson, Professional Lead Nurse, Out of Hospital Care, Hartlepool and North Tees NHS Foundation Trust;
Chris Davies, Head of Service, CAMHS, Tees, Esk and Wear Valleys NHS Trust;
Chris Rooney, Head of Service, North Locality, Hartlepool Borough Council;
Jane Young, Head of Service, South Locality, Hartlepool Borough Council;
Dave Wise, West View Project, Voluntary and Community Sector;
Kay Glew, Housing Hartlepool, Thirteen Group;
John Hardy, Head Teacher St John Vianney Primary School, Hartlepool Primary Schools;
Head Teacher, Hartlepool Secondary Schools;
Head Teacher, Hartlepool Special Schools;
Darren Hankey, Principal Hartlepool College of Further Education, Hartlepool Post 16 Colleges;
Claire Naylor, Hartlepool Partnership and Social Justice Manager, Job Centre Plus;
Karen Gibson, Hartlepool Carers,
HealthWatch
Children and Young People Representatives
Adoptive / Foster Parent Representatives



1. **APOLOGIES FOR ABSENCE**
2. **TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS**
3. **TO CONFIRM THE MINUTES OF THE MEETING HELD ON 2 MAY 2017**
4. **ITEMS FOR CONSIDERATION**
 - 4.1 Young People's Foundation – presentation/discussion.
 - 4.2 Development of Children and Young People's Plan:
 - Review of vision and obsessions;
 - Consultation process and milestones.
 - 4.3 Feedback from Early Integration.
 - Theory of Change;
 - Update from Workstreams – progress and challenges.
 - 4.4 Children's Strategic Partnership Terms of Reference

ITEMS FOR INFORMATION

Date of next meeting – Tuesday 26 September at 10.00am at Hartlepool College of Further Education, Stockton Street, Hartlepool



CHILDREN'S STRATEGIC PARTNERSHIP MINUTES AND DECISION RECORD

2 MAY 2017

The meeting commenced at 10.00 am in the Centre for Independent Living, Hartlepool.

Present:

Councillor Alan Clark (In the Chair)

Present: Danielle Swainston, Assistant Director, Children's Services
Dr Paul Edmondson-Jones, Interim Director of Public Health
Lynne Brown, Service Manager, CAMHS, Tees, Esk and Wear Valleys NHS Trust
Dave Wise, Voluntary and Community Sector Representative
Kay Glew, Head of Housing, Thirteen Group
Dave Pickard, Independent Chair, Hartlepool Safeguarding Children Board
Susan Sweeney, Hartlepool and Stockton-on-Tees Clinical Commissioning Group
Graham Alton, Chief Executive, Changing Futures North East (Healthy Relationship Partnership)
Martin Todd, Project Lead, Health Relationship Partnership
Jayne Moules, Changing Futures North East

Officers: Esther Mireku, Public Health Specialist
David Cosgrove, Democratic Services Team

27. Apologies for Absence

Sally Robinson, Director of Child and Adult Services.
Ali Wilson, Chief Officer, Hartlepool and Stockton-on-Tees Clinical Commissioning Group.
Jonathan Fay, Job Centre Plus.

28. Declarations of Interest

None.

29. Minutes of the meeting held on 14 March, 2017

Confirmed.

The Principal Democratic Services Officer referred to the discussion at the

previous meeting on the frequency of meetings and indicated that following a conversation with the Chair that a schedule of meetings was proposed to ensure that all partners could guarantee a slot in their diaries. The dates of meetings proposed were agreed by the group –

Tuesday 18 July 2017 at 10.00 am
Tuesday 26 September 2017 at 10.00 am
Tuesday 28 November 2017 at 10.00 am
Tuesday 23 January 2018 at 10.00 am
Tuesday 27 March, 2018 at 10.00 am.

The Chair indicated that with day time meetings being proposed, some consideration would need to be given as to how the views of young people could be fed into the discussions of the Partnership. The Assistant Director, Children's Services commented that there were avenues such as the Youth Parliament and young inspectors that could provide that feedback.

30. Needs Analysis – Identification of Priorities *(Assistant Director, Children's Services)*

The Assistant Director, Children's Services referred to the discussions at the previous meeting and indicated that there was need to move on to the second stage of the process looking at three key questions: -

1. Why do we need this partnership / what is the purpose of the partnership?
2. How are you and your organisation contributing to the vision and the obsessions?
3. Who else on the partnership do you need to achieve our organisation's outcomes?

In examining the 'golden thread' of what each partner does and carrying that through the work the partnership the function of the partnership needed to be questioned so far as could each partner simply deliver their own 'silo' role and the same results be achieved.

In comparing the group with others, there were a number of other arrangements dealing with services to children and young people. The Hartlepool Safeguarding Children Board has a robust sub group structure that fed back to the main Board. There was also the Hartlepool Education Commission with its own substructure. Safer Hartlepool Partnership had the Youth Offending Service reporting through which also impacted upon this group. The new Hartlepool Matters Implementation Group would also have a cross cutting role on the integration of health and social care in the town.

This partnership had a both a substructure and a scrutiny role but there was little evidence of the substructure reporting through to this meeting. The partnership was required to have a SEND group which was to report through to these meetings. The landscape of schools with semi-

autonomous academies had an impact with any education sector representatives only being able to give a broad education view but not a schools view.

Mapping the world around the partnership showed that there was a very complicated position. The Partnership had to define its own role within this and ensure it had a definitive purpose or there would be no buy-in for what the group was trying to achieve.

The Interim Director of Public Health commented that it did appear that there was no 'top level' control ensuring system leadership and direction and holding partners to account for service delivery. The role of the partnership was to deliver a service greater than the sum of its parts through providing strategic direction and control where necessary.

The Partnership's MALAP (Multi Agency Looked After Partnership) role to be considered as well. The Chair of the Hartlepool Safeguarding Children Board commented that there was need to ensure 'clarity of purpose' for partners so that they were able to compliment each other's role rather than remain siloed or cross-cutting. The Safeguarding Board had changed the focus of their work from being perpetrator and victim to being family and child focussed.

There was a view that this role and these discussions were being held in other authorities and was there something we could learn from them. The Interim Director of Public Health commented that from his experience that while all authorities outside of London had a partnership, no two would look the same; the only focus needed to be on local working arrangements and making them work.

The Assistant Director indicated that the partnership was required to produce an over-arching plan by the end of the year. In the past there had been a very extensive Children and Young Peoples Plan. The new plan would need to show system leadership together with a performance management framework. A draft performance framework was circulated for the Partnership's information. Much of the information was already publically available but there was little benchmarking to be able to measure real performance which would provide a background for holding partners to account on delivery. The Council had its own targets for some areas through the Council Plan but there were none for the partnership. The meeting discussed how performance could be benchmarked and whether that could be against national, regional or local statistics. The Interim Director of Public Health commented that, for example, for all the national health indicators, Hartlepool was in the red. Being so far away from the target could itself become a disincentive.

The Assistant Director indicated that there may need to be some sub groups focussed on the development of the partnership's Plan as this work did need to be progressed in order to meet the required deadline. There was already a lot of work being undertaken that was delivering good

outcomes and the plan needed to bring all of those together. The meeting supported the need for some sub group working to progress the development of the plan with initial discussion being centred around key milestones and performance measures. The group accepted that a lot of the work may already be done it was just drawing that work together. There was also a need to ensure an ownership of the plan at the top level. The Partnership needed to pursue the aim of giving every child the best start in life by ensuring that wherever service delivery needed to be strengthened within a service area to deliver that, the Partnership would ensure that happened.

The Assistant Director highlighted that there would be other areas where work had already been undertaken or may need to be reviewed, where it involved partners, such as the CCG, who operated across wider areas than Hartlepool. It was commented that the Partnership reflected the complexity of a child growing up.

The group discussed how the delivery of the plan may be achieved and whether a planning day may be an alternative for pulling the key strands of the plan together. This would, however, require key partners in delivery to attend. The Chair agreed that this was key to moving the plan forward and would discuss the issue further with the Chair of the Health and Wellbeing Board to discuss if any measures could be taken to ensure greater attendance.

In relation to the input from young people, it was agreed that the Assistant Director commission some specific piece(s) of work from the young people that could drop directly into the plan.

31. SEND Improvement Plan (*Assistant Director, Children's Services*)

The Assistant Director, Children's Services outlined the Partnership's new statutory requirement to deliver a SEND Improvement Plan. There had been a recent inspection, one of the first in the country under the new regulations, which had found some weaknesses. The Council had been required to produce an action plan to address the concerns expressed from the inspection and this had been shared with the key partners.

The Partnership would be required to ensure delivery and commissioning, where appropriate. The Interim Director of Public Health commented that if the plan could be structured to show where we wished to be in two years time when the next inspection was due, would we be at a point now where we could pick up the weaknesses that had been highlighted through the recent inspection and where we could address them appropriately. The Assistant Director agreed that it would be worthwhile through the process of developing the new plan looking retrospectively at the weaknesses that had been highlighted as a way of developing an approach to picking such issues up in the wider plan.

32. Next Meeting

It was agreed that the next meeting would concentrate on the Children and Young Peoples Plan and performance measures.

The meeting concluded at 11.25 am

CHAIR