## PLEASE NOTE VENUE

### NEIGHBOURHOOD SERVICES SCRUTINY FORUM AGENDA



Wednesday 15<sup>th</sup> November 2006

at 11.30 am

#### in the Red Room, the Avondale Centre, Dyke House School, Raby Road Entrance, Hartlepool

MEMBERS: NEIGHBOURHOOD SERVICES SCRUTINY FORUM:

Councillors S Allison, Brash, Clouth, R W Cook, Cranney, Gibbon, Hall, Henery, Lilley, Rayner and D Waller.

Resident Representatives: Ann Butterfield, Ian Campbell and Linda Shields

#### 1. APOLOGIES FOR ABSENCE

#### 2. TO RECEIVE ANY DECLARATIONS OF INTEREST BY MEMBERS

# 3. RESPONSES FROM THE COUNCIL, THE EXECUTIVE OR COMMITTEES OF THE COUNCIL TO FINAL REPORTS OF THIS FORUM

Noltems.

#### 4. CONSIDERATION OF REQUEST FOR SCRUTINY REVIEWS REFERRED VIA SCRUTINY CO-ORDINATING COMMITTEE

Noitems.

#### 5. CONSIDERATION OF PROGRESS REPORTS/BUDGET AND POLICY FRAMEWORK DOCUMENTS

5.1 Neighbourhood Services Department: Budget and Policy Framework Initial Consultation Proposals 2007/08 – *Scrutiny Support Officer* 

# PLEASE NOTE VENUE

#### 6. ITEMS FOR DISCUSSION

No itmes.

8. ANY OTHER ITEMS WHICH THE CHAIRMAN CONSIDERS ARE URGENT

#### FORINFORMATION

i) Date of Next Meeting Wednesday 29 November 2006, commencing at 2.00pm in the Central Library, York Road, Hartlepool.

### NEIGHBOURHOOD SERVICES SCRUTINY FORUM

15 November 2006



**Report of:** Scrutiny Support Officer

Subject: NEIGHBOURHOOD SERVICES DEPARTMENT: BUDGET AND POLICY FRAMEWORK INITIAL CONSULTATION PROPOSALS 2007/08

#### 1. PURPOSE OF REPORT

1.1 To provide the opportunity for the Neighbourhood Services Scrutiny Forum to consider the Neighbourhood Services departmental pressures and priorities, grant terminations and proposed savings as part of the Budget and Policy Framework initial consultation proposals for 2007/08.

#### 2. BACKGROUND INFORMATION

- 2.1 At a meeting of the Scrutiny Co-ordinating Committee held on 27 October 2006, consideration was given to the Executive's Initial Budget and Policy Framework consultation proposals for 2007/08.
- 2.2 At this meeting it was agreed that the initial consultation proposals be considered on a departmental basis by the appropriate Scrutiny Forum. Any comments / observations would then be fed back to the additional meeting of the SCC to be held on 17 November 2006 to enable a formal response to be presented to the Cabinet on 4 December 2006.
- 2.3 As such attached as **Appendices A to D** are the Neighbourhood Services departmental pressures and priorities, grant terminations and proposed savings as part of the Budget and Policy Framework initial consultation proposals for 2007/08.
- 2.4 To assist Members of this Scrutiny Forum in the consideration of the Neighbourhood Services departmental initial proposals, arrangements have been made for the Director of Neighbourhood Services to be in attendance and an invitation to this meeting has also been extended to the relevant Portfolio Holder (attendance subject to availability).

#### 3. **RECOMMENDATIONS**

- 3.1 It is recommended that the Neighbourhood Services Scrutiny Forum:-
  - (a) considers the Neighbourhood Services departmental pressures and priorities, grant terminations and proposed savings as part of the Budget and Policy Framework initial consultation proposals for 2007/08; and
  - (b) formulates any comments and observations to be presented by the Chair of this Scrutiny Forum to the additional meeting of the Scrutiny Coordinating Committee to be held on 17 November 2006 to enable a formal response to be presented to the Cabinet on 4 December 2006.

#### Contact Officer:- Charlotte Burnham – Scrutiny Manager Chief Executive's Department - Corporate Strategy Hartlepool Borough Council Tel: 01429 523 087 Email: charlotte.burnham@hartlepool.gov.uk

#### **BACKGROUND PAPERS**

No background papers were used in the preparation of this report.

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#### APPENDIX A

#### SCHEDULE OF GRANT REGIMES TERMINATING DURING 2006/2007

Grant Title	Does Council need to consider mainstreaming the grant? Please state Yes/No and	Value of Grant in 2006/2007	Value of 2006/2007 Grant spent of staff costs (include NI and Pension)	Number of staff funded from Grant	Number of staff on fixed term contract	Estimated cost of making staff redundant	Funding available to fund redundancy costs
	provide brief justification.	£'000	£'000	FTE's	FTE's	£'000	£'000
Regional Transport travel advisor	Y – risk of loss of LPT monies	15	15	1	0	5	0
Travel Planning assistant	Y – risk of loss of LPT monies	15	15	1	0	5	0
ERDF Community Environmental action initiative	Y – project unlikely to go ahead without mainstreaming of salaries and additional support for community projects – Pride in Hartlepool	59	59	?	0	0	0
Total Grant Reg	gimes Terminating	89					

**APP ENDIX B** 

#### SCHEDULE OF BUDGET PRESSURES 2007/2008

Budget Heading	Description of Budget Pressure	Risk Impact of Not Funding Pressure	Value Budget Pressure <u>2007/2008</u> <u>£'000</u>	Value of additional Budget Pressure in 2008/2009 (only complete this column if value shown in 2007/2008 column is part year pressure) <u>£'000</u>
Environment	The roll out of recycling kerbside collection/alternative weekly collections, was partly funded from temporary grant funding which has now ceased, without this money the new increased recycling project will fail and the authority will not achieve the government targets set.	<b>Red</b> Redundancy of two operatives @ £25k each per annum, however this is not the full saving as the central overhead will continue to require funding	53	
		Total Budget Pressures	53	

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APPENDIX C

### SCHEDULE OF RED BUDGET PRIORITIES 2007/2008 TOP LEVEL PRIORITIES

Budget Heading	Description of Budget Priorities	Risk Impact of Not Funding Priorities	Priorities Value Budget Priorities <u>2007/2008</u> <u>£'000</u>	Value of additional Budget Priorities in 2008/2009 <u>£'000</u>
Environment LPSA	The loss of this budget will have a negative impact on street cleansing The LP SA fund has bolstered the council's revenue budget and been used to fund two operatives per year as the existing budget is insufficient. (£53k).	Red Failure to maintain cleansing standards.	53	
School C atering	Implement nutritional standards. Restrictions in types of foods being served to children will impact greatly on the cost of ingredients, i.e. all children to be given bread with a meal if they choose to take it, will increase cost and the replacement of squash with milk or fruit juice as a drink with the meal will further increase the food cost.	Red Failure to follow Government guid elin es and legislation. Ofsted inspector would adversely report.	35	3 year programme of implementation of new standards will have knock- on effect.

Budget Heading	Description of Budget Priorities	Risk Impact of Not Funding Priorities	Priorities Value Budget Priorities <u>2007/2008</u> <u>£'000</u>	Value of additional Budget Priorities in 2008/2009 <u>£'000</u>
Environment Marina – Navigation Point Cleaning	The council is in the process of adopting Navigation Point/the Marina because of its high profile to the town, especially in light of the Tall Ships event in 2010 and its strategic link to Victoria Harbour. Income has been generated from stakeholders however this will cease on ce adopted. The Maintenance of this asset has had a detrimental financial effect on the Cleansing service and other parts of the town have received a reduced service as a consequence.	Red High profile asset in light of Tall ships 2010 and strategic link to Victoria Harbour. Funding will enable the area to receive a cleansing service seven days a week whereas at the moment it operates Monday to Friday.	30	
		Total of Top Priorities	118	

### SCHEDULE OF RED BUDGET PRIORITIES 2007/2008 SECOND LEVEL PRIORITIES

Budget Heading	Description of Budget Priorities	Risk Impact of Not	Priorities Value	Value of
0	1 0	Funding Priorities	<b>Budget</b> Priorities	additional
		5	e	<b>Budget</b> Priorities
				in
				2008/2009
			2007/2008	
			<u>£'000</u>	<u>£'000</u>
Unscheduled Highway	The UHM budget is currently	Red	150	
Maintenance	inappropriate for need. A year on	Town's infrastructure		
	year reduction has seen this	deteriorating. Failure to meet		
	budget diminish to a point where	BVPI		
	the provision of Highways			
	Maintenance and Gulley cleansing			
	is below acceptable standards. The			
	increased requirement for winter			
	maintenance is also placing a			
	severe strain on this budget.			
Environment	The demand for additional litter	Red	40	
Dog Foul/Litter Bins –	bins and dog foul bins has	Impact on BVPI199, cleanliness		
Emptying	increased substantially over the	of the highway indicator,		
1 2 0	last two years. Whilst we are	customer satisfaction with the		
	enforcinglittering and dog foul	frequency of dog foul bin		
	incidents resident feedback is the	emptying is low		
	bins are not being emptied	·····		
	enough. Originally there were 47			
	dog foul bins, it is now			
	approaching 200, we have around			
	850 litter bins, all of which need			
	emptying a minimum of twice per			
	week.			
	WOOK.			

Version as at 06.10.06

Funding Priorities Budget Priorities additional	Budget Heading	Description of Budget Priorities	Risk Impact of Not	Priorities Value	Value of
Environmental Protection Development of Pest Control ServiceFunding is required to develop the service (due to increase in number of complaints and increasing inability to reach targets and provide an effective service) and potentially to include control of feral birds.Red Responsive times will increase bey ond current two days, which will be unacceptable to the public.20Unable to action increasing contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstRed Responsive times will increase bey ond current two days, which will be unacceptable to the public.		1			
Image: constraint of the service of complaints and increasing inability to reach targets and provide an effective service) and potentially to include control of feral birds.Red20Environmental Protection Development of Pest Control ServiceFunding is required to develop the service (due to increase in number of complaints and increasing inability to reach targets and provide an effective service) and potentially to include control of feral birds.Red20If the service were to be extended this would include offering contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstUnable to action increasing demand for seagull/pigeon contract work (fee earning)			5	e	<b>Budget Priorities</b>
Environmental Protection Development of Pest Control ServiceFunding is required to develop the service (due to increase in number of complaints and increasing inability to reach targets and provide an effective service) and potentially to include control of feral birds. If the service were to be extended this would include offering contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstRed Responsive times will increase bey ond current two days, which will be unacceptable to the public.20Unable to action increasing demand for seagull/pigeon contract work (fee earning)Unable to action increasing demand for seagull/pigeon contract work (fee earning)20					
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Environmental Protection Development of Pest Control ServiceFunding is required to develop the service (due to increase in number of complaints and increasing inability to reach targets and provide an effective service) and pctentially to include control of feral birds. If the service were to be extended this would include offering contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstRed20				2007/2008	
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Control Serviceinability to reach targets and provide an effective service) and potentially to include control of feral birds.will be unacceptable to the public.If the service were to be extended this would include offering contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstUnable to action increasing demand for seagull/pigeon contract work (fee earning)	Protection	service (due to increase in number	Responsive times will increase		
provide an effective service) and potentially to include control of feral birds.public.If the service were to be extended this would include offering contracts to businesses in the town which would offset some of the additional costs. Approx 5k income is expected in the firstUnable to action increasing demand for seagull/pigeon contract work (fee earning)		of complaints and increasing			
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which would offset some of the additional costs. Approx 5k income is expected in the firstNo development of private contract work (fee earning)		this would include offering	demand for seagull/pigeon		
additional costs. Approx 5k income is expected in the first contract work (fee earning)		contracts to businesses in the town	control measures		
income is expected in the first		which would offset some of the	No development of private		
		additional costs. Approx 5k	contract work (fee earning)		
y ear.		income is expected in the first			
		year.			

Budget Heading	Description of Budget Priorities	Risk Impact of Not Funding Priorities	Priorities Value Budget Priorities	Value of additional Budget Priorities in 2008/2009
			<u>2007/2008</u> <u>£'000</u>	<u>£'000</u>
Dial-a-Ride – Transport controller	The Dial-a-Ride service will be brought in-house during the summer of 2006 and will be operated alongside the Local Authority's Community Transport Service. This will assist in enhancing the Dial-a-Ride service at specific times of the day. The Community Lynx bus will be funded through the Rural Bus Challenge scheme until April 2007. The service will be operated alongside the Dial-a-Ride service after that date and offer support to the Dial-a-Ride service in its quiet periods. The post of Transport Controller is funded through the Rural Bus Challenge Scheme until April 2007. The post is integral to the provision of the in-house Dial- a-Ride service.	Red Dial-a-Ride service may not be able to be enhanced. The Community Lynx bus will have to cease. The Transport Controller post would be lost – this would have a major impact on the in-house provision of the Dial-a-Ride service.	25	

Budget Heading	Description of Budget Priorities	Risk Impæt of Not Funding Priorities	Priorities Value Budget Priorities	Value of additional Budget Priorities in 2008/2009
			<u>2007/2008</u> <u>£'000</u>	<u>£'000</u>
Supported Bus Service	The reintroduction of the Number 5 supported bus service was recently approved by the Mayor and subsequently tendered. The service is required to allow patients from the new doctors surgery on the Headland who live in the West View part of the town to gain access to this health facility. The Mayor had allocated an additional £75,000 to this budget for the service but the lowest tender was £87,000 leaving a shortfall of £12,000. As the service was restarted part way through the year the £75,000 will be sufficient this financial year but there will be a shortfall next year. The number 5 supported bus, or one or more of the other supported services, may have to be withdrawn next year if the budget shortfall is not met.		12	
		Total of Second Priorities	247	

#### PROPOSED SAVING AT 3%, 4% AND 5%

#### NEIGHBOURHOOD SERVICES

Budget Heading	Description of Efficiency/Saving	Risk Assessment of implementing efficiency/saving	Impact of efficiency/saving on staffing levels	Value of efficiency/ saving £'000	Description of One off cost of achieving efficiency/saving	One off cost of achieving efficiency/saving £'000
Car Parking	E - Increase resident only parking charge from £1 to £20 per annum	Amber Risk: Political and public dissatisfaction with some residents leaving the scheme.	Increased enforcement	90		
	E - Introduce Monday-Friday contract parking at the Maritime Experience (100 bays), together with the introduction of charging for staff in	Green Risk: Some public and political resistance.	Increased enforcement			
Car Parking Trading Account Administration	Church Street. E - Reduce by two posts	Amber Risk: Potential impact on services delivery. Efficiencies expected to come from introduction of new costing system. Unable to identify which two posts will be redundant until costing system fully installed and operating.	2 redundancies	<u>100</u> 40	redundancy payment	??
Financial Support	S - Reduce by half post	Green Risk: Low impact on services delivery. New system should enable remaining team to pick up this element of financial control.	.5 redeployment	22	Redeployment	??
Consumer Services Contractor Payments	S - Non renewal of existing contract with the Citizens Advice Bureau to provide consumer advice service	Green Risk: Government have recently introduced a regional 'Consumer Direct' telephone service to advise public on consumer matters. This overlaps significantly with the service provided by CAB. Non renewal of existing contract may result in reduction of service provided by CAB. Government may impose charge for the 'Consumer Direct' service at some future date	Some increase in number of enquiries to the Trading Standards section may result , but not expected to be significant	14		Nil
Buildings Management and Maintenance	E - Cut one post from a group of 6 posts involved to differing degrees in this service to the Civic Centre, in particular, but also other Council Buildings and Schools	Amber Risk: Potential impact on Service delivery to occupiers/building managers. Impact on remainder of team to provide services.	1 redundancy	35	Redundancy payment	
Emergency Call Out	S - Revision of call-out arrangement	Amber Risk: Potential impact on delivery of service and reduction in employees willing to undertake call-out.		10		
Section 38 Income - developers contribute to the inspection regime necessary	S - A one-off payment of £100,000 can be justified on the basis that the annual requirement for TOS and material testing is in the order of £90,000. The current balance is £256,572, which will leave approximately one and a half years funding for Technical Officer salaries and testing	Amber Risk: The current budget for Section 38s has increased over the past few years due, in the main, to the development at Middle Warren. This has generated a disproportionate surplus which may not be sustained in future years, particularly when Middle Warren is complete. TOS for two members of the Asset Management Team is paid for from this budget, supporting the overall Transportation and Traffic Management account. The future ability to cover this TOS will be dependant upon new developments which cannot be guaranteed with the possibility of budget pressures in subsequent years.	generated by new developments in future years. If the income is not sufficient it is possible that one or two members of staff cannot be sustained by existing staffing budgets.	100	N/A	N/A
TOTAL 3%				411		

APPENDIX D

In the source easing personnel multi required in the required i	Budget Heading	Description of Efficiency/Saving	Risk Assessment of implementing efficiency/saving	Impact of efficiency/saving on staffing levels	Value of efficiency/ saving £'000	Description of One off cost of achieving efficiency/saving	One off cost of achieving <b>5.1</b> efficiency/saving £'000
Section, Asset Management Teamproper a Asset Management Plan's direct plan is corrently under development in togen at corrently under development in 	Cemeteries & Crematorium	10% above existing levels, and that required for inflation, drainage improvements, etc.	Hartlepool fees would probably become highest in the region. May result in need to abandon further drainage improvements to both Stranton and West View Cemeteries (otherwise yet further increases would be required). May impact on our future ability to repay loan charges for new cremator needed in 2011		49	Nil - see risk assessment	
Waste Management Waste Management S- Closure of all public conveniences In two redundancies, but can probably redeploy- using two vehicles and two staff In woredundancies, but can probably redeploy- using two vehicles and two staff Redundancy 26 Redundancy payment - potential IT claim ???   Service Development E - Reduce by two posts Green risk on service impact, however highly likely to lead to IT claim. Low impact on support of feet function. History of problems in support of feet functin an apper support dis problems in support of feet function. Hist	Asset Team Leader Post	Section, Asset Management Team	prepare an Asset Management Plan to direct future spending on all highway assets. This plan is currently under development in conjunction with the other Tees Valley Highway Authorities. An Asset Team Leader would be required to co-ordinate the development of this plan and its evolution into a Hartlepool document rather than a generic Tees Valley document. At present the Asset Management Team do not have a senior officer and report directly to the Transportation and Traffic Manager. Failure to complete and implement the Asset Management Plan could have a	direct line of management putting more pressure on the Transportation and Traffic	40	N/A	N/A
Green risk on service impact, however highly likely being utilised in Support of freet function. Listory of problems in previous posts and now undertaking ad-hoc work where and when required. Service delivery. Post currently being utilised in support of freet function. Listory of problems in previous posts and now undertaking ad-hoc work where and when required. Service Development S- Reduce by half post Green Risk. Potential impact on service delivery. Postcurrently with being utilised to management. Postholder may be leaving on early retirement any event 15 Early retirement settlement - will be paid in any event   Service Development S - Reduce by half post Green Risk. Minor impact on service delivery. Workforce development. Postholder currently acting up in role mentioned due to ill health Postholder may be leaving on early retirement any event 10   Service Development S - Increase in Income from Unscheduled Morks Red Risk. At present approximately £300k is realised for one-off landscape and other unscheduled works acried out for one-off landscape and other unscheduled works Only achievable using existing staffing and realise attraver work can be identified in come would allow a 23% returbution in the maintenance budgets received. 30   Waste Management S - Closure of all public conveniences Red Risk. The Cabinet and Scruttyr Forum are currently active port considering a report recommending some closures but also investment. Considerable public concern at total closure. 110	Waste Management	Waste Transfer Station - servicing of both sites			35		
TOTAL 4%   Ended   Ended   Ended   561     Service Development   S - Reduce by half post   Green Risk: Potential impact on service delivery/workforce development. Postholder currently on long-term sick. Reduced service being provided to managers.   Postholder may be leaving on early retirement due to ill health   15   Early retirement settlement - will be paid in any event     Service Development   S - Reduce by half post   Green Risk: Minor impact on service - postholder currently acting up in role mentioned above.   Postholder may be leaving on early retirement due to ill health   10     Service Development   S - Increase in Income from Unscheduled Works   Red Risk: At present approximately £300k is realised form works carried out for one-off inadscape and other unscheduled works to clients. This subsidies the core funding for maintenance to areas in the borough, An increase of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received.   Only achievable using existing staffing and recease of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received.   No   30   Increase in the borough, An increase of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received.   No assumes that extra work can be identified and won in an even more competitive environment.   110	Service Development	E - Reduce by two posts	likely to lead to IT claim. Low impact on service delivery. Post currently being utilised in support of fleet function. History of problems in previous posts and now undertaking ad-hoc	1 redundancy	26	Redundancy payment - potential IT claim	??
Service Development S - Reduce by half post Green Risk: Potential impact on service delivery/workforce development. Postholder currently no long-term sick. Reduced service being provided to managers. Postholder may be leaving on early retirement due to ill health 15 Early retirement settlement - will be paid in any event   Service Development S - Reduce by half post Green Risk: Minor impact on service - being provided to managers. Postholder may be leaving on early retirement due to ill health 10 Image: Comparison of the paid in any event   Service Development S - Increase in Income from Unscheduled Red Risk: At present approximately £300k is realised form works carried out for one-off landscape and other unscheduled works to clients. This subsidises the core funding for maintenance to areas in the borough. An increase of 10% in this unscheduled income would allow a 430k reduction in the maintenance budgets received. Only achievable using existing staffing and resources competitive environment. 30   Waste Management S - Closure of all public conveniences Red Risk: The Cabinet and Scrutiny Forum are competitive considerable public concern at total closure. Redundancy of two staff 110	TOTAL 4%				561		
Service Development postholder currently acting up in role mentioned above. due to ill health due to ill health   Grounds Maintenance S - Increase in Income from Unscheduled Red Risk: At present approximately £300k is realised form works carried out for one-off landscape and other unscheduled works to clients. This subsidies the core funding for maintenance to areas in the borough. An increase of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received. Only achievable using existing staffing and work can be identified maintenance to areas in the borough. An increase of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received. S - Closure of all public conveniences Red Risk: The Cabinet and Scrutiny Forum are currently considering a report recommending some closures but also investment. Considerable public concern at total closure. Redundancy of two staff 110	Service Development	S - Reduce by half post	delivery/workforce development. Postholder currently on long-term sick. Reduced service being provided to managers.			,	
Grounds Maintenance S - Increase in Income from Unscheduled Red Risk: At present approximately £300k is realised form works carried out for one-off landscape and other unscheduled works to clients. This subsidises the core funding for maintenance to areas in the borough. An increase of 10% in this unscheduled income would allow a £30k reduction in the maintenance budgets received. Only achievable using existing staffing and resources so therefore a drop ion the maintenance standards would inevitably occur. Also assumes that extra work can be identified and won in an even more competitive environment. 30   Waste Management S - Closure of all public conveniences Red Risk: The Cabinet and Scrutiny Forum are currently considering a report recommending some closures but also investment. Considerable public concern at total closure. Redundancy of two staff 110	Service Development	S - Reduce by half post	postholder currently acting up in role mentioned		10		
Waste Management S - Closure of all public conveniences Red Risk: The Cabinet and Scrutiny Forum are currently considering a report recommending some closures but also investment. Considerable public concern at total closure. Redundancy of two staff 110	Grounds Maintenance	Works	Red Risk: At present approximately £300k is realised form works carried out for one-off landscape and other unscheduled works to clients. This subsidises the core funding for maintenance to areas in the borough. An increase of 10% in this unscheduled income would allow a £30k reduction in the	resources so therefore a drop ion the maintenance standards would inevitably occur. Also assumes that extra work can be identified and won in an even more competitive	30		
	Waste Management	S - Closure of all public conveniences	Red Risk: The Cabinet and Scrutiny Forum are currently considering a report recommending some closures but also investment.	Redundancy of two staff	110		
	TOTAL 5%				726		