

MEDIUM TERM FINANCIAL STRATEGY  
SUPPORTING DOCUMENTATION BOOKLET

February 2022



**MEDIUM TERM FINANCIAL STRATEGY REVENUE BUDGETS 2022/23 TO 2024/25**

**SUMMARY OF CONTENTS**

	<u>Page No.</u>
Detailed Revenue Budgets	1 - 50
Robustness Advice from Director by Department of Resources and Development	51
Table 1 - 2022/23 Financial Risk Management	52 - 54
Table 2 - Summary of Key Financial Assumptions Underpinning the Budget	55



# Detailed Revenue Budgets by Department

February 2022



**ADULT & COMMUNITY BASED SERVICES**

**DETAILED REVENUE BUDGETS 2022/2023**





**2022/2023 BUDGET - ADULT AND COMMUNITY BASED SERVICES SUMMARY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b><u>Adult and Community Based Services</u></b>							
154	Adult Education	159	(108)	0	0	0	0	51
20	Archaeology	20	0	0	0	0	0	20
1	Carers Support	4	0	0	0	0	0	4
(185)	Coast, Countryside and Heritage	(186)	0	0	0	42	(42)	(186)
2,424	Commissioning - Adults	2,534	(160)	0	0	55	(55)	2,374
1,441	Community Hubs	1,482	0	0	0	0	0	1,482
767	Cultural Services	786	(59)	0	0	0	0	727
198	Departmental Running Costs	209	(6)	0	0	0	0	203
628	Direct Care & Support Team	647	0	0	0	0	0	647
0	Employment & Skills	0	0	0	0	0	0	0
74	General Allotments	77	0	0	0	0	0	77
728	Learning Disability Teams	750	(50)	0	0	0	0	700
1,944	Locality & Safeguarding Social Work Teams	2,158	0	0	0	0	0	2,158
1,145	Mental Health Services	1,178	0	0	0	0	0	1,178
1,497	Packages of Care - Mental Health	1,589	62	0	0	0	0	1,651
11,109	Packages of Care - Older People	11,282	510	0	0	0	0	11,792
9,703	Packages of Care - Working Age Adults	9,752	488	0	0	0	0	10,240
1,401	Special Housing Needs and Occupational Therapy Services	1,439	(25)	0	0	0	0	1,414
571	Sports, Leisure & Recreation Facilities	622	0	0	0	0	0	622
982	Working Age Adults Day Services	1,004	0	0	0	0	0	1,004
(287)	Departmental Salary Abatement Target	(293)	(100)	0	0	0	0	(393)
<b>34,315</b>	<b>Net Budget Requirement</b>	<b>35,213</b>	<b>552</b>	<b>0</b>	<b>0</b>	<b>97</b>	<b>(97)</b>	<b>35,765</b>

**2022/2023 BUDGET - SERVICE UNIT: ADULT EDUCATION**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Adult Education</u>						
1,276	Direct costs - Employees	1,219	(108)	0	0	0	1,111
371	- Other	212	0	0	0	0	212
1,647	Total Direct Cost	1,431	(108)	0	0	0	1,323
198	Support Recharges	147	0	0	0	0	147
(1,691)	Income	(1,419)	0	0	0	0	(1,419)
154	Gross Budget Requirement	159	(108)	0	0	0	51
0	Use Of Departmental Reserves						0
154	Net Budget Requirement	159	(108)	0	0	0	51

**Corporate Budget Pressures / (Reductions)**

Part of the 'Restructure of Preventative & Community Based Services' savings approved by Finance & Policy Committee on 13th December 2021.

**2022/2023 BUDGET - SERVICE UNIT: ARCHAEOLOGY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Archaeology</u>						
89	Direct costs - Employees	93	0	0	0	0	93
8	- Other	6	0	0	0	0	6
97	Total Direct Cost	99	0	0	0	0	99
12	Support Recharges	12	0	0	0	0	12
(89)	Income	(91)	0	0	0	0	(91)
20	Gross Budget Requirement	20	0	0	0	0	20
0	Use Of Departmental Reserves						0
20	Net Budget Requirement	20	0	0	0	0	20

**2022/2023 BUDGET - SERVICE UNIT: CARERS SUPPORT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Carers Support</u>						
0	Direct costs - Employees	0	0	0	0	0	0
350	- Other	357	0	0	0	0	357
350	Total Direct Cost	357	0	0	0	0	357
0	Support Recharges	0	0	0	0	0	0
(349)	Income	(353)	0	0	0	0	(353)
1	Gross Budget Requirement	4	0	0	0	0	4
	Use Of Departmental Reserves						0
1	Net Budget Requirement	4	0	0	0	0	4

**2022/2023 BUDGET - SERVICE UNIT: COAST, COUNTRYSIDE & HERITAGE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Coast, Countryside &amp; Heritage</u>						
449	Direct costs - Employees	460	0	0	0	42	502
782	- Other	799	0	0	0	0	799
1,231	Total Direct Cost	1,259	0	0	0	42	1,301
13	Support Recharges	13	0	0	0	0	13
(1,429)	Income	(1,458)	0	0	0	0	(1,458)
(185)	Gross Budget Requirement	(186)	0	0	0	42	(144)
0	Use Of Departmental Reserves					(42)	(42)
(185)	Net Budget Requirement	(186)	0	0	0	0	(186)

**One off costs Funded from Department Reserves**

Funding for a temporary Projects Officer post.

**2022/2023 BUDGET - SERVICE UNIT: COMMISSIONING - ADULTS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Commissioning - Adults</u>						
1,233	Direct costs - Employees	1,267	0	0	0	55	1,322
3,504	- Other	3,870	(160)	0	0	0	3,710
4,737	Total Direct Cost	5,137	(160)	0	0	55	5,032
0	Support Recharges	0	0	0	0	0	0
(2,260)	Income	(2,603)	0	0	0	0	(2,603)
2,477	Gross Budget Requirement	2,534	(160)	0	0	55	2,429
(53)	Use Of Departmental Reserves					(55)	(55)
2,424	Net Budget Requirement	2,534	(160)	0	0	0	2,374

**Corporate Budget Pressures / (Reductions)**

Savings from uncommitted former Winter Pressures funding and increased BCF grant recharges.

**One off costs Funded from Department Reserves**

Use of Adult Social Care Reserve to fund a temporary post leading on the implementation of Community Led Support.

**2022/2023 BUDGET - SERVICE UNIT: COMMUNITY HUBS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Community Hubs</u>						
1,380	Direct costs - Employees	1,544	0	0	0	0	1,544
539	- Other	550	0	0	0	0	550
1,919	Total Direct Cost	2,094	0	0	0	0	2,094
24	Support Recharges	25	0	0	0	0	25
(502)	Income	(637)	0	0	0	0	(637)
1,441	Gross Budget Requirement	1,482	0	0	0	0	1,482
0	Use Of Departmental Reserves						0
1,441	Net Budget Requirement	1,482	0	0	0	0	1,482

**2022/2023 BUDGET - SERVICE UNIT: CULTURAL SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Cultural Services</u>						
551	Direct costs - Employees	567	(59)	0	0	0	508
682	- Other	572	0	0	0	0	572
1,233	Total Direct Cost	1,139	(59)	0	0	0	1,080
0	Support Recharges	0	0	0	0	0	0
(466)	Income	(353)	0	0	0	0	(353)
767	Gross Budget Requirement	786	(59)	0	0	0	727
	Use Of Departmental Reserves						0
767	Net Budget Requirement	786	(59)	0	0	0	727

**Corporate Budget Pressures / (Reductions)**

Part of the 'Restructure of Preventative & Community Based Services' savings approved by Finance & Policy Committee on 13th December 2021.

**2022/2023 BUDGET - SERVICE UNIT: DEPARTMENTAL RUNNING COSTS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Departmental Running Costs</u>						
131	Direct costs - Employees	160	0	0	0	0	160
67	- Other	74	(6)	0	0	0	68
198	Total Direct Cost	234	(6)	0	0	0	228
0	Support Recharges	0	0	0	0	0	0
0	Income	(25)	0	0	0	0	(25)
198	Gross Budget Requirement	209	(6)	0	0	0	203
	Use Of Departmental Reserves						0
198	Net Budget Requirement	209	(6)	0	0	0	203

**2022/2023 BUDGET - SERVICE UNIT: DIRECT CARE & SUPPORT TEAM**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Direct Care &amp; Support Team</u>						
1,437	Direct costs - Employees	1,473	0	0	0	0	1,473
178	- Other	181	0	0	0	0	181
1,615	Total Direct Cost	1,654	0	0	0	0	1,654
2	Support Recharges	2	0	0	0	0	2
(989)	Income	(1,009)	0	0	0	0	(1,009)
628	Gross Budget Requirement	647	0	0	0	0	647
0	Use Of Departmental Reserves						0
628	Net Budget Requirement	647	0	0	0	0	647

**2022/2023 BUDGET - SERVICE UNIT: EMPLOYMENT & SKILLS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Employment &amp; Skills</u>						
355	Direct costs - Employees	347	0	0	0	0	347
2,666	- Other	2,666	0	0	0	0	2,666
3,021	Total Direct Cost	3,013	0	0	0	0	3,013
116	Support Recharges	118	0	0	0	0	118
(3,137)	Income	(3,131)	0	0	0	0	(3,131)
0	Gross Budget Requirement	0	0	0	0	0	0
0	Use Of Departmental Reserves						0
0	Net Budget Requirement	0	0	0	0	0	0

**2022/2023 BUDGET - SERVICE UNIT: GENERAL ALLOTMENTS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>General Allotments</u>						
71	Direct costs - Employees	74	0	0	0	0	74
79	- Other	81	0	0	0	0	81
150	Total Direct Cost	155	0	0	0	0	155
0	Support Recharges	0	0	0	0	0	0
(76)	Income	(78)	0	0	0	0	(78)
74	Gross Budget Requirement	77	0	0	0	0	77
	Use Of Departmental Reserves						0
74	Net Budget Requirement	77	0	0	0	0	77

**2022/2023 BUDGET - SERVICE UNIT: LEARNING DISABILITY TEAMS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Learning Disability Teams</u>						
873	Direct costs - Employees	898	(50)	0	0	0	848
16	- Other	16	0	0	0	0	16
889	Total Direct Cost	914	(50)	0	0	0	864
0	Support Recharges	0	0	0	0	0	0
(161)	Income	(164)	0	0	0	0	(164)
728	Gross Budget Requirement	750	(50)	0	0	0	700
0	Use Of Departmental Reserves						0
728	Net Budget Requirement	750	(50)	0	0	0	700

**Corporate Budget Pressures / (Reductions)**

'Adult Social Care - Management Restructure' savings approved by Finance & Policy Committee on 13th December 2021.

**2022/2023 BUDGET - SERVICE UNIT: LOCALITY & SAFEGUARDING SOCIAL WORK TEAMS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Locality &amp; Safeguarding Social Work Teams</u>						
3,252	Direct costs - Employees	3,346	0	0	0	0	3,346
141	- Other	290	0	0	0	0	290
3,393	Total Direct Cost	3,636	0	0	0	0	3,636
0	Support Recharges	0	0	0	0	0	0
(1,449)	Income	(1,478)	0	0	0	0	(1,478)
1,944	Gross Budget Requirement	2,158	0	0	0	0	2,158
0	Use Of Departmental Reserves						0
1,944	Net Budget Requirement	2,158	0	0	0	0	2,158

**2022/2023 BUDGET - SERVICE UNIT: MENTAL HEALTH SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Mental Health Services</u>						
1,145	Direct costs - Employees	1,177	0	0	0	0	1,177
23	- Other	24	0	0	0	0	24
1,168	Total Direct Cost	1,201	0	0	0	0	1,201
0	Support Recharges	0	0	0	0	0	0
(23)	Income	(23)	0	0	0	0	(23)
1,145	Gross Budget Requirement	1,178	0	0	0	0	1,178
0	Use Of Departmental Reserves						0
1,145	Net Budget Requirement	1,178	0	0	0	0	1,178

**2022/2023 BUDGET - SERVICE UNIT: PACKAGES OF CARE - MENTAL HEALTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Packages of Care -Mental Health</u>						
0	Direct costs - Employees	0	0	0	0	0	0
3,098	- Other	3,109	117	0	0	0	3,226
3,098	Total Direct Cost	3,109	117	0	0	0	3,226
0	Support Recharges	0	0	0	0	0	0
(1,601)	Income	(1,520)	(55)	0	0	0	(1,575)
1,497	Gross Budget Requirement	1,589	62	0	0	0	1,651
0	Use Of Departmental Reserves						0
1,497	Net Budget Requirement	1,589	62	0	0	0	1,651

**Corporate Budget Pressures / (Reductions)**

Net Budget Pressure relates to the impact of increases in the National Living Wage, employers national insurance and higher inflation on external adult social care contracts e.g. residential and home care.

### 2022/2023 BUDGET - SERVICE UNIT: PACKAGES OF CARE - OLDER PEOPLE

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Packages of Care - Older People</u>						
0	Direct costs - Employees	0	0	0	0	0	0
26,251	- Other	26,727	1,035	0	0	0	27,762
26,251	Total Direct Cost	26,727	1,035	0	0	0	27,762
0	Support Recharges	0	0	0	0	0	0
(15,142)	Income	(15,445)	(525)	0	0	0	(15,970)
11,109	Gross Budget Requirement	11,282	510	0	0	0	11,792
0	Use Of Departmental Reserves						0
11,109	Net Budget Requirement	11,282	510	0	0	0	11,792

#### Corporate Budget Pressures / (Reductions)

Net Budget Pressure relates to the impact of increases in the National Living Wage, employers national insurance and higher inflation on external adult social care contracts eg. residential and home care.

### 2022/2023 BUDGET - SERVICE UNIT: PACKAGES OF CARE - WORKING AGE ADULTS

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Packages of Care - Working Age Adults</u>						
0	Direct costs - Employees	0	0	0	0	0	0
15,613	- Other	16,003	700	0	0	0	16,703
15,613	Total Direct Cost	16,003	700	0	0	0	16,703
0	Support Recharges	0	0	0	0	0	0
(5,910)	Income	(6,251)	(212)	0	0	0	(6,463)
9,703	Gross Budget Requirement	9,752	488	0	0	0	10,240
0	Use Of Departmental Reserves						0
9,703	Net Budget Requirement	9,752	488	0	0	0	10,240

#### Corporate Budget Pressures / (Reductions)

Net Budget Pressure relates to the impact of increases in the National Living Wage, employers national insurance and higher inflation on external adult social care contracts e.g. residential and home care.

### 2022/2023 BUDGET - SERVICE UNIT: SPECIAL HOUSING NEEDS & OCCUPATIONAL THERAPY SERVICES

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Special Housing Needs &amp; Occupational Therapy Services</u>						
1,108	Direct costs - Employees	1,140	0	0	0	0	1,140
671	- Other	684	0	0	0	0	684
1,779	Total Direct Cost	1,824	0	0	0	0	1,824
0	Support Recharges	0	0	0	0	0	0
(378)	Income	(385)	(25)	0	0	0	(410)
1,401	Gross Budget Requirement	1,439	(25)	0	0	0	1,414
	Use Of Departmental Reserves						0
1,401	Net Budget Requirement	1,439	(25)	0	0	0	1,414

#### Corporate Budget Pressures / (Reductions)

Increased income from Disabled Facilities Grant administration recharge.

**2022/2023 BUDGET - SERVICE UNIT: SPORTS, LEISURE & RECREATION FACILITIES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Sports, Leisure &amp; Recreation Facilities</u>						
1,984	Direct costs - Employees	2,015	0	0	0	0	2,015
512	- Other	559	0	0	0	0	559
2,496	Total Direct Cost	2,574	0	0	0	0	2,574
21	Support Recharges	15	0	0	0	0	15
(1,879)	Income	(1,967)	0	0	0	0	(1,967)
638	Gross Budget Requirement	622	0	0	0	0	622
(67)	Use Of Departmental Reserves						0
571	Net Budget Requirement	622	0	0	0	0	622

**2022/2023 BUDGET - SERVICE UNIT: WORKING AGE ADULTS DAY SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Working Age Adults Day Services</u>						
643	Direct costs - Employees	659	0	0	0	0	659
335	- Other	341	0	0	0	0	341
978	Total Direct Cost	1,000	0	0	0	0	1,000
4	Support Recharges	4	0	0	0	0	4
0	Income	0	0	0	0	0	0
982	Gross Budget Requirement	1,004	0	0	0	0	1,004
	Use Of Departmental Reserves						0
982	Net Budget Requirement	1,004	0	0	0	0	1,004



**CHILDRENS AND JOINT COMMISSIONING SERVICES**

**DETAILED REVENUE BUDGETS 2022/2023**



**2022/2023 BUDGET - CHILDREN'S AND JOINT COMMISSIONING SERVICES SUMMARY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b><u>Children's and Joint Commissioning Services</u></b>							
172	Central Support Services	172	0	0	0	0	0	172
20,681	Children & Families	21,195	68	0	0	0	(41)	21,263
2,002	Early Intervention Services	2,066	(379)	0	0	0	0	1,687
487	Other School Related Expenditure	487	0	0	0	0	0	487
2	Play & Care	2	0	0	0	0	0	2
620	Raising Educational Achievement	621	(20)	0	0	0	0	601
307	Special Educational Needs	329	0	0	0	39	(39)	329
1,257	Strategic Commissioning	1,301	(50)	0	0	18	(18)	1,251
371	Strategic Management	412	(100)	0	0	0	0	312
289	Standards, Engagement & Development Team	297	0	0	0	0	0	297
281	Youth Justice Service	289	0	0	0	0	0	289
319	Youth Service	327	0	0	0	0	0	327
0	Dedicated Schools Grant - Early Years Block	0	0	0	0	0	0	0
0	Dedicated Schools Grant - Schools Block	0	0	0	0	0	0	0
0	Dedicated Schools Grant - High Needs Block	0	0	0	0	0	0	0
0	Dedicated Schools Grant - Central School Services Block	0	0	0	0	0	0	0
(242)	Departmental Salary Abatement Target	(247)	0	0	0	0	0	(247)
<b>26,546</b>	<b>Net Budget Requirement</b>	<b>27,251</b>	<b>(481)</b>	<b>0</b>	<b>0</b>	<b>57</b>	<b>(98)</b>	<b>26,770</b>

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b><u>Children's and Joint Comissioning - Public Health</u></b>							
3,920	Public Health - Children's	3,998	0	0	0	0	0	3,998
1,443	Public Health - General	1,484	0	0	0	0	0	1,484
2,392	Public Health - Substance Misuse	2,501	0	0	0	0	0	2,501
98	Public Health - Obesity	100	0	0	0	0	0	100
110	Public Health - Health Check Programme	112	0	0	0	0	0	112
166	Public Health - Mental Health	170	0	0	0	0	0	170
679	Public Health - Sexual Health	693	0	0	0	0	0	693
296	Public Health - Physical Activity	302	0	0	0	0	0	302
(9,104)	Public Health - Grant	(9,360)	0	0	0	0	0	(9,360)
<b>0</b>	<b>Net Budget Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>26,546</b>	<b>Total Net Budget Requirement</b>	<b>27,251</b>	<b>(481)</b>	<b>0</b>	<b>0</b>	<b>57</b>	<b>(98)</b>	<b>26,770</b>

**2022/2023 BUDGET - SERVICE UNIT: CENTRAL SUPPORT SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Central Support Services</u>						
0	Direct costs - Employees	0	0	0	0	0	0
0	- Other	0	0	0	0	0	0
0	Total Direct Cost	0	0	0	0	0	0
490	Support Recharges	490	0	0	0	0	490
(318)	Income	(318)	0	0	0	0	(318)
172	Gross Budget Requirement	172	0	0	0	0	172
0	Use Of Departmental Reserves						0
172	Net Budget Requirement	172	0	0	0	0	172

**2022/2023 BUDGET - SERVICE UNIT: CHILDREN & FAMILIES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Children &amp; Families</u>						
8,279	Direct costs - Employees	8,506	124	0	0	41	8,671
14,680	- Other	15,013	(56)	0	0	0	14,957
22,959	Total Direct Cost	23,519	68	0	0	0	23,628
95	Support Recharges	97	0	0	0	0	97
(2,373)	Income	(2,421)	0	0	0	0	(2,421)
20,681	Gross Budget Requirement	21,195	68	0	0	0	21,304
	Use Of Departmental Reserves					(41)	(41)
20,681	Net Budget Requirement	21,195	68	0	0	(41)	21,263

**Corporate Budget Pressures / (Reductions)**

Corporate Pressures relate to the mainstreaming of the Community Support Team (£175k); Budget reductions relate to Youth Service / YJS and part of the Commissioning savings agreed by Finance & Policy Committee on 13th December 2021.

**One off costs Funded from Department Reserves**

Use of specific reserves to fund additional posts.

**2022/2023 BUDGET - SERVICE UNIT: EARLY INTERVENTION SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Early Intervention Services</u>						
5,280	Direct costs - Employees	5,452	0	0	0	0	5,452
1,931	- Other	2,228	(379)	0	0	0	1,849
7,211	Total Direct Cost	7,680	(379)	0	0	0	7,301
49	Support Recharges	50	0	0	0	0	50
(5,258)	Income	(5,664)	0	0	0	0	(5,664)
2,002	Gross Budget Requirement	2,066	(379)	0	0	0	1,687
0	Use Of Departmental Reserves						0
2,002	Net Budget Requirement	2,066	(379)	0	0	0	1,687

**Corporate Budget Pressures / (Reductions)**

Savings relate to the Vulnerable Persons Resettlement Grant and Commissioning savings as agreed by Finance & Policy Committee on 13th December 2021.

**2022/2023 BUDGET - SERVICE UNIT: OTHER SCHOOL RELATED EXPENDITURE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Other School Related Expenditure</u>						
206	Direct costs - Employees	206	0	0	0	0	206
281	- Other	281	0	0	0	0	281
487	Total Direct Cost	487	0	0	0	0	487
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
487	Gross Budget Requirement	487	0	0	0	0	487
0	Use Of Departmental Reserves						0
487	Net Budget Requirement	487	0	0	0	0	487

**2022/2023 BUDGET - SERVICE UNIT: PLAY & CARE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Play &amp; Care</u>						
138	Direct costs - Employees	141	0	0	0	0	141
27	- Other	27	0	0	0	0	27
165	Total Direct Cost	168	0	0	0	0	168
0	Support Recharges	0	0	0	0	0	0
(163)	Income	(166)	0	0	0	0	(166)
2	Gross Budget Requirement	2	0	0	0	0	2
	Use Of Departmental Reserves						0
2	Net Budget Requirement	2	0	0	0	0	2

**2022/2023 BUDGET - SERVICE UNIT: RAISING EDUCATIONAL ACHIEVEMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Raising Educational Achievement</u>						
1,666	Direct costs - Employees	1,676	(20)	0	0	0	1,656
227	- Other	189	0	0	0	0	189
1,893	Total Direct Cost	1,865	(20)	0	0	0	1,845
121	Support Recharges	111	0	0	0	0	111
(1,368)	Grant Income Recharge	(1,355)	0	0	0	0	(1,355)
646	Gross Budget Requirement	621	(20)	0	0	0	601
(26)	Use Of Departmental Reserves						0
620	Net Budget Requirement	621	(20)	0	0	0	601

**Corporate Budget Pressures / (Reductions)**

Budget reductions relate to salary costs funded by grant

**2022/2023 BUDGET - SERVICE UNIT: SPECIAL EDUCATIONAL NEEDS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Special Educational Needs</u>						
1,105	Direct costs - Employees	1,027	0	0	0	39	1,066
37	- Other	32	0	0	0	0	32
1,142	Total Direct Cost	1,059	0	0	0	39	1,098
18	Support Recharges	18	0	0	0	0	18
(812)	Income	(748)	0	0	0	0	(748)
348	Gross Budget Requirement	329	0	0	0	39	368
(41)	Use Of Departmental Reserves					(39)	(39)
307	Net Budget Requirement	329	0	0	0	0	329

**One off costs Funded from Department Reserves**

One fixed term post is to be funded from the earmarked reserve for Special Educational Needs.

**2022/2023 BUDGET - SERVICE UNIT: STRATEGIC COMMISSIONING**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Commissioning</u>						
1,309	Direct costs - Employees	1,359	(49)	0	0	18	1,328
364	- Other	359	(1)	0	0	0	358
1,673	Total Direct Cost	1,718	(50)	0	0	18	1,686
0	Support Recharges	0	0	0	0	0	0
(416)	Income	(417)	0	0	0	0	(417)
1,257	Gross Budget Requirement	1,301	(50)	0	0	18	1,269
0	Use Of Departmental Reserves					(18)	(18)
1,257	Net Budget Requirement	1,301	(50)	0	0	0	1,251

**Corporate Budget Pressures / (Reductions)**

Budget reductions relate to Commissioning savings agreed by Finance & Policy Committee on 13th December 2021.

**One off costs Funded from Department Reserves**

Use of specific reserve to fund a temporary post.

**2022/2023 BUDGET - SERVICE UNIT: STRATEGIC MANAGEMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Management</u>						
429	Direct costs - Employees	433	(100)	0	0	0	333
123	- Other	138	0	0	0	0	138
552	Total Direct Cost	571	(100)	0	0	0	471
2	Support Recharges	15	0	0	0	0	15
(197)	Income	(174)	0	0	0	0	(174)
357	Gross Budget Requirement	412	(100)	0	0	0	312
14	Use Of Departmental Reserves		0	0	0	0	0
371	Net Budget Requirement	412	(100)	0	0	0	312

**Corporate Budget Pressures / (Reductions)**

Budget reductions relate to salary savings from staff restructure

**2022/2023 BUDGET - SERVICE UNIT: STANDARDS, ENGAGEMENT & DEVELOPMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Standards, Engagement &amp; Development</u>						
347	Direct costs - Employees	356	0	0	0	0	356
140	- Other	142	0	0	0	0	142
487	Total Direct Cost	498	0	0	0	0	498
0	Support Recharges	0	0	0	0	0	0
(198)	Income	(201)	0	0	0	0	(201)
289	Gross Budget Requirement	297	0	0	0	0	297
0	Use Of Departmental Reserves						0
289	Net Budget Requirement	297	0	0	0	0	297

**2022/2023 BUDGET - SERVICE UNIT: YOUTH JUSTICE SERVICE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Youth Justice Service</u>						
488	Direct costs - Employees	501	0	0	0	0	501
207	- Other	202	0	0	0	0	202
695	Total Direct Cost	703	0	0	0	0	703
0	Support Recharges	0	0	0	0	0	0
(414)	Income	(414)	0	0	0	0	(414)
281	Gross Budget Requirement	289	0	0	0	0	289
0	Use Of Departmental Reserves						0
281	Net Budget Requirement	289	0	0	0	0	289

**2022/23 BUDGET - SERVICE UNIT: YOUTH SERVICE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Youth Service</u>						
339	Direct costs - Employees	319	0	0	0	0	319
47	- Other	43	0	0	0	0	43
386	Total Direct Cost	362	0	0	0	0	362
0	Support Recharges	0	0	0	0	0	0
(67)	Income	(35)	0	0	0	0	(35)
319	Gross Budget Requirement	327	0	0	0	0	327
0	Use Of Departmental Reserves	0	0	0	0	0	0
319	Net Budget Requirement	327	0	0	0	0	327



**2022/2023 BUDGET - SERVICE UNIT: DEDICATED SCHOOLS GRANT - EARLY YEARS BLOCK**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Dedicated Schools Grant - Early Years Block</u>						
105	Direct costs - Employees	110	0	0	0	0	110
6,210	- Other	5,950	0	0	0	0	5,950
6,315	Total Direct Cost	6,060	0	0	0	0	6,060
50	Support Recharges	50	0	0	0	0	50
(6,365)	Income	(6,110)	0	0	0	0	(6,110)
0	Gross Budget Requirement	0	0	0	0	0	0
0	Use Of Departmental Reserves						0
0	Net Budget Requirement	0	0	0	0	0	0

**2022/2023 BUDGET - SERVICE UNIT: DEDICATED SCHOOLS GRANT - SCHOOLS BLOCK**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Dedicated Schools Grant - Schools Block</u>						
37	Direct costs - Employees	0		0	0	0	0
24,202	- Other	23,224		0	0	0	23,224
24,239	Total Direct Cost	23,224	0	0	0	0	23,224
408	Support Recharges	0		0	0	0	0
(24,647)	Income	(23,224)	0	0	0	0	(23,224)
0	Gross Budget Requirement	0	0	0	0	0	0
0	Use Of Departmental Reserves						0
0	Net Budget Requirement	0	0	0	0	0	0

**2022/2023 BUDGET - SERVICE UNIT: DEDICATED SCHOOLS GRANT - HIGH NEEDS BLOCK**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Dedicated Schools Grant - High Needs Block</u>						
0	Direct costs - Employees	0	0	0	0	0	0
12,747	- Other	14,473	0	0	0	0	14,473
12,747	Total Direct Cost	14,473	0	0	0	0	14,473
593	Support Recharges	0	0	0	0	0	0
(13,340)	Income	(14,473)	0	0	0	0	(14,473)
0	Gross Budget Requirement	0	0	0	0	0	0
0	Use Of Departmental Reserves						0
0	Net Budget Requirement	0	0	0	0	0	0

**2022/2023 BUDGET - SERVICE UNIT: DEDICATED SCHOOLS GRANT - CENTRAL SCHOOL SERVICES BLOCK**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Dedicated Schools Grant - Central School Services</b>						
132	Direct costs - Employees	136	0	0	0	0	136
143	- Other	147	0	0	0	0	147
275	Total Direct Cost	283	0	0	0	0	283
80	Support Recharges	80	0	0	0	0	80
(355)	Income	(363)	0	0	0	0	(363)
0	Gross Budget Requirement	0	0	0	0	0	0
0	Use Of Departmental Reserves						0
0	Net Budget Requirement	0	0	0	0	0	0

**2022/2023 BUDGET - SERVICE UNIT: CHILDREN'S PUBLIC HEALTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Public Health - Children's</b>						
0	Direct costs - Employees	0	0	0	0	0	0
3,920	- Other	3,998	0	0	0	0	3,998
3,920	Total Direct Cost	3,998	0	0	0	0	3,998
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
3,920	Gross Budget Requirement	3,998	0	0	0	0	3,998
0	Use Of Departmental Reserves						0
3,920	Net Budget Requirement	3,998	0	0	0	0	3,998

**2022/2023 BUDGET - SERVICE UNIT: GENERAL PUBLIC HEALTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Public Health - General</b>						
567	Direct costs - Employees	549	0	0	0	0	549
878	- Other	937	0	0	0	0	937
1,445	Total Direct Cost	1,486	0	0	0	0	1,486
0	Support Recharges	0	0	0	0	0	0
(2)	Income	(2)	0	0	0	0	(2)
1,443	Gross Budget Requirement	1,484	0	0	0	0	1,484
	Use Of Departmental Reserves						0
1,443	Net Budget Requirement	1,484	0	0	0	0	1,484

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - SUBSTANCE MISUSE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Public Health - Substance Misuse</b>						
810	Direct costs - Employees	846	0	0	0	0	846
1,582	- Other	1,705	0	0	0	0	1,705
2,392	Total Direct Cost	2,551	0	0	0	0	2,551
0	Support Recharges	0	0	0	0	0	0
0	Income	(50)	0	0	0	0	(50)
2,392	Gross Budget Requirement	2,501	0	0	0	0	2,501
	Use Of Departmental Reserves						0
2,392	Net Budget Requirement	2,501	0	0	0	0	2,501

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - OBESITY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Obesity</u>						
0	Direct costs - Employees	0	0	0	0	0	0
98	- Other	100	0	0	0	0	100
98	Total Direct Cost	100	0	0	0	0	100
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
98	Gross Budget Requirement	100	0	0	0	0	100
0	Use Of Departmental Reserves						0
98	Net Budget Requirement	100	0	0	0	0	100

**2022/2023 BUDGET - SERVICE UNIT: HEALTH CHECK PROGRAMME**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Health Check Programme</u>						
0	Direct costs - Employees	0	0	0	0	0	0
110	- Other	112	0	0	0	0	112
110	Total Direct Cost	112	0	0	0	0	112
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
110	Gross Budget Requirement	112	0	0	0	0	112
0	Use Of Departmental Reserves						0
110	Net Budget Requirement	112	0	0	0	0	112

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - MENTAL HEALTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Mental Health</u>						
0	Direct costs - Employees	0	0	0	0	0	0
166	- Other	170	0	0	0	0	170
166	Total Direct Cost	170	0	0	0	0	170
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
166	Gross Budget Requirement	170	0	0	0	0	170
0	Use Of Departmental Reserves						0
166	Net Budget Requirement	170	0	0	0	0	170

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - SEXUAL HEALTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Sexual Health</u>						
0	Direct costs - Employees	0	0	0	0	0	0
679	- Other	693	0	0	0	0	693
679	Total Direct Cost	693	0	0	0	0	693
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
679	Gross Budget Requirement	693	0	0	0	0	693
0	Use Of Departmental Reserves						0
679	Net Budget Requirement	693	0	0	0	0	693

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - PHYSICAL ACTIVITY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Physical Activity</u>						
0	Direct costs - Employees	0	0	0	0	0	0
296	- Other	302	0	0	0	0	302
296	Total Direct Cost	302	0	0	0	0	302
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
296	Gross Budget Requirement	302	0	0	0	0	302
0	Use Of Departmental Reserves						0
296	Net Budget Requirement	302	0	0	0	0	302

**2022/2023 BUDGET - SERVICE UNIT: PUBLIC HEALTH - GRANT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Health - Grant</u>						
0	Direct costs - Employees	0	0	0	0	0	0
0	- Other	0	0	0	0	0	0
0	Total Direct Cost	0	0	0	0	0	0
0	Support Recharges	0	0	0	0	0	0
(9,104)	Income	(9,360)	0	0	0	0	(9,360)
(9,104)	Gross Budget Requirement	(9,360)	0	0	0	0	(9,360)
0	Use Of Departmental Reserves						0
(9,104)	Net Budget Requirement	(9,360)	0	0	0	0	(9,360)



**NEIGHBOURHOODS & REGULATORY**  
**DETAILED REVENUE BUDGETS 2022/2023**





**2022/2023 BUDGET - NEIGHBOURHOODS & REGULATORY SERVICES SUMMARY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b><u>NEIGHBOURHOODS &amp; REGULATORY</u></b>							
(206)	Building Design Team	(204)	(1)	0	0	0	0	(205)
(789)	Car Parking	(770)	(124)	0	0	0	0	(894)
973	Community Safety & Engagement	997	0	0	0	0	0	997
(141)	Construction Support Service	(138)	0	0	0	0	0	(138)
82	Construction Team	90	0	0	0	0	0	90
319	Engineering & Design	326	0	0	0	0	0	326
2,805	Environmental Services	2,873	0	0	0	0	0	2,873
1,083	Facilities Management	1,118	(12)	0	0	0	0	1,106
2,649	Highways & Transportation	2,707	0	0	0	0	0	2,707
(306)	Highways Trading	(305)	0	0	0	0	0	(305)
1,653	Passenger Transport	1,693	(73)	0	0	0	0	1,620
232	Planning & Development	272	0	0	0	0	0	272
882	Public Protection	909	0	0	0	0	0	909
134	Road Safety	138	0	0	0	0	0	138
395	Strategic Management & Admin	383	(2)	0	0	0	0	381
926	Street Lighting	937	0	0	0	0	0	937
2,463	Sustainable Transport (Inc Con Fares)	2,513	(100)	0	0	0	0	2,413
(71)	Vehicle Fleet	(83)	0	0	0	0	0	(83)
5,213	Waste & Environmental Services	5,325	(100)	0	0	0	0	5,225
<b>18,296</b>	<b>Net Budget Requirement</b>	<b>18,781</b>	<b>(412)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,369</b>

**2022/2023 BUDGET - SERVICE UNIT: BUILDING DESIGN TEAM**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Building Design Team</b>						
638	Direct costs - Employees	655	0	0	0	0	655
67	- Other	71	(1)	0	0	0	70
705	Total Direct Cost	726	(1)	0	0	0	725
510	Support Recharges	520	0	0	0	0	520
(1,421)	Income	(1,450)	0	0	0	0	(1,450)
(206)	Gross Budget Requirement	(204)	(1)	0	0	0	(205)
0	Use Of Departmental Reserves						0
(206)	Net Budget Requirement	(204)	(1)	0	0	0	(205)

**2022/2023 BUDGET - SERVICE UNIT: CAR PARKING**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Car Parking</b>						
212	Direct costs - Employees	220	0	0	0	0	220
715	- Other	727	0	0	0	0	727
927	Total Direct Cost	947	0	0	0	0	947
20	Support Recharges	20	0	0	0	0	20
(1,736)	Income	(1,737)	(124)	0	0	0	(1,861)
(789)	Gross Budget Requirement	(770)	(124)	0	0	0	(894)
0	Use Of Departmental Reserves						0
(789)	Net Budget Requirement	(770)	(124)	0	0	0	(894)

**Corporate Budget Savings**

Additional car parking income from increased charges at Seaton car parks and from residential parking permits.

**2022/2023 BUDGET - SERVICE UNIT: COMMUNITY SAFETY & ENGAGEMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Community Safety &amp; Engagement</b>						
903	Direct costs - Employees	926	0	0	0	0	926
256	- Other	260	0	0	0	0	260
1,159	Total Direct Cost	1,186	0	0	0	0	1,186
0	Support Recharges	0	0	0	0	0	0
(186)	Income	(189)	0	0	0	0	(189)
973	Gross Budget Requirement	997	0	0	0	0	997
	Use Of Departmental Reserves						0
973	Net Budget Requirement	997	0	0	0	0	997

**2022/2023 BUDGET - SERVICE UNIT: CONSTRUCTION SUPPORT SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Construction Support Services</u>						
413	Direct costs - Employees	304	0	0	0	0	304
228	- Other	141	0	0	0	0	141
641	Total Direct Cost	445	0	0	0	0	445
44	Support Recharges	44	0	0	0	0	44
(826)	Income	(627)	0	0	0	0	(627)
(141)	Gross Budget Requirement	(138)	0	0	0	0	(138)
0	Use Of Departmental Reserves						0
(141)	Net Budget Requirement	(138)	0	0	0	0	(138)

**2022/2023 BUDGET - SERVICE UNIT: CONSTRUCTION TEAM**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Construction Team</u>						
1,240	Direct costs - Employees	1,211	0	0	0	0	1,211
2,149	- Other	2,079	0	0	0	0	2,079
3,389	Total Direct Cost	3,290	0	0	0	0	3,290
426	Support Recharges	426	0	0	0	0	426
(3,733)	Income	(3,626)	0	0	0	0	(3,626)
82	Gross Budget Requirement	90	0	0	0	0	90
0	Use Of Departmental Reserves						0
82	Net Budget Requirement	90	0	0	0	0	90

**2022/2023 BUDGET - SERVICE UNIT: ENGINEERING & DESIGN**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Engineering &amp; Design</u>						
474	Direct costs - Employees	486	0	0	0	0	486
329	- Other	328	0	0	0	0	328
803	Total Direct Cost	814	0	0	0	0	814
206	Support Recharges	216	0	0	0	0	216
(690)	Income	(704)	0	0	0	0	(704)
319	Gross Budget Requirement	326	0	0	0	0	326
0	Use Of Departmental Reserves						0
319	Net Budget Requirement	326	0	0	0	0	326

**2022/2023 BUDGET - SERVICE UNIT: ENVIRONMENTAL SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Environmental Services</u>						
1,837	Direct costs - Employees	1,842	0	0	0	0	1,842
629	- Other	537	0	0	0	0	537
2,466	Total Direct Cost	2,379	0	0	0	0	2,379
830	Support Recharges	988	0	0	0	0	988
(491)	Income	(494)	0	0	0	0	(494)
2,805	Gross Budget Requirement	2,873	0	0	0	0	2,873
0	Use Of Departmental Reserves						0
2,805	Net Budget Requirement	2,873	0	0	0	0	2,873

**2022/2023 BUDGET - SERVICE UNIT: FACILITIES MANAGEMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Facilities Management</u>						
4,192	Direct costs - Employees	4,104	0	0	0	0	4,104
2,980	- Other	2,686	(12)	0	0	0	2,674
7,172	Total Direct Cost	6,790	(12)	0	0	0	6,778
266	Support Recharges	268	0	0	0	0	268
(6,355)	Income	(5,940)	0	0	0	0	(5,940)
1,083	Gross Budget Requirement	1,118	(12)	0	0	0	1,106
0	Use Of Departmental Reserves						0
1,083	Net Budget Requirement	1,118	(12)	0	0	0	1,106

**Corporate Budget Savings**

Savings on security contract

### **2022/2023 BUDGET - SERVICE UNIT: HIGHWAYS & TRANSPORTATION**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highways &amp; Transportation</u>						
549	Direct costs - Employees	600	0	0	0	0	600
2,682	- Other	2,729	0	0	0	0	2,729
3,231	Total Direct Cost	3,329	0	0	0	0	3,329
113	Support Recharges	123	0	0	0	0	123
(695)	Income	(745)	0	0	0	0	(745)
2,649	Gross Budget Requirement	2,707	0	0	0	0	2,707
0	Use Of Departmental Reserves						0
2,649	Net Budget Requirement	2,707	0	0	0	0	2,707

### **2022/2023 BUDGET - SERVICE UNIT: HIGHWAYS TRADING**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Highways Trading</u>						
598	Direct costs - Employees	609	0	0	0	0	609
355	- Other	552	0	0	0	0	552
953	Total Direct Cost	1,161	0	0	0	0	1,161
515	Support Recharges	595	0	0	0	0	595
(1,774)	Income	(2,061)	0	0	0	0	(2,061)
(306)	Gross Budget Requirement	(305)	0	0	0	0	(305)
0	Use Of Departmental Reserves						0
(306)	Net Budget Requirement	(305)	0	0	0	0	(305)

### **2022/2023 BUDGET - SERVICE UNIT: PASSENGER TRANSPORT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Passenger Transport</u>						
967	Direct costs - Employees	984	0	0	0	0	984
1,583	- Other	1,610	(73)	0	0	0	1,537
2,550	Total Direct Cost	2,594	(73)	0	0	0	2,521
493	Support Recharges	493	0	0	0	0	493
(1,390)	Income	(1,394)	0	0	0	0	(1,394)
1,653	Gross Budget Requirement	1,693	(73)	0	0	0	1,620
0	Use Of Departmental Reserves					0	0
1,653	Net Budget Requirement	1,693	(73)	0	0	0	1,620

#### **Corporate Budget Savings**

Removal of free transport for over 16 year olds with Special Educational Needs.

**2022/2023 BUDGET - SERVICE UNIT: PLANNING & DEVELOPMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Planning Services</u>						
952	Direct costs - Employees	1,006	0	0	0	0	1,006
30	- Other	31	0	0	0	0	31
982	Total Direct Cost	1,037	0	0	0	0	1,037
13	Support Recharges	13	0	0	0	0	13
(763)	Income	(778)	0	0	0	0	(778)
232	Gross Budget Requirement	272	0	0	0	0	272
0	Use Of Departmental Reserves						0
232	Net Budget Requirement	272	0	0	0	0	272

**2022/2023 BUDGET - PUBLIC PROTECTION**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Public Protection</u>						
1,193	Direct costs - Employees	1,226	0	0	0	0	1,226
131	- Other	134	0	0	0	0	134
1,324	Total Direct Cost	1,360	0	0	0	0	1,360
42	Support Recharges	42	0	0	0	0	42
(484)	Income	(493)	0	0	0	0	(493)
882	Gross Budget Requirement	909	0	0	0	0	909
0	Use Of Departmental Reserves					0	0
882	Net Budget Requirement	909	0	0	0	0	909

**2022/2023 BUDGET - SERVICE UNIT: ROAD SAFETY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Road Safety</u>						
255	Direct costs - Employees	157	0	0	0	0	157
2	- Other	20	0	0	0	0	20
257	Total Direct Cost	177	0	0	0	0	177
0	Support Recharges	9	0	0	0	0	9
(123)	Income	(48)	0	0	0	0	(48)
134	Gross Budget Requirement	138	0	0	0	0	138
0	Use Of Departmental Reserves						0
134	Net Budget Requirement	138	0	0	0	0	138

**2022/2023 BUDGET - SERVICE UNIT: STRATEGIC MANAGEMENT & ADMIN**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Management &amp; Admin</u>						
443	Direct costs - Employees	459	0	0	0	0	459
75	- Other	54	(2)	0	0	0	52
518	Total Direct Cost	513	(2)	0	0	0	511
923	Support Recharges	942	0	0	0	0	942
(1,046)	Income	(1,072)	0	0	0	0	(1,072)
395	Gross Budget Requirement	383	(2)	0	0	0	381
0	Use Of Departmental Reserves						0
395	Net Budget Requirement	383	(2)	0	0	0	381

**2022/2023 BUDGET - SERVICE UNIT: STREET LIGHTING**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Street Lighting</u>						
0	Direct costs - Employees	0	0	0	0	0	0
926	- Other	937	0	0	0	0	937
926	Total Direct Cost	937	0	0	0	0	937
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
926	Gross Budget Requirement	937	0	0	0	0	937
0	Use Of Departmental Reserves						0
926	Net Budget Requirement	937	0	0	0	0	937

**2022/2023 BUDGET - SERVICE UNIT: SUSTAINABLE TRANSPORT (Inc Concessionary Fares)**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Sustainable Transport (Incl. Concessionary Fares)</u>						
0	Direct costs - Employees	43	0	0	0	0	43
2,466	- Other	2,550	(100)	0	0	0	2,450
2,466	Total Direct Cost	2,593	(100)	0	0	0	2,493
0	Support Recharges	2	0	0	0	0	2
(3)	Income	(82)	0	0	0	0	(82)
2,463	Gross Budget Requirement	2,513	(100)	0	0	0	2,413
0	Use Of Departmental Reserves						0
2,463	Net Budget Requirement	2,513	(100)	0	0	0	2,413

**Corporate Budget Savings**

Reflects the lower cost of concessionary fares in recent years.

**2022/2023 BUDGET - SERVICE UNIT: VEHICLE FLEET**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Vehicle Fleet</u>						
575	Direct costs - Employees	552	0	0	0	0	552
2,284	- Other	2,345	0	0	0	0	2,345
2,859	Total Direct Cost	2,897	0	0	0	0	2,897
278	Support Recharges	283	0	0	0	0	283
(3,208)	Income	(3,263)	0	0	0	0	(3,263)
(71)	Gross Budget Requirement	(83)	0	0	0	0	(83)
0	Use Of Departmental Reserves						0
(71)	Net Budget Requirement	(83)	0	0	0	0	(83)

**2022/2023 BUDGET - SERVICE UNIT: WASTE & ENVIRONMENTAL SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Waste &amp; Environmental Services</u>						
1,957	Direct costs - Employees	1,978	0	0	0	0	1,978
3,027	- Other	3,160	(100)	0	0	0	3,060
4,984	Total Direct Cost	5,138	(100)	0	0	0	5,038
1,209	Support Recharges	1,233	0	0	0	0	1,233
(980)	Income	(1,046)	0	0	0	0	(1,046)
5,213	Gross Budget Requirement	5,325	(100)	0	0	0	5,225
0	Use Of Departmental Reserves						0
5,213	Net Budget Requirement	5,325	(100)	0	0	0	5,225

**Corporate Budget Savings**

Garden waste collections moved to a 4 weekly cycle and removal of one month's collection.



**RESOURCES AND DEVELOPMENT**  
**DETAILED REVENUE BUDGETS 2022/2023**



**2022/2023 BUDGET - RESOURCES AND DEVELOPMENT DEPARTMENT**  
**(INCL. LEGAL DEPARTMENT) SUMMARY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b><u>Resources &amp; Development</u></b>							
(158)	Benefits	61	(35)	0	0	0	0	26
(987)	Central Administration Recharges	(1,006)	0	0	0	0	0	(1,006)
132	Communications and Marketing	140	0	0	0	0	0	140
1,039	Corporate Finance	1,112	(50)	0	0	0	0	1,062
589	Corporate Strategy & Public Consultation	603	(7)	0	0	0	0	596
(143)	Council Tax & Housing Benefits	(143)	0	0	0	0	0	(143)
977	Customer and Support Services	1,003	(17)	0	0	10	(10)	986
339	Economic Growth	350	(25)	0	0	0	0	325
512	Human Resources & Health and Safety	558	(30)	0	0	0	0	528
237	Internal Audit	245	0	0	0	0	0	245
(138)	Registration Services	(138)	0	0	0	0	0	(138)
976	Revenues	1,065	(3)	0	0	48	(48)	1,062
(512)	Revenue & Benefits Central	(669)	0	0	0	0	0	(669)
531	Shared Services	551	0	0	0	41	(41)	551
183	Strategic Development and Sustainability	189	-41	0	0	0	0	148
(83)	Strategic Asset Management	(85)	-13	0	0	0	0	(98)
10	Training & Equality	10	0	0	0	0	0	10
419	Corporate Management Running Expenses	429	(36)	0	0	0	0	393
<b>3,923</b>	<b>Net Budget Requirement</b>	<b>4,275</b>	<b>(257)</b>	<b>0</b>	<b>0</b>	<b>99</b>	<b>(99)</b>	<b>4,018</b>

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	One Off Costs Funded From Depts Reserves	Total Budget 2022/2023 (2+3+4+5+6 +7)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £'000
	<b>Legal</b>							
39	Civic Attendants	41	0	0	0	0	0	41
167	Democratic Services	169	(6)	0	0	0	0	163
540	Legal Services	573	0	0	0	0	0	573
163	Municipal Elections and Registration of Electors	165	0	0	0	25	(25)	165
(6)	Other Office Services	(3)	0	0	0	0	0	(3)
108	Procurement	112	(43)	0	0	0	0	69
(82)	Reprographics	(86)	0	0	0	0	0	(86)
95	Scrutiny Function	97	0	0	0	0	0	97
131	Support to Members	132	0	0	0	0	0	132
<b>1,155</b>	<b>Net Budget Requirement</b>	<b>1,200</b>	<b>(49)</b>	<b>0</b>	<b>0</b>	<b>25</b>	<b>(25)</b>	<b>1,151</b>

**2022/2023 BUDGET - SERVICE UNIT: BENEFITS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Benefits</u>						
618	Direct costs - Employees	775	(35)	0	0	0	740
41	- Other	43	0	0	0	0	43
659	Total Direct Cost	818	(35)	0	0	0	783
0	Support Recharges	25	0	0	0	0	25
(817)	Income	(782)	0	0	0	0	(782)
(158)	Gross Budget Requirement	61	(35)	0	0	0	26
0	Use Of Departmental Reserves						0
(158)	Net Budget Requirement	61	(35)	0	0	0	26

**Corporate Budget Reductions**

Saving owing to the removal of a vacant post.

**2022/2023 BUDGET - SERVICE UNIT: CENTRAL ADMINISTRATION RECHARGES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Central Administration Recharges</u>						
0	Direct costs - Employees	0	0	0	0	0	0
0	- Other	0	0	0	0	0	0
0	Total Direct Cost	0	0	0	0	0	0
0	Support Recharges	0	0	0	0	0	0
(987)	Income	(1,006)	0	0	0	0	(1,006)
(987)	Gross Budget Requirement	(1,006)	0	0	0	0	(1,006)
	Use Of Departmental Reserves						0
(987)	Net Budget Requirement	(1,006)	0	0	0	0	(1,006)

**2022/2023 BUDGET - SERVICE UNIT: COMMUNICATIONS AND MARKETING**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Communications and Marketing</u>						
205	Direct costs - Employees	211	0	0	0	0	211
26	- Other	26	0	0	0	0	26
231	Total Direct Cost	237	0	0	0	0	237
0	Support Recharges	0	0	0	0	0	0
(99)	Income	(97)	0	0	0	0	(97)
132	Gross Budget Requirement	140	0	0	0	0	140
	Use Of Departmental Reserves						0
132	Net Budget Requirement	140	0	0	0	0	140

**2022/2023 BUDGET - SERVICE UNIT: CORPORATE FINANCE**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Corporate Finance</u>						
1,612	Direct costs - Employees	1,690	(30)	0	0	0	1,660
81	- Other	61	0	0	0	0	61
1,693	Total Direct Cost	1,751	(30)	0	0	0	1,721
27	Support Recharges	24	0	0	0	0	24
(681)	Income	(663)	(20)	0	0	0	(683)
1,039	Gross Budget Requirement	1,112	(50)	0	0	0	1,062
	Use Of Departmental Reserves						0
1,039	Net Budget Requirement	1,112	(50)	0	0	0	1,062

**Corporate Budget Reductions**

Saving owing to the removal of a vacant post and increased income.

**2022/2023 BUDGET - SERVICE UNIT: CORPORATE STRATEGY & PUBLIC CONSULTATION**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Corporate Strategy &amp; Public Consultation</u>						
609	Direct costs - Employees	624	(7)	0	0	0	617
16	- Other	16	0	0	0	0	16
625	Total Direct Cost	640	(7)	0	0	0	633
0	Support Recharges	0	0	0	0	0	0
(36)	Income	(37)	0	0	0	0	(37)
589	Gross Budget Requirement	603	(7)	0	0	0	596
	Use Of Departmental Reserves						0
589	Net Budget Requirement	603	(7)	0	0	0	596

**Corporate Budget Reductions**

Saving owing to the removal of vacant hours.

**2022/2023 BUDGET - SERVICE UNIT: COUNCIL TAX & HOUSING BENEFITS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Council Tax &amp; Housing Benefits</u>						
0	Direct costs - Employees	0	0	0	0	0	0
24,000	- Other	24,000	0	0	0	0	24,000
24,000	Total Direct Cost	24,000	0	0	0	0	24,000
0	Support Recharges	0	0	0	0	0	0
(24,143)	Income	(24,143)	0	0	0	0	(24,143)
(143)	Gross Budget Requirement	(143)	0	0	0	0	(143)
	Use Of Departmental Reserves						0
(143)	Net Budget Requirement	(143)	0	0	0	0	(143)

### **2022/2023 BUDGET - SERVICE UNIT: CUSTOMER/SUPPORT SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Customer/Support Services</u>						
933	Direct costs - Employees	960	(15)	0	0	0	945
49	- Other	48	(2)	0	0	10	56
982	Total Direct Cost	1,008	(17)	0	0	10	1,001
0	Support Recharges	0	0	0	0	0	0
(5)	Income	(5)	0	0	0	0	(5)
977	Gross Budget Requirement	1,003	(17)	0	0	10	996
0	Use Of Departmental Reserves					(10)	(10)
977	Net Budget Requirement	1,003	(17)	0	0	0	986

#### **Corporate Budget Reductions**

Saving owing to the reduction of vacant post and saving on software packages.

#### **One off costs Funded from Department Reserves**

Funding earmarked for the continued development of the Firmstep System.

### **2022/2023 BUDGET - SERVICE UNIT: ECONOMIC GROWTH**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Economic Growth</u>						
375	Direct costs - Employees	386	0	0	0	0	386
365	- Other	372	(25)	0	0	0	347
740	Total Direct Cost	758	(25)	0	0	0	733
88	Support Recharges	89	0	0	0	0	89
(489)	Income	(497)	0	0	0	0	(497)
339	Gross Budget Requirement	350	(25)	0	0	0	325
0	Use Of Departmental Reserves	0	0	0	0	0	0
339	Net Budget Requirement	350	(25)	0	0	0	325

#### **Corporate Budget Reductions**

Savings on Business Grants

### **2022/2023 BUDGET - SERVICE UNIT: HUMAN RESOURCES & HEALTH AND SAFETY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Human Resources &amp; Health and Safety</u>						
742	Direct costs - Employees	793	(30)	0	0	0	763
5	- Other	5	0	0	0	0	5
747	Total Direct Cost	798	(30)	0	0	0	768
0	Support Recharges	0	0	0	0	0	0
(235)	Income	(240)	0	0	0	0	(240)
512	Gross Budget Requirement	558	(30)	0	0	0	528
	Use Of Departmental Reserves						0
512	Net Budget Requirement	558	(30)	0	0	0	528

#### **Corporate Budget Reductions**

Saving owing to the reduction of Physiotherapy and Counselling contracts.

**2022/2023 BUDGET - SERVICE UNIT: INTERNAL AUDIT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Internal Audit</u>						
263	Direct costs - Employees	271	0	0	0	0	271
5	- Other	6	0	0	0	0	6
268	Total Direct Cost	277	0	0	0	0	277
0	Support Recharges	0	0	0	0	0	0
(31)	Income	(32)	0	0	0	0	(32)
237	Gross Budget Requirement	245	0	0	0	0	245
	Use Of Departmental Reserves						0
237	Net Budget Requirement	245	0	0	0	0	245

**2022/2023 BUDGET - SERVICE UNIT: REGISTRATION SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Registration Services</u>						
0	Direct costs - Employees	0	0	0	0	0	0
0	- Other	0	0	0	0	0	0
0	Total Direct Cost	0	0	0	0	0	0
0	Support Recharges	0	0	0	0	0	0
(138)	Income	(138)	0	0	0	0	(138)
(138)	Gross Budget Requirement	(138)	0	0	0	0	(138)
0	Use Of Departmental Reserves						0
(138)	Net Budget Requirement	(138)	0	0	0	0	(138)

**2022/2023 BUDGET - SERVICE UNIT: REVENUES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Revenues</u>						
810	Direct costs - Employees	861	(3)	0	0	48	906
189	- Other	216	0	0	0	0	216
999	Total Direct Cost	1,077	(3)	0	0	48	1,122
5	Support Recharges	5	0	0	0	0	5
(28)	Income	(17)	0	0	0	0	(17)
976	Gross Budget Requirement	1,065	(3)	0	0	48	1,110
	Use Of Departmental Reserves					(48)	(48)
976	Net Budget Requirement	1,065	(3)	0	0	0	1,062

**Corporate Budget Reductions**

Owing to saving on software packages.

**One off costs Funded from Department Reserves**

Funding earmarked for fixed term staff contracts.



**2022/2023 BUDGET - SERVICE UNIT: REVENUE & BENEFITS CENTRAL**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Revenue &amp; Benefits Central</u>						
286	Direct costs - Employees	106	0	0	0	0	106
134	- Other	132	0	0	0	0	132
420	Total Direct Cost	238	0	0	0	0	238
0	Support Recharges	0	0	0	0	0	0
(932)	Income	(907)	0	0	0	0	(907)
(512)	Gross Budget Requirement	(669)	0	0	0	0	(669)
	Use Of Departmental Reserves						0
(512)	Net Budget Requirement	(669)	0	0	0	0	(669)

**2022/2023 BUDGET - SERVICE UNIT: SHARED SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Shared Services</u>						
948	Direct costs - Employees	974	0	0	0	0	974
173	- Other	177	0	0	0	41	218
1,121	Total Direct Cost	1,151	0	0	0	41	1,192
0	Support Recharges	0	0	0	0	0	0
(590)	Income	(600)	0	0	0	0	(600)
531	Gross Budget Requirement	551	0	0	0	41	592
0	Use Of Departmental Reserves					(41)	(41)
531	Net Budget Requirement	551	0	0	0	0	551

**One off costs Funded from Department Reserves**

Earmarked funds for a Shared Services IT investment projects.

**2022/2023 BUDGET - SERVICE UNIT: STRATEGIC DEVELOPMENT AND SUSTAINABILITY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Development and Sustainability</u>						
97	Direct costs - Employees	100		0	0	0	100
34	- Other	35	0	0	0	0	35
131	Total Direct Cost	135	0	0	0	0	135
52	Support Recharges	54	0	0	0	0	54
0	Income	0	(41)	0	0	0	(41)
183	Gross Budget Requirement	189	(41)	0	0	0	148
	Use Of Departmental Reserves						0
183	Net Budget Requirement	189	(41)	0	0	0	148

**Corporate Budget Reductions**

Increase in fee income from capital schemes to contribute to salary costs.

**2022/2023 BUDGET - SERVICE UNIT: STRATEGIC ASSET MANAGEMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Strategic Asset Management</u>						
465	Direct costs - Employees	475	0	0	0	0	475
128	- Other	129	0	0	0	0	129
593	Total Direct Cost	604	0	0	0	0	604
28	Support Recharges	28	0	0	0	0	28
(704)	Income	(717)	(13)	0	0	0	(730)
(83)	Gross Budget Requirement	(85)	(13)	0	0	0	(98)
	Use Of Departmental Reserves						0
(83)	Net Budget Requirement	(85)	(13)	0	0	0	(98)

**Corporate Budget Reductions**

Increased contribution from the Housing Revenue Account to fund salary costs.

**2022/2023 BUDGET - SERVICE UNIT: TRAINING & EQUALITY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Training &amp; Equality</u>						
0	Direct costs - Employees	0	0	0	0	0	0
10	- Other	10	0	0	0	0	10
10	Total Direct Cost	10	0	0	0	0	10
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
10	Gross Budget Requirement	10	0	0	0	0	10
	Use Of Departmental Reserves						0
10	Net Budget Requirement	10	0	0	0	0	10

**2022/2023 BUDGET - SERVICE UNIT: CORPORATE MANAGEMENT RUNNING EXPENSES**

These are 4 budgets, lettered from (A) to (D), which do not fall within a specific Service unit.

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Victoria Park</u>						
0	Direct costs - Employees	0	0	0	0	0	0
0	- Other	0	0	0	0	0	0
0	Total Direct Cost	0	0	0	0	0	0
0	Support Recharges	0	0	0	0	0	0
(18)	Income	(18)	0	0	0	0	(18)
(18)	Gross Budget Requirement A	(18)	0	0	0	0	(18)
	<u>Corporate Management Running Expenses</u>						
283	Direct costs - Employees	292	0	0	0	0	292
6	- Other	6	0	0	0	0	6
289	Total Direct Cost	298	0	0	0	0	298
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
289	Gross Budget Requirement B	298	0	0	0	0	298
	<u>Trade Union Representative</u>						
35	Direct costs - Employees	36	(18)	0	0	0	18
0	- Other	0	0	0	0	0	0
35	Total Direct Cost	36	(18)	0	0	0	18
30	Support Recharges	30	(18)	0	0	0	12
0	Income	0	0	0	0	0	0
65	Gross Budget Requirement C	66	(36)	0	0	0	30
	<u>Central Council Expenses</u>						
0	Direct costs - Employees	0	0	0	0	0	0
83	- Other	83	0	0	0	0	83
83	Total Direct Cost	83	0	0	0	0	83
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
83	Gross Budget Requirement D	83	0	0	0	0	83
419	Gross Budget Requirement of (A) to (D)	429	(36)	0	0	0	393
	Use Of Departmental Reserves						
419	Net Budget Requirement	429	(36)	0	0	0	393

**Corporate Budget Reductions**

Saving owing to the reduction of Trade Union facility time.

**2022/2023 BUDGET - SERVICE UNIT: CIVIC ATTENDANTS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Civic Attendants</b>						
51	Direct costs - Employees	53	0	0	0	0	53
0	- Other	0	0	0	0	0	0
51	Total Direct Cost	53	0	0	0	0	53
0	Support Recharges	0	0	0	0	0	0
(12)	Income	(12)	0	0	0	0	(12)
39	Gross Budget Requirement	41	0	0	0	0	41
	Use Of Departmental Reserves						0
39	Net Budget Requirement	41	0	0	0	0	41

**2022/2023 BUDGET - SERVICE UNIT: DEMOCRATIC SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Democratic Services</b>						
146	Direct costs - Employees	148	0	0	0	0	148
21	- Other	21	(6)	0	0	0	15
167	Total Direct Cost	169	(6)	0	0	0	163
0	Support Recharges	0	0	0	0	0	0
0	Income	0	0	0	0	0	0
167	Gross Budget Requirement	169	(6)	0	0	0	163
	Use Of Departmental Reserves						0
167	Net Budget Requirement	169	(6)	0	0	0	163

**Corporate Budget Reductions**

Saving owing to the reduction of vacant hours.

**2022/2023 BUDGET - SERVICE UNIT: LEGAL SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Legal Services</b>						
693	Direct costs - Employees	717	0	0	0	0	717
38	- Other	38	0	0	0	0	38
731	Total Direct Cost	755	0	0	0	0	755
0	Support Recharges	0	0	0	0	0	0
(191)	Income	(182)	0	0	0	0	(182)
540	Gross Budget Requirement	573	0	0	0	0	573
	Use Of Departmental Reserves						0
540	Net Budget Requirement	573	0	0	0	0	573

### **2022/2023 BUDGET - SERVICE UNIT: MUNICIPAL ELECTIONS AND REGISTRATION OF ELECTORS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Municipal Elections and Registration of Electors</b>						
95	Direct costs - Employees	97	0	0	0	25	122
70	- Other	70	0	0	0	0	70
165	Total Direct Cost	167	0	0	0	25	192
0	Support Recharges	0	0	0	0	0	0
(2)	Income	(2)	0	0	0	0	(2)
163	Gross Budget Requirement	165	0	0	0	25	190
0	Use Of Departmental Reserves					(25)	(25)
163	Net Budget Requirement	165	0	0	0	0	165

#### **One off costs Funded from Department Reserves**

Earmarked funds to manage the Municipal Elections budget.

### **2022/2023 BUDGET - SERVICE UNIT: OTHER OFFICE SERVICES**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Other Office Services</b>						
63	Direct costs - Employees	66	0	0	0	0	66
0	- Other	0	0	0	0	0	0
63	Total Direct Cost	66	0	0	0	0	66
8	Support Recharges	8	0	0	0	0	8
(77)	Income	(77)	0	0	0	0	(77)
(6)	Gross Budget Requirement	(3)	0	0	0	0	(3)
	Use Of Departmental Reserves						0
(6)	Net Budget Requirement	(3)	0	0	0	0	(3)

### **2022/2023 BUDGET - SERVICE UNIT: PROCUREMENT**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<b>Procurement</b>						
154	Direct costs - Employees	158	(43)	0	0	0	115
54	- Other	54	0	0	0	0	54
208	Total Direct Cost	212	(43)	0	0	0	169
0	Support Recharges	0	0	0	0	0	0
(100)	Income	(100)	0	0	0	0	(100)
108	Gross Budget Requirement	112	(43)	0	0	0	69
	Use Of Departmental Reserves						0
108	Net Budget Requirement	112	(43)	0	0	0	69

#### **Corporate Budget Reductions**

Saving owing to the reduction of a vacant post.

**2022/2023 BUDGET - SERVICE UNIT: REPROGRAPHICS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Reprographics</u>						
88	Direct costs - Employees	91	0	0	0	0	91
199	- Other	199	0	0	0	0	199
287	Total Direct Cost	290	0	0	0	0	290
0	Support Recharges	0	0	0	0	0	0
(369)	Income	(376)	0	0	0	0	(376)
(82)	Gross Budget Requirement	(86)	0	0	0	0	(86)
	Use Of Departmental Reserves						0
(82)	Net Budget Requirement	(86)	0	0	0	0	(86)

**2022/2023 BUDGET - SERVICE UNIT: SCRUTINY**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Scrutiny</u>						
116	Direct costs - Employees	119	0	0	0	0	119
1	- Other	1	0	0	0	0	1
117	Total Direct Cost	120	0	0	0	0	120
0	Support Recharges	0	0	0	0	0	0
(22)	Income	(23)	0	0	0	0	(23)
95	Gross Budget Requirement	97	0	0	0	0	97
	Use Of Departmental Reserves						0
95	Net Budget Requirement	97	0	0	0	0	97

**2022/2023 BUDGET - SERVICE UNIT: SUPPORT TO MEMBERS**

Approved Budget 2021/2022	Service Unit	Budget Projection 2022/2023	Corporate Budget Pressures/ (Reductions)	Dept Budget Pressures	Dept Budget Reductions to Fund Pressures	One Off Costs	Total Budget 2022/2023 (2+3+4+5 +6)
(1) £'000		(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000
	<u>Support to Members</u>						
75	Direct costs - Employees	76	0	0	0	0	76
50	- Other	50	0	0	0	0	50
125	Total Direct Cost	126	0	0	0	0	126
6	Support Recharges	6	0	0	0	0	6
0	Income	0	0	0	0	0	0
131	Gross Budget Requirement	132	0	0	0	0	132
	Use Of Departmental Reserves						0
131	Net Budget Requirement	132	0	0	0	0	132

## **ROBUSTNESS ADVICE FROM DIRECTOR OF RESOURCES AND DEVELOPMENT**

Director of Resources and Development can advise Members that in his professional opinion the budget proposals for 2022/23 are robust and this advice is based on the following key factors being in place:

- The detailed work undertaken by individual Directors (and their senior managers) in conjunction with my staff regarding the preparation of detailed budget forecasts, including income forecasts;
- A prudent provision for inflation on non-pay budgets and income budgets for the next three years. Following the Brexit referendum the risks in relation to inflation have increased. These factors will need to be reviewed on an annual basis;
- A prudent view of the net costs of the Authority's overall cash flow, including the repayment of Prudential Borrowing;
- An assessment of financial risks and the measures to mitigate these risks as detailed in Table 1;
- An assessment of the key financial assumptions underpinning the 2022/23 budget as detailed in Table 2.

**Table 1****2022/2023 FINANCIAL RISK MANAGEMENT****Risk Rating**

A simplified version of the Risk Assessment criteria used in the Council's Risk Management Strategy has been used to rank budget risks. This assessment rates risk using the convention of green/amber/red, as defined below, although different levels of risk within each category have not been defined. The risk assessment helps inform the Council's budget monitoring process as it identifies areas that need to be monitored more closely than other budgets. These procedures help ensure that departments can manage budgets and services within the overall departmental resource allocation and the Council's overall financial management framework, which enable departments to establish reserves for significant risks and to carry forward under and over spends between financial years.

The value of expenditure/income on individual areas, together with the percentage of the authority's net budget, are shown in the table below to highlight the potential impact on the Council's overall financial position.

Green - these are unlikely events which would have a low financial impact.

Amber - these are possible events which would have a noticeable financial impact.

Red - these are almost certain to occur and would have a very significant impact. Provision would need to be made for such events in the budgets.

**CORPORATE RISKS**

<b>Financial Risk</b>	<b>Risk Rating</b>	<b>2022/23 Base Budget £'000</b>	<b>Budget as %age net budget</b>	<b>Description of Risk and Summary of Risk Management Arrangements</b>
Pay	Amber	64,541	88.8%	The MTFS includes provision for a 3% Pay Award.
Higher costs of borrowing and/ or lower investment returns	Green	3,717	5.1%	<p>This budget covers annual principal repayments and net interest on the Council's borrowings and investments. Interest payable on Council's borrowings or interest earned on investments could be higher or lower than forecast.</p> <p>The Treasury Management Strategy details how these risks will be managed and establishes an appropriate framework of controls for managing these risks. This strategy is based upon the Director of Resources &amp; Development's assessment of future interest rates, which is itself supported by the detailed interest rate forecasts and market intelligence provided by the Council's Treasury Management Advisors.</p> <p>The unprecedented low levels of interest rates have resulted in a significant reduction in investment income. This change has not had a significant impact on the MTFS as the MTFS takes a prudent approach and only includes investment income on an annual basis.</p>
Planned Maintenance Budget	Amber	236	0.3%	Much of the Council's building stock is in poor condition and the Corporate Risk Register identifies this as a "red" risk. From 2002/03 the Council has provided an inflationary increase to this budget in line with the MTFS.
Schools Buy-Back Income	Amber	2,148	3.0%	Buy back income underpins a range of services provided by the Council. This income budget is reliant on the schools continuing to buy back the services.
Education Services Grant	Red	455	0.6%	This funding is in two parts. The first is funded from DSG which covers statutory duties carried out on behalf of all schools. Schools Forum agree this funding annually. The second part is funded from school budgets and covers statutory duties for maintained schools only. Schools Forum vote annually on this. For the last five financial years Schools Forum have not approved the pass through and the Council has had to disapply to the Secretary of State. The Secretary of State has approved this request.
Failure to comply with relevant local authority financial legislation/regulations, NI and taxation regulations.	Amber	0	N/A	The Council will take appropriate steps to ensure it keeps up to date with changing legislation and regulations. There is nothing to indicate that the Council faces any specific material risk in these areas.



# CHILDREN'S & JOINT COMMISSIONING

Financial Risk	Risk Rating	2022/23 Base Budget £'000	Budget as %age net budget	Description of Risk and Summary of Risk Management Arrangements
Increased Demand for Looked After Children Placements	Red	13,200	18.2%	There is a national trend of increasing numbers and increased costs for the placement of children looked after. This particular area is highly volatile and potentially subject to unexpected increases in the numbers of children. The position has also been adversely impacted by COVID-19. This area includes both internal and external residential placements, in-house foster placements, independent foster placements with an agency, special guardianship and child arrangement orders and leaving care allowances.
Dedicated Schools Grant - High Needs Block	Amber	14,520	20.0%	Block funding has increased by £1.489m (11%) from 2021/22. However, although this is a significant increase for the third successive year, this may be insufficient to meet the expected demand for services for children and young people with special educational needs and/or disability. Work is underway to develop a three year Medium Term Financial Strategy for High Needs Spending.
Dedicated Schools Grant - Early Years Block	Amber	6,101	8.4%	Since 2017/18, funding from government relating to 2 year old provision has been insufficient to meet the cost of payments to providers. This resulted in a financial pressure of £0.104m in 2018/19, £0.150m in 2019/20 and £0.034m in 2020/21. One year funding changes in response to the pandemic have been introduced in 2021/22 that are expected to reduce the financial pressure. However, a Task and Finish Group continues to monitor the position to review options for dealing with the funding shortfall in future years as appropriate.
Dedicated Schools Grant - De-Delegated Services	Amber	133	0.2%	Maintained schools have asked to move away from the de-delegation of services to service level agreements in line with academies from April 2022. In addition, further schools are planning to convert to academy status. If maintained schools and new academies do not choose to buy back services from the local authority, budgeted income is at risk.

# ADULT AND COMMUNITY BASED SERVICES

Financial Risk	Risk Rating	2022/23 Base Budget £'000	Budget as %age net budget	Description of Risk and Summary of Risk Management Arrangements
Non-achievement of income targets - Cultural Services	Amber	360	0.5%	The nature of Cultural Services budgets are such that the majority of income is generated through admissions/usage of the services on offer. If this usage falls below targets then income will be reduced. The closure of the Borough Hall for re-development during 2022/23 will impact on income in this area and the legacy of COVID-19 may also have an adverse impact on income achieved across all service areas in 2022/23.
Demographic changes in Older People	Red	10,900	15.0%	Increasing number of elderly people, high percentage of chronic health problems and market pressures on price, including the National Living Wage. The individual nature of contribution towards social care provision is such that the financial circumstances of each individual can differ substantially. The level of the value of people's assets and savings can differ significantly and demographic changes can impact on levels of contribution. Other risks include increased pressure on intermediate care service, ensuring discharge from hospital is not delayed and older people's needs becoming more complex due to increased life expectancy. The on-going impact of COVID-19 is also likely to impact on demand, costs and funding within this area.
Demographic changes in Working Age Adults	Red	11,400	15.7%	Rising numbers of people with learning disabilities with increasingly complex needs. This area also includes adults with physical disabilities and mental health conditions. The on-going impact of COVID-19 is also likely to impact on demand, costs and funding within this area.

Better Care Fund ( BCF)	Amber	8,175	11.3%	The Better Care Fund consists of revenue funding and capital funding (not shown). The Pooled Budget Partnership Board and Health and Wellbeing Board approve schemes and monitor BCF expenditure. The risks include BCF grant funding not continuing in future years or funding being reduced. The figure shown excludes the Improved Better Care Fund allocation (iBCF). The 2022/23 allocation has not yet been confirmed so the budget has been set based on the 2021/22 allocation plus an assumed 2% inflationary uplift.
Non-achievement of income targets - Sport, Leisure and Recreation	Amber	1,550	2.1%	The nature of Sport, Leisure and Recreation budgets are such that the majority of income is generated through admissions/usage of the services on offer. If this usage falls below targets then income will be reduced. Non-achievement of income targets in this area over the last few years has been the main reason for the overspends. The legacy impact of COVID-19 may have an adverse impact on income achieved in 2022/23.

#### NEIGHBOURHOOD & REGULATORY SERVICES

Financial Risk	Risk Rating	2022/23 Base Budget £'000	Budget as %age net budget	Description of Risk and Summary of Risk Management Arrangements
Car Parking	Amber	860	1.2%	This now relates mainly to out of town car parking income. The Council has waived car parking fees for the town center while receiving grant from the TVCA to compensate for lost income, including an amount to reflect expected displacement from nearby car parks where fees have been maintained. The grant budgeted for in 2022/23 is £0.865m to cover the period up to 31 January 2023. There is a risk that actual displacement from fee charging areas is higher than the amount covered by the grant.
Fee Income - Planning & Building Control	Amber	780	1.1%	The fee income target must be achieved to fund part of the department's expenditure budget. This income cannot be controlled or easily estimated.  Achieving the target depends on sufficient numbers/size of applications being received, national economic conditions such as interest rates being sufficiently favorable to encourage development and, in the case of Building Control, the section being able to successfully compete with the private sector.
Highways Maintenance	Amber	2,400	3.3%	A lack of major investment from Central Government is leading to a deterioration in the network. This is a national position and funding is needed to raise conditions generally. Maintenance budgets are under pressure as a result and the position will be closely monitored each month. Condition surveys will be used to support the Highways Five Year Maintenance Program and Capital and Revenue budgets will be applied accordingly. This budget includes winter maintenance which can vary between years depending on weather conditions.
Home to School Transport Costs	Amber	1,690	2.3%	The provision of transport is a demand led service and influenced by the needs of pupils which vary from term to term. The highest area of spending relates to the requirement to transport special needs pupils which invariably requires escorts and is difficult to control other than to ensure all individual arrangements are procured as economically as possible by the Passenger Transport service.
Trading Accounts	Amber	16,300	22.4%	The department has a wide range of trading operations which generate income by charging clients both internal and external to the Council. This includes services such as school catering, highways, building maintenance, garage, passenger transport as well as professional fees which funds the salaries of staff in property and engineering related services. This income is not certain and depends on local and national economic conditions and can be volatile in response to reductions in client budgets and the Council's capital program.
Non-achievement of income targets - Licensing	Amber	380	0.5%	The Council reviews the fees that it can set at regular intervals to ensure that the fee being charged recovers the cost of the application process, and is legally robust and transparent.

**Table 2****SUMMARY OF KEY FINANCIAL ASSUMPTIONS UNDERPINNING THE BUDGET**

<b>Budget Assumption</b>	<b>Financial Standing and Management</b>
The treatment of inflation and interest rates	<p>The resource allocations for 2022/23 include 2% for anticipated general inflation on non-pay expenditure and 3% for pay expenditure.</p> <p>In addition, where it is anticipated that costs will increase by more than inflation these issues have been specifically reflected in the pressures included within the budget requirement.</p> <p>Interest exposure is managed through the Treasury Management Strategy.</p>
The treatment of demand led pressures	Individual Policy Chairs and Directors are responsible for managing services within the limit of resource allocations and departmental Risk and Strategic Change Provisions. If these resources are inadequate the Council's Managed Under/Overspends Policy provides flexibility to manage the changeover more than one financial year.
The treatment of planned efficiency savings/productivity gains	Where departmental efficiencies are planned it is the individual Directors responsibility to ensure they are implemented. Any under achievement would be dealt with on a temporary basis through the managed overspend rules until a permanent efficiency is achieved.
The availability of other funding to deal with major contingencies and the adequacy of provisions	<p>The Council's approved Managed Underspend and Strategic Risk and Change initiatives are well understood and provide departments with financial flexibility to manage services more effectively. These arrangements help to avoid calls on the Council's corporate reserves.</p> <p>The Council's insurance arrangements are a balance between external insurance premiums and internal self-insurance. The value of the Council's insurance fund has been assessed and is adequate to meet known reserves on outstanding claims.</p>
The strength of financial reporting arrangements and the Authority's track record of budget monitoring	The Council's financial reporting arrangements include the identification of forecast outturns for both revenue and capital areas. These arrangements ensure problems are identified and corrective action taken before the year end, either at departmental or corporate level. These arrangements have worked well and have enabled the Council to strengthen the Balance Sheet over the last few years.
NNDR/Safety Net	The NNDR1 form setting the amount of business rates to be paid to preceptors in 2022/23 will not be completed until January 2022. The Council has used an estimate based on the most up to date information available to forecast how much business rate income will be received from both its retained share and any safety net entitlement.